

February 21, 2018

TO:

Members of the Board of Trustees

FROM:

Scott A. Jordan

Executive Vice President for Administration and Chief Financial Officer

Jeremy Teitelbaum

Provost and Executive Vice President for Academic Affairs

RE:

Fiscal Year 2019 Institutional, Academic, and Student Fees for the University of

Connecticut, Storrs and Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve a schedule of specific institutional and academic program and course fees effective for Fiscal Year 2019, as detailed in the attachments.

BACKGROUND:

The administration continuously works to protect affordability and transparency while ensuring financial stability and adequate student services for the University. Because of these guiding principles, only when absolutely necessary does the University increase student fees. Since 2014, mandatory fees have only increased \$40, representing the UPass program, which allows students full access on any CT public transit. This is despite the ongoing fiscal pressure caused from declining state support and rising costs. For the FY19 year, no undergraduate fee increases are being recommended.

Student fees are reviewed annually and analyzed prior to seeking board approval for any change. In December 2016, President Herbst took an additional step and established the President's Committee on Student Fees comprised of student, faculty, and staff across the University to evaluate student fees in an effort to simplify the fee structure, improve transparency, and ensure a consistent, logical application of fees. The scope of review included all fees charged to students excluding room, board, and program fees.

In making the announcement on the formation of the committee, President Herbst noted, "Fees, of course, are not all created at once. They are implemented over the years for many different reasons. Because of that, a patchwork of fees develops – all dating to different decades and eras, and many are arrived at through different processes."

Office of the Executive Vice President for Administration and Chief Financial Officer 352 MANSFIELD ROAD, UNIT 1122 GULLEY HALL STORRS, CT 06269-1122 PHONE 860.486.3455 FAX 860.486.1070 The committee was chaired by Scott Jordan, Executive Vice President of Administration and CFO, and met on fifteen occasions during the spring semester of 2017. On January 5, 2017, a report of the committee's findings were submitted to President Herbst, and is attached. The report included various recommendations for the President to consider and after her approval, are presented to the Board of Trustees for consideration. The President accepted each of the committee's recommendations and proposes that the board adopt each as part of this resolution.

RECOMMENDATIONS:

ELIMINATE ALL MAJOR FEES: Major Fees place a burden on students in select majors, may not reflect actual program cost differential, and may result in students selecting majors based on cost rather than academic preference. Major Fees are applied to seven majors including Landscape Architecture, Maritime Student, Drama, Business, Nursing, Music, and Digital Media and Design. Currently, over 3,000 students are charged major fees ranging from \$10 to \$700 per semester.

ELIMINATE ALL ACADEMIC MATERIAL FEES: Nearly 11,000 students pay Academic Materials Fees on an annual basis, which result in over 18,000 billings per year across 171 courses and 1,096 sections, and are costly to administer. They add complexity to the fee bill and result in the appearance of being "nickeled and dimed." Additionally, students have a reasonable expectation that tuition should cover the cost of academic instruction. Academic Materials Fees range from \$10-\$95 per course and result in roughly \$400,000 in revenue to the University, the loss of which will be offset through administrative savings.

CREATE A NEW STUDENT HEALTH SERVICES FEE: Currently Student Health Services (SHS) is funded primarily via the General University Fee (GUF). Based on the current allocation of GUF in FY18, SHS is funded \$12.2M, or 31% of the total \$39.3M allocated. This equates to \$580 per student annually, making it the largest component of GUF. However, the services SHS offers are unique from other GUF funded activities due to their nature including Counseling & Mental Health, Nutrition Services, Wellness and Prevention, Women's Health, Primary and Urgent Care, etc. This difference creates challenges when allocating limited recourses and trying to compare student activities and vital services relating to student health and welfare. It also lacks transparency. Removing the \$580 SHS Fee from the current GUF rate and creating a stand alone Student Health Services Fee will allow SHS to be reviewed independent from GUF while providing no additional cost to students.

REALLOCATE GUF REVENUES GENERATED BY REGIONAL CAMPUS DIRECTORS AND STANDARIZE RATES: Currently 100% of GUF revenues generated by regional campus students are allocated to Storrs. Regional Campus Directors have no access to GUF funding to meet individual campus needs. The Committee recommends allocating 75% of these GUF revenues to each respective Campus Director, which will allow each campus to offer programming that best supports its individual and distinct student needs. In addition to reallocation, standardizing the GUF rate will help with simplification and a consistent application of fees. Regional campus students in tuition-based programs currently pay \$112 per year in GUF while regional campus students in fee-based programs pay \$74 per year. It was

unclear to the committee why there was a distinction as services are the same. It is recommended that all regional campus students pay the \$112 annual GUF rate regardless of program.

ESTABLISH GUIDELINES REGARDING COMMITTEE MEMBERSHIP AND

OVESIGHT: To ensure objectivity, any members of the Student Activity & Service Fee Advisory Committee (SASFAC) may not represent any unit that is funded through GUF. In addition, a new Executive Student Fee Committee (ESFC) shall be established to review new student fee requests, policy decisions and other fee-related questions on an as-needed basis led by the Provost and EVPCFO.

ESTABLISH A MORATORIUM ON ANY NEW MAJOR OR ACADEMIC MATERIAL

FEES: To maintain the integrity of the committee's findings and board recommendation in the future, the creation of a University policy to ensure no major or academic material fees be added in the future is recommended.

INSTITUTIONAL FEES

Institutional Fees require central administrative approval and include fees such as Housing and Dining, specific student fees (i.e. Infrastructure Maintenance Fee, Transit Fee, etc.), and other institutional fees such as late fees, escrow fees, etc. For FY19, the administration is proposing the creation of one new housing rate on the Storrs campus and modest increases to the Stamford housing rates.

NEW HOUSING RATE: FY19 will mark the second year of the three-year Housing and Dining rate plan approved by the Board. However, to meet student interest and current market conditions, the administration proposes a new housing rate for the Storrs campus. The new rate (8) will affect 96 beds at Charter Oak/Hilltop Apartments and offer more space and privacy for interested students. The rate of \$13,720 is in line with local market conditions for this type of space. In addition, the University is recommending housing rates at Stamford increase 3% for the Standard Shared Bedroom and 4% for rates 2, 3 and 4, which represent Premium Shared Bedrooms and Penthouse units. FY18 was the first year of the residential option at Stamford and rates were set conservatively to ensure interest. Based on demand and market conditions these increases are justified.

ACADEMIC FEES

Academic fees include specific program or course fees and are reviewed and approved by the Provost's Office. Academic Program fees are applied to all students within a specific program. The majority of program fees are from self-supporting programs that are at the graduate level. For FY19 the School of Business recommends increases that are competitive with peer programs. See attached for the summary of recommended rates for new and existing Academic Program fees.

UNIVERSITY OF CONNECTICUT Undergraduate Schedule of Full-time Tuition and Common Fees

				FY18					FY:	19 Proposed		
		Resident	No	on-Resident	N	IE Regional		Resident	No	on-Resident	NE	Regional
STORRS					_							
Tuition	\$	11,998	\$	34,066	\$	20,416	\$	12,848	\$	35,216	\$	21,566
General University Fee		1,914		1,914		1,914		1,334		1,334		1,334
Student Health Services		na		na		na		580		580		580
Infrastructure Maintenance Fee		468		468		468		468		468		468
Connecticut Daily Campus Fee		20		20		20		20		20		20
Student Government Fee		96		96		96		96		96		96
WHUS Fee		18		18		18		18		18		18
UConn TV		10		10		10		10		10		10
Student Union Fee		46		46		46		46		46		46
Technology Fee		150		150		150		150		150		150
Transit Fee		160		160		160		160		160		160
Total, Commuting Student	\$	14,880	\$	36,948	\$	23,298	\$	15,730	\$	38,098	\$	24,448
Room Fee (Double)		6,838		6,838		6,838		7,028		7,028		7,028
Board Fee ^(A)		5,676		5,676		5,676		5,846		5,846		5,846
Total, Dormitory Student	\$	27,394	\$	49,462	\$	35,812	\$	28,604	\$	50,972	\$	37,322
AVERY POINT												
Tuition	\$	11,998	\$	34,066	\$	20,416	\$	12,848	\$	35,216	\$	21,566
General University Fee		112		112		112		112		112		112
Infrastructure Maintenance Fee		468		468		468		468		468		468
Student Government		70		70		70		70		70		70
Transit Fee		_		_		_		_		_		_
Technology Fee		150		150		150		150		150		150
Total	\$	12,798	\$	34,866	\$	21,216	\$	13,648	\$		\$	22,366
HARTFORD												
Tuition	\$	11,998	\$	34,066	\$	20,416	\$	12,848	\$	35,216	\$	21,566
General University Fee		112		112		112		112		112		112
Infrastructure Maintenance Fee		468		468		468		468		468		468
Student Government		60		60		60		60		60		60
Transit Fee		40		40		40		40		40		40
Technology Fee		150		150		150		150		150		150
Total	\$	12,828	\$	34,896	\$	21,246	\$	13,678	\$	36,046	\$	22,396
STAMFORD												
Tuition	\$	11,998	\$	34,066	\$	20,416	\$	12,848	\$	35,216	\$	21,566
General University Fee		112		112	•	112		112		112	-	112
Infrastructure Maintenance Fee		468		468		468		468		468		468
Student Government		80		80		80		80		80		80
Transit Fee		40		40		40		40		40		40
Technology Fee		150		150		150		150		150		150
Total, Commuting Student	\$	12,848	\$	34,916	\$	21,266	\$	13,698	Ś	36,066	Ś	22,416
Room Fee (Stamford Rate 1 - Shared Bedroom)	\$	9,950	\$	9,950	\$	9,950	\$	9,950		9,950		9,950
Total, Dormitory Student	\$	22,798	-	44,866		31,216	\$	23,648		46,016		32,366
WATERBURY												
Tuition	\$	11,998	\$	34,066	\$	20,416	\$	12,848	\$	35,216	\$	21,566
General University Fee	7	112	ŕ	112	,	112	7	112	-	112	•	112
Infrastructure Maintenance Fee		468		468		468		468		468		468
Student Government		70		70		70		70		70		70
Transit Fee		40		40		40		40		40		40
Technology Fee		150		150		150		150		150		150
Total	\$	12,838	\$	34,906	\$	21,256	\$	13,688	\$	36,056	\$	22,406
		, -	-	, -	-	•	•	, -	-	,	•	•

UNIVERSITY OF CONNECTICUT Undergraduate Schedule of Full-time Tuition and Common Fees

			FY18				FY1	19 Proposed		
	Resident	N	on-Resident	<u>N</u>	NE Regional	Resident	No	on-Resident	N	E Regional
PHARMACY (Pharm. D.)										
Tuition	\$ 24,830	\$	52,402	\$	42,868	\$ 25,680	\$	53,552	\$	44,018
General University Fee	1,914		1,914		1,914	1,334		1,334		1,334
Student Health Services	na		na		na	580		580		580
Infrastructure Maintenance Fee	468		468		468	468		468		468
Connecticut Daily Campus Fee	20		20		20	20		20		20
Student Government Fee	96		96		96	96		96		96
WHUS Fee	18		18		18	18		18		18
UConn TV	10		10		10	10		10		10
Student Union Fee	46		46		46	46		46		46
Technology Fee	150		150		150	150		150		150
Transit Fee	160		160		160	160		160		160
Total, Commuting Student	\$ 27,712	\$	55,284	\$	45,750	\$ 28,562	\$	56,434	\$	46,900
Room Fee (Double)	6,838		6,838		6,838	7,028		7,028		7,028
Board Fee ^(A)	5,676		5,676		5,676	5,846		5,846		5,846
Total, Dormitory Student	\$ 40,226	\$	67,798	\$	58,264	\$ 41,436	\$	69,308	\$	59,774

⁽A) Board fee represents the value meal plan

UNIVERSITY OF CONNECTICUT Graduate Schedule of Full-time Tuition and Common Fees

				FY18					FY1	.9 Proposed		
		Resident	Non	-Resident	1	NE Regional		Resident	No	n-Resident	N	E Regional
STORRS						-						-
Tuition	\$		\$	35,812	\$	24,796	\$	15,350	\$,	\$	25,946
General University Fee		1,416		1,416		1,416		836		836		836
Student Health Services		na		na		na		580		580		580
Infrastructure Maintenance Fee		468		468		468		468		468		468
Student Activity Fee		32		32		32		32		32		32
Graduate Matriculation Fee		84		84		84		84		84		84
Transit Fee		160		160		160		160		160		160
Technology Fee		150		150		150		150		150		150
Total, Commuting Student	\$	•	\$	38,122	\$		\$	17,660	\$	39,272	\$	28,256
Room Fee		\$8,610		\$8,610		\$8,610		\$8,610		\$8,610		\$8,610
Board Fee ^(A)		\$5,676		\$5,676		\$5,676		\$5,846		\$5,846		\$5,846
Total, Dormitory Student	\$	31,096	\$	52,408	\$	41,392	\$	32,116	\$	53,728	\$	42,712
STORRS-DPT (PHYSICAL THERAPY)												
Tuition	\$	19,958	\$	41,288	\$	30,242	\$	20,808	\$	42,438	\$	31,392
General University Fee		1,416		1,416		1,416		836		836		836
Student Health Services		na		na		na		580		580		580
Infrastructure Maintenance Fee		468		468		468		468		468		468
Student Activity Fee		32		32		32		32		32		32
Graduate Matriculation Fee		84		84		84		84		84		84
Transit Fee		160		160		160		160		160		160
Technology Fee		150		150		150		150		150		150
Total, Commuting Student	\$	22,268	\$	43,598	\$	32,552	\$	23,118	\$	44,748	\$	33,702
Room Fee (Double)		8,610		8,610		8,610		8,610		8,610		8,610
Board Fee ^(A)		5,676		5,676		5,676		5,846		5,846		5,846
Total, Dormitory Student	\$	36,554	\$	57,884	\$	46,838	\$	37,574	\$	59,204	\$	48,158
LAW SCHOOL-Day												
Tuition	\$	28,554	\$	58,996	\$	49,386	\$	29,404	\$	60,146	\$	50,536
General University Fee		74		74		74		112		112		112
Infrastructure Maintenance Fee		468		468		468		468		468		468
Student Activity Fee		164		164		164		164		164		164
Transit Fee		-		-		-		40		40		40
Technology Fee		150		150		150		150		150		150
Total	\$	29,410	\$	59,852	\$	50,242	\$	30,338	\$	61,080	\$	51,470
SOCIAL WORK												
Tuition	\$	14,502	\$	35,812	Ś	24,796	\$	15,352	\$	36,962	Ś	25,946
General University Fee	Y	74	7	74	7	74	7	112	7	112	7	112
Infrastructure Maintenance Fee		468		468		468		468		468		468
Graduate Matriculation Fee		84		84		84		84		84		84
Student Activity Fee		50		50		50		50		50		50
Transit Fee		-		-		-		40		40		40
Technology Fee		150		150		150		150		150		150
Total	\$		\$	36,638	\$		\$	16,256	\$	37,866	\$	26,850

UNIVERSITY OF CONNECTICUT Graduate Schedule of Full-time Tuition and Common Fees

		FY18			FY1	9 Proposed	
STAMFORD Ph. D.			-				
Tuition	\$ 18,000	\$ 35,812	\$ 30,918	\$ 18,850	\$	36,962	\$ 32,068
General University Fee	74	74	74	112		112	112
Infrastructure Maintenance Fee	468	468	468	468		468	468
Graduate Matriculation Fee	84	84	84	84		84	84
Transit Fee	-	-	-	40		40	40
Technology Fee	 150	150	150	150		150	150
Total	\$ 18,776	\$ 36,588	\$ 31,694	\$ 19,704	\$	37,816	\$ 32,922
LAW SCHOOL-Evening							
Tuition	\$ 20,360	\$ 41,780	\$ 35,040	\$ 21,210	\$	42,930	\$ 36,190
General University Fee	74	74	74	112		112	112
Infrastructure Maintenance Fee	468	468	468	468		468	468
Student Activity Fee	164	164	164	164		164	164
Transit Fee	-	-	-	40		40	40
Technology Fee	 150	150	150	 150		150	150
Total	\$ 21,216	\$ 42,636	\$ 35,896	\$ 22,144	\$	43,864	\$ 37,124
LAW SCHOOL-SJD							
Tuition	\$ 8,738	\$ 16,502	\$ 14,708	\$ 9,588	\$	17,652	\$ 15,858
General University Fee	74	74	74	112		112	112
Infrastructure Maintenance Fee	468	468	468	468		468	468
Student Activity Fee	164	164	164	164		164	164
Transit Fee	-	-	-	40		40	40
Technology Fee	 150	150	150	 150		150	150
Total	\$ 9,594	\$ 17,358	\$ 15,564	\$ 10,522	\$	18,586	\$ 16,792

⁽A) Board fee represents the value meal plan

UNIVERSITY OF CONNECTICUT Tuition Rates Per Credit

		ndergraduate	I	Gradu	ate / Social V	Vork	l av	v - Day Divis	ion	l aw -	Evening Div	ricion		tamford Ph.	n	Dharr	macy (Pharm	וחי ו	Physic	cal Therapy ((DDT)		SJD Law	
Credits	Resident	Non-Resid	NE Rea	Resident	Non-Resid	NE Rea	Resident	Non-Resid	NE Rea	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Rea	Resident	Non-Resid	NE Rea	Resident	Non-Resid	NE Rea	Resident	Non-Resid	NE Reg
Credits	Resident	Non Resid	NE Reg	resident	Non-Resid	HE IICG	resident	HOII-RESIG	HE RUG	resident	Hon-Itesia	HE INCO	Resident	Hon-Itesia	HE RUG	resident	Hon-resid	NE NO	resident	Hon-resid	HE NO	Resident	Homitosia	NE Neg
<u>2017-18</u>																								
1	500	1,421	852	806	1,991	1,379	1,189.0	2,459	2,058	1,018	2,089	1,752	1,000	1,990	1,718	1,380	2,912	2,382	1,109	2,294	1,681	486	917	818
2	1,000	2,842	1,704	1,612	3,982	2,758	2,380	4,918	4,116	2,036	4,178	3,504	2,000	3,980	3,436	2,760	5,824	4,764	2,218	4,588	3,362	972	1,834	1,636
3	1,500	4,263	2,556	2,418	5,973	4,137	3,570	7,377	6,174	3,054	6,267	5,256	3,000	5,970	5,154	4,140	8,736	7,146	3,327	6,882	5,043	1,458	2,751	2,454
4	2,000	5,684	3,408	3,224	7,964	5,516	4,760	9,836	8,232	4,072	8,356	7,008	4,000	7,960	6,872	5,520	11,648	9,528	4,436	9,176	6,724	1,944	3,668	3,272
5	2,500	7,105	4,260	4,030	9,955	6,895	5,950	12,595	10,290	5,090	10,445	8,760	5,000	9,950	8,590	6,900	14,560	11,910	5,545	11,470	8,405	2,430	4,585	4,090
6	3,000	8,526	5,112	4,836	11,946	8,274	7,140	14,754	12,348	6,108	12,534	10,512	6,000	11,940	10,308	8,280	17,472	14,292	6,654	13,764	10,086	2,916	5,502	4,908
7	3,500	9,947	5,964	5,642	13,937	9,653	8,330	17,213	14,406	7,126	14,623	12,264	7,000	13,930	12,026	9,660	20,384	16,674	7,763	16,058	11,767	3,402	6,419	5,726
8	4,000	11,368	6,816	6,448	15,928	11,032	9,520	19,672	16,464	8,144	16,712	14,016	8,000	15,920	13,744	11,040	23,296	19,056	8,872	18,352	13,448	3,888	7,336	6,544
9	4,500	12,789	7,668	7,250	17,906	12,398	10,710	22,131	18,522	9,162	18,801	15,768	9,000	17,906	15,459	12,415	26,201	21,434	9,979	20,644	15,121	4,369	8,251	7,354
10	5,000	14,210	8,520				11,900	24,590	20,580	10,180	20,890	17,520												
11	5,500	15,631	9,372				13,090	27,049	22,638															
12	5,999.00	17,033	10,208				14,277	29,498	24,693															
annual-full time	11,998	34,066	20,416	14,500	35.812	24,796	28,554	58,996	49,386	20,360	41,780	35,040	18,000	35,812	30,918	24,830	52,402	42,868	19,958	41,288	30,242	8,738	16,502	14,708
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		ndergraduate		Gradu	ate / Social V	Vork I	Lav	v - Dav Divisi	ion I	Law -	Evening Div	vision	S	stamford Ph.	D I	Pharr	macy (Pharm	run'i	Physic	cal Therapy ((DPT)		S.ID Law	
Credits		ndergraduate	NF Reg		ate / Social V			v - Day Divis			Evening Div		ī	Stamford Ph.			macy (Pharm			cal Therapy (` ′	Resident	SJD Law	NF Rea
Credits	U Resident	ndergraduate Non-Resid	NE Reg	Gradu Resident	ate / Social V	Vork NE Reg	Lav Resident	v - Day Divis	ion NE Reg	Law -	Evening Div	rision NE Reg	S	stamford Ph.	D NE Reg	Pharr Resident	macy (Pharm Non-Resid	n.D.) NE Reg	Physic Resident	cal Therapy ((DPT) NE Reg	Resident	SJD Law Non-Resid	NE Reg
Credits 2018-19			NE Reg										ī								` ′	Resident		NE Reg
			NE Reg										ī								` ′	Resident 533.0		NE Reg 881.0
	Resident	Non-Resid		Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg	Resident	Non-Resid	NE Reg		Non-Resid	-
	Resident 536.0	Non-Resid 1,468.0	899.0	Resident	Non-Resid 2,054.0	NE Reg	1,226.0	2,507.0	NE Reg 2,106.0	1,061.0	Non-Resid 2,147.0	NE Reg 1,810.0	Resident 1,048.0	Non-Resid 2,054.0	NE Reg	1,427.0	2,976.0	NE Reg 2,446.0	1,156.0	Non-Resid 2,358.0	NE Reg	533.0	Non-Resid 981.0	881.0
	536.0 1,072.0	1,468.0 2,936.0	899.0 1,798.0	853.0 1,706.0	2,054.0 4,108.0	1,442.0 2,884.0	1,226.0 2,452.0	2,507.0 5,014.0	2,106.0 4,212.0	1,061.0 2,122.0	2,147.0 4,294.0	1,810.0 3,620.0	1,048.0 2,096.0	2,054.0 4,108.0	1,782.0 3,564.0	1,427.0 2,854.0	2,976.0 5,952.0	NE Reg 2,446.0 4,892.0	1,156.0 2,312.0	2,358.0 4,716.0	1,744.0 3,488.0	533.0 1,066.0	981.0 1,962.0	881.0 1,762.0
	536.0 1,072.0 1,608.0	1,468.0 2,936.0 4,404.0	899.0 1,798.0 2,697.0	853.0 1,706.0 2,559.0	2,054.0 4,108.0 6,162.0	1,442.0 2,884.0 4,326.0	1,226.0 2,452.0 3,678.0	2,507.0 5,014.0 7,521.0	2,106.0 4,212.0 6,318.0	1,061.0 2,122.0 3,183.0	2,147.0 4,294.0 6,441.0	1,810.0 3,620.0 5,430.0	1,048.0 2,096.0 3,144.0	2,054.0 4,108.0 6,162.0	1,782.0 3,564.0 5,346.0	1,427.0 2,854.0 4,281.0	2,976.0 5,952.0 8,928.0	2,446.0 4,892.0 7,338.0	1,156.0 2,312.0 3,468.0	2,358.0 4,716.0 7,074.0	1,744.0 3,488.0 5,232.0	533.0 1,066.0 1,599.0	981.0 1,962.0 2,943.0	881.0 1,762.0 2,643.0
	536.0 1,072.0 1,608.0 2,144.0	1,468.0 2,936.0 4,404.0 5,872.0	899.0 1,798.0 2,697.0 3,596.0	853.0 1,706.0 2,559.0 3,412.0	2,054.0 4,108.0 6,162.0 8,216.0	1,442.0 2,884.0 4,326.0 5,768.0	1,226.0 2,452.0 3,678.0 4,904.0	2,507.0 5,014.0 7,521.0 10,028.0	2,106.0 4,212.0 6,318.0 8,424.0	1,061.0 2,122.0 3,183.0 4,244.0	2,147.0 4,294.0 6,441.0 8,588.0	1,810.0 3,620.0 5,430.0 7,240.0	1,048.0 2,096.0 3,144.0 4,192.0	2,054.0 4,108.0 6,162.0 8,216.0	1,782.0 3,564.0 5,346.0 7,128.0	1,427.0 2,854.0 4,281.0 5,708.0	2,976.0 5,952.0 8,928.0 11,904.0	2,446.0 4,892.0 7,338.0 9,784.0	1,156.0 2,312.0 3,468.0 4,624.0	2,358.0 4,716.0 7,074.0 9,432.0	1,744.0 3,488.0 5,232.0 6,976.0	533.0 1,066.0 1,599.0 2,132.0	981.0 1,962.0 2,943.0 3,924.0	881.0 1,762.0 2,643.0 3,524.0
	536.0 1,072.0 1,608.0 2,144.0 2,680.0	1,468.0 2,936.0 4,404.0 5,872.0 7,340.0	899.0 1,798.0 2,697.0 3,596.0 4,495.0	853.0 1,706.0 2,559.0 3,412.0 4,265.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0	1,442.0 2,884.0 4,326.0 5,768.0 7,210.0	1,226.0 2,452.0 3,678.0 4,904.0 6,130.0	2,507.0 5,014.0 7,521.0 10,028.0 12,535.0	2,106.0 4,212.0 6,318.0 8,424.0 10,530.0	1,061.0 2,122.0 3,183.0 4,244.0 5,305.0	2,147.0 4,294.0 6,441.0 8,588.0 10,735.0	1,810.0 3,620.0 5,430.0 7,240.0 9,050.0	1,048.0 2,096.0 3,144.0 4,192.0 5,240.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0	1,782.0 3,564.0 5,346.0 7,128.0 8,910.0	1,427.0 2,854.0 4,281.0 5,708.0 7,135.0	2,976.0 5,952.0 8,928.0 11,904.0 14,880.0	2,446.0 4,892.0 7,338.0 9,784.0 12,230.0	1,156.0 2,312.0 3,468.0 4,624.0 5,780.0	2,358.0 4,716.0 7,074.0 9,432.0 11,790.0	1,744.0 3,488.0 5,232.0 6,976.0 8,720.0	533.0 1,066.0 1,599.0 2,132.0 2,665.0	981.0 1,962.0 2,943.0 3,924.0 4,905.0	881.0 1,762.0 2,643.0 3,524.0 4,405.0
	536.0 1,072.0 1,608.0 2,144.0 2,680.0 3,216.0	1,468.0 2,936.0 4,404.0 5,872.0 7,340.0 8,808.0	899.0 1,798.0 2,697.0 3,596.0 4,495.0 5,394.0	853.0 1,706.0 2,559.0 3,412.0 4,265.0 5,118.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0 12,324.0	1,442.0 2,884.0 4,326.0 5,768.0 7,210.0 8,652.0	1,226.0 2,452.0 3,678.0 4,904.0 6,130.0 7,356.0	2,507.0 5,014.0 7,521.0 10,028.0 12,535.0 15,042.0	2,106.0 4,212.0 6,318.0 8,424.0 10,530.0 12,636.0	1,061.0 2,122.0 3,183.0 4,244.0 5,305.0 6,366.0	2,147.0 4,294.0 6,441.0 8,588.0 10,735.0 12,882.0	1,810.0 3,620.0 5,430.0 7,240.0 9,050.0 10,860.0	1,048.0 2,096.0 3,144.0 4,192.0 5,240.0 6,288.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0 12,324.0	1,782.0 3,564.0 5,346.0 7,128.0 8,910.0 10,692.0	1,427.0 2,854.0 4,281.0 5,708.0 7,135.0 8,562.0	2,976.0 5,952.0 8,928.0 11,904.0 14,880.0 17,856.0	2,446.0 4,892.0 7,338.0 9,784.0 12,230.0 14,676.0	1,156.0 2,312.0 3,468.0 4,624.0 5,780.0 6,936.0	2,358.0 4,716.0 7,074.0 9,432.0 11,790.0 14,148.0	1,744.0 3,488.0 5,232.0 6,976.0 8,720.0 10,464.0	533.0 1,066.0 1,599.0 2,132.0 2,665.0 3,198.0	981.0 1,962.0 2,943.0 3,924.0 4,905.0 5,886.0	881.0 1,762.0 2,643.0 3,524.0 4,405.0 5,286.0
	536.0 1,072.0 1,608.0 2,144.0 2,680.0 3,216.0 3,752.0	1,468.0 2,936.0 4,404.0 5,872.0 7,340.0 8,808.0 10,276.0	899.0 1,798.0 2,697.0 3,596.0 4,495.0 5,394.0 6,293.0	853.0 1,706.0 2,559.0 3,412.0 4,265.0 5,118.0 5,971.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0 12,324.0 14,378.0	1,442.0 2,884.0 4,326.0 5,768.0 7,210.0 8,652.0 10,094.0	1,226.0 2,452.0 3,678.0 4,904.0 6,130.0 7,356.0 8,582.0	2,507.0 5,014.0 7,521.0 10,028.0 12,535.0 15,042.0 17,549.0	2,106.0 4,212.0 6,318.0 8,424.0 10,530.0 12,636.0 14,742.0	1,061.0 2,122.0 3,183.0 4,244.0 5,305.0 6,366.0 7,427.0	2,147.0 4,294.0 6,441.0 8,588.0 10,735.0 12,882.0 15,029.0	1,810.0 3,620.0 5,430.0 7,240.0 9,050.0 10,860.0 12,670.0	1,048.0 2,096.0 3,144.0 4,192.0 5,240.0 6,288.0 7,336.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0 12,324.0 14,378.0	1,782.0 3,564.0 5,346.0 7,128.0 8,910.0 10,692.0 12,474.0	1,427.0 2,854.0 4,281.0 5,708.0 7,135.0 8,562.0 9,989.0	2,976.0 5,952.0 8,928.0 11,904.0 14,880.0 17,856.0 20,832.0	2,446.0 4,892.0 7,338.0 9,784.0 12,230.0 14,676.0 17,122.0	1,156.0 2,312.0 3,468.0 4,624.0 5,780.0 6,936.0 8,092.0	2,358.0 4,716.0 7,074.0 9,432.0 11,790.0 14,148.0 16,506.0	1,744.0 3,488.0 5,232.0 6,976.0 8,720.0 10,464.0 12,208.0	533.0 1,066.0 1,599.0 2,132.0 2,665.0 3,198.0 3,731.0	981.0 1,962.0 2,943.0 3,924.0 4,905.0 5,886.0 6,867.0	881.0 1,762.0 2,643.0 3,524.0 4,405.0 5,286.0 6,167.0
	536.0 1,072.0 1,608.0 2,144.0 2,680.0 3,216.0 3,752.0 4,288.0	1,468.0 2,936.0 4,404.0 5,872.0 7,340.0 8,808.0 10,276.0 11,744.0	899.0 1,798.0 2,697.0 3,596.0 4,495.0 5,394.0 6,293.0 7,192.0	853.0 1,706.0 2,559.0 3,412.0 4,265.0 5,118.0 5,971.0 6,824.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0 12,324.0 14,378.0 16,432.0	1,442.0 2,884.0 4,326.0 5,768.0 7,210.0 8,652.0 10,094.0 11,536.0	1,226.0 2,452.0 3,678.0 4,904.0 6,130.0 7,356.0 8,582.0 9,808.0	2,507.0 5,014.0 7,521.0 10,028.0 12,535.0 15,042.0 17,549.0 20,056.0	2,106.0 4,212.0 6,318.0 8,424.0 10,530.0 12,636.0 14,742.0 16,848.0	1,061.0 2,122.0 3,183.0 4,244.0 5,305.0 6,366.0 7,427.0 8,488.0	2,147.0 4,294.0 6,441.0 8,588.0 10,735.0 12,882.0 15,029.0 17,176.0	1,810.0 3,620.0 5,430.0 7,240.0 9,050.0 10,860.0 12,670.0 14,480.0	1,048.0 2,096.0 3,144.0 4,192.0 5,240.0 6,288.0 7,336.0 8,384.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0 12,324.0 14,378.0 16,432.0	1,782.0 3,564.0 5,346.0 7,128.0 8,910.0 10,692.0 12,474.0 14,256.0	1,427.0 2,854.0 4,281.0 5,708.0 7,135.0 8,562.0 9,989.0 11,416.0	2,976.0 5,952.0 8,928.0 11,904.0 14,880.0 17,856.0 20,832.0 23,808.0	2,446.0 4,892.0 7,338.0 9,784.0 12,230.0 14,676.0 17,122.0 19,568.0	1,156.0 2,312.0 3,468.0 4,624.0 6,936.0 8,092.0 9,248.0	2,358.0 4,716.0 7,074.0 9,432.0 11,790.0 14,148.0 16,506.0 18,864.0	1,744.0 3,488.0 5,232.0 6,976.0 8,720.0 10,464.0 12,208.0 13,952.0	533.0 1,066.0 1,599.0 2,132.0 2,665.0 3,198.0 3,731.0 4,264.0	981.0 1,962.0 2,943.0 3,924.0 4,905.0 5,886.0 6,867.0 7,848.0	881.0 1,762.0 2,643.0 3,524.0 4,405.0 5,286.0 6,167.0 7,048.0
	536.0 1,072.0 1,608.0 2,144.0 2,680.0 3,216.0 3,752.0 4,288.0 4,824.0	1,468.0 2,936.0 4,404.0 5,872.0 7,340.0 8,808.0 10,276.0 11,744.0 13,212.0	899.0 1,798.0 2,697.0 3,596.0 4,495.0 5,394.0 6,293.0 7,192.0 8,091.0	853.0 1,706.0 2,559.0 3,412.0 4,265.0 5,118.0 5,971.0 6,824.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0 12,324.0 14,378.0 16,432.0	1,442.0 2,884.0 4,326.0 5,768.0 7,210.0 8,652.0 10,094.0 11,536.0	1,226.0 2,452.0 3,678.0 4,904.0 6,130.0 7,356.0 8,582.0 9,808.0 11,034.0	2,507.0 5,014.0 7,521.0 10,028.0 12,535.0 15,042.0 20,056.0 22,563.0	2,106.0 4,212.0 6,318.0 8,424.0 10,530.0 12,636.0 14,742.0 16,848.0 18,954.0	1,061.0 2,122.0 3,183.0 4,244.0 5,365.0 6,366.0 7,427.0 8,488.0 9,549.0	2,147.0 4,294.0 6,441.0 8,588.0 10,735.0 12,882.0 15,029.0 17,176.0 19,323.0	1,810.0 3,620.0 5,430.0 7,240.0 10,860.0 12,670.0 14,480.0 16,290.0	1,048.0 2,096.0 3,144.0 4,192.0 5,240.0 6,288.0 7,336.0 8,384.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0 12,324.0 14,378.0 16,432.0	1,782.0 3,564.0 5,346.0 7,128.0 8,910.0 10,692.0 12,474.0 14,256.0	1,427.0 2,854.0 4,281.0 5,708.0 7,135.0 8,562.0 9,989.0 11,416.0	2,976.0 5,952.0 8,928.0 11,904.0 14,880.0 17,856.0 20,832.0 23,808.0	2,446.0 4,892.0 7,338.0 9,784.0 12,230.0 14,676.0 17,122.0 19,568.0	1,156.0 2,312.0 3,468.0 4,624.0 6,936.0 8,092.0 9,248.0	2,358.0 4,716.0 7,074.0 9,432.0 11,790.0 14,148.0 16,506.0 18,864.0	1,744.0 3,488.0 5,232.0 6,976.0 8,720.0 10,464.0 12,208.0 13,952.0	533.0 1,066.0 1,599.0 2,132.0 2,665.0 3,198.0 3,731.0 4,264.0	981.0 1,962.0 2,943.0 3,924.0 4,905.0 5,886.0 6,867.0 7,848.0	881.0 1,762.0 2,643.0 3,524.0 4,405.0 5,286.0 6,167.0 7,048.0
	536.0 1,072.0 1,608.0 2,144.0 2,680.0 3,216.0 3,752.0 4,288.0 4,824.0 5,360.0	1,468.0 2,936.0 4,404.0 5,872.0 7,340.0 8,808.0 10,276.0 11,744.0 13,212.0 14,680.0	899.0 1,798.0 2,697.0 3,596.0 4,495.0 5,394.0 6,293.0 7,192.0 8,091.0 8,990.0	853.0 1,706.0 2,559.0 3,412.0 4,265.0 5,118.0 5,971.0 6,824.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0 12,324.0 14,378.0 16,432.0	1,442.0 2,884.0 4,326.0 5,768.0 7,210.0 8,652.0 10,094.0 11,536.0	1,226.0 2,452.0 3,678.0 4,904.0 6,130.0 7,356.0 8,582.0 9,808.0 11,034.0 12,260.0	2,507.0 5,014.0 7,521.0 10,028.0 12,535.0 15,042.0 20,056.0 22,563.0 25,070.0	2,106.0 4,212.0 6,318.0 10,530.0 12,636.0 14,742.0 16,848.0 18,954.0 21,060.0	1,061.0 2,122.0 3,183.0 4,244.0 5,365.0 6,366.0 7,427.0 8,488.0 9,549.0	2,147.0 4,294.0 6,441.0 8,588.0 10,735.0 12,882.0 15,029.0 17,176.0 19,323.0	1,810.0 3,620.0 5,430.0 7,240.0 10,860.0 12,670.0 14,480.0 16,290.0	1,048.0 2,096.0 3,144.0 4,192.0 5,240.0 6,288.0 7,336.0 8,384.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0 12,324.0 14,378.0 16,432.0	1,782.0 3,564.0 5,346.0 7,128.0 8,910.0 10,692.0 12,474.0 14,256.0	1,427.0 2,854.0 4,281.0 5,708.0 7,135.0 8,562.0 9,989.0 11,416.0	2,976.0 5,952.0 8,928.0 11,904.0 14,880.0 17,856.0 20,832.0 23,808.0	2,446.0 4,892.0 7,338.0 9,784.0 12,230.0 14,676.0 17,122.0 19,568.0	1,156.0 2,312.0 3,468.0 4,624.0 6,936.0 8,092.0 9,248.0	2,358.0 4,716.0 7,074.0 9,432.0 11,790.0 14,148.0 16,506.0 18,864.0	1,744.0 3,488.0 5,232.0 6,976.0 8,720.0 10,464.0 12,208.0 13,952.0	533.0 1,066.0 1,599.0 2,132.0 2,665.0 3,198.0 3,731.0 4,264.0	981.0 1,962.0 2,943.0 3,924.0 4,905.0 5,886.0 6,867.0 7,848.0	881.0 1,762.0 2,643.0 3,524.0 4,405.0 5,286.0 6,167.0 7,048.0
	536.0 1,072.0 1,608.0 2,144.0 2,680.0 3,216.0 3,752.0 4,288.0 4,824.0 5,360.0 5,896.0	1,468.0 2,936.0 4,404.0 5,872.0 7,340.0 8,808.0 10,276.0 11,744.0 13,212.0 14,680.0 16,148.0	899.0 1,798.0 2,697.0 3,596.0 4,495.0 5,394.0 6,293.0 7,192.0 8,091.0 8,990.0 9,889.0	853.0 1,706.0 2,559.0 3,412.0 4,265.0 5,118.0 5,971.0 6,824.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0 12,324.0 14,378.0 16,432.0	1,442.0 2,884.0 4,326.0 5,768.0 7,210.0 8,652.0 10,094.0 11,536.0	1,226.0 2,452.0 3,678.0 4,904.0 6,130.0 7,356.0 9,808.0 11,034.0 12,260.0 13,486.0	2,507.0 5,014.0 7,521.0 10,028.0 12,535.0 15,042.0 20,056.0 22,563.0 25,070.0 27,577.0	2,106.0 4,212.0 6,318.0 10,530.0 12,636.0 14,742.0 16,848.0 21,060.0 23,166.0	1,061.0 2,122.0 3,183.0 4,244.0 5,365.0 6,366.0 7,427.0 8,488.0 9,549.0	2,147.0 4,294.0 6,441.0 8,588.0 10,735.0 12,882.0 15,029.0 17,176.0 19,323.0	1,810.0 3,620.0 5,430.0 7,240.0 10,860.0 12,670.0 14,480.0 16,290.0	1,048.0 2,096.0 3,144.0 4,192.0 5,240.0 6,288.0 7,336.0 8,384.0	2,054.0 4,108.0 6,162.0 8,216.0 10,270.0 12,324.0 14,378.0 16,432.0	1,782.0 3,564.0 5,346.0 7,128.0 8,910.0 10,692.0 12,474.0 14,256.0	1,427.0 2,854.0 4,281.0 5,708.0 7,135.0 8,562.0 9,989.0 11,416.0	2,976.0 5,952.0 8,928.0 11,904.0 14,880.0 17,856.0 20,832.0 23,808.0	2,446.0 4,892.0 7,338.0 9,784.0 12,230.0 14,676.0 17,122.0 19,568.0	1,156.0 2,312.0 3,468.0 4,624.0 6,936.0 8,092.0 9,248.0	2,358.0 4,716.0 7,074.0 9,432.0 11,790.0 14,148.0 16,506.0 18,864.0	1,744.0 3,488.0 5,232.0 6,976.0 8,720.0 10,464.0 12,208.0 13,952.0	533.0 1,066.0 1,599.0 2,132.0 2,665.0 3,198.0 3,731.0 4,264.0	981.0 1,962.0 2,943.0 3,924.0 4,905.0 5,886.0 6,867.0 7,848.0	881.0 1,762.0 2,643.0 3,524.0 4,405.0 5,286.0 6,167.0 7,048.0

			Per Se	emester						Per Seme	ester	Per Credit								Credit Exten	sion (b)							
	Infrastru	cture			General Uni	versity Fee			1	Fechnolog	y Fee	Online Fee												Storrs Non	-Degree	Summer, In	tersession	June
	Maintenan	nce Fee	Stor	rs							T													Fall/Sp	ring	and Winte	er Session	and Winter Term
							Student Health	Student Health				Grad and Non- degree, & all students in			Online Graduate Certificates and Programs, Survey Research,GIS		Business			Business	Business Fee-		LL.M. U.S. LEGAL LAW, Executive LLM, LLM- Energy & Environ Law & LLM-					
					Off-	Other	Services	Services			Summer /	intersessions		Social	and Post		(PTMBA) /	Business		Accounting	Based Programs	LL.M.	Human Rights	Undergrad				
					Campus	Reg	(UG	(Grad			Intersession/N	and summer	Master of	Work	Secondary	Business MSFRM	(MSHRM) per	MSBAPM per	Business MSA	Certificate	(Other) Non ACP-	INSURANCE	& Social	Non-Degree				
Credits	Undergrad	Grad	Undergrad	Grad (d)	Grad	Camp	Storrs)	Storrs)	Undergrad	Grad	on-degree	sessions	Engineering	Extension	Disability Cert	per credit	credit	credit	per credit	Program (ACP)	Per Credit (f)	LAW	Justice	and BGS, BPS	Grad	Undergrad	Grad	Law (c)
2017-18					(a)	(a)																			-		-	
1	59	59	239	236	37	1		na	75	7.5	30	20	1,025	806	825	1,266	825	900	825	825	825	1,326	1,190	500	806	500	806	1,021
2	59	59	239	236	37	56	na	na	75			=	2,050	1,612	1,650	2,532	1,650	1,800	1,650	1,650	1,650	2,652	2,380	1,000	1,612	1,000	1,612	2,042
3	59	59	239	236	37	56	na	na	75	75	30	20	3,075	2,418	2,475	3,798	2,475	2,700	2,475	2,475	2,475	3,978	3,570	1,500	2,418	1,500	2,418	3,063
4	59	59	239		37		na	na	75				4,100	3,224	- 7	5,064	3,300	3,600	3,300	3,300	3,300	5,304	4,760	2,000	3,224	7	3,224	4,084
5		117	239		37	-		na	75	_		20	5,125	4,030			4,125	4,500	4,125	4,125	4,125	6,630	5,950	2,500	4,030	7	4,030	5,105
6		117	479		37			na	75	_			6,150	4,836	7		4,950	5,400	4,950	4,950	7	7,956	7,140	3,000	4,836		4,836	6,126
7		117	479		37		_	na	75				7,175	5,642			5,775	6,300	5,775	5,775	5,775	9,282	8,330	3,500	5,642		5,642	7,147
- 8		117	479		37			na	75	- 10			8,200	6,448	1		6,600		6,600	6,600	6,600	10,608	9,520	4,000	6,448	7	6,448	8,168
9		234	479		37			na	75			20	9,225	7,254			7,425	8,100	7,425	7,425	7,425	11,934	10,710	4,500	7,250		7,254	9,189
10		234	479		37			na	75				10,250	8,060		7	8,250	9,000	8,250	8,250	8,250	13,260	11,900	5,000		5,000	8,060	10,210
11		234	479		37			na	75	_			11,275	8,866	. ,		9,075	9,900	9,075	9,075	9,075	14,586	13,090	5,500		5,500	8,866	11,231
12		234	957 957	708 708	37 37	-	_	na na	75	75		20	12,300 13,325	9,672 10,478	- 7		9,900 10,725	10,800 11,700	9,900 10,725	9,900 10,725	9,900	15,912 17,238	14,280 15,470	5,999		6,000	8,672 10,478	12,252 13,273
2018-19	234	234	937	708	31	56	na	па	13	7.	5 50	20	13,323	10,478	10,723	10,438	10,723	11,700	10,723	10,723	10,723	17,238	15,470	1		6,300	10,478	13,273
					(a)	(a)																						
1	59	59	167.0	139.0	56.0	56.0	73.0	96.0	75	7.5	30	20	1,025	853	825	1,350	900	900	850	850	900	1,326	1,190	536	853	536	853	1,064
2	59	59	167.0	139.0	56.0	56.0	73.0	96.0	75	75	30	20	2,050	1,706	1,650	2,700	1,800	1,800	1,700	1,700	1,800	2,652	2,380	1,072	1,706	1,072	1,706	2,128
3	59	59	167.0	139.0	56.0	56.0	73.0	96.0	75	75	30	20	3,075	2,559	2,475	4,050	2,700	2,700	2,550	2,550	2,700	3,978	3,570	1,608	2,559	1,608	2,559	3,192
4	59	59	167.0	139.0	56.0	56.0	73.0	96.0					4,100	3,412	3,300	5,400	3,600	3,600	3,400	3,400	3,600	5,304	4,760	2,144	3,412	2,144	3,412	4,256
5	59	117	167.0	278.0	56.0	56.0	73.0	193.0	75	75	30	20	5,125	4,265	4,125	6,750	4,500	4,500	4,250	4,250	4,500	6,630	5,950	2,680	4,265	2,680	4,265	5,320
6		117	334.0		56.0							20	6,150	5,118			5,400	5,400	5,100	5,100	5,400	7,956	7,140	3,216	5,118		5,118	6,384
7		117	334.0		56.0				75			20	7,175	5,971			6,300	6,300	5,950	5,950	6,300	9,282	8,330	3,752	5,971	3,752	5,971	7,448
- 8		117	334.0	278.0	56.0				75	_		20	8,200	6,824	.,,	.,	7,200	7,200	6,800	6,800	7,200	10,608	9,520	4,288	6,824	7.11	6,824	8,512
9		234	334.0	418.0	56.0			-	75	_		20	9,225	7,677			8,100	8,100	7,650	7,650	8,100	11,934	10,710	4,824	7,675	4,824	7,677	9,576
10		234	334.0	418.0	56.0	56.0	145.0		75	_		20	10,250	8,530			9,000	9,000	8,500	8,500	9,000	13,260	11,900	5,360		5,360	8,530	10,640
11	117	234	334.0	418.0	56.0	56.0	145.0	290.0	75	75	5 30	20	11,275	9,383	9,075	14,850	9,900	9,900	9,350	9,350	9,900	14,586	13,090	5,896		5,896	9,383	11,704

16,200

17,550

10,800

11,700

10,800

11,700

10,200

11,050

10,200

11,050

10,800

11,700

15,912

17,238

14,280

15,470

6,424

6,432

6,968

10,236

11,089

12,768

13,832

56.0

56.0

56.0

56.0

290.0

290.0

290.0

290.0

667.0 418.0

667.0 418.0

20

12,300

13,325

10,236

11,089

9,900

10,725

234 234

234 234

⁽a) The General University Fees for SSW, MPA HFTD, Law Day/Eve, Full Time MBA as well as for the other regional campuses are not prorated per credit.

⁽b) The University also offers an Executive MBA program at \$84,000 and Certificate Entry Into Nursing (CEIN) at \$34,650 for FY19.

⁽c) Law School summer and winter charges per credit are based on the evening division tuition plus prorated General University Fee.

⁽d) GUF rate for Grad Assistants will be a flat rate per semester of \$218.

⁽e) Post-Baccalaureate Certificate in Pre-Medicine/Pre-DentistryStudents shall be billed the standard Storrs-rates for Course Fees, University, Infrastructure, and Technology Fees, as well as appropriate Graduate Matriculation, Transit, Academic Materials, and Online Fees. An additional Program Fee of \$1,500 is charged each fall and spring semester.

⁽f) School of Business MS Accounting rates start Summer sessions

UNIVERSITY OF CONNECTICUT

Fee Summary - Non-mandatory Tier II

	<u>FY</u>	2018	F	Y2019	\$ C	<u>Change</u>	% Change
Acceptance Fees							
Enrollment Deposit	\$	300		300	\$	-	0.0%
Law (day and evening) Law LLM	\$ \$	250 500	\$ \$	250 500	\$ \$	-	0.0% Law School charges incoming JD students two separate \$250 seat deposits for a total of \$500 0.0%
Law SJD	\$	500	\$	500	\$	-	0.0%
Business MS HR Management	\$	500	\$	500	\$	-	0.0%
Business ABC HR Management	\$	100	\$	100	\$	-	0.0%
Social Work	\$ \$	60 500	\$	60 500	\$	-	0.0%
Full-time MBA	Э	500	\$	300	Э	-	0.0%
Activity Fee Storrs Graduate	\$	16	\$	16	¢	_	0.0%
Law (day and evening)	\$	82		82		-	0.0%
Law LLM	\$	82		82		-	0.0%
Social Work	\$	25	\$	25	\$	-	0.0%
Summer Session (undergrad/graduate) Full-time MBA	\$ \$	16 16		16 16		-	0.0% 0.0%
	φ	10	Ф	10	φ	-	0.070
Application Fee Storrs Undergraduate	\$	80	\$	80	\$	_	0.0%
Regionals Undergraduate	\$	80	\$	80		_	0.0%
Law (day and evening)	\$	60	\$	60	\$	-	0.0%
Law SJD	\$	100	\$	100	\$	-	0.0%
Law LLM Social Work	\$ \$	75 55	\$ \$	75 55	\$ \$	-	0.0% 0.0%
BGS	\$	95	\$	95	\$	_	0.0%
Graduate	\$	75	\$	75	\$	-	0.0%
Study Abroad	\$	25	\$	25	\$	-	0.0%
Bad Check Charge	\$	25	\$	25	\$	-	0.0%
Continuous Registration Fee							
Storrs Campus & Law Students Regional Campus Students	\$ \$	400 100		400 100	\$ \$	-	0.0% 0.0%
					\$	-	
Course Credit by Exam - Storrs	\$	10		10		-	0.0%
German Section Admin Charge (summer)	\$	350		350		-	0.0%
ID Card Replacement	\$	20	3	20	\$	-	0.0%
Late Fee Storrs Undergrad	\$	150	\$	150	\$	_	0.0% Additional \$150 after add/drop period
Storrs Graduate, MBA (per day)	\$	150		150		-	0.0% Additional \$150 after add/drop period
Law (per day)	\$	150		150		-	0.0% Additional \$150 after add/drop period
Social Work Step Social Work	\$ \$	150 150		150 150	\$ \$	-	0.0% Additional \$150 after add/drop period 0.0% Additional \$150 after add/drop period
Materials Fees - Majors (per semester)	Ψ	150	Ψ	150	Ψ		0.0% Additional \$150 area addition period
Landscape Architecture Laptop	\$	700	\$	_	\$	(700)	0.0%
Business	\$	10	\$	-	\$	(10)	0.0%
Avery Point-Marine Science	\$	25	\$	-	\$	(25)	0.0%
Dramatic Arts-various majors Music Major Fee	\$ \$	60 500	\$ \$	-	\$ \$	(60) (500)	0.0% 0.0%
Fine Arts Digital Media and Design	\$	45	\$	-	\$	(45)	0.0%
Nursing Advanced Health Assessment-DNP	\$	250	\$	-	\$	(250)	0.0%
Post-Baccalaureate Certificate in Pre-Medicine / Dentistry	\$	1,500	\$	1,500	\$	-	0.0%
Parking Decal (Temporary) Storrs, MBA	\$	2		2	\$	-	0.0%
Parking Decal (Replacement) Storrs, MBA	\$	10	\$	10	\$	-	0.0%
Parking Fees - Commuters Storrs	\$72.	\$188	\$72	- \$188	\$	_	0.0%
Regional Campuses				ed by Park			3.070
Law School				ed by Park		rvices	
Garages	\$	440	\$	440	\$	-	0.0%
Parking Fees Graduate Assistants - Storrs	677	\$188	670	¢100	\$		0.0%
Residents		\$188		- \$188 - \$188	\$	-	0.0%
Summer	\$	10		10	\$	-	0.0%
'C' Lot Storage/Remote	\$	48	\$	48	\$	-	0.0%
Ratcliffe Hicks Degree Process (One-time)	\$	300	\$	300	\$	-	0.0%
Reinstatement Fee							
Storrs - Graduate & MBA	\$	65		65		-	0.0%
Law	\$	10		10		-	0.0%
Senior Citizen Audit Fee - Credit Ext.	\$	15		15		-	0.0%
Social Work Enrollment Fee Step Program	\$	20		20		-	0.0%
Study Abroad - undergrad/one-time Study Abroad - Law School/one-time	\$ \$	475 475		475 475		-	0.0% 0.0%
Summer Enrollment Fee	Ψ	113	Ψ	+13	Ÿ		
Degree	\$	45	\$	45	\$	-	0.0%
Non-Degree	\$	65		65		-	0.0%
UconnPIRG (optional)							
Hartford/Storrs	\$	5		700		-	0.0%
VISA Compliance Fee	\$	700	3	700	3	-	100.0% J-1 and F-1 Visa Holders. Waivered for Graduate Assistants

With recent realignment of programs, integration and closing of the Center for Continuing Studies, the titles of fees recorded on student fee bills will be changed. As a result, the CCS Continuing Registration fee is currently labeled as Other Continuing Registration fee until there is a new title for it.

UNIVERSITY OF CONNECTICUT Annual Graduate General University Fee Rates FY18 and FY19

<u>-</u>	FY1	8	FY1	19
Credits (Cont. Reg.)	GA	Non GA	GA	Non GA
1	472	472.00	278	278
2	472	472.00	278	278
3	472	472.00	278	278
4	472	472.00	278	278
5	1,016	944.00	436	556
6	1,016	944.00	436	556
7	1,016	944.00	436	556
8	1,016	944.00	436	556
9	1,016	1,416.00	436	836
10	1,016	1,416.00	436	836
11	1,016	1,416.00	436	836
12	1,016	1,416.00	436	836

GA's offered waiver per collective bargaining agreement - \$100 Semester FY17 GA's offered waiver per collective bargaining agreement - \$200 Semester FY18 FY19 reduced by \$580 offset by the new Student Health Services Fee

LAW SCHOOL TUITION RATES-DAY/EVENING WINTER AND SUMMER STUDENTS

		FALL '17/5	PRING '18/	IUNE '18 and	WINTER		FALL '18/S	PRING '19/	JUNE '19and	IWINTER
In-state tuition	<u>DAY</u> <u>ANNUAL</u> 28,554	EVENING PER CREDIT	# CREDITS	EVENING ANNUAL	SUMMER/WINTER (A) PER CREDIT	<u>DAY</u> <u>ANNUAL</u> 29,404	EVENING PER CREDIT	# CREDITS	EVENING ANNUAL	SUMMER/WINTER (A) PER CREDIT
	3 85,662 86 996					88,212 86 1,026				
		996 >	(20 =	19.896	\$ 1.021.00		1.026 X	20 =	20.489	\$ 1.064.00

A Winter and Summer Session per credit fee is based on In-State Evening rate, regardless of residency status.

A winter and Summer Session per credit ree is based on FY18 GUF for day and evening is charged separately at 37*2*3/86 2.59
FY19 GUF for day and evening is charged separately at 56*2*3/86 3.90

University of Connecticut (Storrs Campus)

Summary of Housing and Board Rates

Fiscal Year 2019 - 2020

Rate	FY18
Proposed Rate (Rate 1)	\$6,838
\$ Increase	
% Increase	

Student	Housing
FY19	FY20
\$7,028	\$7,238
\$190	\$210
2.8%	3.0%

Rate	FY18
Proposed Rate (value meal plan)	\$5,676
\$ Increase	
% Increase	

Board			
FY19 FY20			
\$5,846	\$6,020		
\$170	\$174		
3.0%	3.0%		

Informational Rates Approved December 7, 2016

University of Connecticut (Storrs Campus) Summary of Recommended adjustments to Housing Rates

Fiscal Year 2019

Rate	Room Type	FY18	FY19	Dollar Increase
	-Regular Double			
Rate 1	-Triple - Traditional Residence Hall	\$6,838	\$7,028	\$190
Nate 1	-Quad - Four Person Room	70,636	Ş7,020	\$190
	-Northwood Apartments (Double in 2 Bedroom/3 Person)			
Rate 2	-NextGen Hall Double (new)	\$7,010	\$7,206	\$196
Rate 3	-Busby/Garrigus Suites Triples	\$7,516	\$7,726	\$210
Nate 3	-Nathan Hale Inn Triple	\$7,510		
	-Busby/Garrigus/South Suites Double		\$8,610	\$234
	-Husky Village			
Rate 4	-Mansfield Apartments	\$8,376		
Nate 4	-Northwood Apartments (Single in 2 Bed/2 Person)	30,370		
	-Regular Single			
	-Shippee C Section			
Rate 5	-NextGen Hall Single (new)	\$8,506	\$8,744	\$238
	-Busby/Garrigus/South Suites Single			
Rate 6	-Charter Oak/Hilltop Apartments - 2 Bedroom/4 Person	\$8,928	\$9,178	\$250
	-Hilltop Apartments Double Efficiency			
Rate 7	-Charter Oak/Hilltop Apartments - 4 Bedroom/4 Person	\$11,518	\$11,840	\$322
Rate 8*	- Charter Oak/Hilltop Apartments – 2 Bedroom/2 Person (new)	na	\$13,990	\$300

University of Connecticut Office of Budget and Planning Summary of Housing Rates

Informational Rates App	proved December 7, 2016			
Rate	Room Type	FY18	FY19	Dollar Increase
	-Regular Double			
Rate 1	-Triple - Traditional Residence Hall	\$6,838	\$7,028	\$190
Nate 1	-Quad - Four Person Room	70,636	\$7,028	\$190
	-Northwood Apartments (Double in 2 Bedroom/3 Person)			
Rate 2	-NextGen Hall Double (new)	\$7,010	\$7,206	\$196
Rate 3	-Busby/Garrigus Suites Triples	\$7,516	\$7,726	\$210
Nate 3	-Nathan Hale Inn Triple	\$7,510	\$7,720	\$210
	-Busby/Garrigus/South Suites Double			
	-Husky Village			
Rate 4	-Mansfield Apartments	\$8,376	\$8,610	\$234
Nate 4	-Northwood Apartments (Single in 2 Bed/2 Person)	70,370	\$6,010	Ş234
	-Regular Single			
	-Shippee C Section			
Rate 5	-NextGen Hall Single (new)	\$8,506	\$8,744	\$238
	-Busby/Garrigus/South Suites Single			
Rate 6	-Charter Oak/Hilltop Apartments - 2 Bedroom/4 Person	\$8,928	\$9,178	\$250
	-Hilltop Apartments Double Efficiency			
Rate 7	-Charter Oak/Hilltop Apartments - 4 Bedroom/4 Person	\$11,518	\$11,840	\$322

Proposed Rates for Boar	d Approval - February 2018			
Rate	Room Type	FY18	Proposed FY19	Dollar Increase
Rate 8	- Charter Oak/Hilltop Apartments – 2 Bedroom/2 Person (new)	NA	\$13,990	NA
Stamford*	Standard Shared Bedroom	\$9,950	\$10,248	\$298
Stamford*	Premium Shared Bedroom	\$11,950	\$12,428	\$478
Stamford*	Penthouse Shared Bedroom	\$12,480	\$12,980	\$500
Stamford*	Oversized Penthouse Shared Bedroom	\$12,950	\$13,468	\$518

^{*}Annual contract covers 10 month period



FY19 Fee Proposal

Board of Trustees

February 21, 2018

FY19 Proposed Student Fees

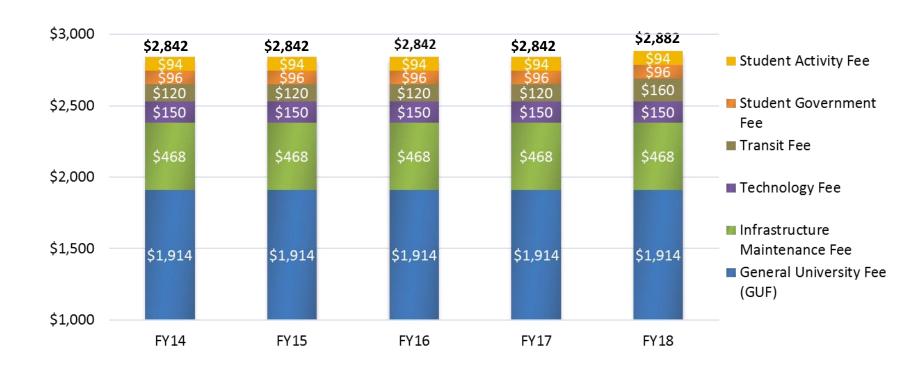
Guiding Principles:

- Protect affordability by only increasing fees when necessary
- Promote simplicity and transparency for all student fees
- Ensure financial stability and adequate student services for the University



Mandatory Student Fee History

Since 2014, undergraduate mandatory fees have only increased \$40, representing the UPass program which allows students full access on any CT public transit





Committee on Student Fees

"Fees, of course, are not all created at once. They are implemented over the years for many different reasons. Because of that, a patchwork of fees develops – all dating to different decades and eras, and many are arrived at through different processes."

President Herbst during the announcement of the Committee on Student Fees in December 2016

President's Committee on Student Fees:

- Established in December 2016
- Chaired by Scott Jordan, EVPA&CFO
- Comprised of students, faculty, and staff
- Scope included all fees charged to students excluding Room, Board, and Program fees
- Committee charged to evaluate fees in an effort to simplifying the fee structure, improve transparency, and ensure a consistent, logical application of fees



Overview of Recommendations:

	Committee Recomme	ndation	
	Overview	Current Rate	Revised Rate
University Mandatory Fees			
General University Fee (GUF)			
Storrs			
Undergraduate	Make Student Health Services a separate fee	\$ 1,914	\$ 1,334
Graduate	Make Student Health Services a separate fee	\$ 1,416	\$ 836
Regional Campuses	Allocate 75% of revenue to respective campus	\$ 112	\$ 112
Professional Programs	Charge Regional Campus rate *	\$ 74	\$ 112
Infrastructure Maintenance Fee	No Change	\$ 468	\$ 468
Proposed Student Health Services	Remove from GUF, create separate fee	\$ -	\$ 580
Technology Fee	No Change	\$ 150	\$ 150
<u>Transit Fee</u>			
Storrs	No Change	\$ 160	\$ 160
Regional Campuses (ex. Avery Point)	No Change	\$ 40	\$ 40
Proposed Professional Programs	Add Professional Program	\$ -	\$ 40
Total Major Fees			
All Major Fees	-Eliminate all Major Fees	\$10-700	
	-Provide funding to School or College		
	-Any new funding requests will be assessed		
	during annual Budget Hearing process		
Academic Material Fees			
171 Courses	-Eliminate all Academic Materials Fees	\$10-\$95	
	-Provide permanent funding to School or		
	College, offset by administrative savings		
	-Any new funding requests will be assessed		
	during annual Budget Hearing process		

^{*} Impacted students include fee based Business and Social Work programs at regional campuses and Law School



1) Eliminate all major fees

Problem

- Major fees place burden on students in select majors
- Fees are applied somewhat haphazardly and may not reflect actual program cost differential
- Students may select majors based on cost, rather than academic preference

- Eliminate Major Fees
- Fund schools/colleges for lost revenues
- Place moratorium on future Major Fees
- Over 3,262 students will save between \$10 to \$700 per semester

Current Major Fees	Rate	Number of Students
Landscape Architecture	\$700	23
Maritime Studies	\$25	22
Drama	\$60	121
Business	\$10	2,538
Nursing	\$250	43
Music	\$500	167
Digital Media and Design	\$45	348



2) Eliminate all Academic Material Fees (AMF)

Problem

- Students have a reasonable expectation tuition should cover the cost of academic instruction
- Nearly 11,000 students pay AMFs, comprising 18,000 billings per year
- Added complexity to the fee bill and feels like being "nickeled and dimed"
- Costly to administer

- Eliminate all Academic Materials Fees
- Fund schools for lost revenues
- Nearly 11,000 students across 170 courses and 1,096 sections will no longer pay additional materials fees
- Lost revenue of \$434k will be recovered through administrative savings





3) General University Fee (GUF):

- GUF is the largest of all Mandatory Fees at \$1,914 for undergraduate and \$1,416 for graduate students
- GUF funds a variety of student activities

	Current GUF Funding
Athletics	8,280,611
Career Development Center	2,365,174
Fraternity and Sorority Life	567,821
Jorgensen Performing Arts Center	1,739,993
Marching Band	412,819
Off Campus Student Services	365,914
One Card	317,000
Student Activities	6,247,137
Student Health Services	12,206,709
Student Union	4,035,798
UConn Recreation	2,750,866
Total	\$ 39,289,842



Several changes are being proposed, including removing Student Health Services from GUF, reallocating GUF revenue to Regional Campuses and standardizing GUF rates.



3a) Create a new Student Health Services Fee, separate from GUF

Problem

- Student Health Services are unique from other GUF funded activities due to the nature of their services including Counseling & Mental Health, Nutrition Services, Wellness and Prevention, Women's Health, Primary and Urgent Care, etc.
- This causes challenges when allocating limited recourses and trying to compare student activities and vital services relating to student health and welfare

- Create a separate "Student Health Services Fee"
- Offset the current GUF rate by the same amount, resulting in no additional cost to students and better transparency
- Student Health Services will be reviewed separately as part of the annual fee process

	Current	Pro	pposed
General University Fee	\$ 1,914	\$	1,334
Student Health Services Fee	\$ -	\$	580
Total	\$ 1,914	\$	1,914



3b) Reallocate 75% of the GUF revenue generated by Regional Campus Students to Campus Directors and standardize rates Problem

- Regional campus students have limited access to GUF funded activities due to proximity; some of this issue is resolved in different rates, as Regional campus students pay \$112 compared to \$1,914 at Storrs
- Students at the same Regional Campus may pay a different rate based on program, i.e. currently Professional Program students pay \$74 versus \$112 for other tuition based graduate students at regional campuses
- Campus Directors have no access to GUF funding for programing to meet individual campus needs

- Allocate 75% of the Regional Campus GUF revenue to each campus Director to offer services and programing to that specific campus
- All regional students, including Professional Programs will pay the same rate, \$112/yr





4) Ensure objectivity and compliance with Board policy

Problem

- No formal committee reviewing new student fee requests or providing policy guidance
- No documented policy precluding individuals representing GUF funded units to serve on the Student Activity & Service Fee Advisory Committee (SASFAC)

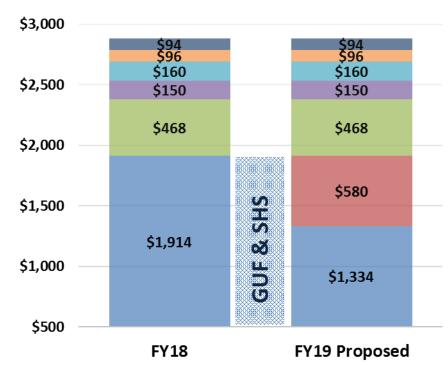
- Establish a policy to ensure objectivity; any members of the Student Activity
 & Service Fee Advisory Committee (SASFAC) may not represent any unit that is funded through GUF
- Creation of an Executive Student Fee Committee (ESFC) that will review new student fee requests, policy decisions and other fee related questions on an as-needed basis led by the Provost and EVPACFO



FY19 Proposed Student Fees-Storrs Campus

For FY19, Storrs based undergraduate students will not see increased mandatory fees

Rate	FY18 Rate	FY19 Proposed
<u>Undergraduate</u>		
General University Fee (GUF)	\$1,914	\$1,334
Student Health Services (SHS)	na	580
Total GUF and SHS	\$1,914	\$1,914
Technology Fee	150	150
Infrastructure Maintenance Fee	468	468
Transit Fee	160	160
Student Activity Fee	190	190
Total Mandatory Fees	\$2,882	\$2,882



Nearly 11,000 students will pay less in fees, driven by the elimination of Major and Academic Material Fees and students will pay based on campus location, simplifying the fee process.



Student Housing

Overall student housing rates have already been approved for FY19, but a few adjustments are recommended below:

Storrs Campus

- Creation of a new rate 8, impacting 48 apartments, or 96 beds
- Rate 8 Charter Oak/Hilltop 2 Bedroom-2 Person \$13,720
- The living space in these limited two person apartments is more private and is in high demand

Stamford Campus		FY18	FY19 Proposed	
<u>Starrior</u>	<u>u Campus</u>	Academic Year	Academic Year	Percent
Rate	Room Type	Rate	Rate	Change
Rate 1	Standard Shared Bedroom	\$9,950	\$10,248	3.0%
Rate 2	Premium Shared Bedroom	\$11,950	\$12,428	4.0%
Rate 3	Penthouse Shared Bedroom	\$12,480	\$12,980	4.0%
Rate 4	Oversized Penthouse Shared Bedroom	\$12,950	\$13,468	4.0%

FY18 was the first year of the residential option at Stamford and rates where set conservatively to ensure interest. The demand has been very strong and a based on local market rates an increase is justified.

Academic Fee Based Programs

Academic fees include specific program or course fees and are reviewed and approved by the Provost's Office. Academic Program fees are applied to all students within a specific program. The majority of fees are from self-supporting programs at the graduate level.

Increases to Business School Fee Based Programs

Comprehensive Fee Per Credit

		FY19	
Program	<u>FY18</u>	Proposed	Change
All Other Graduate Certificate Programs (excluding ACP)	\$825	\$900	9%
MS in Accounting (MSA)/Accounting Certificate Program (ACP)	\$825	\$850	3%
MS in Financial Risk Management (MSFRM) ¹	\$1,266	\$1,350	7%
MS in Human Resource Management (MSHRM)	\$825	\$900	9%
Part-Time MBA Program (PMBA)	\$825	\$900	9%
EMBA (total program cost)	\$78,000	\$84,000	8%

¹Business proposes increasing MSFRM and EMBA fees for new students only in fall 2018.

These increases generate sufficient revenue to provide high-quality graduate programs, maintain consistency with tuition increases for all UConn graduate programs and smooth out fee increases so that annual increases remain below 10%



TO: Susan Herbst, President

FROM: Scott Jordan, EVP&CFO & Committee Chair

DATE: January 11, 2018

SUBJECT: Student Fee Review Committee

In December 2016, you established the President's Committee on Student Fees. The committee's membership consisted of the following individuals:

Mark Boyer, Board of Trustees Distinguished Professor, Geography Janine Caira, Professor of Ecology and Evolutionary Biology Amy Donahue, Vice Provost for Academic Operations Erika Elechion, Undergraduate Student Michael Gilbert, Vice President for Student Affairs Kent Holsinger, Vice Provost & Dean of the Graduate School Scott Jordan, EVP&CFO (Chair) Michael Kirk, Deputy Chief of Staff to the President Anthony Patelunas, Graduate Student Katrina Spencer, Associate Vice President for Budget and Planning

You charged the committee as follows:

The committee is to conduct a comprehensive review of fees charged to students at the University of Connecticut, other than Room, Board, and program fees, and recommend changes it believes may help ensure the integrity of UConn's fee structure and that each fee is appropriate and logical.

The committee is to define the role and purpose of fees at UConn.

The committee is to examine all aspects of fees, including:

- The history of each fee or set of fees charged
- > The stated purpose of the fee or fees
- The funding generated by each fee and how that funding is utilized by the university pursuant to its stated purpose
- Fees charged to different groups of students; regional campus versus Storrs, undergraduate versus graduate, etc.
- Whether a fee is appropriate for the purpose it is serving, or if another revenue source would be more appropriate

Whether a fee would be appropriate to fund a purpose that is currently being funded by another source

The committee is to generate recommendations that it believes may serve to improve UConn's fee structure, including any that may:

- Simplify the fee structure
- > Improve transparency
- Change the process by which fees are created or discontinued, including the General University Fee (GUF).
- Change the decision-making process by which fee funds are allocated
- Ensure a consistent, logical application of fees
- Eliminate fees or parts of fees that may no longer be necessary or that fund an aspect of the university that should be funded through another avenue
- Create fees to fund specific purposes not currently funded by a fee

Any recommendation to eliminate or create a fee must include the fiscal impact that action would have on the university and individual students and how that impact could be mitigated.

The committee chair will be responsible for determining which recommendations are presented to the president. The president will determine which recommendations are presented to the Board of Trustees for its consideration.

The committee met on fifteen occasions during the spring semester of 2017 and has produced the attached recommendations for your consideration. This includes recommendations for elimination of some fees, changes to some fees and a revision to the process by which certain fees are considered and/or approved. The committee agreed on these recommendations by consensus. The committee understands these are recommendations only and that you will ultimately decide whether or not to present the recommendations to the Board of Trustees for consideration.

Report of the Committee

INTRODUCTION

This report focuses on those aspects of UConn's fees, fee structure, or fee approval process that would be affected by the committee's recommendations. It provides the committee's rationale for each recommendation and the impact this recommendation would have on the university and its students. It does not describe those fees or fee-related processes that are not the subject of the committee's recommendations, nor does it exhaustively describe each fee reviewed or the process of review.

Consistent with its charge, the committee's goal was to recommend changes and updates to fees at the University of Connecticut in order to ensure that fees charged to students are fair, reasonable, consistently applied, and logical in the context of all fees at UConn.

As you noted when you formed the committee, fees at colleges and universities are typically created and modified over time, rather than being enacted at once. Given that, it is useful and important for institutions to review fees from time to time to ensure the integrity of the fees charged and the overall fee structure still meets institutional goals.

The last significant review of fees at UConn was in 2001.

In general, following its review, the committee believes the fees currently charged at the University of Connecticut are what committee members would expect at a large multi-campus research university.

The committee recommends, however, that the university consider several adjustments to its fees and fee structure including elimination of Major and Academic Material Fees, removing Student Health Services from the General University Fee (GUF), reallocation of GUF revenue generated by regional campus students, standardizing the GUF paid by non-Storrs students, other GUF changes, aligning the Transportation Fee with access, and establishing a new Executive Student Fee Committee

COMMITTEE RECOMMENDATIONS

During the review of fees at UConn, the committee determined that, in its view, certain fees currently charged to students should be eliminated. In some cases, this is because the activity currently funded by the fee would more appropriately be funded through UConn's central tuition-supported budget and not through a student fee.

It also found that certain fees have evolved in ways that are no longer rational, consistent across the university, or appropriate within the larger framework of fees. In addition, in some cases, the burden of administering fees is excessive relative to the revenue they generate.

The committee also recommends changes to certain fees to help improve transparency and better align the services that are available to or useable by students who pay the fee.

Finally, the committee recommends some modifications to the fee approval process to help assure the fee structure and individual fees remain appropriate over time.

I. Eliminate Major Fees

Currently, seven Major Fees are charged by various schools, colleges, departments and programs. They range in size from \$10 to \$700 and generate a combined total revenue of \$330,000 for the associated programs. There is no university-wide policy regarding Major Fees; they are proposed and approved to support particular programs independent of an overall framework.

		Revenue
Current Major Fees	Fee per year	Generated
Landscape Architecture	\$ 700	\$ 44,657
Maritime Studies	25	675
Drama	60	15,816
Business	10	22,803
Nursing	250	66,320
Music	500	173,900
Digital Media and Design	45	5,000
Total		\$ 329,171

The rationale for Major Fees is that certain majors have unique characteristics that generate unusual costs. The revenue generated by these fees helps the academic units offer these special programs.

It appears, however, these fees have been sporadically and inconsistently proposed, approved, and implemented over time and that they have not received subsequent review. Moreover, all majors have costs associated with offering them, and it is not clear that those with Major Fees actually face unusual costs compared to the dozens of other majors UConn offers. In effect, there is no solid "rhyme or reason" to the fact that certain programs have major fees attached to them and others do not. This creates an imbalance and an inconsistency that the committee recommends should be eliminated.

In addition, though the cost to offer academic programs does vary from major to major, the university has generally adopted a stance that students should not face "differential tuition," which implies, among other things, that students should not be charged higher tuition and fees for higher-cost majors and lower levels of tuition and fees for lower-cost majors.

The committee affirms and agrees with this approach, as creating certain "high-cost" majors might discourage some students from selecting their preferred major because they are either unable or unwilling to pay the associated fees.

Deans of schools and colleges that have Major Fees that generate significant revenue will be understandably concerned by the potential loss of this revenue. Should this recommendation be implemented, it is important that the revenue previously produced through the Major Fee be funded through the tuition-supported central budget as part of the School's or College's permanent budget allocation, as long as these programs continue to face unusual costs that warrant support.

It should be noted, however, that some Major Fees generate so little revenue that they could be eliminated entirely with very minimal financial impact to the unit that offers the program. Moreover, costs to offer academic programs vary over time, and it is always the prerogative of the Provost to adjust budget allocations to Schools and Colleges accordingly.

Thus, the committee recommends that the university permanently discontinue Major Fees to help ensure that they are not resurrected at a future date as a means of shifting additional costs to students or inadvertently creating differential tuition that might disadvantage some students.

II. Eliminate Academic Materials Fees

Like Major Fees, Academic Materials Fees are an additional layer of fees that affect some students, depending on which courses they elect or are required to take. In FY17, more than 10,000 students paid an Academic Materials Fee.

These fees are associated with specific courses, often labs, and are over-and-above tuition. About 170 courses at UConn currently have Academic Materials Fees that range from \$10 to \$95 and generate combined total revenue of \$435,000 for the associated programs.

Academic Materials Fees

Agriculture, Health & Natural Resources	\$ 58,558
Engineering	10,772
Fine Arts	42,480
Liberal Arts & Sciences	305,723
Pharmacy	<u> 17,095</u>
Total	\$ 434,628

As with Major Fees, there is no university-wide policy regarding Academic Materials Fees; they are proposed and approved to support particular programs independent of an overall framework. They have been proposed, approved, and implemented slowly and sporadically over time. Their purpose is to charge students for the materials they consume as individual

participants in certain courses. In this sense, the rationale for Academic Materials Fees is somewhat akin to the expectation that students purchase their own textbooks.

The consensus of the committee is that students should reasonably expect that their tuition will cover most of the cost of their academic instruction, with some well-understood exceptions, such as the purchase of textbooks. Academic Materials Fees are additional costs to attendance over and above these expected costs. Individually, the materials fees are so small and generate so little revenue in the context of UConn's overall budget that charging them creates the unwanted perception that the university is "nickel and diming" students by charging what amounts to a nuisance fee after they have already paid their tuition and fee bills and purchased their books and other materials.

In addition, there are so many materials fees that administering them is costly and time-consuming since the fee must be uniquely assessed to each student in each section of each course each semester. It is estimated that administering these fees consumes the time, salary and benefits associated with at least two Full Time Equivalent (FTE) employees. As a result, the administrative savings achieved by eliminating Academic Materials Fees will effectively offset the loss of revenue. Thus, the committee finds academic materials currently purchased with student fees can and should be funded through the university's tuition-supported central budget.

Should Academic Materials Fees be eliminated, deans will justifiably be concerned about the loss of this revenue. It is therefore important that the revenue previously produced through these fees be funded centrally as part of each School's or College's permanent budget allocation, as long as these courses continue to face unusual costs that warrant support. It should be noted, however, that some Academic Materials Fees generate so little revenue that they could be eliminated entirely with very minimal financial impact to the unit that offers the course. Moreover, costs to offer academic programs vary over time, and it is always the prerogative of the Provost to adjust budget allocations to Schools and Colleges accordingly.

The committee recommends that the university permanently ban Academic Materials Fees to help ensure that they are not resurrected at a future date.

III. Modifications to GUF

The General University Fee (GUF) is paid by all students at all campuses. GUF is a fee that supports student-related programs. These programs are, by definition, supplementary to the educational mission of the University and must generate operating revenue through fees or use charges. The rate differs between undergraduate, graduate, professional and regional campus students. Each year, staff from the units funded by GUF are required to appear before the university's Student Activity & Service Fee Advisory Committee (SASFAC) to request funding.

GUF helps to fund the following programs and services at UConn (in alphabetical order):

Athletics
Career Development Center
Fraternity and Sorority Life
Jorgensen Performing Arts Center
Marching Band
Off Campus Student Services
One Card
Student Activities
Student Health Services
Student Union
UConn Recreation

Storrs-based undergraduates pay a GUF amount of \$1,914 per year. Storrs-based graduate students pay a GUF rate of \$1,416 per year. The largest share of the GUF fee supports Student Health Services (SHS), a campus-based healthcare facility staffed by physicians and nurses who provide medical care and services to those UConn students at the Storrs campus. For FY18, each undergraduate student (at Storrs) pays \$580 for SHS. See below for a breakdown of the total GUF.

GUF Allocation per Undergraduate

Athletics	\$434
Career Development Center	112
Fraternity and Sorority Life	29
Jorgensen Performing Arts Center	85
Marching Band	20
Off Campus Student Services	18
One Card	16
Student Activities	310
Student Health Services	580
Student Union	195
UConn Recreation	116
Total Fee	\$1,914

A. Remove Student Health Services From GUF

Each of the units funded by GUF has value to UConn and its students. The committee sees Student Health Services (SHS) as unique from all other GUF-funded activities and services, however. SHS, which also includes Counseling & Mental Health Services and Wellness and Prevention, is essential to student health and welfare in ways that other GUF-supported functions are not. It is also costly relative to other GUF-supported functions.

The committee believes SHS should be addressed separately from GUF for two reasons. First, it is challenging for the funding allocation to SHS to be evaluated in the same process and funded from the same pool as many other small and dissimilar services. It is hard, for example, for the SASFAC to develop a rationale for how to allocate funds to SHS versus the marching band because they are so different in focus, scale, and purpose. Second, the committee believes placing SHS within GUF makes it harder for students to understand what their fees are funding.

Thus, the committee recommends that SHS be considered and treated as a stand-alone feesupported entity because of its unique and vital mission and to increase transparency. SHS should be removed from GUF and funded as a stand-alone "Student Health Services Fee" on the fee bill. This would reduce the GUF by \$580 for undergraduate Storrs students. In addition, regional campus students should not be charged this fee, as they do not have access to SHS.

B. Reallocate the GUF Revenue Generated by Regional Campus Students

Currently, students at the regional campuses pay a GUF of \$112 a year. All of the revenue associated with the GUF paid by students at the regional campuses is returned to the Storrs campus to fund the programs listed above, a total of \$430,000.

Students based at the regional campuses are anywhere from 45 minutes to two hours of travel time from the Storrs campus. It is more difficult for them to avail themselves of GUF-funded programs and services on a regular basis as all of these are Storrs-based (save for limited career services offered at regional campuses). Further, regional campus students are not eligible from utilizing Student Health Services. To some extent, this limited access is reflected in the fact that regional campus students pay a substantially reduced rate. Even so, the committee was unable to determine on what basis the rate of \$112 was established. Further, the rate does not reflect the direct services regional students can access.

The committee believes fairness dictates that students should only be required to pay for programs and services when it is reasonable to expect they are able to access them on a regular basis, if they choose to or need to. Given this, the committee recommends the revenue generated by regional campus students paying the GUF be reallocated as follows: 75% of the GUF revenue generated by each regional campus should be returned to the regional Campus Directors to fund defined student support services at their respective campuses in line with the definition of GUF. The remaining 25% would support Storrs-based activities that are open and available to regional campus students.

Allocating a portion of GUF generated funds to regional Campus Directors would allow more student support services to be offered directly at or near each regional campus. Campus Directors can better evaluate the needs of their particular campuses and allocate resources accordingly. Regional campuses would be required to use the revenue for "student support" activities only, in line with the framework at the Storrs campus. An end of year report would need to be submitted to SASFAC. Existing access to Storrs based activities will remain the same.

This recommendation should not be seen as supportive of the assertion on the part of any Storrs-based students that they should not be required to pay GUF or other fees if they choose not to avail themselves of fee-supported programs and services offered, or believe they do not need them. A university, like a municipality, chooses to offer certain services to its population and the cost of those services is shared by the population as a whole, regardless of whether or not each individual needs to or chooses to utilize them. The services would not exist otherwise. Such is the case with those units and activities supported by GUF and other fees at UConn.

C. Standardize the GUF Paid by Non-Storrs Students

While regional campus students pay a GUF rate of \$112, students enrolled in professional programs, such as Social Work, MBA, and Public Policy, are charged a lower rate of \$74. It is unclear to the committee why these groups of UConn students – many of whom are located on the same regional campuses – pay different GUF rates. The committee recommends that the GUF rates charged to non-Storrs students be uniform, with all non-Storrs students paying the rate of \$112.

D. Remove OFSL from GUF

The Office of Fraternity and Sorority Life (OFSL) is a student activity program housed within the Division of Student Affairs. Its small staff oversees programming and administrative issues related to on-campus Greek Letter organizations. It is currently a stand-alone line among the units funded by GUF, but is administered like all other Student Activities. It is not clear to the committee why this is as it would seem to fall under the larger banner of Student Activities. The committee recommends that the OFSL be included with other student activities for the purposes of GUF, rather than as its own line item, so that it can be administered in a similar way to those other activities.

IV. Split Student Recreation Fee into Components

The operating budget for Student Recreation is funded primarily through GUF. In 2019, a new student recreation facility will open on the Storrs campus and a new fee previously approved by the board will be charged to students to support it. Much of the construction of the new facility is being funded through revenue bonds, which the university will need to begin repaying through debt service once the new facility opens and students begin paying the fee.

There will be two distinct costs associated with the new recreation center:

- 1) Debt Service and Capital Replacement Cost: Debt service is the annual repayment of the revenue bonds. Capital Replacement Costs are occasional costs typically associated with replacing aging or non-functional equipment and repairing or renovating parts of the building over time.
- 2) Operations: This pays for the routine, everyday operations of the building, including its staff.

When the student recreation facility was approved by the board, the university indicated that the student fees charged to build and maintain it would not initially exceed \$250 per semester for undergraduate students and \$200 per semester for graduate students. Further, no student fee associated with the new recreation center will be charged until the semester the facility opens.

The committee recommends that the total fee charged to students not change, but that it be divided into two dedicated accounts: one to fund debt service and capital costs and a second to fund the operations of the building. The first would be a stand-alone line on the fee bill as the Student Recreation Building Fee, the second would be built into GUF. Any increases to the amount of GUF funding dedicated to operating the building over time would be sought through the normal SASFAC process. This reflects the fact that the rate of repayment of the debt service will be largely constant while the costs of operating the facility may change over time.

V. Transportation Fee Should be Charged Based on Access

All students currently pay a transit fee. The transit fee is \$160 for undergraduate students and \$40 for students at the regional campuses. Students in professional programs are not charged, although they have the same access as those students who are charged the fee.

The transit fee funds on-campus bus service. In addition, UConn students are eligible to ride CT Transit buses at no charge through the state's UPass Program. Students who obtain that pass have access not only to the new CT Transit route but also several other transportation services throughout Connecticut. CT Transit expanded its bus service this past summer to include regular trips to and from Storrs, linking UConn's Storrs campus with the new downtown Hartford campus and a variety of destinations in between.

The committee makes two recommendations: first, that the transit fee on students at regional campuses be reviewed annually to ensure that the fee is commensurate with the services offered, as regional service is operated by CT Transit, and service levels may change outside of UConn's control. Second, students enrolled in professional programs on regional campuses served by CT Transit should be required to pay the same fee as other regional campus students.

VI. Ensure Objectivity on SASFAC Committee

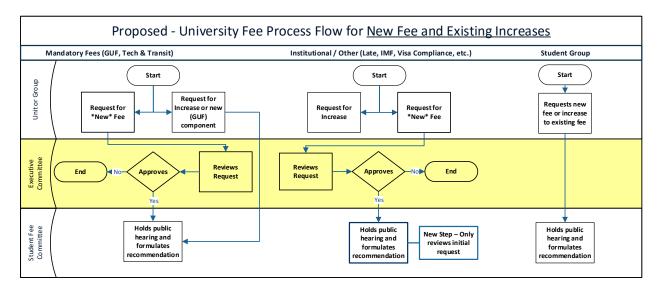
We recommend that members of the SASFAC should never represent any unit that is funded through GUF. Members of this committee must maintain their objectivity during the process and no employee or student should have a direct hand in determining funding for their unit. The committee should continue to include, in general, an equitable balance between students and employees.

VII. Executive Student Fee Committee

The current process for approving certain new fees does not have an initial review process by executive leadership. In addition, there is no process for ongoing review of board policy, university policy, or administrative decision-making. The committee therefore recommends the university create an Executive Student Fee Committee (ESFC) that will review new student fee requests, policy decisions and other fee related questions semi-annually, or on an as-needed basis. We recommend that the committee be chaired by the Executive Vice President for Administration/CFO and the Provost, or their designees. As with the SASFAC, we recommend that its membership be chosen by the Provost and EVP&CFO.

For proposed fees, the ESFC will recommend whether or not a new fee may move forward to the full SASFAC and it must adhere to the current procedure of open meetings. The ESFC will not have authority to circumvent the full SASFAC. Ultimately, the President will determine whether or not new or adjusted fee(s) are recommended to the Board for its consideration.

Here is the recommended process:



CLOSING

The committee believes its recommendations will improve the level of fairness, logic, equability, and transparency with respect to student fees at UConn as the university works to balance student needs with overall affordability.



University of Connecticut

President's Committee on Student Fees

Draft Summary of Recommendations

		Committee Recom	nmendation	
University Mandatory Fees	Who is Charged?	Overview	Current Rate	Revised Rate
General University Fee (GUF)				
Storrs				
Undergraduate	-Storrs Undergraduates	-Make Student Health Services (SHS) a	\$ 1,914	\$ 1,334
		separate fee (reduce SHS funding from		
		current GUF rate).		
		-Office of Fraternity & Sorority Life (OFSL)		
		moved to be included in Student Activities.		
Graduate	-Storrs Graduates, \$400 annual credit to	-Remove Student Health Services	\$ 1,416	\$ 836
- Craudate	Graduate Assistants	nemore stadent nearth services	2,120	, ,
Regional Campuses	-All students at Regional Campus	-Allocate 75% of revenue to respective	\$ 112	\$ 112
		campus directors, 25% to Storrs GUF		
		pool.		
Professional Programs	-All students, some programs include the fee in	Charge Regional Campus rate.	\$ 74	\$ 112
	the course rate.			
Infrastructure Maintenance Fee	-All students, some programs include the fee in	No Change	\$ 468	\$ 468
	the course rate.			
Proposed Student Health Services	-Currently Student Health Services is funded	Remove from GUF, Add as new fee. No	\$ -	\$ 580
	via GUF.	incremental increase		
Technology Fee	-All students, some programs include the fee in	No Change	\$ 150	\$ 150
	the course rate.			
Transit Fee	All students	No Change	6	¢ 100
Storrs Regional Campuses (ex. Aveny Point)	-All students -All students ex. Avery Point	No Change No Change	\$ 160 \$ 40	\$ 160 \$ 40
Regional Campuses (ex. Avery Point) *Proposed* Professional Programs	-All students ex. Avery Point -Currently not charged	Add Professional Programs (as part of	\$ 40	\$ 40 \$ 40
Froposed Froressional Frograms	-currently not charged	course fee if applicable)	-	3 40
Graduate Matriculation Fee	Tuition based programs ex. Law	No Change	\$ 84	\$ 84
Student Groups - Mandatory Fees	Who is Charged?	Overview	Current Rate	Revised Rate
Student Government Fee	wild is Chargeu:	Overview	Current Nate	Neviseu Nate
Storrs	7			
Undergraduate	Storrs Undergrad	No Change	\$ 96	\$ 96
Graduate	Storrs Graduate	No Change	\$ 32	\$ 32
Avery Point	All Avery Point	No Change	\$ 70	\$ 70
Hartford	All Hartford ex. Prof Programs	No Change	\$ 60	\$ 60
Stamford Waterbury Social Work Law School Day and Evening Student Activity Fee	All ex. Prof Programs	No Change	\$ 80	\$ 80
Waterbury	All Waterbury	No Change	\$ 70	\$ 70
Social Work	All	No Change	\$ 50	\$ 50
Law School Day and Evening	All	No Change	\$ 164	\$ 164
Student Activity Fee				
Connecticut Daily Campus Fee	Undergraduate Only	No Change	\$ 20	\$ 20
WHUS Fee	Undergraduate Only	No Change	\$ 18	\$ 18
UConn TV	Undergraduate Only	No Change	\$ 10	\$ 10
Student Union Fee	Undergraduate Only	No Change	\$ 46	\$ 46
PIRG - Storrs Campus	Undergraduate Only - Waivable	No Change	\$ 10	\$ 10
Major Fees	Approximate Annual Revenue	Overview	Current Rate	Revised Rate
All Major Fees	\$ 329,171		\$10-700	\$ -
		-Eliminate all Major Fees		
		-Provide permanent funding to School or		
		College, offset by administrative savings.		
		-Any new funding requests will be		
		assessed during annual Budget Hearing		
Landscano Architecturo	¢ 44.657	process. Eliminate	\$ 700	\$ -
Landscape Architecture Maritime Studies	\$ 44,657 \$ 675	Eliminate	\$ 700 \$ 25	\$ - \$ -
Drama	\$ 15,816	Eliminate	\$ 60	\$ -
Business	\$ 22,803	Eliminate	\$ 10	\$ -
Nursing	\$ 66,320	Eliminate	\$ 250	\$ -
Music	\$ 173,900	Eliminate	\$ 500	\$ -
Digital Media and Design	\$ 5,000	Eliminate	\$ 45	\$ -
Academic Materials Fees	Approximate Annual Revenue	Overview	Current Rate	Revised Rate
171 Courses	\$ 434,628	-Eliminate all Academic Materials Fees	\$10-\$95	\$ -
		-Provide permanent funding to School or	, = 0 455	<i>'</i>
		College, offset by administrative savings.		
		-Any new funding requests will be		
		assessed during annual Budget Hearing		
		process.	<u> </u>	<u> </u>
Other Fees	Approximate Annual Revenue	Overview	Current Rate	Revised Rate
Late Fees	\$ 800,000	-No change to current process.	\$150-\$300	\$150-\$300
Visa Compliance Fee	tbd		\$ 700	\$ 700
		-Review definition and funding allocations		
		-Clarify waiver policy		