

UCONN  
2000

5

YEAR  
PROGRESS  
REPORT



University of  
Connecticut



As UCONN 2000 enters the sixth year of its second iteration, the University continues to attract record numbers of applicants, most of them from out-of-state, due in large part to the continued renewal of the University's campuses. As of October 2010, more than 105 projects had been completed through the program, including Chemistry Building, Biology/Physics Building, and Information Technology and Engineering Building seen on the cover.

# **UCONN 2000**

## **REBUILDING, RENEWING AND ENHANCING THE UNIVERSITY OF CONNECTICUT**

**January 2011**

### **FIVE YEAR PROGRESS REPORT**

Governor Dannel P. Malloy  
and the  
Connecticut General Assembly

UNIVERSITY OF CONNECTICUT



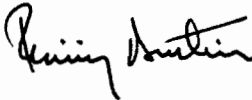




University of Connecticut  
*Office of the President*

Philip E. Austin  
*Interim President and  
University Professor*

**TO:** The Honorable Dannel Malloy, Governor  
Members of the Connecticut General Assembly

**FROM:** Philip E. Austin 

**DATE:** January 22, 2011

For the third time, it is my privilege to present to the Governor and the members of the General Assembly the University of Connecticut's UCONN 2000 Performance Review Report.

As in the previous two reports, this document tells the story of a public research university in the midst of an ongoing, positive, and dramatic transformation. Long a leader in our New England region, UConn continues its move toward national prominence as a center of excellence in instruction, research, and service to the people of our State—and beyond.

As UCONN 2000 enters its final stages, it is appropriate for all of us who care about the University to express our gratitude to the people whose vision and courage made this program—the initial authorization in 1995 and the supplement that followed in 2002—a reality. One hundred five major projects completed, underway, or authorized and more than 10 million new and renovated square feet of space completed tell the physical part of the story. A 65% increase in Storrs freshman enrollment since 1995 (including 1,286 valedictorians and salutatorians); a 172% increase in minority freshmen; major enhancements in every important measure of student strength and satisfaction; massive increases in research and private giving; an overall rise in the national rankings—these describe another, even more important aspect of what UCONN 2000 has wrought.

A program of this size and scope, especially one without precedent in our State, has faced inevitable challenges along the way. As outlined in the five-year Performance Review Report issued in 2006, working with the General Assembly and the Governor's Commission on UConn Review and Accountability, we addressed those challenges and assured that the UCONN 2000 program would move forward toward its goals. That progress has been the story of the five years just passed.

The University of Connecticut will soon welcome a new president, the fifteenth to lead the institution in a long and proud history. We are indeed fortunate that the University has attracted a scholar of outstanding stature to lead the institution to a new level of excellence. Thanks in enormous measure to the contributions of the UCONN 2000 program, she has an excellent foundation on which to build.

*An Equal Opportunity Employer*

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## **UCONN 2000: 2010 YEAR-END UPDATE**

In the five years that have elapsed since the filing of the first five-year Performance Review Report on January 11, 2006, the University of Connecticut has implemented policies and procedures as described in the Corrective Action Plan submitted to the General Assembly in April of 2005, has implemented the recommendations of the Governor's Commission on UConn Review and Accountability, and has fully complied with **Public Act No. 06-134**, An Act Concerning Construction Oversight At The University Of Connecticut And The Prequalification Of Substantial Contractors. The sum total of these actions has created both an internal and external review process to eliminate the weaknesses related to the administration of the program, code compliance, building inspection, and organization checks and balances as identified by the University in 2004 and 2005. The University is pleased to report these actions have been successful and produced results that have been validate by both internal and independent external audits. Marcum, formerly UHY, have completed audits for the years 2005 to 2009 and have not identified any material weaknesses in the administration and related construction of the UCONN 2000 program.

Although the University is pleased with these audit reports, it will continue to vigorously enforce all policies and procedures that have produced these positive results and will continue its aggressive internal and external monitored compliance activities. The University, by these actions, will ensure there is no reversion to pre-2005 program practices.

In addition to the internal and external audits, the University was informed in July 2009, that it had been selected by the Internal Revenue Service for examination of its General Obligation Debt Service Commitment Bonds 2003-A. The examination was part of a nationwide audit program of tax exempt bonds issued by higher education, healthcare and other non-profit institutions. Selection of an institution for an examination does not directly or indirectly imply any violations of the Internal Revenue Service Code, but is part of an audit program that commenced over five years ago that randomly selects certain bond issues for examination in order to test compliance with the complex regulations that govern the issuance of tax exempt bonds. Failure to comply with these regulations could have serious tax consequences to bond holders and the ability of the University to sell future bond issues in the public markets.

Over the next seventeen months, the University's Office of Treasury Services, in collaboration with the Office of the State Treasurer and bond counsel, coordinated the University's response to various requests for information and documentation issued by the Internal Revenue Service.

In August 2009, staff members from the University Office of Treasury Services, the Office of the State Treasurer and bond counsel led an Internal Revenue Service agent on a tour of University campus facilities financed by the bond issue that was subject to the examination. Over the next several months, the University received two additional requests for information and documents and the team provided responses in November 2009 and January 2010.

On March 19, 2010, the University received a letter from the Internal Revenue Service indicating “No Action” would be taken by the Service on the bonds and the interest received by bond holders was exempt from gross income. In lay language, the letter states the Internal Revenue Service’s examination of the bond issuance found there were no code violations that would have negated the tax exemption on the interest received by bond holders.

A copy of the letter from the Internal Revenue Service is included in the report as Appendix A.

## **UCONN 2000: PERFORMANCE REVIEW REPORT TO GENERAL ASSEMBLY**

Section 10-109y of the Connecticut General Statutes requires the University to submit to the Governor and to the joint standing committees having cognizance of matters related to education and finance and bonding, two five-year performance reviews dated January 15, 2006 and January 11, 2011.

These performance reports must contain the following information:

- A detailed description of each project undertaken to date under the UCONN 2000 program
- The progress made under the program
- A comparison of actual project expenditures to original costs
- A summary of programs, services and facilities which the University coordinates with other public and independent institutions of higher education.

## **UCONN 2000: PROGRESS ON LEGISLATIVE GOALS**

Through UCONN 2000, the executive and legislative branches recognized and addressed the University’s need for a comprehensive infrastructure renewal program to attract Connecticut’s high-achieving students, to educate a top-notch workforce and to compete effectively for job-creating research grants. The legislative program was designed to rebuild, restore and enhance the University’s physical infrastructure, but it was also designed to enhance programmatic excellence by jump-starting the University’s private fundraising with an endowment matching grant program. The overwhelming bipartisan support for UCONN 2000 reflected the depth of consensus regarding the goals as articulated in the law’s statement of purpose:

The purpose of the University of Connecticut 2000 Act is to promote the welfare and prosperity of the people of the state and the continuation and improvement of their educational opportunities by approving a special capital improvement program for the University of Connecticut and enabling the University of Connecticut to borrow money and enter into financing transactions in its own name, on behalf of the state, to expand the authority of the University of Connecticut to construct projects and to assure a state commitment to support the financing of the acquisition, construction, reconstruction, improvement and equipping of facilities, structures and related systems for the benefit of the educational and economic development needs of the state and the University of Connecticut, all to the public benefit and good, and the exercise

of the powers, to the extent and manner provided in the University of Connecticut 2000 Act, is declared to be for a public purpose and to be the exercise of an essential governmental function.

Section 10a-109b  
Legislative finding of purpose

The return on the UCONN 2000 investment to date has far outstripped even the most optimistic expectations at the time the law was passed. In the ensuing decade, the University has seen unprecedented growth in the size, diversity and academic skill of its student body, as well as tremendous strides in research activity and private fundraising. The data displayed below tell the story of a remarkable - and remarkably rapid - transformation.

	<b>Fall 1995</b>	<b>Fall 2010</b>
Freshmen Applications (Storrs+)*	10,809	23,278
Freshmen Enrollment (Storrs)	2,021	3,339
Freshmen Enrollment (Regionals)	668	1,241
Freshmen Enrollment (Total)	2,689	4,580
Freshmen In-State Enrollment (Storrs+)	2,229 (82.9%)	3,389 (74.0%)
Freshmen Out-of-State Enrollment (Storrs+)	460 (17.1%)	1,191 (26.0%)
Freshmen Minority Enrollment (Storrs+)**	17.9%	28.3%
Freshmen International Enrollment (Storrs+)***	49	114
Freshman SAT Scores (Storrs)	1,113 Fall '96	1,221
Freshman SAT Scores (National Average)	1,013 Fall '96	1,017
Freshmen in Top 10% of High School Class (Storrs)	23%	44%
Freshmen in Top 25% of High School Class (Storrs)	60%	79%
Valedictorians & Salutatorians (Storrs)	40	110
Freshman Retention Rate (Storrs)	86%	93%
Minority Freshman Retention Rate (Storrs)	84%	92%
6-Year Graduation Rate (Storrs)	70%	81%
6-Year Minority Graduation Rate (Storrs)	51%	72%
Undergrad In-State Enroll (Storrs+)	12,826 (87.4%)	17,458 (79.8%)
Undergrad Out-of-State Enroll (Storrs+)	1,841(12.6%)	4,423 (20.2%)
Undergrad Enrollment (Storrs+)	14,667	21,881

Undergrad Transfers to UConn from CT Institutions through Undergraduate Admissions (Storrs+)	356	500
Graduate/Professional Enroll (Storrs+)	7,804	7,623
Total Undergrad/Grad/Prof Enroll (Storrs+)	22,471	29,504
Medicine/Dental Medicine Enroll (UCHC)	502	530
Grand Total Enrollment	22,973	30,034
Undergrad Degrees (Storrs+)	2,951	4,632
Grad/Prof Degrees (Storrs+)	1,757	2,299
Medicine/Dental Medicine Degrees (UCHC)	114	115
Total Degrees Awarded	4,822	7,046
Full-Time Faculty (Storrs+)	1,148	1,304
Full-Time Staff (Storrs+)	2,662	3,017
Total Faculty & Staff (Storrs+)	3,810	4,321
Full-Time Faculty (UCHC)	408	491
Full-Time Staff (UCHC)	1,964	3,379
Total Faculty & Staff (UCHC)	2,372	3,869
Alumni living in Connecticut	85,000+	117,000+
Total Alumni (approximately)	136,900+	208,500+
	<b>FY 1996</b>	<b>FY 2010</b>
Research Awards (Storrs+)	\$55.9M	\$131.3M
Research Awards (UCHC)	\$42.5M	\$101.9M
Total Research Awards	\$98.4M	\$233.2M
Foundation-Disbursements in Support of Students, Faculty & Programs	\$6.2M	\$23.1M
Foundation-New Gifts & Commitments	\$20.2M	\$45.5M
Foundation-Cash Gifts Received	\$13.3M	\$39.8M
Foundation Endowment Assets		
Scholarship Support	\$17.7M	\$94.2M
Program Support	\$18.3M	\$89.0M
Faculty Support	\$28.9M	\$79.8M
Non-Endowed Assets	\$20.0M	\$85.2M
Total Endowment Assets	\$85M	\$348.2M

\* Storrs+ refers to the University exclusive of the Health Center

\*\* Minority enrollment excludes minority students enrolled as an international – with a non-resident alien visa.

\*\*\* International enrollment includes all ethnicities (minority groups, white, and unknown/other) for students enrolled with a non-resident alien visa.

## **Other Returns on the UCONN 2000 Investment**

### **Educating Connecticut:**

Data for the period 2008 to 2009 published on the State Department of Education website indicates the State and its municipalities will spend approximately \$182,000 to educate a student from preschool to grade 12. In order for this investment to mature and generate a return to the State, the State's institutions of higher education must provide a robust and rich educational experience that is competitive to options offered by out of state schools that aggressively compete for Connecticut's best students. The UCONN 2000 capital program has transformed the University of Connecticut from a second or third choice school for in-state students to a first choice school that attracts and retains high quality students, many of whom live and work here after graduation. The economic benefits to the State by retaining these students after high school and transforming them into educated and productive residents pays enormous dividends on the investments made by the State in the early years of their educational life and in its flagship university.

### **Jobs for Connecticut:**

The University of Connecticut contributes mightily to our state's economic growth. UConn's ongoing operations add \$2.3 billion annually to our state's gross domestic product, are responsible for generating 29,000 jobs in the state, and increase the state's gross domestic product by \$5.05 for every state dollar allocated to UConn. Since 1996, annual faculty research awards have increased 137%, from \$98 million to \$233 million. Nationally renowned research programs in stem cell, fuel cell and nanotechnology have been developed and expanded. Enrollment and degrees awarded in key workforce shortage areas like engineering, life sciences and nursing have increased dramatically. In the last 12 years, UConn faculty have been responsible for 226 patents, starting 35 companies, and 97 active technology licenses. In 2009, our Technology Incubation Program hosted 18 companies at three campuses, and our incubator companies created 100 jobs and generated \$19.3 million in revenue.

UConn also contributes to the state's well-being by conducting research that enhances Connecticut's scientific and technological infrastructure, and by improving health care, education and the environment. The UCONN 2000 investment has been a major factor in UConn's growing economic capacity.

The UCONN 2000 program itself has been a significant job creator. As of November 2010, construction and related contracts for the program totaled \$1.52 billion, with Connecticut businesses receiving \$1.23 billion or 81% of total contracted dollars and "set-aside" (women, minority and small business) contractors receiving \$325.7 million or 21% of total contracted dollars.

Today, UConn's role is particularly vital. Our mission, in keeping with the UCONN 2000 statement of purpose articulated by the General Assembly, is to increase Connecticut's intellectual capital by producing graduates of the highest quality. We know the workplace is responding positively: according to a previous report by the Department of Higher Education, employer satisfaction with Connecticut's public college graduates is very high overall, with employers rating UConn grads highest on basic skills (reading, math, written and oral communication, and computer applications). These graduates will go on to repay their state's investment many times over as they build careers, raise families, pay taxes and contribute in many other ways to enhancing Connecticut's quality of life.



## UCONN 2000: PROGRAM OVERVIEW

The basic provisions of the UCONN 2000 program have remained the same through Phases I, II and III (also known as 21<sup>st</sup> Century UConn). The law sets forth the following parameters and requirements:

- The submission of the project list and master indenture by the University to the State Bond Commission for its review and approval.
- The State's pledge to fund the "debt service commitment" bonds for the University of Connecticut (\$962 million for Phases I and II and \$1.5 billion for Phase III, which includes the UConn Health Center for the first time).
- The maximum annual amounts that the University's Board of Trustees may authorize for debt service commitment bonds to finance projects.
- The authority of the State Treasurer over the sale of University of Connecticut bonds and for setting the terms and provisions for each sale in conjunction with UConn.
- The authority of the University to issue special obligation bonds to fund projects on the project list, with debt service to be paid by UConn with associated and dedicated revenue streams (e.g. residential facilities and parking garages).
- The authority of the General Assembly, upon recommendation by the University's Board of Trustees, to add or delete projects on the list approved by the State Bond Commission.
- The authority of the University's Board of Trustees to make material revisions to projects and to determine the budget, scope and sequencing of projects.
- The authority of the University to manage all projects.
- The requirement that all projects comply with state laws pertaining to state public construction projects, including environmental and labor standards.
- The submission of semi-annual progress reports and a mid-term performance review report by the University to the Governor and the General Assembly.
- Requirements concerning UCONN 2000 contained in Public Act 06-134 have been implemented by the Board of Trustees and University management. The seven-member Construction Management Oversight Committee comprised of four members appointed by the Governor and legislative leadership and three members from the Board of Trustees appointed by the Chairman of the Board of Trustees is in place and meets on a regular basis.
- The University has established the Office of Construction Assurance with a Director engaged in daily oversight duties including reviews of named UCONN 2000 Phase III projects for conformance with University policies and procedures. The Director reports to the Construction Management Oversight Committee and to the President.
- As required by P.A. 06-134, the University engaged UHY, LLC to perform a comprehensive audit of the UCONN 2000 program. The audit assignment is complete and a report has been provided to the Board of Trustees Joint Audit and Compliance Committee. While the audit confirmed problems in the UCONN 2000 program in 2003 and 2004, UHY also found that none of those problems reappeared since 2005. The audit gives the University's construction accounting a clean bill of health for 2005 through 2009 and also finds that all of the policy and procedure recommendations of prior audits have been implemented. Copies of the audit reports were provided to the Governor, the leaders of the General Assembly and the members of the Higher Education and Employment Advancement and Finance, Revenue and Bonding Committees.



- In February 2009, due to the economic challenges it was facing, the State notified the university that the scheduled Fiscal Year 2010 bond authorization in the amount of \$140.5 million would be deferred. Accordingly, the schedule for all UCONN 2000 projects was adjusted based on available funding.
- In 2010, PA 10-104, An Act Establishing the University of Connecticut Health Network and the Connecticut Bioscience Initiative was enacted, which reallocates the Fiscal Year 2010 bond authorization of \$140.5 million over the remaining years of the UCONN 2000 program, reallocates \$25 million from UCHC projects for the planning and design of a new hospital bed tower and renovations of portions of the existing John Dempsey Hospital, provides \$207 million in bond authorizations for the construction and renovation project, and extends the UCONN 2000 program until Fiscal Year 2018. Accordingly, the schedule for all UCONN 2000 projects was adjusted based on available funding. The planning and design for the construction and renovation project is underway.

## **UCONN 2000: PROJECT SUMMARIES**

Listed here are all UCONN 2000 projects, completed or underway, as of December 2010. Please note that expenditure data are based on the best available information to date; however, adjustments may still be made in the course of routine audit and review procedures. When the need arises, the University, on a project-by-project basis, makes adjustments as appropriate, from specific project subaccounts all the way through to the amendment of supplemental indentures. These adjustments are made in full keeping with the statutory framework of UCONN 2000 and with the assistance of bond counsel. Modifications will continue to be necessary, both 1) to accommodate the types of ongoing adjustments contemplated by the law as necessary to the administration of a ten-year (now twenty three-year) program and 2) to correct any inaccuracies that may be found as part of ongoing financial review and audit.

## **STORRS & REGIONAL CAMPUSES**



### **Agricultural Biotechnology Facility**

A new 46,000 square foot Agricultural Biotechnology laboratory and greenhouse which houses laboratories, seminar and conference rooms, offices for Cooperative Extension Service faculty and outreach specialists, a computer lab, a reference library, administrative offices, and space for a Transgenic Animal Facility, a Plant Biotechnology Laboratory and a Transgenic Plant Facility was completed in the east part of the Storrs Campus.

UCONN 2000 funding along with a Department of Energy Grant (\$7,770,162) provided for the completion of the Agriculture Biotechnology project. This project allowed for the construction of the second building (approximately 16,000 sq. ft.) and a new greenhouse facility (approximately 14,000 sq. ft.) as provided in the original project and the Master Plan. The facility provides research and incubator space, including the Center for Regenerative Biology.

In 2007, the university undertook code and building remediation projects to comply with inspection reports issued by the Office of the State Building Inspector and the Office of the State Fire Marshall with the assistance of the architectural design team and one of the original general contractors.

Statutory Estimate (1995)	\$19,400,000
Total Funding (as of 11/30/10)	\$27,049,320
UCONN 2000 Funding	\$12,400,000
Other Funds	\$14,649,320
Actual Expenditures (as of 11/30/10)	\$27,049,320
Completion Date	December 1999 & August 2002

**Alumni Quadrant Renovations**

Work on the 222,000 square foot Alumni Quad complex included a broad range of renovation activities, including the installation of sprinklers.

Statutory Estimate (1995)	\$14,338,000
Total Funding (as of 11/30/10)	\$18,183,624
UCONN 2000 Funding	\$11,183,624
Other Funds	\$7,000,000
Actual Expenditures (as of 11/30/10)	\$18,183,624
Completion Date	April 2003



**Arjona and Monteith (New Classroom Buildings)**

These two original classroom buildings are perhaps the most visible on campus and were constructed in 1959 with each having 68,600 square feet of space on four levels. Connected to the Monteith building is the 4,000 square foot Schenker Lecture Hall. These two buildings are the most heavily used classroom facilities on the Storrs campus. They also contain offices for some of the departments within the College of Liberal Arts and Sciences. It was anticipated within the UCONN 2000

program that these buildings would be renovated; however, 1) the cost far exceeded planned allocations and 2) the University could not take critically important existing classroom space off-line. The current project includes the construction of two new classroom buildings.



The West building, on the site of the former Pharmacy Building, will consist primarily of classrooms and auditoria. The East building, on the site of the former UConn Co-op, will contain departmental offices and classrooms. Construction of the West building is approximately 45% complete with an anticipated opening in summer 2011. Underground utilities, including relocation of a steam line and reconfiguration of Fairfield Way, were completed in October 2010. The East Building has been successfully bid and construction started in September 2010. The East Building is anticipated to be complete in July 2012.

Statutory Estimate (2002)	\$66,100,000
Total Funding (as of 11/30/10)	\$95,000,000
UCONN 2000 Funding	\$95,000,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$22,278,430

### **Avery Point Campus Undergraduate & Library Building**

During Phase I of the UCONN 2000 program, the need for research space was addressed with the new Marine Sciences building, as well as construction of a new facility for Project Oceanology. With the repairs to the Branford House, the needs for administrative space were met when new infrastructure was installed. However, the remaining significant need is for undergraduate program space, currently housed in the WWII era former Coast Guard facilities. This project will support new or renovated undergraduate co-curricular space as well as plan the demolition of certain of the Coast Guard R&D facilities. The architectural/engineering team began the first phase of planning and design, assessment and programming in August 2010 and design will take approximately one year to complete. Other projects include replacement of the existing roof and repair of exterior masonry of the library, as well as reconfiguration of the interior of both the library and undergraduate building. Mechanical system upgrades of piping and equipment are currently underway.

Statutory Estimate (2002)	\$35,000,000
Total Funding (as of 11/30/10)	\$12,800,000
UCONN 2000 Funding	\$12,800,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$719,574



**Avery Point Marine Science Research Center – Phase I & II**

This project encompasses the construction of approximately 145,000 square feet of new classroom and research space and a new Project Oceanology building which together serve as a Coastal Marine Science and Technology Center, and a new central chilled water plant.

Statutory Estimate (1995)	\$50,682,000
Total Funding (as of 11/30/10)	\$42,785,691
UCONN 2000 Funding	\$37,254,246
Other Funds	\$5,531,445
Actual Expenditures (as of 11/30/10)	\$42,785,691
Completion Date	December 2001

**Avery Point Renovation**

This project provides for renovation to various undergraduate buildings. The project includes interior renovations to the classrooms and offices; and exterior renovations including new roofs, windows and facades for various buildings. Projects include repair of the Pool and Gymnasium facility, including a new roof, replacement of the steam line to the Marine Sciences building, various improvements to accommodate new research equipment, upgrades and renovations to classrooms and laboratories and improvements to various buildings on the Avery Point Campus.

Statutory Estimate (1995)	\$5,600,000
Total Funding (as of 11/30/10)	\$5,323,000
UCONN 2000 Funding	\$5,323,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$5,028,941
Completion Date	Various



### **Beach Hall Renovations**

Beach Hall was constructed in 1929 and contains research labs, offices and classrooms for various departments in the College of Liberal Arts and Sciences. The four-story building has 83,500 square feet of space. A general renovation (including building systems, code/ADA and interior upgrades) of the facility is required to meet its current use. The project design phase is underway; and construction will take place over several years. A variety of code upgrades including a new fire alarm system have been completed as well as individual laboratory renovations to accommodate research activities.

Statutory Estimate (2002)	\$10,000,000
Total Funding (as of 11/30/10)	\$8,000,000
UCONN 2000 Funding	\$8,000,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$749,824



### **Benton State Art Museum Addition (Completion)**

This project built a 6,500 square foot gallery space with support spaces for a café, museum shop and space for general orientation which was completed in January 2004. The original museum was constructed in 1920 and ongoing improvements have included roof replacement, parapet and exterior wall re-pointing, reconstruction of deteriorated entry walls and foundation systems to prevent water infiltration. Recently, the University began replacement of the mechanical systems and installation of a new sprinkler system in the original museum.

Statutory Estimates (1995 & 2002)	\$8,065,000
Total Funding (as of 11/30/10)	\$5,822,839
UCONN 2000 Funding	\$4,200,000
Other Funds	\$1,622,839
Actual Expenditures (as of 11/30/10)	\$3,599,053



### **Biobehavioral Complex Replacement**

The Biobehavioral Sciences Complex was constructed in the Horsebarn Hill quadrant of campus between 1965 and 1974. This complex is primarily comprised of prefabricated metal buildings that have been used as research laboratories. In 1994, an annex was constructed adjacent to the 1974 Biobehavioral Science Building #4 providing an additional 23,300 gross square feet of research space. The original project plan involved construction of a centralized facility and, upon completion, demolition of the old buildings. Based on evaluation of the complex, renovation now appears to be a more cost-effective approach than replacement. The Fiscal Year 2011 plan provides funding for building envelope repairs, mechanical system improvements, and interior room modifications. The University will renovate portions of the complex to accommodate the Center for Environmental Science and Engineering (CESE) laboratory, office, and research collaboration spaces, as well as temporary offices for programs displaced by construction and renovation projects elsewhere on campus.

Statutory Estimate (2002)	\$4,000,000
Total Funding (as of 11/30/10)	\$5,000,000
UCONN 2000 Funding	\$5,000,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$39,828

### **Bishop Renovation**

The Merlin D. Bishop Center was completed in 1971 and houses the Center for Continuing Studies. This 36,000 square foot facility has offices and meeting rooms which are among the most heavily used on campus. These meeting rooms remain the same as when they were originally constructed. They need acoustical treatment, A/V improvements, and lighting system upgrades. Also, included in the general renovation would be masonry repointing, window replacement, replacement of interior finishes, ADA improvements, fire alarms upgrades, sprinkler installation, HVAC systems upgrade, and restroom fixtures upgrades. A study of the mechanical systems and elevators is currently underway.

Statutory Estimate (2002)	\$8,000,000
Total Funding (as of 11/30/10)	\$6,000,000
UCONN 2000 Funding	\$6,000,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$0

### **Business School Renovation – Phase II**

Additions and alterations to the building which previously housed the School of Business have converted it to the Center for Undergraduate Education. The building has 72,254 square feet of floor space including 27,356 square feet of new construction, 44,898 square feet of renovation, and exterior modifications including windows and a new roof.

Statutory Estimate (1995)	\$4,803,000
Total Funding (as of 11/30/10)	\$10,907,242
UCONN 2000 Funding	\$7,958,470
Other Funds	\$2,948,771
Actual Expenditures (as of 11/30/10)	\$10,907,242
Completion Date	January 2004

### **Central Warehouse New**

This project provided for a new 85,000 square foot building comprised of 40,000 square feet for the warehouse function and 45,000 square feet for Purchasing, Accounts Payable, Transportation, Mail Services and Document Production. This project was originally undertaken with State General Obligation Bond authorization; it was transferred to and completed by the University in keeping with the provisions of the law.

Statutory Estimate (1995 & 2002)	\$0 (Pre-UCONN 2000 bond authorization)
Total Funding (as of 11/30/10)	\$10,848,752
UCONN 2000 Funding	\$6,933,752
Other Funds	\$3,915,000 (Pre-UCONN 2000 bond auth.)
Actual Expenditures (as of 11/30/10)	\$10,848,752
Completion Date	August 2000



### **Chemistry Building**

The Chemistry building was the first of the new “Technology Quad” facilities envisioned to centralize science and engineering programs at the northern side of the central campus. This 199,000 square foot, five story building received an AIA merit award for excellence in architecture

in September 2001. The building contains more than 47,000 square feet in 64 research laboratories and 20,000 square feet in 20 teaching laboratories, as well as state-of-the-art lecture halls.

Statutory Estimate (1995)	\$53,700,000
Total Funding (as of 11/30/10)	\$56,863,347
UCONN 2000 Funding	\$53,062,000
Other Funds	\$3,801,347
Actual Expenditures (as of 11/30/10)	\$56,862,291
Completion Date	November 1998

**Deferred Maintenance/Code/ADA Renovation Lump Sum**

In general, projects undertaken fall into one or more of the following categories:

- Safety and code required improvements
- Roof and exterior repairs
- Building mechanical system improvements
- Utilities repairs and upgrades
- General building renovations
- Roads, walks and grounds
- Environmental remediation
- Lump sum funding to supplement named project budgets to cover specified renovation/code activities

A summary of expenditures by fiscal year may be found in Appendix B.

Statutory Estimates (1995 & 2002)	\$359,000,000
Total Funding (as of 11/30/10)	\$443,692,608
UCONN 2000 Funding	\$443,692,608
Actual Expenditures (as of 11/30/10)	\$248,188,297

**East Campus North Renovations**

These projects were part of the University’s accelerated plan for the installation of sprinklers in residence halls as approved by the Board of Trustees in 2001. At the same time this work was undertaken, such repairs as roof replacement, façade repairs, and interior improvements were completed.

Statutory Estimate (1995)	\$11,820,000
Total Funding (as of 11/30/10)	\$8,382,605
UCONN 2000 Funding	\$7,382,605
Other Funds	\$1,000,000
Actual Expenditures (as of 11/30/10)	\$8,382,605
Completion Date	2002

**Engineering Building**

The School of Engineering is located in several buildings, five on the main Storrs campus and four at the Depot Campus. The three oldest and least renovated buildings on the main campus were built between 1959 and 1987 and can no longer support emerging interdisciplinary engineering programs such as bioengineering and nanotechnology. A planning study is underway to identify



program components for a new building. Deferred maintenance projects including code upgrades, mechanical improvements and interior renovations are ongoing in all engineering buildings.

Statutory Estimate (2002)	\$42,700,000
Total Funding (as of 11/30/10)	\$41,200,000
UCONN 2000 Funding	\$41,200,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$73,195

**Equipment, Library Collections & Telecommunications**

The enhancement of the University’s infrastructure includes its instructional and scientific equipment. The equipment replacement category permits the University to replace outmoded items with state of the art laboratory devices and computers. The funding encompasses seven major categories: management information systems, computers, research equipment, instructional equipment, furnishings, operational and public safety support and library materials. Library materials are no longer purchased with UCONN 2000 funds; this expense is part of the operating budget. A summary of expenditures by fiscal year may be found in Appendix B.

Statutory Estimates (1995 & 2002)	\$442,618,146
Total Funding (as of 11/30/10)	\$222,726,575
UCONN 2000 Funding	\$222,726,575
Actual Expenditures (as of 11/30/10)	\$209,721,798

**Family Studies (DRM) Renovation**

This four story building has 33,600 square feet of offices and classrooms. It was constructed in 1942 with the major occupant being the Department of Family Studies. The only major construction on the building in the past ten years was the replacement of the building roof in 1993. The interior of the building is in poor condition with the need for all systems and finishes to be replaced and/or upgraded. Additionally, all areas of the building need to be brought into compliance with ADA standards along with an upgrade of the elevator. Recently the University replaced the elevators, windows, and repaired the facade.

Statutory Estimate (2002)	\$6,500,000
Total Funding (as of 11/30/10)	\$6,500,000
UCONN 2000 Funding	\$6,500,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$2,810,297

**Farm Buildings Repairs/Replacement**

The College of Agriculture and Natural Resources has over 100 buildings under its care, many of which have required repairs, remodeling, demolition or replacement. The majority of these buildings are used to support the farm operations. These improvements are important to the instructional program and to the research program of the entire University. UConn must comply with federal requirements concerning animal care in order to remain eligible for federal grants. As part of the pre-accreditation process, the University evaluated its farm buildings to identify buildings for renovation, consolidation or demolition to comply with the Association for Assessment and Accreditation for Laboratory Animal Care (AAALAC) mandates. Projects included roof and

facade repairs, demolition of deteriorated buildings, exterior landscaping, upgrade to electrical and mechanical systems and interior finishes. The University obtained AAALAC standing in 2010.

Statutory Estimate (2002)	\$6,000,000
Total Funding (as of 11/30/10)	\$4,600,000
UCONN 2000 Funding	\$4,600,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$3,220,459

### **Fine Arts Phase II**

Numerous planning and design efforts since 1991 have evaluated the needs of the School of Fine Arts. In light of the changes in these programs, the Storrs Center initiative, and the dispersal of the School of Fine Arts (SFA) facilities throughout the Storrs and Depot campuses since 1991, a revised Master Plan has assessed the condition of the current facilities, updated the program requirements of the School, and made draft recommendations to guide the use of UCONN 2000 funds at this location. The final Master Plan recommends a multi-phased approach to the expansion and renovation of the entire SFA complex. Evaluation of the needs of the existing buildings currently occupied by SFA departments and new initiatives is underway. Immediate improvements are ongoing to ensure continued code compliance and upgrades to the ventilation system in the photography labs.

Statutory Estimate (2002)	\$20,000,000
Total Funding (as of 11/30/10)	\$23,000,000
UCONN 2000 Funding	\$23,000,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$384,389



### **Floriculture Greenhouse**

This facility is located on Route 195, south of the Towers Dormitories. Constructed in 1953, it contains 23,750 square feet of headhouse and greenhouse space. The headhouse has both classroom lab space and support space for the greenhouse. The original materials used to construct this facility require a large amount of annual maintenance given the significant impact of a greenhouse environment. This project will renovate the headhouse to provide updated mechanical infrastructure, required code improvements, and curriculum support spaces. A new research

greenhouse will provide a critically needed sponsored research and curriculum support facility. Design is complete and construction is anticipated to begin in spring 2011.

Statutory Estimate (2002)	\$3,000,000
Total Funding (as of 11/30/10)	\$5,000,000
UCONN 2000 Funding	\$5,000,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$177,866

**Gant Plaza Deck**

This project corrected serious long-standing leaks through the concrete plaza deck of the Gant Science Center and abated water leakage in administrative offices, general student work areas, hallways and the mainframe computer operations areas by installing a new waterproof membrane and by enclosing the deck area to create 14,000 square feet of classroom and office space.

Statutory Estimates (1995 & 2002)	\$0 (Pre UCONN 2000 bond authorization)
Total Funding (as of 11/30/10)	\$9,229,174
UCONN 2000 Funding	\$7,287,174
Other Funds	\$1,942,000
Actual Expenditures (as of 11/30/10)	\$9,229,174
Completion Date	January 2000

**Gant Building Renovations**

This complex, which includes the Institute of Materials Science, Physics and Math buildings, was completed in the early 1970's. The complex has a total of 238,000 square feet of space with offices, research labs, classrooms and computer facilities. The original design of the building was so flawed that the past 30 years have been an exercise in addressing those shortcomings. A major renovation of the space is required to address the physical deterioration caused by bad design, to update the facilities and to meet changed program requirements. This would include repair of the building envelope (roofs, windows and masonry), improvement of fire alarm and fire suppression systems, and upgrade to mechanical, electrical and plumbing systems. An architecture and engineering team has been selected and the pre-planning work is underway. A new fire alarm was installed throughout the complex and roof replacement and parapet repairs to the Math Science wing was completed in 2010.

Statutory Estimate (2002)	\$40,000,000
Total Funding (as of 11/30/10)	\$63,600,000
UCONN 2000 Funding	\$63,600,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$603,798



### **Gentry Renovation & Completion**

Additions and alterations to the Gentry Building were designed to consolidate all the programs of the Neag School of Education into one facility with state-of-the art classrooms and space for faculty offices. The building houses 82,000 square feet of floor space, including 24,000 square feet of new construction, interior renovations and exterior modifications. The first stage of this project was completed in May 2004. Renovation of the existing wing was completed in late 2009 and included the installation of new windows, a sprinkler system, new mechanical and electrical systems and various interior upgrades. The Neag School of Education has been using the renovated space since the beginning of the spring term in January 2010.

Statutory Estimate (1995 & 2002)	\$19,299,000
Total Funding (as of 11/30/10)	\$20,446,417
UCONN 2000 Funding	\$19,664,597
Other Funds	\$781,821
Actual Expenditures (as of 11/30/10)	\$19,951,898

### **Grad Dorm Renovations**

This project was part of the University's accelerated plan for the installation of sprinklers in residence halls as approved by the Board of Trustees in 2001. At the same time this work was undertaken, other repairs such as roof replacement, façade repairs, and interior improvements were completed by August 2003. Recently, the university designated this residential complex an important component of its Honor's Program and is in the process of upgrading the facility to accommodate undergraduate students by creating suites, converting the older central bathrooms and showers to suite type bathrooms and installing common rooms.

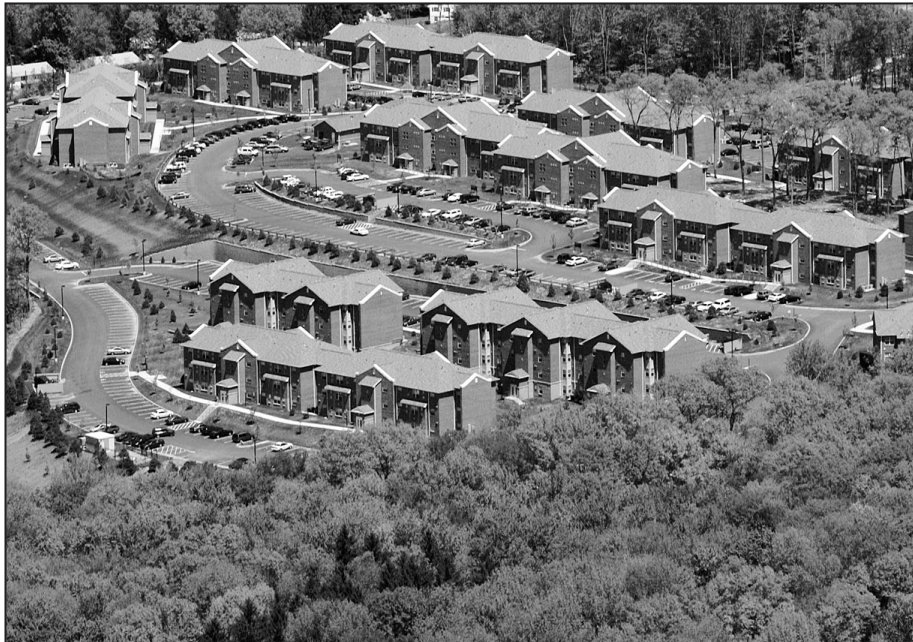
Statutory Estimate (1995)	\$7,548,000
Total Funding (as of 11/30/10)	\$2,928,228
UCONN 2000 Funding	\$2,928,228
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$2,928,228



### Heating Plant Upgrade

This project provides for the upgrade to the University's Heating Plant, including replacement of boilers and associated systems, new central chilled water plant and upgrade of systems to current technologies. The total scope of the utility upgrades includes three named project categories – Heating Plant Upgrade, North Superblock Utilities and Underground Steam and Water Upgrades Projects to provide a new automatic switching system for buildings connected to the emergency generators.

Statutory Estimate (1995)	\$10,000,000
Total Funding (as of 11/30/10)	\$11,157,272
UCONN 2000 Funding	\$9,969,000
Other Funds	\$1,188,272
Actual Expenditures (as of 11/30/10)	\$11,157,272
Completion Date	May 1999



### Hilltop Dormitory Renovations

This project was part of the University's accelerated plan for the installation of sprinklers in residence halls as approved by the Board of Trustees in 2001. At the same time this work was undertaken, other repairs such as roof replacement, façade repairs, and interior improvements were completed. A variety of code compliance and upgrade projects were completed as mandated by the Offices of the State Fire Marshal and State Building Inspector.

Statutory Estimate (1995)	\$3,141,000
Total Funding (as of 11/30/10)	\$8,456,164
UCONN 2000 Funding	\$8,176,529
Other Funds	\$279,635
Actual Expenditures (as of 11/30/10)	\$8,456,164
Completion Date	August 2001

### **Ice Rink Enclosure**

This project enlarged the rink footprint to 50,000 square feet, enclosed the rink, air conditioned the building, and added locker rooms, spectator capacity and support facilities, and meeting/office space. Minor renovations to ensure environmental compliance with the ice system and locker room renovations were completed in 2009.

Statutory Estimate (1995)	\$2,616,000
Total Funding (as of 11/30/10)	\$4,044,001
UCONN 2000 Funding	\$3,280,000
Other Funds	\$764,001
Actual Expenditures (as of 11/30/10)	\$4,044,001
Completion Date	October 1998

### **International House Conversion/Museum of Natural History**

This project was the first phase of a three phase program to create a vibrant Natural History Museum. The project converted vacant space to accommodate the museum's relocation from the Wilbur Cross building and provided for exterior façade restoration, utility upgrade and creation of an office and exhibit area.

Statutory Estimate (1995)	\$800,000
Total Funding (as of 11/30/10)	\$886,134
UCONN 2000 Funding	\$886,134
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$886,134
Completion Date	December 2000



### **Intramural, Recreational and Intercollegiate Facilities**

This project will construct facilities to meet a broad range of activities, including scholastic support to student athletes, indoor practice space for intercollegiate and intramural team sports and individual recreational activity, and outdoor athletic and recreational fields (soccer, football and softball). The first major undertaking was the indoor practice facility which was completed in July 2006. This facility houses the football program including offices, training rooms, locker rooms,

dining facilities, lounge, strength and conditioning room and an indoor practice facility. When not used by athletic teams, the indoor facility will be used by the recreational programs. The building includes 170,000 square feet of space. Funding for the project includes \$31 million from Phase III of UCONN 2000 and the remainder from private fundraising and Division of Athletics funds. The university has begun a planning study to identify funding and program uses that could be housed in a new recreation facility.

Statutory Estimate (2002)	\$31,000,000
Total Funding (as of 11/30/10)	\$51,392,038
UCONN 2000 Funding	\$34,000,000
Other Funds	\$17,392,038
Actual Expenditures (as of 11/30/10)	\$48,313,341



### **Jorgensen Renovation**

The Jorgensen Center for the Performing Arts was constructed in 1956 for orchestra performances. Over the years, it has been modified to accommodate events and gatherings ranging from student functions to theater performances. The building contains five levels, including mezzanine levels above the basement and first floor. With a total of 76,408 square feet of space, the lower floor houses the Little Theatre, the Jorgensen Gallery, and a television studio. The upper floors contain a 2,600-seat auditorium, lobby areas, and support facilities. One of the shortcomings of the building is the lack of a fly loft. This project will evaluate the need for such capacity. Also included in the project are life safety, mechanical and electrical systems improvements, ADA modifications, and perimeter drainage repairs. Construction has begun on the life safety improvements (including a new fire alarm system). Replacement of the existing seating, installation of new sloped risers and upgrade to interior finishes was completed.

Statutory Estimate (2002)	\$7,200,000
Total Funding (as of 11/30/10)	\$7,200,000
UCONN 2000 Funding	\$7,200,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$1,513,693

### **Koons Hall Renovation/Addition**

Benjamin Franklin Koons Hall was constructed in 1915 and houses the Allied Health programs. It is 28,600 square feet on five levels with classrooms, offices and labs. Within the past ten years, the following construction activities were undertaken: roof repairs, masonry repointing and installation of an elevator. The building is in need of general renovation work including HVAC, lighting and utility upgrades, window and door replacements, and new interior finishes. A construction project to replace the windows and repair the exterior masonry will take place in 2011.

Statutory Estimate (2002)	\$7,000,000
Total Funding (as of 11/30/10)	\$7,000,000
UCONN 2000 Funding	\$7,000,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$48,992

### **Lakeside Renovation**

The Lakeside Apartments were constructed in 1931 to serve as a facility for overnight guests at the University. The building has a total of 15,000 square feet on three levels. With the completion of the Nathan Hale Inn, the privately owned hotel on campus, the use of this facility to house overnight guests has been discontinued. This project renovated the building for the operations of University Communications, Governmental Relations and University Events. Renovation activities included roof replacement, ADA changes, systems upgrades and various interior upgrades to accommodate office related activities.

Statutory Estimate (2002)	\$3,800,000
Total Funding (as of 11/30/10)	\$5,235,200
UCONN 2000 Funding	\$3,800,000
Other Funds	\$1,435,200
Actual Expenditures (as of 11/30/10)	\$5,235,200
Completion Date	September 2006



### **Law School Renovations/Improvements**

In May 2000, as part of a plan to undertake a renovation of the Starr building (former Law Library building); a facility program was developed for all original campus buildings. Starr Hall will be



developed as an administration and special function building. Knight Hall will become the central student support building. Hartranft Hall will house specialized student and faculty functions, large classrooms, graduate programs, student journals and faculty and independent offices. A new elevator provides handicap accessibility. Hosmer Hall will continue its present use as a faculty office and special function building.

In Phases I and II of the UCONN 2000 program, a major renovation of Starr Hall and other deferred maintenance projects were completed. The remaining buildings, formerly a seminary, have extraordinarily beautiful exteriors with severely outdated and cramped interior quarters; many student organization and outreach activities, as well as faculty offices, are in closet-like warrens never renovated.

The Law School Library was built by the Department of Public Works (DPW) in 1996. Almost immediately, problems with water infiltration were apparent and pointed out to DPW, but were never adequately addressed. Through a series of tests, it was determined that the problems could only be corrected by removing the exterior façade and reinstalling the waterproofing and flashing.

The corrective action plan called for the removal of the exterior façade; new flashing installation; new waterproofing system for the structural steel and concrete masonry structural wall; installation of the exterior stone façade wall with proper anchoring and structural support; removal of windows to drain water and reinstall in watertight manner; removal and replacement of sheetrock, carpentry and other interior materials that have water damage; and the installation of containment systems to protect occupants from construction operations or potential release of mold or other microbial contamination.

The University is working with the Office of the Attorney General in an effort to pursue remedies from the original contractors. While an initial ruling held that the State's claims were barred by the passage of time, that decision is being appealed, and we expect the litigation to continue thereafter. In the meantime, repairs have been undertaken. Special Act 04-2 contained a legislative authorization for \$8 million in State General Obligation Bonds for the repair work for this facility. In April 2008, these funds were approved by the Bond Commission.

The University hired a forensic engineer and consultant to investigate, identify problems and design solutions and entered into a construction contract to make repairs. The project is complete.

Statutory Estimate (2002)	\$15,000,000
Total Funding (as of 11/30/10)	\$27,582,775
UCONN 2000 Funding	\$19,500,000
Other Funds	\$8,082,775
Actual Expenditures (as of 11/30/10)	\$20,883,559

### **Litchfield Agriculture Center – Phase 1**

This project entailed the construction of a new 7,000 square foot facility for the Cooperative Extension System. The Litchfield Agriculture Center contributed a \$465,000 grant toward the cost of the new building.

Statutory Estimate (1995)	\$1,000,000
Total Funding (as of 11/30/10)	\$1,515,682
UCONN 2000 Funding	\$1,000,000
Other Funds	\$515,682
Actual Expenditures (as of 11/30/10)	\$1,515,682
Completion Date	August 2001



### **Mansfield Apartments Renovation**

This project provided for installation of smoke detectors, conversion of two units to handicapped access, replacement of oil-fired furnaces and hot water heaters with gas units, installation of pitched roofs and roof canopies, kitchen improvements and site improvements. The Mansfield Apartments complex has been designated as graduate student housing; therefore, upgrades to the complex include new sprinklers, updated kitchens and bathrooms, a new roadway, permeable pavers for parking and landscaping to comply with sustainability guidelines.

Statutory Estimate (1995)	\$2,612,000
Total Funding (as of 11/30/10)	\$2,786,281
UCONN 2000 Funding	\$2,071,000
Other Funds	\$715,281
Actual Expenditures (as of 11/30/10)	\$2,784,899
Completion Date	August 1997

### **Mansfield Training School Improvements Phases II & III**

This project, in its two phases, will stabilize the facilities that comprise the former Mansfield Training School. Funding to date has been used for renovations in the Longley building (for Engineering research functions and Technology Incubator Program), the Thompson building (for Fine Arts functions), Merritt Hall (for Engineering and other administrative activities), a campus-wide high voltage electrical system, mechanical and electrical system improvements to various cottages, roof repairs and the construction of new student recreation fields.

Additional renovations, electrical improvements and demolition of uninhabitable buildings will be included in later years of the program.

Statutory Estimates (1995 & 2002)	\$56,614,000
Total Funding (as of 11/30/10)	\$12,000,000
UCONN 2000 Funding	\$12,000,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$4,623,342
Completion Date	Various

**Monteith Renovation**

The Arjona/Monteith (New Classroom Building) project, described above, now authorizes the replacement of the two most utilized classroom buildings on campus. Originally, in the early phases of UCONN 2000, the project was envisioned as a summer-time renovation due to the importance of the buildings to meet classroom needs during the school year. An architect was hired to investigate the feasibility of the renovation concept. The study determined that the work could not be accomplished over the summer, and furthermore, that the original design of the buildings was sufficiently outdated to preclude an upgrade to a modern classroom facility. Limited renovation activities have been undertaken to keep the facility operational.

Statutory Estimate (1995)	\$8,234,000
Total Funding (as of 11/30/10)	\$444,348
UCONN 2000 Funding	\$444,348
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$444,348
Completion Date	Various

**Music Drama Addition**

This project provided for renovation to the Music and Drama/Music Building as well as additions to the Fine Arts quadrant including a new Band Orchestra Building, music library and studio/classroom building. This project was originally undertaken with a State General Obligation Bond authorization; it was transferred to and completed by the University in keeping with the provisions of the law.

Statutory Estimate (1995 & 2002)	\$0 (Pre-UCONN 2000 bond authorization)
Total Funding (as of 11/30/10)	\$16,784,315
UCONN 2000 Funding	\$7,400,000
Other Funds	\$9,384,315 (Pre-UCONN 2000 bond auth.)
Actual Expenditures (as of 11/30/10)	\$16,784,315
Completion Date	September 1999

**Natural History Museum Completion**

The State Museum of Natural History serves as home to the new Connecticut Archaeology Center, which provides support for UConn graduate and undergraduate students and to operate archaeology field schools. The Center also provides services to Connecticut’s elementary and secondary schools

and municipalities, as well as access to maps, collections and an archaeology library. The project provides support for the Office of the State Archeologist which is mandated to provide assistance to municipalities regarding anthropological collections and oversees native Indian burial sites. The project is complete.

Statutory Estimate (2002)	\$4,900,000
Total Funding (as of 11/30/10)	\$999,669
UCONN 2000 Funding	\$500,000
Other Funds	\$499,669
Actual Expenditures (as of 11/30/10)	\$999,669
Completion Date	Various

### **North Campus Renovation**

During the summer of 2000, sprinklers were installed in the dormitory complex and telephone and data equipment was upgraded. In the summer of 2003, windows and exterior doors were replaced.

Statutory Estimate (1995)	\$23,703,000
Total Funding (as of 11/30/10)	\$12,937,389
UCONN 2000 Funding	\$10,996,050
Other Funds	\$1,941,339
Actual Expenditures (as of 11/30/10)	\$12,937,389
Completion Date	September 2003

### **North Hillside Road Completion**

Design and permitting activities are underway on the North Hillside Road completion project. This project will extend Hillside Road by 3,400 linear feet from its current terminus to Route 44 and will include related utilities such as gas, electrical, water, sewer and telecommunications. The new extension will allow enhanced access to campus and sorely needed relief from traffic congestion on Route 195. Also, the road and accompanying utilities will permit future development of this key parcel. The North Campus is envisioned as the primary area of expansion for the main campus, permitting new University buildings, residential capacity, public/private partnerships (including incubator space) and other initiatives. The Town of Mansfield is supportive of the project. UCONN 2000 funds will be augmented by \$6.1 million in federal funds for this project. This project is expected to move forward when the University has obtained the necessary environmental permits for the project.

Statutory Estimate (2002)	\$11,500,000
Total Funding (as of 11/30/10)	\$8,200,000
UCONN 2000 Funding	\$8,200,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$1,193,197

### **North Superblock Site & Utilities**

This project constructed a utility tunnel and installation of central utilities for the campus Tech Quad area and connected the new Chemistry building, Biology/Physics building, and Pharmacy/Biology building to the central heating plant.

Statutory Estimate (1995)	\$8,000,000
Total Funding (as of 11/30/10)	\$7,668,000
UCONN 2000 Funding	\$7,668,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$7,668,000
Completion Date	May 1999



### **Northwest Quadrant Renovation – Phase I & II**

Work on these residential facilities included renovations and improvements to superstructures, roofs, exterior walls, HVAC, electrical systems, plumbing, and interior areas; asbestos abatement, code required improvements, and development of a new dining hall.

Statutory Estimate (1995)	\$17,875,000
Total Funding (as of 11/30/10)	\$32,124,843
UCONN 2000 Funding	\$32,001,000
Other Funds	\$123,843
Actual Expenditures (as of 11/30/10)	\$32,124,843
Completion Date	May 2001

### **Old Central Warehouse**

The Old Central Warehouse was constructed in 1958 and occupies a site in the Science/Technology Sector of the main campus. A new central warehouse was constructed in 2000 to accommodate warehouse activities, parking, purchasing and transportation offices. The master plan recommends the demolition of the warehouse, however, prior to executing that action, the university undertook planning studies to determine if the building could be retrofitted as either a laboratory or classroom building. The building's structure and low floor to floor heights ensure that retrofitting it to accommodate the mechanical systems for science, technology and classroom programs is not feasible. The university will proceed with demolition of the structure and construct a new academic building designed to accommodate modern research and technology.

Statutory Estimate (1995 & 2002)	\$0 (Project added after 2002)
Total Funding (as of 11/30/10)	\$10,000,000
UCONN 2000 Funding	\$10,000,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$125,745





### **Parking Garage – North**

This project provided a new five story, 1027-space parking garage adjacent to the Technology Quadrant on the North side of the campus. It represented a significant step in moving parking toward the outer perimeters of campus in order to establish a pedestrian campus core as outlined in the Master Plan. Periodic maintenance and repair activities have been completed.

Statutory Estimate (1995)	\$10,000,000
Total Funding (as of 11/30/10)	\$9,658,000
UCONN 2000 Funding	\$9,658,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$9,658,000
Completion Date	April 1998

### **Pedestrian Spinepath & Walkways**

Conversion of the former Fairfield Road to plazas and walkways were a key part of the transformation of the campus core to a pedestrian mall. The project provided for surface improvements from the intersection of Hillside Road to Mansfield Road and construction of 600 feet of underground utility tunnel for domestic water services, chilled water and steam, electrical services, and sanitary and storm sewers to serve the campus core.

Statutory Estimate (1995)	\$5,789,000
Total Funding (as of 11/30/10)	\$6,074,000
UCONN 2000 Funding	\$6,074,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$6,074,000
Completion Date	January 1999

### **Psychology Building Renovation/Addition**

The Weston A. Bousfield Psychology Building contains 87,000 square feet and was constructed in 1974. Its three levels contain offices, classrooms, research laboratories and animal care facilities. Previously, in the UCONN 2000 program, the animal care facilities were renovated and roofs and plazas re-built. The programs of the Psychology Department are in increasingly high demand; with

expanded enrollment and rapidly increasing research activity. An addition and selected renovations to the building are essential. A team of architects and engineers has completed the pre-design evaluation and schematic design; all phases of design will be completed in 2011.

Statutory Estimate (2002)	\$20,000,000
Total Funding (as of 11/30/10)	\$20,000,000
UCONN 2000 Funding	\$20,000,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$592,068

### **Residential Life Facilities**

This named project represents the overarching authorization to undertake activities to provide housing and dining facilities for the University's students. The difference between the statutory estimate and the total funding amount reflects the availability of special obligations bonds (to be repaid by the University with fee revenue) to finance projects in whole or in part. Although the quantity and the diversity of campus living arrangements were expanded under the first two phases of UCONN 2000, much remains to be done. Some renovations of the older dormitories, with code improvements and sprinkler installations, were accomplished. This project provides funds for renovation and construction activity as deemed appropriate by the Board of Trustees. Multiple projects are underway or completed for the installation of sprinkler systems, replacement of elevators, security system upgrades, windows and roofs in various residential facilities.

Statutory Estimate (2002)	\$90,000,000
Total Funding (as of 11/30/10)	\$57,009,675
UCONN 2000 Funding	\$57,000,000
Other Funds	\$9,675
Actual Expenditures (as of 11/30/10)	\$1,369,120

### **School of Business**

This 101,000 square foot building is the new home of the University's School of Business. The new facility provides necessary space as well as modern teaching media, case rooms, and skill labs needed for one of our most sought-after academic majors. Private donations augmented UCONN 2000 funds.

Statutory Estimate (1995)	\$20,000,000
Total Funding (as of 11/30/10)	\$27,821,725
UCONN 2000 Funding	\$25,652,366
Other Funds	\$2,169,359
Actual Expenditures (as of 11/30/10)	\$27,821,725
Completion Date	September 2001



**School of Pharmacy/Biology Completion**

This project provides for a new 220,000 square foot facility to replace two existing Pharmacy buildings as well as to provide space for Ecology and Evolutionary Biology and Physiology and Neurobiology programs. The facility’s original design was expanded to include a Vivarium (animal care) facility to serve these research departments as part of the University’s need to address the USDA audit recommendations for research animal care. The outdated Pharmacy buildings were demolished in 2007 to provide a site for a new Classroom Building.

Statutory Estimate (1995)	\$41,450,000
Total Funding (as of 11/30/10)	\$94,709,000
UCONN 2000 Funding	\$94,609,000
Other Funds	\$100,000
Actual Expenditures (as of 11/30/10)	\$93,284,356
Completion Date	June 2005

**Shippee/Buckley Renovations**

This project covered the installation of sprinklers, code improvements in Shippee/Buckley and repairs to existing service lines in the Shippee dining hall.

Statutory Estimate (1995)	\$6,156,000
Total Funding (as of 11/30/10)	\$11,920,000
UCONN 2000 Funding	\$6,920,000
Other Funds	\$5,000,000
Actual Expenditures (as of 11/30/10)	\$11,920,000
Completion Date	August 2002





**South Campus Complex**

This new 674-bed dormitory complex replaced the seven buildings that comprised the former South Campus. The three gothic style, state-of-the-art residence halls are adjacent to a new dining hall facility, which also serves other residence halls in the southern part of the main campus. Funding for the project included UCONN 2000 state debt service commitment bonds plus proceeds from the University's first special obligation bond issue.

Statutory Estimate (1995)	\$13,127,000
Total Funding (as of 11/30/10)	\$48,339,432
UCONN 2000 Funding	\$12,251,000
Other Funds	\$36,088,432
Actual Expenditures (as of 11/30/10)	\$48,339,432
Completion Date	February 1999

**Stamford Campus Improvements**

This project provides for the first of several needed repairs to the Stamford Campus parking garage. The parking structure is constructed of a steel super structure. One of the interior ramps is corroded and must be replaced. This project removes and replaces the ramp. In 2009, the University identified the need to perform essential repairs and maintenance due to water intrusion in the precast panels. The work was completed in summer 2010.

Statutory Estimate (2002)	\$3,000,000
Total Funding (as of 11/30/10)	\$2,318,676
UCONN 2000 Funding	\$2,300,000
Other Funds	\$18,676
Actual Expenditures (as of 11/30/10)	\$299,354
Completion Date	May 2006



**Stamford Downtown Relocation – Phase 1**

The University relocated its Stamford campus to the downtown area to establish a full four-year undergraduate institution focusing on business, communication sciences, mathematics and biology; and to expand programs in psychology, economics, English, general studies, and graduate/masters programs in computer sciences and economics, including the CITI program, a major expansion in information technology capacity. Unanticipated costs were incurred for abatement of significant amounts of asbestos in the original structure, as well as the costs of legal fees and additional construction management expenses resulting from the bankruptcy of the general contractor, Walsh Construction.

In 1998, the City of Stamford purchased the former Scofieldtown Road campus from the University for a price of \$2,000,000. These funds were applied to the project. Recent activities include carpet replacement and renovations to accommodate academic and administrative activities.

Statutory Estimate (1995)	\$41,000,000
Total Funding (as of 11/30/10)	\$72,374,187
UCONN 2000 Funding	\$55,781,472
Other Funds	\$16,592,716
Actual Expenditures (as of 11/30/10)	\$72,374,187
Completion Date	August 1998

**Storrs Hall Addition**

The School of Nursing is housed in the 35,000 square foot Storrs Hall completed in circa 1908 and a 4,000 square foot modular building. Earlier in the UCONN 2000 program, Storrs Hall underwent some renovation. This project provides for an addition to Storrs Hall to accommodate offices, classrooms and clinical simulation laboratories, as well as building envelope repairs and renovations for faculty offices in Storrs Hall. Design documents for the project are nearly complete with an anticipated construction start of spring 2011.

Statutory Estimate (2002)	\$4,300,000
Total Funding (as of 11/30/10)	\$14,000,000
UCONN 2000 Funding	\$14,000,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$799,054



**Student Union Addition – Phase II & III**

This project represents additions and alterations to provide space and facilities needed in the Student Union, a unifying force enhancing the student campus life, as well as that of the entire University community. The project includes 76,500 square feet of new construction and 99,399 square feet of renovation to existing facilities. This project was designed as a complete rehabilitation and addition to the Student Union to make it a focal point for student life on campus. The first phase of the project, included a 500-seat theater, student activity offices and meeting spaces, cultural centers and offices for student organizations. It also included space for the student-run radio and TV stations. The second phase work included the demolition of the south end of the building and construction of a new facility to accommodate a food court, retail space, cultural center facilities and a ballroom. The project was complete in 2006.

Statutory Estimate (1995)	\$23,000,000
Total Funding (as of 11/30/10)	\$70,141,753
UCONN 2000 Funding	\$57,622,633
Other Funds	\$12,519,120
Actual Expenditures (as of 11/30/10)	\$70,141,753
Completion Date	June 2006

**Technology Quadrant - Phase 1A**

This project, also known as the Biology/Physics building, is key to the University’s Technology Quadrant initiative, which centralizes most major scientific activity into one quadrant on campus. It provided for construction of an 111,000 square foot Biological Sciences facility for Electron Microscopy, Biotechnology, Ecology and Evolutionary Biology, labs, office and support space. The project also included a 22,000 square foot Physics addition for accelerator and laser technology research.

Statutory Estimate (1995)	\$38,000,000
Total Funding (as of 11/30/10)	\$70,848,246
UCONN 2000 Funding	\$39,993,000
Other Funds	\$30,855,246
Actual Expenditures (as of 11/30/10)	\$70,848,246
Completion Date	February 2003

### **Technology Quadrant – Phase II (Engineering)**

This new Information Technology and Engineering Building (ITEB) is located between Babbidge Library and the new School of Business along Fairfield Way. It houses the computer science and electrical engineering programs in the information technology field. 94,000 square feet of space is provided for classrooms, offices, computer labs and research labs. As part of the effort to address the campus-wide need for large lecture hall space, the project also included a 350-seat lecture hall.

Statutory Estimate (1995)	\$72,000,000
Total Funding (as of 11/30/10)	\$34,434,179
UCONN 2000 Funding	\$34,120,000
Other Funds	\$314,179
Actual Expenditures (as of 11/30/10)	\$34,434,179
Completion Date	June 2003

### **Torrey Life Science Renovation & Completion & Biology Expansion**

This project is a replacement facility for the programs in the George Safford Torrey Life Sciences Building. It will include new research and teaching laboratories, classrooms and offices for various biology programs. Due to ongoing planning efforts, the project budget has been revised to reflect program needs for other new buildings; however, due to a lack of funding, planning will analyze the building's potential for renovation.

Statutory Estimate (1995 & 2002)	\$65,000,000
Total Funding (as of 11/30/10)	\$127,181,000
UCONN 2000 Funding	\$127,181,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$864,370



### **Torrington Campus Improvements**

The Torrington Campus Academic Building was constructed in 1965. It has 37,000 square feet of classrooms, teaching labs, library, office and cafeteria space. This project will support renovation, including window and door replacement, exterior work (roof, masonry and drainage), and upgrades to systems and interior finishes. Construction has commenced on the roof replacement. Additional renovation activities are scheduled for later in the UCONN 2000 program.

Statutory Estimate (2002)	\$1,000,000
Total Funding (as of 11/30/10)	\$2,500,000
UCONN 2000 Funding	\$2,500,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$264,149



### **Towers Renovation**

This project was part of the University's accelerated plan for the installation of sprinklers in residence halls as approved by the Board of Trustees in 2001. At the same time as this work was undertaken, other repairs such as roof replacement, façade repairs, and interior improvements were completed.

Statutory Estimate (1995)	\$17,794,000
Total Funding (as of 11/30/10)	\$27,378,195
UCONN 2000 Funding	\$17,950,243
Other Funds	\$9,427,952
Actual Expenditures (as of 11/30/10)	\$27,378,195
Completion Date	August 2003

### **Underground Steam & Water Upgrade & Completion – Phases I & II**

The purpose of this project was to upgrade the underground steam lines and install new chilled water lines on campus. It was a continuation of the North Superblock project and included extensions to the North Campus dormitories and connection to the Fairfield Road Utility Distribution tunnel.

Statutory Estimate (1995)	\$12,500,000
Total Funding (as of 11/30/10)	\$12,000,000
UCONN 2000 Funding	\$12,000,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$12,000,000
Completion Date	December 2002

### **Waring Building Conversion**

This project converted the former Waring Chemistry Building into a general classroom building. Along with the interior reconfiguration of the 1959 building, HVAC and electrical system upgrades, correction of fire code violations, interior lighting and finish improvements, asbestos abatement, and exterior improvement were also addressed.

Statutory Estimate (1995)	\$7,888,000
Total Funding (as of 11/30/10)	\$11,452,000
UCONN 2000 Funding	\$11,452,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$11,452,000
Completion Date	August 2001

### **Waterbury Downtown Campus**

The new campus courtyard has been enhanced to include an exterior water feature as part of the 1% for Public Art program, a basketball court, and site amenities. Minor modifications to roof enclosures were also made. The project is complete.

Statutory Estimate (2002)	\$3,000,000
Total Funding (as of 11/30/10)	\$2,350,000
UCONN 2000 Funding	\$1,850,000
Other Funds	\$500,000
Actual Expenditures (as of 11/30/10)	\$779,897



**Waterbury Property Purchase**

This named project was intended for the acquisition of an existing three-floor, converted single-family residence with garage, parking and greenhouse to use as office, storage and parking space. After appraisals, the owner of the property, located at 47 Buckingham Street, accepted the University’s offer of \$200,000.

Statutory Estimate (1995)	\$325,000
Total Funding (as of 11/30/10)	\$200,000
UCONN 2000 Funding	\$200,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$200,000
Completion Date	January 1999

**West Campus Renovations**

This limited renovation included fire code work and minor repairs. The installation of sprinkler systems was undertaken as part of the Residential Life Facilities project (see above).

Statutory Estimate (1995)	\$14,897,000
Total Funding (as of 11/30/10)	\$519,507
UCONN 2000 Funding	\$519,507
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$519,507
Completion Date	September 2004

**West Hartford Campus Renovations/Improvements**

The majority of these funds will be used to support major renovations/additions in keeping with the Master Plan for the campus. The major buildings on the West Hartford campus are: Library Building (67,700 square feet of space), School of Social Work (34,000 square feet of space) and the Undergraduate Building (67,400 square feet of space). These buildings were constructed in 1964, 1968 and 1971 respectively. Virtually no renovation or expansion has taken place in the intervening decades. In order for the buildings to meet their functional needs for the twenty-first century renovations/improvements are needed on all buildings. The renovations are being phased over several years. Roof replacement of the Library and Undergraduate Buildings was completed in late spring 2010; a preliminary study of the HVAC systems is underway and sidewalk/parking/

ADA upgrades are in construction. The School of Social Work's exterior upgrades are expected to be complete in late 2010. Other design projects include ADA upgrades at various buildings, campus wide electrical upgrades, renovation of science laboratories and road replacement and repair.

Statutory Estimate (2002)	\$25,000,000
Total Funding (as of 11/30/10)	\$13,000,000
UCONN 2000 Funding	\$12,650,000
Other Funds	\$350,000
Actual Expenditures (as of 11/30/10)	\$2,990,149

**White Building Renovation**

This project provided for the White Building (Dairy Bar) renovation, including installation of new doors, floor, and electrical systems to bring the building into full code (fire, ADA and food codes) compliance. It relocated the Dairy Bar to a new, more visible location in the front of the building.

Statutory Estimate (1995)	\$2,430,000
Total Funding (as of 11/30/10)	\$2,641,008
UCONN 2000 Funding	\$2,427,269
Other Funds	\$213,739
Actual Expenditures (as of 11/30/10)	\$2,641,008
Completion Date	May 1999

**Wilbur Cross Building Renovation**

The complete renovation of this historic building enabled the University to centralize all student services business functions at a single location, including registrar, bursar, financial aid, career services and services to students with disabilities. The project required relocations of the Booth Research Center from this building to Babbidge Library with \$3 million in funding for this relocation coming out of the project. Recently the University finished exterior façade repairs to replace or repair existing limestone coping that had become deteriorated due to water infiltration.

Statutory Estimate (1995)	\$3,645,000
Total Funding (as of 11/30/10)	\$20,005,296
UCONN 2000 Funding	\$19,999,571
Other Funds	\$5,725
Actual Expenditures	\$20,005,296
Completion Date	July 2002

**Young Building Renovation/Addition**

This building was constructed in 1953 and has 71,937 square feet of office, classroom and lab spaces. The occupant of the building is the College of Agriculture and Natural Resources. This building, because of its lab needs and generally poor condition of all its systems, was slated for a full renovation and an addition should space needs require. The renovation work is the first order of business, with the project scope including replacement of windows, repointing of masonry, restroom renovations, and upgrading of mechanical systems (including laboratory ventilation). An architecture and engineering team is under contract and has completed the evaluation and programming phase of the project.

Statutory Estimate (2002)	\$17,000,000
Total Funding (as of 11/30/10)	\$10,000,000
UCONN 2000 Funding	\$10,000,000
Other Funds	\$0
Actual Expenditures	\$79,367

## HEALTH CENTER



### CLAC Renovation Biosafety Level 3 Lab

The Health Center's Center for Laboratory Animal Care (CLAC), has been renamed the "Center for Comparative Medicine" (CCM). This project is focused on renovations to the vivarium facilities ("B" Building) that support the UCHC research enterprise. The project will replace the outdated mechanical infrastructure and provide renovations to the program space in the B Building. Planning does not include provisions for a Biosafety level 3 lab because the UCHC programs no longer require this type of space. The project design is approximately 30 % complete and full design will be complete in December 2011. The project construction is deferred until FY 14 to allow for other priority projects to proceed.

Statutory Estimate (2002)	\$14,000,000
Total Funding (as of 11/30/10)	\$15,000,000
UCONN 2000 Funding	\$15,000,000
Actual Expenditures (as of 11/30/10)	\$377,900

### Deferred Maintenance/Code/ADA/Renovation Lump Sum – Health Center

The University of Connecticut Health Center is a large complex, housing the University's School of Medicine, School of Dental Medicine, Graduate School, John Dempsey Hospital and related support services. It contains two million gross square feet in 35 buildings and is located on a 162-acre campus. It was designed and built in the mid 1960's, and has seen very little capital improvement since.



The majority of the identified needs are the result of deferred maintenance, required program and facility upgrades, and normal plant deterioration. The majority of the buildings on the Farmington campus are more than 30 years old and require upgrades to extend their life and meet code requirements. In general, projects fall into one or more of the following types of work:

- Roof and exterior repairs
- Code required improvements
- Building mechanical system improvements
- Utilities repair and upgrades
- Classroom renovations
- Roads, walks and grounds
- Environmental remediation
- Lump sum funding to supplement named project budgets to cover specified renovation/code activities



Significant projects completed to date include upgrades to the main cooling tower system, replacement of portions of the chiller plant, repaving main roadways, repairs to walks and stairs, fire alarm system upgrades, electrical vault and primary power repairs, parking structure repairs, water heater and boiler repairs, security system installation, and misc roof repairs. A summary of expenditures by fiscal year may be found in Appendix B.

Statutory Estimate (2002)	\$50,000,000
Total Funding (as of 11/30/10)	\$45,900,000
UCONN 2000 Funding	\$45,900,000
Actual Expenditures (as of 11/30/10)	\$16,917,944

### **Dental School Renovation**

The School of Dental Medicine has facilities in the “C”, “L” and “A” Buildings totaling 103,118 square feet. Prior to UCONN 2000 most of these areas remained the same as when they were originally constructed in 1975. In need of major renovations to bring the facilities in line with current code and accreditation standards, it is extremely important that we have up-to-date facilities and equipment to properly train our students in the most modern dental techniques utilizing equipment that is appropriate for private practice, keeping in mind that the Health Center is the

primary provider of new dentists for the entire State of Connecticut. The project will not renovate the Dental School space in total; however significant renovations to the Schools' highest priority areas have been or will be completed.

Completed in November 2010, the Dental Pre-Clinical Lab and the Prosthetics Lab provides new space for critical teaching functions. This project renovated approximately 4,500 SF of existing Dental School space to relocate and create a new teaching lab space. The renovated space provides a learning environment with the very latest technologies and equipment including an integrated simulation lab with 48 student workstations.

The next component of the School's renovation is the Orthodontics renovations. The approximately 4,500 SF of existing Dental School space has not been significantly renovated since its construction over 35 years ago. The renovated space will provide an efficient state of the art environment for the teaching of the orthodontics skills and practice in a patient care setting. The renovated area will increase the number of operating chairs and treatment stations from 16 to 22. This will significantly streamline the patient care and the orthodontic residency program can be increased from currently five new residents each year to seven. This renovation will also allow an increase in new orthodontic patient intake from approximately 350 to 500. Design work will be complete in March 2011 and construction will be completed in October 2011.

Statutory Estimate (2002)	\$5,000,000
Total Funding (as of 11/30/10)	\$5,000,000
UCONN 2000 Funding	\$5,000,000
Actual Expenditures (as of 11/30/10)	\$1,392,887

**Equipment, Library Collections and Telecommunications – Health Center**

These funds support the Health Center's equipment, library collections and telecommunications infrastructure. Outmoded items are replaced with equipment that is necessary to support research and instructional activities, maintain building compliance, conserve energy, and provide a safe environment for the students, staff, and hospital patients. It is essential that the equipment be current in the laboratories and student learning environments for the institution to remain competitive for research dollars and top faculty and students. Equipment start-up packages are key elements in attracting talented new faculty to the Health Center. Library acquisitions are also integral to the support of academics and research. The medical resources in the library require continual updating to ensure rapid access to print and electronic documents. A summary of expenditures by fiscal year may be found in Appendix B.

Statutory Estimate (2002)	\$75,000,000
Total Funding (as of 11/30/10)	\$63,595,850
UCONN 2000 Funding	\$63,595,850
Actual Expenditures (as of 11/30/10)	\$33,987,054



**Library/Student Computer Center Renovation**

Phase 1 of the Health Center’s Lyman Maynard Stowe Library renovations, funded by previously authorized bond funds, were completed in February 2005. Phases 2 of the renovations to the library were completed in June 2008. The renovations provided a reconfigured centralized information area, computer classroom spaces, renovated library stack areas, and new student study work areas. Funding from a donor supplemented the UCONN 2000 funds to allow the completion of a 24 hour student study area. Additional funding from donors is being sought to complete the last phase of the library renovations.

Statutory Estimate (2002)	\$5,000,000
Total Funding (as of 11/30/10)	\$5,360,000
UCONN 2000 Funding	\$5,250,000
Other Funds	\$110,000
Actual Expenditures (as of 11/30/10)	\$1,064,081



**Main Building Renovation**

The Health Center’s enormous main building includes access areas used by the general public as well as research, academic and clinical space. This renovation’s primary focus is the building’s research facility (the “L” building). The 518,145 square foot Research Laboratory was built in the late 60’s

to provide laboratory and support areas for ongoing research programs. The facility consists of seven floors, which house over 200 research labs and support space, and five floors of mixed use that include classrooms, student support spaces, operations support and mechanical spaces. Over the life of the building no substantial renovations or upgrades have been undertaken.

The L Building Renovation design work is in progress and is approximately 50% complete. Full design will be complete in December 2011. The project will renovate approximately 151,440 square feet (SF) of space on the research floors in the building (approximately 54% of the space on the research floors). The project will be implemented in three phases with Phase 1A (56,340 SF) scheduled for completion in 2013. Phase 1B (42,255 SF) and Phase 2A (52,845 SF) will be completed in 2015/2016. The project will provide for modernized “open” research labs creating more efficient and flexible working areas for the UCHC research activities. A portion of the buildings outdated mechanical infrastructure will be replaced as part of this project.

An early phase of this project, the Clinical Skills Assessment Program Renovations, was completed in December, 2007. This \$1.03 million renovation provided education space for medical students to practice and receive observation and feedback from simulated patients to improve interpersonal and physical exam skills.

Statutory Estimate (2002)	\$75,000,000
Total Funding (as of 11/30/10)	\$77,639,150
UCONN 2000 Funding	\$77,639,150
Actual Expenditures (as of 11/30/10)	\$2,968,039

### **Medical School Academic Building Renovation**

The Academic Building was built in the late 1960’s to house the Schools of Medicine and Dental Medicine. The 181,880 square foot facility includes classrooms, laboratory space, lecture halls, bookstore, and academic and administrative support areas for both schools.

The renovations to the Academic Building are phased. The initial phase of the renovations focused on the complete renovations of the Patterson and Massey Teaching Auditoria. These auditoria are the largest teaching areas at UCHC. The extensive renovations provided for completely revitalized space including theater style seating with tables, advanced programmable lighting, state of the art audio/visual systems with remote video conferencing capabilities, and all new finishes. The renovations were completed in September 2008.

The upcoming work in the academic building will focus on the ground floor area and will provide for updated student focused space including student services, student lounge and bookstore, fitness area and independent study areas. The planning work for these renovations is not scheduled until Fiscal Year 2017.

Statutory Estimate (2002)	\$9,000,000
Total Funding (as of 11/30/10)	\$9,950,000
UCONN 2000 Funding	\$9,950,000
Actual Expenditures (as of 11/30/10)	\$3,697,487

### **Research Tower**

This project provided for the acquisition of an existing research laboratory building at 400 Farmington Avenue and extensive renovation of approximately 87,000 gross square feet (gsf) on the ground level of the building to provide wet lab research, research support space, and incubator space. The newly renovated lab research space will be utilized to support the Health Center's current stem cell research activity including grants received under the State of Connecticut's \$100 million stem cell initiative.

A Final Budget in the amount of \$51,565,000 was approved by the Board of Trustees on January 27, 2009, allowing UCHC to proceed with construction work. This project is now Substantially Complete and the user groups moved into the building in July 2010. The project is anticipated to receive Leadership in Energy & Environmental Design (LEED) Silver status and will be completed \$2,000,000 under the budget.

Statutory Estimate (2002)	\$60,000,000
Total Funding (as of 11/30/10)	\$49,565,000
UCONN 2000 Funding	\$49,565,000
Actual Expenditures (as of 11/30/10)	\$45,814,012
Completion Date	July, 2010

### **Support Building Addition/Renovation**

This project is deferred to allow planning of the New Hospital Construction.

Statutory Estimate (2002)	\$4,000,000
Total Funding (as of 11/30/10)	\$100,000
UCONN 2000 Funding	\$100,000
Actual Expenditures (as of 11/30/10)	\$85,979

### **University of Connecticut Health Center New Construction and Renovation**

Pursuant to Public Act 10-104 the UCHC New Construction and Renovation project includes the planning, design, construction, furnishing, equipping and completion of a new bed tower for the John Dempsey Hospital and renovations to existing space. The bed tower will include 165-169 new patient rooms resulting in an increase in total licensed beds not to exceed two hundred thirty-four (234). Also included in the new construction is a new 10-12 room operating room suite and additional Emergency Department space. Renovations are anticipated to include the existing Emergency Department, Dental Clinics, Cardiology, Psychiatry, and other ancillary programs such as radiology, pharmacy and lab services.

Programming and Master Planning for the project began in October 2010 and this phase of the planning will be complete in February 2011. Schematic Design will begin in the spring of 2011 and full design is anticipated to be complete in 2012.

Statutory Estimate (2010)	\$207,000,000
Total Funding (as of 11/30/10)	\$207,000,000
UCONN 2000 Funding	\$207,000,000
Other Funds	\$0
Actual Expenditures (as of 11/30/10)	\$0



### **Planning and Design Costs**

Statutory Estimate (2010)	\$25,000,000
Total Funding (as of 11/30/10)	\$25,000,000
UCONN 2000 Funding	\$25,000,000
Actual Expenditures (as of 11/30/10)	\$5,653
Completion Date	2012

### **OTHER PROJECTS UNDER UCONN 2000 AUTHORITY**

#### **Heating Plant Upgrade (Cogeneration Chiller Facility)**

The University has brought its new cogeneration plant online. This project is a lynchpin of the University's efforts to maximize energy efficiency. This plant produces both steam and electricity and chilled water for the Storrs campus allowing the plant to utilize energy released during combustion. It includes:

- 24.9 MW electricity capacity from 4 generating units
- 200,000 lbs/hr steam capacity from 3 heat recovery steam generators
- 6,300 tons chilled water capacity from 3 chillers
- direct connection to natural gas transmission line
- campus steam, electric and chilled water metering, and
- a classroom for engineering education

Funding is from a capital lease-purchase arrangement with Caterpillar Financial. The financing is comprised of two parts, with a combined average annual interest rate of 4.5% over 20 years.

Statutory Estimate	\$0
Total Funding (as of 11/30/10)	\$81,900,000
UCONN 2000 Funding	\$0
Other Funds	\$81,900,000
Actual Expenditures (as of 11/30/10)	\$81,900,000
Completion Date	January 2006

#### **Hilltop Dormitory New**

The Board of Trustees approved in 2000 the second Supplemental Indenture which authorized the issuance of Special Obligation Bonds (to be paid off by the University) for the construction of the new Hilltop Dormitory as part of the overall strategy for meeting the housing demand on the Storrs campus as enrollments increased. Part of this plan was the construction of suite type dormitory housing at the Hilltop complex. The project created an additional 654 beds in suite-style dormitory housing at the existing Hilltop complex.

The Hilltop site was selected for these dorms for several reasons, most importantly the space available to site the project, and an existing dining facility with the capacity to feed 400 to 500 additional students and community spaces for student activities. \$6,323 from the deferred maintenance budget was also allocated to this project.

Statutory Estimate	\$0
Total Funding (as of 11/30/10)	\$21,009,042
UCONN 2000 Funding	\$0
Other Funds	\$21,009,042
Actual Expenditures (as of 11/30/10)	\$21,009,042
Completion Date	September 2002

### **Hilltop Student Rental Apartments**

The Board of Trustees approved in 2000 the second Supplemental Indenture which authorized the issuance of Special Obligation Bonds (to be paid off by the University) for the construction of the Hilltop Student Apartments. An integral part of the University's housing plan was the construction of this apartment style housing across the street from the Hilltop Dormitories. The facilities consist of 13 residential buildings and a community building with a total of 961 beds. The apartments are rented to University students with one student occupying each bedroom.

Statutory Estimate	\$0
Total Funding (as of 11/30/10)	\$42,000,000
UCONN 2000 Funding	\$0
Other Funds	\$42,000,000
Actual Expenditures (as of 11/30/10)	\$42,000,000
Completion Date	August 2001

### **North Campus Renovation (including North Campus Suites & Apts)**

This project covered the construction of suites (486 beds) and apartment style (504 beds) student housing in a complex consisting of seven residential buildings and one community center. The project was funded by special obligation bonds to be repaid from fee revenues. \$226,163 from the deferred maintenance budget was also allocated to this budget.

Statutory Estimate	\$0
Total Funding (as of 11/30/10)	\$47,150,508
UCONN 2000 Funding	\$0
Other Funds	\$47,150,508
Actual Expenditures (as of 11/30/10)	\$47,150,508
Completion Date	August 2003

### **Parking Garage – South**

The main campus' parking needs were further addressed by this project, which resulted in a net increase of 1,320 parking spaces at a site next to Gampel Pavilion. The new facility also houses the UConn Co-op. The project was funded by Special Obligation bonds which the University pays off through parking fee and rental revenue. Periodic maintenance and repair activities have been completed.

Statutory Estimate	\$0
Total Funding (as of 11/30/10)	\$27,942,928
UCONN 2000 Funding	\$0
Other Funds	\$27,942,928
Actual Expenditures (as of 11/30/10)	\$27,942,928
Completion Date	November 2002

### **Towers Renovation (including Greek Housing)**

This project was to replace old and non-code-compliant fraternity houses with a new “Greek” housing complex located adjacent to the Towers residences and served by the Towers dining facility. The project includes twelve units in 6 buildings with a free-standing unit for a resident adviser. Housing is provided for more than 300 students. Capstone Building Corporation led the design/build team. Funding for this component was through special obligation bonds to be repaid from revenue from rents paid by students residing in the facilities. Exterior painting and general deferred maintenance activities took place as well as the installation of the first permeable asphalt paving lot for students was completed.

Statutory Estimate	\$0
Total Funding (as of 11/30/10)	\$12,704,501
UCONN 2000 Funding	\$0
Other Funds	\$12,704,501
Actual Expenditures (as of 11/30/10)	\$12,704,501
Completion Date	August 2003



### **Gampel Pavilion Seating Expansion**

This project provided for the addition of nearly 2,000 seats to the Harry A. Gampel Pavilion in Storrs. Additional seating has helped UConn meet ticket demand, particularly for the men’s and women’s basketball games. The project was funded through a self-liquidating pre-UCONN 2000 bond.

Statutory Estimate	\$0 (Pre-UCONN 2000 bond authorization)
Total Funding (as of 11/30/10)	\$2,500,000
UCONN 2000 Funding	\$0
Other Funds	\$2,500,000
Actual Expenditures (as of 11/30/10)	\$2,500,000
Completion Date	December 1996

### **Precision Manufacturing Enterprise Building**

This project was for the construction of a 2,000 square foot building for fuel cell research at the Mansfield Training School. Space was used to accommodate industrial-type high-bay manufacturing, labs, incubator space, entrepreneurial activities and administrative offices. The project was largely funded by a \$2 million U. S. Department of Commerce Grant, augmented by state bond funds and operating dollars.

Statutory Estimate	\$0
Total Funding (as of 11/30/10)	\$2,618,656
UCONN 2000 Funding	\$0
Other Funds	\$2,618,656
Actual Expenditures (as of 11/30/10)	\$2,618,656
Completion Date	

### **Student Recreation Facility Renovation (Field House)**

This project renovated approximately 128,685 square feet in the Green Field House and Guyer Gymnasium, and refurbished the Brunndige Pool. The renovation addressed students' recreational needs for weight training equipment, mat floor, athletics, racquetball, volleyball, swimming, track and other activities. Locker and shower facilities were upgraded and office, storage and support space were provided. The pre-UCONN 2000 bond authorization was \$9.6 million; the remaining funding was from private gifts and operating dollars.

Statutory Estimate	\$0 (Pre-UCONN 2000 bond authorization)
Total Funding (as of 11/30/10)	\$10,190,331
UCONN 2000 Funding	\$0
Other Funds	\$10,190,331
Actual Expenditures (as of 11/30/10)	\$10,181,675
Completion Date	August 1996



### **Visitor's Center/University Programs Building**

Occupancy of the University's new Visitors Center took place in September 2000. This project, funded through a generous gift from alumni Philip and Christine Lodewick, includes a center for visitor tours and information about the University and events. \$921,965 from the deferred

maintenance budget was also allocated to this project. (Audit review raised concerns about this allocation, and revised policies and procedures for the use of deferred maintenance funds have been put into place.)

Statutory Estimate	\$0
Total Funding (as of 11/30/10)	\$1,556,471
UCONN 2000 Funding	\$0
Other Funds	\$1,556,471
Actual Expenditures (as of 11/30/10)	\$1,556,471
Completion Date	September 2000

### **Waterbury Campus Relocation**

A State General Obligation Bond funded the construction of a new downtown facility for the Waterbury campus. The relocation from the old Hillside campus was completed upon the opening of the new 105,872 square foot facility in the fall of 2003. The State bond funds were augmented by private gifts and operating funds.

As enrollment increases at the campus, changes will be needed to meet new enrollment levels and program needs. The project would permit these modifications, as well as more immediate needs.

Statutory Estimate	\$0 [State General Obligation bonds]
Total Funding (as of 11/30/10)	\$27,238,315
UCONN 2000 Funding	\$0
Other Funds	\$27,238,315
Actual Expenditures (as of 11/30/10)	\$27,238,315

## **UCONN 2000: Higher Education Collaborations**

### **With the Community College System**

The Guaranteed Admission Program is an agreement between the Connecticut Community College System and the University of Connecticut, designed for transfer students who enroll in a Liberal Arts transfer program at one of Connecticut's community colleges. Students who plan to continue their studies to earn a bachelor's degree in Liberal Arts and Sciences, Agriculture and Natural Resources, or Business are guaranteed admission to the University of Connecticut once the associate degree has been earned, appropriate courses have been completed, and minimum grades and requirements for the selected program have been achieved. Advisors from individual community colleges and UConn meet with Guaranteed Admission Program students throughout their community college careers, helping their eventual transition to the University.

The College of Agriculture and Natural Resources (CANR) participates in the CT Tech Prep program which is coordinated by the Connecticut Community College System. In addition, CANR provides information and guidance to students at Manchester Community College and Northwestern Community College interested in transferring to UConn. In conjunction with Gateway Community College, CANR offers the Physical Activity and Nutrition for Youth programs. CANR collaborates with Manchester, Quinebaug Valley, and Three Rivers Community Colleges on the STRONG-CT (Science and Technology Expansion Program). As part of the turf program,



CANR offers classes at Three Rivers Community College, as well as speakers and presentations at Naugatuck Valley Community-Technical College, Tunxis Community College, and Three Rivers Community College. CANR has shared a National Science Foundation grant with Manchester Community College, Quinebaug Valley Community College, and Three Rivers Community College to help prepare minority students to receive a bachelor's degree in the sciences.

The School of Engineering has an articulation agreement with the Community College System to facilitate their students' admission to UConn and transfer to the School. Qualifying students are those who complete the College of Technology Transfer Pathway Program with a cumulative GPA of 3.0 or above. Students completing the Pathway program with a lower GPA or completing a technically-oriented two-year degree program other than the Pathway program with a GPA of 3.0 or above are considered for admission to the School of Engineering on a case by case, space available basis. The School of Engineering provides information and guidance to students interested in transferring to UConn. In addition to a transfer scholarship offered to a student in each community college, a scholarship fund has been established by an alumnus for students completing an A.S. degree in Engineering Science from any of the community colleges.

The School of Nursing received an appropriation from the State to create a nursing learning laboratory at UConn Waterbury campus in conjunction with opening its master's entry into nursing program on that campus. Instead of completely creating another learning laboratory, the School of Nursing collaborated with Naugatuck Community College. UConn used the funds to purchase sophisticated equipment for the existing laboratory at Naugatuck that the community college had been unable to afford. Subsequently, students in both the community college and UConn programs use the well equipped site on alternate days.

The School of Dental Medicine participates in a number of the allied health programs at Tunxis Community College. The School is a clinical and preclinical training site for both the Dental Hygiene degree program and the Dental Assisting certificate program. The School also provides didactic instruction for the Dental Hygiene program at Tunxis.

The regional campuses of the University have significant partnerships with the community colleges. UConn-Waterbury Campus has an articulation agreement with Naugatuck Valley Community College for the Bachelor of Science degree in Business and Technology (BSBT) program. UConn-Stamford has articulation agreements with Norwalk Community College for the BSBT and for Psychology majors. UConn-Avery Point participates with Three Rivers Community College in the Southeastern Connecticut Higher Education Consortium, as does UConn-Greater Hartford in the Hartford Consortium of Higher Education. Capitol Community College has been a tenant at UConn-Avery Point.

UConn-Torrington collaborates extensively with Northwestern Connecticut Community College (NCCC). UConn Biology and Chemistry students use NCCC laboratory facilities. NCCC stores equipment and conducts motorcycle safety courses on the Torrington Campus. Torrington and NCCC faculty and staff meet to discuss transfer opportunities, provide advising, and help smooth the way for students who wish to transfer to UConn Torrington upon completion of an associate degree at NCCC. The Litchfield County Compact, a partnership with economic development and business leaders from the County, UConn Torrington and NCCC, enables discussions and planning

aimed at connecting education, higher education, and businesses in Litchfield County with a growing creative economy in northwestern Connecticut.

A substantial number of courses in many fields of study have been formally articulated for transfer from community colleges into the University of Connecticut. The list of courses can be found for the specific community college at <http://transfer.uconn.edu/cc.html>.

### **With the Connecticut State University System**

The College of Agriculture and Natural Resources (CANR) participates in the Environmental Impacts of Aquaculture Extension Program with Central Connecticut State University; in the Family and Youth Communities Program with Eastern Connecticut State University; and in Youth United, a youth leadership program, with Western Connecticut State University. With ECSU (and Yale University), CANR provides educational materials on promoting healthy eating and physical activity. Also with ECSU, CANR participates in the Ragged Hill Woods program, including classroom presentations in area schools. CANR provides a lecture on food safety for a summer nutrition institute at Southern Connecticut State University.

The School of Engineering has articulation agreements enabling qualifying students from Central and Southern Connecticut State Universities to transfer to UConn following their sophomore year, provided they have completed appropriate Liberal Arts and Sciences coursework and earned a cumulative GPA of 2.5 or greater.

The School of Nursing has an agreement with Eastern Connecticut State University to reserve places in each master's entry into nursing class for individuals who graduate from Eastern with a major in the basic sciences.

The School of Social Work collaborates with Southern Connecticut State University on a 45-hour non-credit post master's certificate program in Clinical Issues in Adoption. The program trains child welfare professionals, community mental health, adoption services providers and private practitioners to establish a cadre of adoption competent professionals in the community. Over the past 5 years, 131 practitioners have participated in the program and developed the clinical expertise for post adoption services to families who have adopted through the Connecticut Department of Children and Families.

### **With Independent Colleges and Universities**

The School of Pharmacy has an agreement with the University of Bridgeport (UB) to enable pre-pharmacy students from UB to apply to the UConn pharmacy program. As part of the agreement, UB follows the UConn pre-pharmacy requirements in their pre-pharmacy curriculum. The School provides assistance to UB in the development of their pre-pharmacy program, including extracurricular and co-curricular components. UB has a very diverse student body, including students underrepresented in pharmacy education.

The School of Dental Medicine participates in the dental assisting certificate program as a clinical training site and in the Dental Administrative Assistant (AAS) degree program at Lincoln College of New England (formerly Briarwood College).

The School of Social Work offers a joint graduate degree program, the MSW/Mdiv, in collaboration with the Yale University Divinity School. The Center for Continuing Studies offers a Mediation Certificate in conjunction with Quinnipiac Law School.

The College of Agriculture and Natural Resources (CANR) participates in forestry and wildlife projects with Connecticut College, with the Chronic Disease Extension Initiative with St. Joseph College, and with the Redesign Project for Unionville Village in Farmington with Yale University. CANR researchers collaborate with researchers at Yale, Connecticut College, Wesleyan, the University of New Haven, and St. Joseph College on projects that include graduate student education, healthy eating, and plant production, studies of the loss of agricultural lands, sea grant initiatives, lobster research, tidal marshes, and seaweed.

The School of Engineering has an agreement with Fairfield University enabling students to transfer to UConn after successfully completing 3 years in a Liberal Arts and Sciences program; they begin as juniors and receive an A.B. degree from Fairfield and a B.S. in Engineering from UConn. The School has extensive national and international research partnerships in topics ranging from improved microchips to pathogenic bacteria detection and genomic motif studies. In-state collaborations include Yale University and the University of Hartford.

Faculty in the College of Liberal Arts and Sciences participate in a number of academic exchanges and working groups with colleagues at other colleges and universities in Connecticut and New England. An example is the “New England Logic and Language Consortium.” This group of 16 university faculty consists of logicians and philosophers who study logic and the philosophies of mathematics, logic, and language. The consortium comprises faculty from UConn and Yale, in addition to CUNY Grad Center, NYU, MIT, Harvard, UMass Amherst, and Brown.

The Alexey von Schlippe Gallery of Art at UConn-Avery Point collaborates with many institutions of higher learning, including Connecticut College, Lyme Academy College of Fine Arts, Manchester Community College, Mitchell College, the U.S. Coast Guard Academy, and Wesleyan University. The Gallery exhibits the work of those institutions’ art professors who are professional working artists and brings students from the institutions to review the exhibitions and to attend accompanying artist talks.

Connecticut Sea Grant program located at UConn-Avery Point holds research competitions and other funding and graduate fellowship opportunities open to institutions of higher education in Connecticut and beyond. Recent recipients include departments at Yale University, University of New Haven, Sacred Heart University, and University of Hartford, as well as University of Connecticut. Connecticut Sea Grant participates annually in the Mitchell College Environmental Studies Career Seminar Series for undergraduate students.

### **Additional Collaborations**

The University’s Office of Global Programs is a member of the National Student Exchange and works with over 50 public universities around the world, primarily through undergraduate exchange programs. In addition, the Office of Global Programs works closely with public universities through UConn’s membership in *Universitas 21*.

Under the leadership of the Office of Public Engagement and the Office of the Provost, the University recently was selected for the Community Engagement Classification by the Carnegie Foundation for the Advancement of Teaching. The designation acknowledges the institution's commitment to and demonstration of teaching and learning experiences in both curricular engagement and in outreach/partnerships to generate socially responsive knowledge to benefit communities through the state. UConn joins Central Connecticut State University and Norwalk Community College in the Connecticut institutions with this classification.

The Office of Community Outreach in the Division of Student Affairs coordinates University of Connecticut student participation in the Connecticut Campus Compact which offers student service and service-learning opportunities in communities, both locally and globally, for tutoring at-risk youth in reading and math, building houses for low-income families, conducting environmental safety studies, and caring for the sick, the hungry, the homeless, and the elderly. Other Campus Compact members include Central and Eastern Connecticut State Universities, Gateway, Manchester, Norwalk, Three Rivers, and Tunxis Community Colleges, and several independent institutions – Connecticut College, Fairfield University, Trinity College, University of Bridgeport, University of Hartford, and University of New Haven.

Through the Provost's Office, the University participates in the national Consortium for Student Retention Data Exchange which involves over 400 colleges and universities and provides a reference guide for benchmarking retention and graduation rates. Other Connecticut institutions involved in the data exchange include Central Connecticut State University, Eastern Connecticut State University, Quinnipiac University, Southern Connecticut State University, and University of New Haven.

The University Libraries participate in interlibrary loan services and works collaboratively with other higher education institutions' libraries, faculty, staff, and students.

The Hartford Consortium for Higher Education is an alliance of colleges and universities in the Hartford area and includes, in addition to UConn's Greater Hartford Campus, Capital Community College, Central Connecticut State University, Saint Joseph College, Hartford Seminary, Trinity College, and the University of Hartford. Through the Consortium, full-time students can cross-register for modern/classic languages, women's studies, urban studies and religious studies courses.

The University's Office of Undergraduate Admissions, Law School and School of Medicine offer the New England Regional Student Program through the New England Board of Higher Education. The Program, which also includes the Connecticut Community College and State University Systems and Connecticut independent colleges and universities, enables students of New England states to attend a Connecticut higher education institution with a tuition reduction when they pursue selected degree programs not available at a public institution in their home state.

The Division of Diversity and Equity partners with a number of higher education institutions to expand educational opportunities and access to college students from under-represented groups. University of Connecticut membership in the Louis Stokes Alliance for Minority Participation (LSAMP) enables the collaboration of UConn's LSAMP Scholar Program with Yale Peabody

Museum's GeoPATH component of the Evolutions After School Program for high school students. UConn LSAMP also partners with Capital Community College through the Traveler's Edge Program. Northeast LSAMP collaborations extend beyond Connecticut to other New England universities.

The Women's Center is working with eight Connecticut higher education institutions on the Connecticut Campus Coalition to End Violence Against Women. The project is funded by the Department of Justice's Office on Violence Against Women for a three year period and is designed to address areas that are considered critical to addressing violence against women on campuses. The other Coalition members are Trinity College, Quinnipiac University, the Universities of Hartford and Bridgeport, and the four State University System campuses - Southern, Central, Eastern, and Western.

The University is an active member of the Connecticut Statewide Healthy Campus Initiative, created by the Department of Mental Health and Addiction Services in partnership with 25 institutions of higher education in the state, including the Community College and State University Systems and most of the independent colleges and universities. The initiative has the goal of creating and supporting efforts to reduce the high risk alcohol and drug use on Connecticut campuses and to create healthy campus environments.

The University's Health Center and its Storrs-based programs participate in the Biomedical Engineering Alliance & Consortium (BEACON), a non-profit collaborative which includes Trinity College, University of Hartford, University of New Haven, Rensselaer Polytechnic Institute's Hartford Campus, Springfield Technical Community College, Asnuntuck Community College, and a number of area hospitals and Connecticut corporations. BEACON is dedicated to the development and commercialization of new medical devices and technology.

The UConn-Avery Point Police Department Substation participates in the Campus Law Enforcement Partnership (CLEP), a group which includes representatives from Three Rivers Community College, Connecticut College and Mitchell College. The Police Department Substation also has provided International Police Mountain Bike Association (IPMBA) training to police officers from Capital Community College, as well as from Eastern Connecticut State University, the United States Coast Guard Academy, Yale University, Mitchell College and Wesleyan University.

The Center for Academic Programs, a unit of the Institute for Student Success, administers the pre-college program, GEAR UP (Gaining Early Awareness and Readiness for Undergraduate Programs), through partnerships with other Connecticut institutions of higher education. Gateway Community College provides GEAR UP with office space, use of facilities for programs, and access to technology. Yale University provides volunteers for tutoring. Albertus Magnus College and Quinnipiac University refer their education students to the program for tutoring opportunities with the GEAR UP students. Southern Connecticut State University math club creates Saturday Academy workshops for high school students exposing students to higher level mathematics, college visits, mentoring, and tutoring.



The Office of Early College Programs offers a concurrent enrollment program that allows motivated high school students in Connecticut to take UConn courses at their high schools for both high school and college credit. Every course taken through UConn's Early College Experience (ECE) is equivalent to the same course at the University of Connecticut and is accepted as college credit at many higher education institutions in Connecticut, including the Community College and State University Systems. The Office of Early College Programs also has established a partnership with the Community College System Office and, to a lesser extent, with the Connecticut State University system, to form a statewide consortium of concurrent enrollment programs (CEPs). The partnerships are intended to promote collaboration among CEPs in Connecticut, providing a forum for dialogue, best practice, and coordination of college credits earned in Connecticut's high schools.

With regard to operational matters, the University is an active member of the Connecticut Colleges Purchasing Group, a purchasing consortium of colleges and universities statewide. Many of the large dollar volume contracts used by fellow members of the Connecticut Colleges Purchasing Group are UConn contracts. Additionally, the University works with the membership to strategically plan and coordinate procurement efforts to leverage aggregate dollar volume, State procurement resources and address common issues.

# UCONN 2000 IN CYBERSPACE

Information about UCONN 2000 is available on the World Wide Web via the UCONN 2000 homepage. The address: [www.uc2000.uconn.edu/](http://www.uc2000.uconn.edu/)

UCONN 2000 - Reports


<http://www.uc2000.uconn.edu/reports/>


University of Connecticut

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 Report #31 October 2010 (PDF)

 Five Year Progress Report - 2006 (PDF)

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#### Archived Reports

Report #30 April 2010 (PDF)	Report #22 April 2006 (PDF)	Report #14 April 2002	Report #7 October 1998
Report #29 October 2009 (PDF)	Report #21 October 2005 (PDF)	Report #13 October 2001	Report #6 April 1998
Report #28 April 2009 (PDF)	Report #20 April 2005	Report #12 April 2001	Report #5 October 1997
Report #27 October 2008 (PDF)	Report #19 October 2004	Report #11 October 2000	Report #4 April 1997
Report #26 April 2008 (PDF)	Report #18 April 2004	Report #10 April 2000	Report #3 October 1996
Report #25 October 2007 (PDF)	Report #17 October 2003	Report #9 October 1999	Report #2 April 1996
Report #24 April 2007 (PDF)	Report #16 April 2003	Report #8 April 1999	Report #1 October 1995
Report #23 October 2006 (PDF)	Report #15 October 2002		

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The website contains all previous legislative updates to the Governor and the General Assembly, the four year progress report, the original UCONN 2000 proposal and UCONN 2000 project updates from the homepages of the University's Facilities Management Department.



DEPARTMENT OF THE TREASURY  
INTERNAL REVENUE SERVICE  
WASHINGTON, D.C. 20224

TAX EXEMPT AND  
GOVERNMENT ENTITIES  
DIVISION

University of Connecticut  
352 Mansfield Rd  
Storrs, CT 06269  
Mr. Richard D Gray, V.P./C.F.O.

**Person to Contact:**

John V. Ferraro

**Badge No:**

06-03973

**Contact Address:**

150 Court Street 5<sup>th</sup> Fl  
New Haven, CT 06510  
SE:T:GE:TEB:FO:7223

**Contact Telephone Number:**

(203) 781-3044

**Date:** MAR 17 2010

RE: 96,210,000 General Obligation Bonds, 2003 Series A

Dear Mr. Gray,

We have recently completed our examination of the bond issue named above. As a result, we have decided to close the examination with no change to the position that interest received by the bondholders is excludable from gross income under section 103 of the Internal Revenue Code.

Please note that if the need to open another examination arises on this bond issue, any change resulting from the future examination may affect all open years of bondholders from the issue date of the bonds.

Thank you for your cooperation in this matter.

Sincerely yours,

Robert E. Henn  
Manager, TEB Field Operations

Cc: Marie V. Phelan

**University of Connecticut**  
**UCONN 2000 Phases I-III Deferred Maintenance/Code/ADA Renovation Lump Sum**  
**Expenditures For Fiscal Years 1996 - 2010**

	FY 1996	FY 1997	FY 1998	FY 1999	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
Storrs & Regional Campuses	\$1,420,128	\$14,154,228	\$12,246,321	\$18,037,697	\$15,641,050	\$16,255,971	\$22,577,978	\$28,592,478	\$16,410,065	\$25,855,735	\$ (951,948)	\$12,631,250	\$19,548,353	\$20,869,953	\$16,342,058	\$239,531,318
Health Center	-	-	-	-	-	-	-	-	-	11,700	1,396,608	2,567,873	3,178,646	4,286,963	5,156,566	16,598,339
<b>Grand Total</b>	<b>\$1,420,128</b>	<b>\$14,154,228</b>	<b>\$12,246,321</b>	<b>\$18,037,697</b>	<b>\$15,641,050</b>	<b>\$16,255,971</b>	<b>\$22,577,978</b>	<b>\$28,592,478</b>	<b>\$16,410,065</b>	<b>\$25,867,435</b>	<b>\$ 444,660</b>	<b>\$15,099,123</b>	<b>\$22,726,999</b>	<b>\$25,156,906</b>	<b>\$21,498,616</b>	<b>\$256,129,656</b>

**UCONN 2000 Phases I-III Equipment, Library Collections and Telecommunications**  
**Expenditures For Fiscal Years 1996 - 2010**

	FY 1996	FY 1997	FY 1998	FY 1999	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	Total
<b>Storrs &amp; Regional Campuses</b>	<b>\$2,940,377</b>	<b>\$ 8,128,127</b>	<b>\$ 7,574,733</b>	<b>\$10,237,010</b>	<b>\$ 9,014,022</b>	<b>\$10,805,768</b>	<b>\$11,436,705</b>	<b>\$13,713,793</b>	<b>\$ 7,738,516</b>	<b>\$ 8,375,174</b>	<b>\$ 4,093,617</b>	<b>\$ 5,203,765</b>	<b>\$14,934,628</b>	<b>\$ 8,577,412</b>	<b>\$ 2,079,299</b>	<b>\$124,852,947</b>
Academic Services <sup>1</sup>		4,686,769	5,092,746	5,184,700	6,242,439	5,890,528	5,910,946	5,682,963	6,155,468	4,768,972	4,232,986	1,010,344	201,713	1,10,274	50	57,231,533
Libraries <sup>2</sup>		59,328	258,219	209,278	242,544	216,111	503,255	101,088	472,100	229,892	2,651	43,731	200,860	131,085	39,040	2,723,721
Student Services <sup>3</sup>		1,508,420	2,286,198	1,832,423	1,159,177	2,549,020	2,247,481	2,963,768	1,009,343	1,119,411	1,020	1,109,297	5,151,818	567,335	347,822	24,060,665
Operational Support & Physical Plant Services <sup>4</sup>																
<b>Total - UConn Storrs &amp; Regional Campuses</b>	<b>\$5,223,683</b>	<b>\$14,382,644</b>	<b>\$15,211,897</b>	<b>\$17,463,412</b>	<b>\$16,658,181</b>	<b>\$19,461,427</b>	<b>\$20,098,387</b>	<b>\$22,461,613</b>	<b>\$15,375,426</b>	<b>\$14,493,449</b>	<b>\$ 8,330,274</b>	<b>\$ 7,367,137</b>	<b>\$20,489,019</b>	<b>\$ 9,386,105</b>	<b>\$ 2,466,211</b>	<b>\$208,868,866</b>
<b>Health Center</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,653</b>	<b>\$ 2,881,808</b>	<b>\$ 2,755,229</b>	<b>\$ 2,815,439</b>	<b>\$ 2,657,351</b>	<b>\$ 2,611,195</b>	<b>\$ 13,724,674</b>
Academic Services <sup>1</sup>																
Libraries <sup>2</sup>																
Operational Support & Physical Plant Services <sup>4</sup>																
<b>Total Spent by UConn Storrs &amp; Regional Campuses for Health Center<sup>5</sup></b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,306</b>	<b>\$ 7,171,294</b>	<b>\$ 6,650,356</b>	<b>\$ 6,197,361</b>	<b>\$ 6,475,883</b>	<b>\$ 6,466,971</b>	<b>\$ 32,969,171</b>

<b>Grand Total</b>	<b>\$5,223,683</b>	<b>\$14,382,644</b>	<b>\$15,211,897</b>	<b>\$17,463,412</b>	<b>\$16,658,181</b>	<b>\$19,461,427</b>	<b>\$20,098,387</b>	<b>\$22,461,613</b>	<b>\$15,375,426</b>	<b>\$14,500,755</b>	<b>\$15,501,568</b>	<b>\$14,017,493</b>	<b>\$26,686,380</b>	<b>\$15,861,988</b>	<b>\$ 8,933,182</b>	<b>\$241,838,036</b>
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Notes:  
1) Academic Services includes instruction, research, public service and academic support. Libraries are normally classified as part of academic support, but are shown separately on this report.  
2) The funding of library acquisitions is being shifted to operating dollars as part of a phase-in plan which makes UCONN 2000 dollars available for reallocation to other capital expenses. This is important in the long-term, because at the end of Phase III of UCONN 2000 we must ensure a stable funding stream for this activity.  
3) Student Services comprises all activities related to the University's student body excluding degree related activities and student records. For Student Services activities such as Residential Life and Dining Services that are classified as Auxiliary Enterprises activities, equipment purchases are not funded through UCONN 2000.  
4) Operating Support & Physical Plant Services includes those activities within the University that provide campus-wide support such as executive management, fiscal operations, general administrative services and physical plant operations.  
5) Health Center expenditures reflect amounts that have been spent and reimbursed by UCONN 2000 bond funds.

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