This document is intended to provide a glimpse of the University of Connecticut. Most information included in this document is from Fiscal Year 2023, the most recent year for which complete information is available. As available, Fiscal Year 2024 is used for enrollment, faculty, staff and student data. For a more comprehensive look at the University of Connecticut, visit uconn.edu or health.uconn.edu.
From the President

I am honored and humbled to serve as President of the University of Connecticut and UConn Health. UConn strives to be a place where all students, regardless of their zip codes and countries they were born and raised in, will have equal opportunities and be fully prepared for their life journey upon graduation.

Each year, UConn is hitting new highs in academic excellence, creativity, research, global engagement, partnerships, and entrepreneurial activities. With the support of our state government, communities, and industry, we will continue to keep our students at the center of who we are and prepare them not just for good jobs, but also for leadership roles in addressing societal challenges.

We strive to teach our students the skill sets of creativity, innovation, and entrepreneurship as they explore the opportunities and decide their future paths. I will work hard alongside our excellent and committed faculty, staff, alumni, and donors to positively impact our students, the university community, and the State of Connecticut.

Thank you for your support of our university.

Dr. Radenka Maric
President

STUDENTS FIRST • UCONN ALWAYS • HUSKIES FOREVER
UConn impacts CT in many ways.
- Education across all subjects and levels, workforce development, clinical services, basic and applied research, and economic development.

UConn is a strong steward of CT resources.

As a top ranked public university in the nation, UConn punches well above its weight.
- We graduate more students at a cheaper cost per graduate.
- Our time-to-degree is the best in the nation, reducing the costs to students, their families, and the state.
- Our high-quality students win national and international competitions.
- The ROI for a UConn degree compares to the top universities in the nation.
DUE TO ITS AFFORDABILITY, AVERAGE TIME TO DEGREE, AND THE VALUE IT ADDS TO GRADUATES’ SALARIES.
32,300+ STUDENTS
*including UConn Health

286,859 ALUMNI GLOBALLY
Alumni live in every Connecticut town

14 SCHOOLS AND COLLEGES
90 RESEARCH CENTERS
6 LOCATIONS: STORRS, AVERY POINT, HARTFORD, STAMFORD, WATERBURY + FARMINGTON

79 COUNTRIES CALLED HOME BY UCONN STUDENTS

8,482 DEGREES AWARDED IN FY23
UConn Briefing 2023-2024

5,390 Bachelor's
1,703 Master's
352 Doctorates
543 Graduate/Professional Certificates
184 Law (J.D., LL.M.)

101 Medicine
49 Dental
82 Pharm. D.
54 6 Yr. Education
24 2 Yr. Agriculture

$3.1B ANNUAL OPERATING BUDGET
(including UConn Health)

$7.8B ECONOMIC IMPACT TO THE STATE (including UConn Health)

# 26 U.S. News & World Report Top Public Universities
# 18 Among National Public Research Universities for First-Year Retention
# 2 GreenMetric U.S. Sustainability Ranking
# 9 Wall Street Journal Top Public Universities
## UConn by the Numbers

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Students</strong></td>
<td>31,679</td>
</tr>
<tr>
<td>Excluding Medicine &amp; Dental Medicine</td>
<td></td>
</tr>
<tr>
<td><strong>Undergraduates</strong></td>
<td>24,356</td>
</tr>
<tr>
<td><strong>In Graduate and Professional Programs</strong></td>
<td>7,323</td>
</tr>
<tr>
<td><strong>First Generation Students</strong></td>
<td>8,812</td>
</tr>
<tr>
<td><strong>Students Receiving Scholarships/Grants</strong></td>
<td>17,053</td>
</tr>
<tr>
<td><strong>Faculty Members (Full-Time Only)</strong></td>
<td>1,659</td>
</tr>
<tr>
<td><strong>Staff Members (Full-Time Only)</strong></td>
<td>3,464</td>
</tr>
</tbody>
</table>
$59,000

Average yearly starting salary for UConn graduates, higher than the national average

**Top Employers of UConn Grads***
- Amazon - 462
- Cigna - 525
- Collins Aerospace - 370
- CVS Health/Aetna - 901
- Deloitte - 359
- Ernst & Young LLP - 178
- General Dynamics Electric Boat - 451
- Hartford Healthcare - 558
- KPMG - 125
- Lockheed Martin - 229
- Pratt & Whitney - 1,004
- PricewaterhouseCoopers - 296
- Raytheon Technologies - 258
- Synchrony - 74
- The Hartford - 504
- Travelers - 990

*Based on LinkedIn profiles. We believe these numbers are underrepresented by 40-50%.
Connecticut’s Intellectual Engine

Our graduates serve Connecticut communities

63% of School of Dental Medicine graduates practice in Connecticut

70% of School of Medicine and residency graduates practice medicine in Connecticut

53% of CT’s Engineering workforce are UConn graduates

In addition to the professions listed in the table, UConn supplies graduates in many other areas, such as business, agriculture, conservation, counseling, public policy, speech and hearing, family sciences, human health, that are important to CT’s future.
UConn is in Demand

Demand for a UConn education is strong...

First-year application trends at Storrs Campus continue to rise to nearly 57,000 for fall 2024. From Fall 1996 to 2023, applications at all campuses have increased 421% and 56% since 2013.

...and the quality of the first-year student class is highly competitive.

**192**
Valedictorians and salutatorians
Storrs & Regionals

**1296**
Mean SAT* score of Storrs Campus entering first-year students for fall 2023

Connecticut mean SAT: **1007**
National mean SAT: **1028**

*SAT Data: Standardized test average represents students who elected to submit test scores as part of their application materials.
UConn Athletics Impact

Excellence in Athletics
2022-23 highlights:

- Fifth national championship for men’s basketball
- Eight BIG EAST championships
- Four teams competed in NCAA tournament action
- First bowl game appearance for football since 2015

Web Traffic Trends
from the NCAA Men’s D1 Basketball Tournament
Enrollment Growth

77% Increase
In undergraduate enrollment in past 25 years

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Enrollment</th>
<th>Undergraduate</th>
<th>Graduate</th>
<th>MD/DMD</th>
</tr>
</thead>
<tbody>
<tr>
<td>1997</td>
<td>14,382</td>
<td>5,950</td>
<td>504</td>
<td>487</td>
</tr>
<tr>
<td>2002</td>
<td>18,662</td>
<td>6,019</td>
<td>469</td>
<td>487</td>
</tr>
<tr>
<td>2007</td>
<td>20,846</td>
<td>6,602</td>
<td>487</td>
<td>528</td>
</tr>
<tr>
<td>2012</td>
<td>22,301</td>
<td>7,427</td>
<td>487</td>
<td>592</td>
</tr>
<tr>
<td>2017</td>
<td>23,845</td>
<td>7,745</td>
<td>487</td>
<td>653</td>
</tr>
<tr>
<td>2023</td>
<td>24,356</td>
<td>7,323</td>
<td>487</td>
<td>592</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Residency (All Campuses)</th>
<th>2001</th>
<th>2006</th>
<th>2011</th>
<th>2016</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>In-State First Year</td>
<td>74%</td>
<td>76%</td>
<td>75%</td>
<td>71%</td>
<td>66%</td>
</tr>
<tr>
<td>Out-Of-State First Year</td>
<td>26%</td>
<td>24%</td>
<td>25%</td>
<td>29%</td>
<td>34%</td>
</tr>
<tr>
<td>In-State Undergrads</td>
<td>81%</td>
<td>80%</td>
<td>80%</td>
<td>77%</td>
<td>72%</td>
</tr>
<tr>
<td>Out-of-State Undergrads</td>
<td>19%</td>
<td>20%</td>
<td>20%</td>
<td>23%</td>
<td>28%</td>
</tr>
</tbody>
</table>
UConn Student Success

UConn is among the best in the nation at graduating students in four years.

4.1 Years

Average time to degree, ranking UConn 1st among national public research universities

84%

6-year graduation rate for the fall 2017 entering cohort (in 2023)

4-Year Graduation Rate Trend

68% 73% 73%


Year of Entry (FALL)

6-Year Graduation Rate Trend

70% 74% 83% 82% 84%


Year of Entry (FALL)

*Data: Storrs Campus
UConn Student Success

First-year student retention rates are among the highest in the nation.

**All First-Year**

- 2005: 93%
- 2010: 92%
- 2015: 92%
- 2022: 91%

**Minority First-Year**

- 2005: 91%
- 2010: 92%
- 2015: 91%
- 2022: 89%

**National Average**

- All First-Year: 85%
- Minority First-Year: 83%

Based on national data from the Consortium for Student Retention Data Exchange (CSRDE). Storrs campus data.

18th

Among national public research universities

Higher than the national average for all first-year and minority first-year students.
UConn Early College Experience (UConn ECE) is the nation’s oldest concurrent enrollment program and Connecticut’s only NACEP accredited program that allows Connecticut high school students to take UConn courses for both high school and college credit. Students benefit by taking college courses in a setting that is both familiar and conducive to learning. UConn accounted for 64% of the state’s entire high school dual credit enrollment opportunities in FY23.

**We ensure that:**

- UConn courses offered in the high school are as rigorous as courses offered on campus
- Students are held to the same expectation and standards of achievement as on-campus students
- Instructors meet the same requirements for on-campus adjunct faculty and are provided support by faculty in their discipline

**FY23–FY24 Partner Schools**

- Approximately 31% Of the UConn Class of ‘26 are UConn ECE Alumni
- 1,800+ UConn ECE Instructors
- 92 Unique Courses
- 38 Disciplines
- 94,910 Annual Credit Hours Taught
- 17,044 High School Students
- 188 High School Partners
- 31% Of the UConn Class of ‘26 are UConn ECE Alumni

UConn Briefing 2023-2024
UConn Health
Connecticut’s Only Public Academic Medical Center

**EDUCATION**
- School of Medicine
- School of Dental Medicine
- Graduate School

**PATIENT CARE**
- John Dempsey Hospital
- UConn Medical Group
- Dental Care Center

**BIOMEDICAL SCIENCES AND RESEARCH**

**RESIDENCY TRAINING**
- Graduate Medical Education
- Graduate Dental Education

UConn Health Virtual Tour 2024:
# UConn Health Snapshot

## Integrated Tripartite Mission

<table>
<thead>
<tr>
<th>EDUCATION</th>
<th>RESEARCH</th>
<th>PATIENT CARE</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>$3.3B</strong> ECONOMIC IMPACT TO THE STATE</td>
<td><strong>5,800</strong> FULL- AND PART-TIME EMPLOYEES</td>
<td></td>
</tr>
</tbody>
</table>

## UConn Health includes:
- UConn School of Medicine
- UConn School of Dental Medicine
- The Graduate School (Biomedical Sciences, Public Health, Clinical & Translational Research, Dental Sciences)
- John Dempsey Hospital
- UConn Medical Group (outpatient Services)
- UConn Dental Clinics
- Research Laboratories
- Technology incubation facilities for startup companies

## UConn Health is a major supplier of health care professionals and biomedical science professionals for the state.

## ANNUAL OPERATING BUDGET

| $1.5B |

## NEARLY 1/4

Of inpatient hospital and outpatient visits are from patients enrolled in Medicaid.

## CT’S LARGEST PROVIDER

of dental services to Medicaid recipients and the under-and uninsured.

## ECONOMIC IMPACT TO THE STATE

- $1.5B ANNUAL OPERATING BUDGET
- 793 Medical and dental school graduates placed in central Connecticut hospitals for residency, addressing a critical workforce need and attracting $143.5M in federal funds annually.
School of Medicine

444 Students
737 Residents

School of Dental Medicine

204 Students
103 Residents

Highlights

- Shared Biomedical Sciences Curriculum in Years 1-2
- Early Clinical Exposure
- Curriculum Reform
- Team-Based Learning
- Outstanding National Boards Performance
- Outstanding Residency Placement
- Leadership in Undergraduate & Graduate Medical & Dental Education
- Continuing Medical Education Accreditation with Commendation
- Statewide Community Partnerships & Community Outreach Programs
The Graduate School at UConn Health

200 Ph.D. Students
159 Master’s Students
19 Graduate Certificate Students

Programs

Public Health (Ph.D., MPH)
Clinical & Translational Research (MS-CTR)
Dental Sciences (MS)
Biomedical Science (Ph.D.)

- Cell Biology
- Genetics & Developmental Biology
- Immunology
- Molecular Biology & Chemistry
- Neuroscience
- Skeletal Biology & Regeneration
- Systems Biology

Combined Degree Programs

MD
- MD/PH.D.
- MD/MPH
- MD/MS-CTR

DMD
- DMD/Ph.D.
- DMD/MPH
- DMD/MS-CTR
Graduate Medical Education / Residency Training

A Partner and Resource to Other Hospitals & the State

- UConn Health has 840 residents (737 medical and 103 dental) who train and provide patient care in local hospitals and dozens of community settings in more than 29 communities across the state.
- UConn Residency Programs are critical to ensuring the future medical and dental workforce in our State, contribute to the quality of healthcare service in the participating hospitals, and bring in additional Medicare reimbursement revenues to Connecticut.

<table>
<thead>
<tr>
<th>Hospitals FY22</th>
<th>Graduate Medical Education &amp; Indirect Medical Education Reimbursement</th>
</tr>
</thead>
<tbody>
<tr>
<td>CT Children’s</td>
<td>$3.5M</td>
</tr>
<tr>
<td>Hartford Hospital</td>
<td>$70.4M</td>
</tr>
<tr>
<td>Hospital of Central Connecticut</td>
<td>$11.1M</td>
</tr>
<tr>
<td>UConn John Dempsey Hospital</td>
<td>$40.0M</td>
</tr>
<tr>
<td>St. Francis Hospital</td>
<td>$34.5M</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$159.5M</td>
</tr>
</tbody>
</table>

UConn residents provide care in: Hartford, Bridgeport, New Britain, Middletown, East Hartford, Manchester, Waterbury, Norwich, New Haven, Derby, Willimantic, Putnam, Torrington, Farmington, West Hartford, Meriden, Suffield, Cheshire, Bloomfield, Danbury, Enfield, Glastonbury, Hamden, Newtown, Plainville, Storrs, Uncasville, Rocky Hill and Newington
UConn Health - One of Connecticut’s Successes

Economic Driver for the Region and the State
- Catalyst for new biomedical and biotech jobs, e.g. Stem cell, genomics and personalized medicine
- Generates $3.3 Billion in overall economic impact to the State
- State-of-the-art incubator space for small startup businesses
- Robust clinical enterprise

Major Employer in the State
- Over 5,800 employees from 146 different Connecticut towns

Critical Source of the State’s Health Care Professionals – Educating the Next Generation
- UConn School of Medicine (SOM) is the largest medical school in the state
- UConn School of Dental Medicine (SODM) is the only dental school in the state and the only public dental school in New England
- Over 70% of SOM graduates give back in service for the 4 years of medical education they receive
  - 35% of SOM graduates practice in the State, the largest single provider of medical professionals in the state
  - 35% of SOM graduates stay in CT for residency and fellowship receiving training while providing service; thus 33% of SOM-sponsored residents and fellows including non-SOM graduates stay and serve CT
- 63% of SODM graduates practice in the State, the largest single provider of dental professionals in the state; 60% of SODM residency graduates, including non-SODM graduates, practice in the State
- 87.5% of the SOM and 60% of the SODM first year students this year are Connecticut residents
- 43.8% of the SOM and 41.2% of the SODM’s 2023/24 first–year class are minority students
  - 17% of the SOM and 24% of the SODM’s 2023/24 first-year class are under-represented minority students
- SOM recently ranked 33 in Diversity among all US medical school (out of 103) by US News and World Report for its Health Career Opportunity Program and diversity of its student body with African American students comprising 11.5%, well above the national average of 7.4%

UConn Briefing 2023-2024
UConn Health: Key Service Statistics (FY23)

~1.5 million OUTPATIENT VISITS*

79,411 DENTAL CLINIC VISITS AT UCONN HEALTH SITES*

~14,000 HOSPITAL DISCHARGES

UConn Health physicians, dentists, residents, medical and dental students provide thousands of hours of free healthcare to Connecticut’s most medically vulnerable citizens

*Some outpatient visits will generate multiple patient services in a given day.
Clinical Services

All UConn Health clinical care venues serve as sites for teaching and learning and are essential for attracting talented faculty who teach, do research, and provide patient care.

John Dempsey Hospital (JDH): Acute care, University teaching hospital licensed for 234 beds.

UConn Medical Group (UMG): Among the largest multi-specialty faculty clinical group practices in the region.

University Dentists and UConn Dental Clinics: Faculty and resident dental care practices.

Urgent Care: Treating a range of non-life-threatening illnesses and injuries that need prompt attention with no appointment.
UConn Health Mission of Mercy Dental Clinic, November 2022

160 Dental Medicine students, faculty, staff, and residents and 30 Medicine Urban Service Track students were part of a team of over 800 volunteers who helped provide free dental care for the CT Mission of Mercy Dental Clinic.

DIY Air Purifiers

With a Hartford magnet school, UConn Health’s Marina Creed built an “Air Force One,” a DIY air purifier, which she delivered to the White House in September 2022.

U.S. Representative Jahana Hayes’ Nutrition Roundtable

In July 2022, Congresswoman Hayes led a discussion at UConn Health on the importance of nutrition and access to healthy food options for families across Connecticut.
UConn Health: A Resource for the Community and the State

**Community Service Focused**

Initiatives to prepare the next generation of health care providers, grow the number of under-represented minorities enrolled in healthcare education, and increase the number of healthcare professionals practicing in urban settings and other areas across the state.

UConn physicians, dentists, residents, medical and dental students provide thousands of hours of free healthcare to Connecticut’s most medically vulnerable citizens, for example:

- South Park Inn Medical/Dental Clinic (Hartford)
- Covenant Soup Kitchen Clinic (Willimantic), New London Homeless Hospitality Center Clinic, and St. Vincent DePaul Place Clinic (Norwich)
- Camp Courant Dental Screening Program
- CT Mission of Mercy
- Special Olympics Healthy Athletes/Special Smiles
- Hartford North End Health & Wellness Screening Events-UConn Schools of Medicine and Dental Medicine working with the City of Hartford, DHHS and local community organizations provide health education & screening events focused on oral cancer, Diabetes & hypertension at Keney Park in Hartford.

CT DPH Collaboration:
- SHA/SHIP: Students/faculty assisted CT DPH with community input survey
Health Career Opportunity Programs - Aetna Health Professions Partnership Initiative

https://health.uconn.edu/hcop/

Comprehensive program of educational enrichment and support activities for underrepresented and first-generation students applying to medical and dental schools, graduate programs in biomedical sciences, nursing, pharmacy, and allied health programs.

- STEM Education for Urban Middle School Students – Great Explorations Middle School Program
- Doctors Academy College Prep Program for URBAN High School Students
- Statewide High School Student Research Apprentice Program
- Statewide Mini Medical/Dental High School Program
- Statewide Bridge To The Future Science Mentorship Program-Middle School, High School and College Students
- Statewide Pre-College Enrichment Programs for entering freshmen
- Statewide Health Disparities Summer Research Fellowship Program
- Statewide Medical and Dental School MCAT/DAT Preparatory Program
- Statewide Summer Research Fellowship Program
- Health careers enrichment sessions with LMSA, SNMA, SNDA/HSDA for partnering Hartford Schools and the Boys & Girls Clubs of Hartford
CT Area Health Education Center (AHEC) Network: Community Service and Workforce Development

- Farm Worker and Urban Communities Health & Wellness Program
- Interprofessional Education Program free walk-in clinics
- CT AHEC Network Pipeline Programs: Youth Health Service Corps, Collegiate Health Service Corps, AmeriCorps & STEM programs for high school students including sponsorship of the annual CT Junior Science & Humanities Symposium at UConn Health in Farmington
- CT AHEC Urban Service Track/AHEC Scholars Program - provides 70+ community-based programs annually (throughout CT), including Smalley Academy collaboration and Pathways/Senderos Teen Pregnancy Prevention Program (New Britain)
- Naloxone (Narcan) training
- CPR/First Aid training
- Just Five (Shatterproof) program focusing on increasing awareness, reducing stigma, and sharing information about addiction prevention and treatment
- Certified Nursing Assistant, Community Health Worker, and Medical Interpreter training programs
- Support to CT DPH and DOL and local health departments on public health issues
- Support for COVID-19 vaccination and education
- Health promotion education in K-12 (oral health, nutrition, tobacco and other substance use, and more)
- Trained 3,500 pre-professional and health professions students
- Community education on topics of health promotion and disease prevention, immunization/vaccination, trauma, ACEs, oral health, mental health, and more.

AHEC - Is based at UConn Health in Farmington, with four regional centers - Hartford, Norwich, Shelton and Waterbury
<table>
<thead>
<tr>
<th>UConn John Dempsey Hospital</th>
<th>Medicaid inpatient days as a percentage of total inpatient days</th>
<th>24%</th>
</tr>
</thead>
<tbody>
<tr>
<td>UConn Medical Group</td>
<td>of visits were Medicaid patients</td>
<td>23%</td>
</tr>
<tr>
<td>UConn Dental Clinics</td>
<td>of visits are Medicaid clients. Clinics are located in West Hartford, Farmington, and Storrs</td>
<td>52%</td>
</tr>
</tbody>
</table>

UConn Health is CT’s leading provider of:
- Specialty services to Medicaid recipients
- Dental services to Medicaid recipients and the under- and uninsured

In FY23 alone, UConn Health provided $104M in under-reimbursed care for Connecticut residents.
Encounters By Fiscal Year

UCONN MEDICAL GROUP

Significant growth in outpatient visits

Impact of COVID-19

FY13: 540,574
FY14: 602,923
FY15: 655,234
FY16: 656,848
FY17: 667,009
FY18: 750,487
FY19: 815,694
FY20: 667,304
FY21: 831,099
FY22: 851,335
FY23: 858,663
FY24 Budget: 858,663
UCH Net Patient Revenue (in millions)

JDH, UMG, DENTAL CLINICS AND SPECIALTY PHARMACY

Unprecedented growth in clinical revenues

Impact of COVID-19
UConn Collaborations with the Jackson Laboratory

COVID-19 Testing
- Partnered to provide coronavirus testing to Connecticut residents
- Pursuing research collaborations related to COVID-19

Joint Hires
- 4 joint UConn-Jax hires to date, and a 5th co-hire is in process

UConn Center on Aging Partners with JAX on NIH Awards
- Awarded $7 million grant to establish the Claude D. Pepper Older Americans Independence Center at UConn Health
- UConn Health and JAX assume key roles in the $13.5 million U54 SenNet Tissue Mapping Grant with top medical centers

Joint Single Cell Genomics Center
- Continued investment in equipment-based research core with cutting edge, state-of-the-art research equipment
- Grants awarded to UConn/UConn Health faculty using the Center total nearly $38M

Mighty Mice in Space
- Genetically engineered “mighty mice” sent to the International Space Station led by Drs. Se-Jin Lee (UCH-JAX joint hire) and Emily Germain-Lee (UCH-CCMC)

UCONN/JAX COLLABORATIVE GRANTS FY14-PRESENT

<table>
<thead>
<tr>
<th>Joint Grant Submissions</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Awarded</td>
<td>$128.0M</td>
</tr>
<tr>
<td>Pending</td>
<td>$47.0M</td>
</tr>
<tr>
<td>Total</td>
<td>$175.0M</td>
</tr>
</tbody>
</table>
Commitment to Connecticut

UConn generates economic impacts that ripple throughout Connecticut, affecting business and industry, households, and the rich variety of people who contribute to the state’s prosperity. In every corner of the state, UConn’s impact can be felt in numerous ways. From the number of students attending the University, to the dedicated faculty and staff working to make UConn what it is today, our University touches all 169 towns in Connecticut.

Who We Are

UConn is an outstanding global university that demonstrates daily a commitment to excellence in research, education, innovation and entrepreneurship, industry partnerships, clinical care, and community engagement in an environment that prioritizes public service and opportunity and accessibility for all.
UConn has an Outsized Impact on Connecticut’s Economy

UConn contributes $7.8 Billion annually to the state’s economy

- Every State dollar invested in UConn generates $1.40 in total economic output through additional job creation, business revenue growth, increases in household incomes, and other multiplier effects.

- $0.91 of every State dollar invested in UConn translates directly into net new value for CT’s economy, expanding statewide GDP through increased productivity, innovation, and human capital development.

Note: Economic impacts include direct, indirect, and induced spending effect. FY 2023 data.
Connecticut Community Impact

Total Impact (in billions)

- 2023: $7.8 billion
- 2022: $6.9 billion
- 2021: $5.7 billion
- 2020: $5.1 billion
- 2019: $5.2 billion

$7.8 BILLION IMPACT STATEWIDE
UConn generates economic impacts that ripple throughout Connecticut, affecting business and industry, households, and the rich variety of people who contribute to the state’s prosperity.

**Value Added to the Economy**

Of value added to the Connecticut economy

**$4.8B**

Value added is UConn’s contribution to Connecticut’s Gross Domestic Product

**91¢**

Of value is added to the state economy for every dollar UConn spends

**IMPACTS ON VALUE ADDED**

- **$2.4B**
  - Storrs

- **$2.1B**
  - UConn Health

- **$254M**
  - Regional Campuses

Leaving:

- **$2.3B**
  - In the hands of businesses and households

- **$2.1B**
  - UConn Health

- **$254M**
  - Regional Campuses
Economic Impact of UConn’s Research

$1.24
In economic output is generated elsewhere in the state economy for every externally sponsored research dollar UConn spends

$457M
Of value added to the Connecticut economy

$59.7M
State and local tax revenue

RESEARCH SPENDING IMPACTS ON EMPLOYMENT (in job numbers)

4,306
Total Impact

2,755
Storrs

1,551
UConn Health

RESEARCH SPENDING IMPACTS ON ECONOMIC OUTPUT

$747M
Total Impact

$478M
Storrs

$269M
UConn Health
Athletics Economic Impact

Operations* and visitor spending by UConn Athletics and its fans generated:

- **$226.2 million** in overall economic impact for the state in FY23
- **$35.4 million** in State and Local Taxes
- **1,732 jobs** in the State of Connecticut
- Out-of-state visitors increased from 73,684 in FY19 to 152,433 in FY23 or **106%**

UConn Athletics impact local economies in three main ways:

- **Direct** expenditures for goods and services by UConn staff and visitors.
- **Indirect** spending within the state occurs as businesses receiving direct payments re-spend within the local economy, creating additional job demand.
- **Induced** spending by households either directly employed by UConn Athletics or the local and state businesses selling goods or providing the services.

**Athletics operations totaled $93M of capital and operating expenditure.**

**Visitor and Fan spending includes Lodging, Transportation (including parking), dining and retail spending.**

**Total Economic Impact by Sport**

<table>
<thead>
<tr>
<th>Sport</th>
<th>Total Impact</th>
</tr>
</thead>
<tbody>
<tr>
<td>Football</td>
<td>$ 50.8</td>
</tr>
<tr>
<td>Men’s Basketball</td>
<td>42.5</td>
</tr>
<tr>
<td>Women’s Basketball</td>
<td>34.2</td>
</tr>
<tr>
<td>All other Sports</td>
<td>98.7</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 226.2M</strong></td>
</tr>
</tbody>
</table>

*Athletics operations totaled $93M of capital and operating expenditure.

UConn Briefing 2023-2024
Athletics Economic Impact
Hartford County

Operations* and visitor spending by UConn Athletics and its fans generated:

- $48.7 million in overall economic impact for the state in FY23
- $7.6 million in State and Local Taxes
- 394 jobs in the State of Connecticut

UConn Athletics impact local economies in three main ways:

- Direct expenditures for goods and services by UConn staff and visitors.
- Indirect spending within the state occurs as businesses receiving direct payments re-spend within the local economy, creating additional job demand.
- Induced spending by households either directly employed by UConn Athletics or the local and state businesses selling goods or providing the services.

*Athletics operations totaled $93M of capital and operating expenditure.

**Visitor and Fan spending includes Lodging, Transportation (including parking), dining and retail spending.
UConn Research: An Innovation Economy Pipeline

Goals for Research and Scholarship
- Become a regional innovation powerhouse
- Increase UConn’s reputation and rankings as an R1 institution
- Substantially increase research awards
- Become a member of AAU

Areas targeted to support institutional growth and transformative impact

1. Strategic resource allocation
2. Strategic hiring and retention
3. Institutional support for interdisciplinary research and scholarship
4. Infrastructure improvements
5. Research-driven philanthropy, innovation, and entrepreneurship
UConn’s Research Enterprise

UConn generates new discoveries that move through translational stages toward commercialization, investment, new companies, and new jobs for Connecticut.

UConn fuels innovation, workforce development, and economic growth for Connecticut. UConn partners with 165 institutions worldwide and is one of only three U.S. members of the Universitas 21 network, the leading global network of research universities for the 21st century.


The Carnegie Foundation currently classifies the institution with only 58 other public institutions nationwide in the highest category of Doctoral Universities (Very High Research Activity). The quality of the University’s diverse graduate programs is enhanced by the presence of exceptional graduate students.

UConn has impressive facilities for research and scholarships including healthcare facilities, laboratories, incubators, and a technology park. Faculty are taking advantage of these stunning opportunities for research and development.
Research Awards and Expenditures (in millions)

21%
Increase in Awards over five years

Research awards totaled more than $321.5M in FY23 with 1,332 proposals submitted (UConn and UConn Health) and awards averaging $395K per investigator.

*In 2021, UConn Health received a $40M award from NSF, the largest in UConn history.
Research Awards in FY23
By Source

Federal and industry grants fund groundbreaking basic and applied research to fuel new discoveries and the development of promising technologies.

*National Institutes of Health accounts for 88% of HHS funding.
## Research Awards in FY23

### By Managing School/College

**Total New Awards**

<table>
<thead>
<tr>
<th>School/College</th>
<th>Total Award Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>School of Medicine</td>
<td>$84.2M</td>
</tr>
<tr>
<td>Other Schools &amp; Colleges</td>
<td>$47.1M</td>
</tr>
<tr>
<td>College of Liberal Arts &amp; Sciences</td>
<td>$51.6M</td>
</tr>
<tr>
<td>College of Agriculture, Health &amp; Natural Resources</td>
<td>$26.8M</td>
</tr>
<tr>
<td>Vice President for Research</td>
<td>$49.8M</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$321.5M</strong></td>
</tr>
</tbody>
</table>
Commercialization & Company Creation

UConn’s programs support IP and new venture development, and incubator startups. This drives research and innovation success, leading to technology commercialization, the creation of new companies and jobs, and economic growth in Connecticut.

FY 2023

25 PATENTS ISSUED
86 INVENTION DISCLOSURES

Ashley Kalinauskas, '12 (CAHNR), founder and CEO of Torigen Pharmaceuticals at TIP
UConn Research and Innovation: Technology Incubation Program (TIP)

**2021 Winner**
International Business Innovation Association (InBIA) Randall M. Whaley Award

159 Companies have participated since 2003

<table>
<thead>
<tr>
<th>FY23 TIP</th>
<th>Total</th>
<th>UConn Health</th>
<th>Storrs</th>
<th>Stamford</th>
</tr>
</thead>
<tbody>
<tr>
<td>Raised in Debt &amp; Equity Funding</td>
<td>$106M</td>
<td>$94M</td>
<td>$2M</td>
<td>$10M</td>
</tr>
<tr>
<td>Raised in Revenue from Sales and Grants</td>
<td>$40M</td>
<td>$29M</td>
<td>$2M</td>
<td>$9M</td>
</tr>
<tr>
<td>Companies Located at the Incubator</td>
<td>59</td>
<td>32</td>
<td>10</td>
<td>17</td>
</tr>
<tr>
<td>Full-time (FT) and Part-time (PT) Jobs</td>
<td>257 (FT)</td>
<td>180 (FT)</td>
<td>19 (FT)</td>
<td>17 (FT)</td>
</tr>
<tr>
<td></td>
<td>124 (PT)</td>
<td>124 (PT)</td>
<td>11 (PT)</td>
<td>13 (PT)</td>
</tr>
<tr>
<td>Incubator Space Occupied</td>
<td>89%</td>
<td>90%</td>
<td>85%</td>
<td>N/A*</td>
</tr>
<tr>
<td>Taxes Paid</td>
<td>$5.2M</td>
<td>$4.2M</td>
<td>$200K</td>
<td>$800K</td>
</tr>
</tbody>
</table>

*Stamford space in no longer leased, start ups are now digital.*

TIP moves technology from the lab to the market at UConn and UConn Health.
Innovation Partnership Building at UConn Tech Park

UConn Tech Park serves as the main gateway for industry engagement with the University, building collaborative partnerships with industry and the federal government to drive economic competitiveness across Connecticut’s core sectors.

### NEARLY $285M FEDERAL AND INDUSTRY PARTNERSHIPS FUNDING SINCE 2017, INCLUDING THESE SELECTED PARTNERSHIPS:

<table>
<thead>
<tr>
<th>Amount</th>
<th>Project/Initiative</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>$12.8M</td>
<td>Pratt &amp; Whitney Additive Manufacturing Center (PW AMC)</td>
<td>NEARLY $285M FEDERAL AND INDUSTRY PARTNERSHIPS FUNDING SINCE 2017, INCLUDING THESE SELECTED PARTNERSHIPS:</td>
</tr>
<tr>
<td>$25M</td>
<td>UConn - ThermoFisher Scientific Center for Advanced Microscopy and Materials Analysis (CAMMA)</td>
<td>Comcast Center of Excellence for Security Innovation (CSI)</td>
</tr>
<tr>
<td>$4.2M</td>
<td>Collins Aerospace Center for Advanced Materials</td>
<td>$12.0M Reverse Engineering Fabrication Inspection and Non-destructive Evaluation (REFINE)</td>
</tr>
<tr>
<td>$59.7M</td>
<td>Eversource Energy Center</td>
<td>$51.4M Pratt &amp; Whitney Institute for Advanced Systems Engineering (PW-IASE)</td>
</tr>
<tr>
<td>$18.1M</td>
<td>Project Daedalus Air Force Advanced Manufacturing Initiative</td>
<td>$13.0M Connecticut Center for Applied Separations Technologies (CCAST)</td>
</tr>
<tr>
<td>$3.2M</td>
<td>Synchrony Financial Center of Excellence in Cybersecurity</td>
<td>$48.3M National Institute for Undersea vehicle Technology (NIUVT)</td>
</tr>
<tr>
<td>$7.5M</td>
<td>Comcast Center of Excellence for Security Innovation (CSI)</td>
<td>$12.0M Reverse Engineering Fabrication Inspection and Non-destructive Evaluation (REFINE)</td>
</tr>
</tbody>
</table>
Budget Impacts Excellence

Threats to UConn’s budget will impact student success, affordability, and national reputation.

With strong state support, UConn climbed the ranks to become a top ranked national public university, reaching as high as No. 18 out of 190 major public universities nationwide in *U.S. News and World Report* rankings in 2018.

While UConn is currently ranked as No. 26 by *U.S. News*, reductions in state support would have negative impacts on UConn students and the state’s economy, including:

- Students paying more tuition and fees to offset declining state support.
- Class sizes increasing while class offerings decrease, resulting in diminished educational quality and longer times to graduation.
- Limited student services, such as fewer academic advisors and reduced mental health counseling and other support services.
- More competition for and declining retention rates of best faculty, leading to fewer research grants and industry partnerships.
Budget Landscape

Over the last 5 years, the percent of support we receive in state funds relative to our overall budget has been consistent. However, the University has become increasingly reliant on grants and contracts, auxiliaries, tuition, and clinical revenues.

The state support percent has decreased in FY24 due to the state now paying for all retirement fringe benefits, with both the revenue and expense amounts removed from our budget.

UConn
• In FY20-FY24, UConn received $204.2 million in federal COVID Relief funding to be used for Institutional support and $50.5 million for student aid.

UConn Health
• In FY20-FY23, UConn Health received $197.7 million in federal COVID Relief funding to be used for Institutional support.
How does UConn spend State funds?

State funds are used to support salaries

State support accounts for 16% of UConn’s total revenues:

- **$501 Million** State support
- 16% = of total revenue

State support is only used for salaries and covers:

- **26%** of total employee salaries
- 31% of UConn salaries
- 19% of UCH salaries

Revenues generated by UConn cover all other costs

- **$2.6 Billion** self generated revenue
- 84% = of total revenue

UConn self-generates 84% of its total revenues:

- UConn covers 74% of employee salaries
- 74% of employee salaries are covered by UConn self-generated revenue
How Much of UConn’s Budget does the State Support?

16%

In FY24, the State is supporting 16% of UConn’s total budget

At UConn and UConn Health, the State supports 19% and 13% of their total budgets, respectively

19% of UConn’s budget
13% of UConn Health’s budget
State Funds are Used to Support Salaries

State support is only used for salaries and covers:

- **26%** of total employee salaries
- **31%** of salaries at UConn
- **19%** of salaries at UCH

Percentage of employee salaries funded by the State over time:

- **UConn**
  - FY19: 35%
  - FY20: 34%
  - FY21: 35%
  - FY22: 34%
  - FY23: 34%
  - FY24: 31%

- **UCH**
  - FY19: 25%
  - FY20: 25%
  - FY21: 25%
  - FY22: 28%
  - FY23: 29%
  - FY24: 19%
Because UConn John Dempsey Hospital is state run, approximately $40 million of federal funds from the Centers for Medicare and Medicaid Services is available to the Connecticut Department of Social Services (DSS). Currently, these funds are paid to DSS by the federal government via the Federal Medical Assistance Percentage. This benefit is not afforded to the state through private healthcare providers.
FY24 Revenues

$3.1B

UConn $1.6B

- Tuition & Fees 54%
- State Support 19%
- Other Revenue 5%
- Auxiliary Enterprise 4%
- Grants & Contracts - All Other 14%
- Grants & Contracts - Financial Aid 4%

UConn Health $1.5B

- Net Patient Revenue 59%
- State Support 13%
- Other Revenue 12%
- Interns/Residents 6%
- Grants & Contracts 8%
- Tuition & Fees 2%

Other = Sales and service revenue, study abroad, gifts/endowments, etc.

Other = Auxiliary services, gifts/endowments, external contract revenue and internal income (offset by internal expenses)
UConn FY24 Revenues

- Tuition & Fees: $843.3 (54%)
- Grants & Contracts - Financial Aid: $70.9 (5%)
- Grants & Contracts - All Other: $214.6 (14%)
- Auxiliary Enterprise: $62.7 (4%)
- Other Revenue: $80.9 (5%)

Total Current Fund Revenues: $1,570.7

- Total State Support: $298.4 (19%)

19% of total budget is funded by State support

54% of total revenue is funded by students and their families through tuition, fees, housing and dining.

31% of total employee salaries are funded by State support
UConn FY24 Expenses

Of total expense is allocated to personnel costs. Student financial aid commitment is strong with an 8% increase in tuition funded aid.
UConn Health FY24 Revenues

- **Net Patient Revenue**: 59%
- **State Support**: 13%
- **Tuition & Fees**: 2%
- **Grants & Contracts**: 8%
- **Interns/Residents**: 6%
- **Other Revenue**: 12%

**Total Current Fund Revenues**: $1,519.2

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total State Support</td>
<td>$202.6</td>
<td>13%</td>
</tr>
<tr>
<td>Tuition &amp; Fees</td>
<td>$33.4</td>
<td>2%</td>
</tr>
<tr>
<td>Grants &amp; Contracts</td>
<td>$122.5</td>
<td>8%</td>
</tr>
<tr>
<td>Interns/Residents</td>
<td>$82.8</td>
<td>5%</td>
</tr>
<tr>
<td>Net patient Revenue</td>
<td>$895.0</td>
<td>59%</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>$182.9</td>
<td>12%</td>
</tr>
</tbody>
</table>

- 13% Of total budget is funded by State support
- 59% Of total revenue is funded by patients.
- 20% Of total employee salaries are funded by state support

“Other Revenue” includes auxiliary services, gifts/endowments and internal Income (offset by internal expenses)
49% of total expense is allocated to personnel costs.

Other Expenses includes items such as, medical contractual support, utilities, insurance and repairs/maintenance.
## Fiscal Year 2025 Operating Budget Forecast ($M)

UConn and UConn Health have a combined forecasted loss of $158.6M

<table>
<thead>
<tr>
<th>Operating Budget Forecast</th>
<th>UConn</th>
<th>UConn Health</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forecasted Loss</td>
<td>($70.0)</td>
<td>($29.0)</td>
<td>($99.0)</td>
</tr>
<tr>
<td>Reduction in State Support (Gov)</td>
<td></td>
<td>(4.3)</td>
<td>(4.3)</td>
</tr>
<tr>
<td>Wage Reopener: Block Grant</td>
<td>10.8</td>
<td>5.5</td>
<td>16.3</td>
</tr>
<tr>
<td>Wage Reopener: Non-Block Grant</td>
<td>15.6</td>
<td>23.4</td>
<td>39.0</td>
</tr>
<tr>
<td><strong>Revised Forecasted Loss</strong></td>
<td><strong>($96.4)</strong></td>
<td><strong>($62.2)</strong></td>
<td><strong>($158.6)</strong></td>
</tr>
<tr>
<td>Additional State Support Request</td>
<td>47.3</td>
<td>16.9*</td>
<td>64.2</td>
</tr>
<tr>
<td>Wage Reopener Request</td>
<td>26.4</td>
<td>28.9</td>
<td>55.3</td>
</tr>
<tr>
<td>UConn/UCH Mitigation Efforts</td>
<td>4.7</td>
<td>10.0</td>
<td>14.7</td>
</tr>
<tr>
<td>UConn/UCH Operating Reductions</td>
<td>18.0</td>
<td>6.4</td>
<td>24.4</td>
</tr>
<tr>
<td><strong>Revised Forecasted Income/(Loss)</strong></td>
<td><strong>$0</strong></td>
<td><strong>$0</strong></td>
<td><strong>$0</strong></td>
</tr>
</tbody>
</table>

*Restore CGS 3-1231. Funding for fringe benefit cost differential re The University of Connecticut Health Center employees.

As we start the detailed budget development, the forecasted mitigation efforts align with a balanced budget.

Wage Reopener: 4.5% increase calculated by 2.5% general wage increase plus 2% step equivalent.
UConn: State Operating Support ($M) FY 2019-2025

State support is only used for salaries and covers:

- **19%** Of UConn’s total budget
- **31%** Of UConn employee salaries

- FY22-FY24 Salary Increases w/Fringe $134.5M ($105.6M Permanent Cost)
- FY25 Wage Reopener/Salary Increases w/Fringe $26.4M

Block Grant + Permanent Salary Increases

<table>
<thead>
<tr>
<th>FY19</th>
<th>FY20</th>
<th>FY21</th>
<th>FY22</th>
<th>FY23</th>
<th>FY24</th>
<th>FY25 Request</th>
<th>FY25 Gov Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>$192.5</td>
<td>$197.1</td>
<td>$206.5</td>
<td>$220.8</td>
<td>$229.9</td>
<td>$216.2</td>
<td>$219.6</td>
<td>$219.6</td>
</tr>
</tbody>
</table>

Block Grant  
One-time State Funds  
Wage Reopener  
Block + Perm Salary Increases
UConn Health: State Operating Support ($M) FY 2019-2025

State support is only used for salaries and covers:

- **13%** Of UConn Health’s total budget
- **19%** Of UConn Health employee salaries

- FY22-FY24 Salary Increases w/Fringe = $108.9M ($86.9M Permanent Cost)
- FY25 Wage Reopener/Salary Increases w/Fringe $28.9M

Note: FY20-FY23 include one-time state support for legacy fringe retirement cost.
The change in fringe benefits methodology did not improve UConn’s bottom line but is going to help with research competitiveness and new revenue generation.

- We are grateful for this change as it removes any future risk of increased unfunded retiree pension and healthcare costs and should make our faculty more competitive in securing external grant funding.

- However, this change did not provide cash fringe relief requested by the University in the past, which has contributed to the ongoing budget deficits.
The adopted FY24 and FY25 state budget repealed the long-standing $13.5M annual fringe benefit differential payment to UConn Health CGS 3-123i. This statute is not related to the fringe legacy costs, it recognized the higher state fringe rate compared to CT private hospitals - that difference remains even with the change in fringe methodology. The budget includes $4.5M in FY24 and $4.25M in FY25 as fringe support.
Faculty and Staff

UConn is fortunate to have a dedicated staff within each department who strive to enrich the UConn experience within their areas of expertise. UConn is committed to fostering a multicultural and inclusive workplace that recognizes and embraces the unique talents and contributions of our diverse workforce.

**UConn Faculty and Staff Positions Fall 2023**
Total Positions (FTE): 5,247

- Professional: 43%
- Faculty: 38%
- Classified: 11%
- Non-Union: 8%

**UConn Health Faculty and Staff Positions Fall 2023**
Total Positions (FTE): 5,004

- Professional: 59%
- Faculty: 12%
- Classified: 16%
- Non Union: 13%
Administrator Ratio Comparisons

The data on ROI and operational efficiency confirm that UConn provides an excellent “bang for the buck” as a leading university and dedicated steward of CT resources. The ratios of Students-to-Administrators and Faculty-to-Administrators tell a similar story.

254 students and 16 faculty for every one administrator
Cost of Attendance

UConn provides an excellent education at affordable costs, with in-state rates that are much lower than other regional alternatives.

FY24 Direct Cost of attendance* for Typical UConn Undergrads at Storrs

<table>
<thead>
<tr>
<th></th>
<th>In-State</th>
<th>Out-of-State</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition</td>
<td>$16,332</td>
<td>$39,000</td>
</tr>
<tr>
<td>Housing &amp; Dining</td>
<td>$13,996</td>
<td>$13,996</td>
</tr>
<tr>
<td>Mandatory fees</td>
<td>$4,034</td>
<td>$4,034</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$34,362</strong></td>
<td><strong>$57,030</strong></td>
</tr>
</tbody>
</table>

* Does not include costs for books, supplies, transportation, etc.

Top 50 (#43)
Best Value Public College for return-on-investment (ROI) out of 209 schools ranked by the Princeton Review (incl. public and private)

#54
Out of 601 public colleges in NICHE Best Value Colleges in America ranking
FY24 Undergraduate Tuition and Fees

For Connecticut residents, UConn offers the best value compared to leaving the state to attend a peer university.

<table>
<thead>
<tr>
<th>Competitors*</th>
<th>UConn Out-of-State Rate</th>
<th>UConn In-State Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Boston College</td>
<td>$66,745</td>
<td>$20,366</td>
</tr>
<tr>
<td>Boston University</td>
<td>$65,168</td>
<td>$20,000</td>
</tr>
<tr>
<td>Syracuse University</td>
<td>$62,621</td>
<td>$53,090</td>
</tr>
<tr>
<td>Northeastern University</td>
<td>$62,392</td>
<td>$43,890</td>
</tr>
<tr>
<td>Quinnipiac University</td>
<td>$53,090</td>
<td>$43,034</td>
</tr>
<tr>
<td>University of Vermont</td>
<td>$43,890</td>
<td>$0</td>
</tr>
<tr>
<td>University of Connecticut</td>
<td>$43,034</td>
<td>$0</td>
</tr>
<tr>
<td>University of Maryland</td>
<td>$40,306</td>
<td>$5,000</td>
</tr>
<tr>
<td>University of Delaware</td>
<td>$39,720</td>
<td>$10,000</td>
</tr>
<tr>
<td>University of Massachusetts</td>
<td>$39,293</td>
<td>$15,000</td>
</tr>
<tr>
<td>Pennsylvania State University</td>
<td>$38,651</td>
<td>$20,000</td>
</tr>
<tr>
<td>Rutgers University</td>
<td>$35,841</td>
<td>$0</td>
</tr>
<tr>
<td>University of Connecticut</td>
<td>$20,366</td>
<td>$0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Public Flagships (In-State Rates)</th>
</tr>
</thead>
<tbody>
<tr>
<td>University of Connecticut</td>
</tr>
<tr>
<td>University of Virginia</td>
</tr>
<tr>
<td>Pennsylvania State University</td>
</tr>
<tr>
<td>University of Vermont</td>
</tr>
<tr>
<td>University of Massachusetts</td>
</tr>
<tr>
<td>Rutgers University</td>
</tr>
<tr>
<td>University of Delaware</td>
</tr>
<tr>
<td>University of Maryland</td>
</tr>
<tr>
<td>Stonybrook</td>
</tr>
<tr>
<td>University of North Carolina</td>
</tr>
</tbody>
</table>

* Competitors include those institutions which share the most cross-admits with the University of Connecticut.
Financial Aid

UConn is committed to providing student financial aid, reflecting an 11% increase in tuition funded financial aid in FY24.

### Financial Aid

<table>
<thead>
<tr>
<th>$ M</th>
<th>FY24 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Tuition Funded</strong>*</td>
<td>$181.2</td>
</tr>
<tr>
<td>Departmental **</td>
<td>10.8</td>
</tr>
<tr>
<td>State — Roberta Willis Scholarship Fund</td>
<td>5.4</td>
</tr>
<tr>
<td>Federal</td>
<td>53.2</td>
</tr>
<tr>
<td>Other- private/foundation ***</td>
<td>20.2</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$270.8</strong></td>
</tr>
</tbody>
</table>

FY24 UConn funded set-aside for need-based aid as a % of tuition revenues is 16.5% (15% requirement). Merit aid is discretionary to the University.

In FY24, over $17.7M in new tuition-funded financial aid was made available to students.

*Tuition Funded includes undergraduate and graduate aid funded by tuition.

**Includes aid funded by external revenues generated from course fees, sales, services and other entrepreneurial activities.

*** Other funding comes from private sources such as the Foundation and Endowments.
Undergraduate and Graduate Aid

<table>
<thead>
<tr>
<th>Undergraduate &amp; Graduate Aid (in millions)</th>
<th>FY21</th>
<th>FY22</th>
<th>FY23</th>
<th>FY24</th>
<th>FY21-24 Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>University Supported*</td>
<td>$150.2</td>
<td>$163.8</td>
<td>$169.0</td>
<td>$192.0</td>
<td>$41.8</td>
</tr>
<tr>
<td>State (includes R. Willis Scholarship)</td>
<td>$10.7</td>
<td>$9.9</td>
<td>$10.5</td>
<td>$5.4</td>
<td>($5.3)</td>
</tr>
<tr>
<td>Federal (Pell/SEOG)</td>
<td>$51.4</td>
<td>$69.5</td>
<td>$47.1</td>
<td>$53.2</td>
<td>$1.8</td>
</tr>
<tr>
<td>Other**</td>
<td>$17.5</td>
<td>$19.7</td>
<td>$25.3</td>
<td>$20.2</td>
<td>$2.7</td>
</tr>
<tr>
<td>Total Aid</td>
<td>$229.8</td>
<td>$262.8</td>
<td>$251.9</td>
<td>$270.8</td>
<td>$41.0</td>
</tr>
</tbody>
</table>

Since FY21, University Supported Aid has increased by 28%.

*University-supported aid includes undergraduate and graduate aid funded by tuition, departmental revenue, and work-study.

**Other funding comes from the private sources such as the Foundation and endowments.
Need-Based Support

The cost to attend varies depending on each student’s personal financial situation, and the financial aid offer will be tailored to the individual needs of our students. Offers typically include various forms of aid, such as scholarships, grants, loans, and work-study.

There are several types of aid available for students to apply for, and most UConn students use a combination of financial aid to fund their education. In addition to these several types of aid, we offer our students employment as well as $81.7 million in tuition waivers.

The debt upon graduation for UConn students remains relatively low at $27,400 versus the national average of around $29,000 and state average of $38,546.

$181.2M In need-based grants budgeted for undergraduate and graduate students, FY24.

Economic Mobility of Connecticut Universities

Recent study revealed that UConn and its regional campuses are unmatched in Connecticut for providing top-tier economic opportunity and return on investment for students from low-to-moderate-income households. With Economic Mobility Index (EMI) values ranging from 19.8% to 46.1%, UConn and its regional campuses rank as the top performers in driving upward economic mobility for low-income students.

<table>
<thead>
<tr>
<th>Institution Name</th>
<th>Economic Mobility Index</th>
<th>Years to Pay Down Total Net Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>University of Connecticut-Waterbury Campus</td>
<td>46.06%</td>
<td>52</td>
</tr>
<tr>
<td>University of Connecticut-Stamford</td>
<td>45.63%</td>
<td>75</td>
</tr>
<tr>
<td>University of Connecticut-Hartford Campus</td>
<td>43.05%</td>
<td>71</td>
</tr>
<tr>
<td>University of Connecticut-Avery Point</td>
<td>33.26%</td>
<td>85</td>
</tr>
<tr>
<td>Central Connecticut State University</td>
<td>25.69%</td>
<td>94</td>
</tr>
<tr>
<td>Yale University</td>
<td>21.19%</td>
<td>13</td>
</tr>
<tr>
<td>Southern Connecticut State University</td>
<td>20.36%</td>
<td>64</td>
</tr>
<tr>
<td>Western Connecticut State University</td>
<td>20.09%</td>
<td>354</td>
</tr>
<tr>
<td>University of Connecticut</td>
<td>19.75%</td>
<td>69</td>
</tr>
<tr>
<td>Eastern Connecticut State University</td>
<td>16.89%</td>
<td>10</td>
</tr>
<tr>
<td>Wesleyan University</td>
<td>16.22%</td>
<td>75</td>
</tr>
<tr>
<td>Charter Oak State College</td>
<td>13.47%</td>
<td>5.9</td>
</tr>
<tr>
<td>Trinity College</td>
<td>13.26%</td>
<td>1.08</td>
</tr>
<tr>
<td>Connecticut College</td>
<td>11.72%</td>
<td>2.79</td>
</tr>
<tr>
<td>University of Bridgeport</td>
<td>11.51%</td>
<td>9.16</td>
</tr>
<tr>
<td>University of New Haven</td>
<td>8.63%</td>
<td>6.7</td>
</tr>
<tr>
<td>University of Hartford</td>
<td>8.28%</td>
<td>6.91</td>
</tr>
<tr>
<td>Sacred Heart University</td>
<td>8.06%</td>
<td>4.66</td>
</tr>
<tr>
<td>Quinnipiac University</td>
<td>7.97%</td>
<td>4.34</td>
</tr>
<tr>
<td>Fairfield University</td>
<td>7.87%</td>
<td>2.14</td>
</tr>
<tr>
<td>Albertus Magnus College</td>
<td>4.27%</td>
<td>19.15</td>
</tr>
<tr>
<td>Mitchell College</td>
<td>0.78%</td>
<td>59.54</td>
</tr>
</tbody>
</table>

Source: Rating Colleges by Economic Mobility, Third Way, 2023
Continued Revenue Growth & Cost Savings Initiatives

UConn has implemented Financial Improvement Plans to help mitigate operating budget deficits.

Savings since FY18:

$129.4M  $143.3M

UConn  UConn Health

Cost-cutting efforts have included:
- attrition/vacancy elimination
- contract improvements
- operating efficiencies

<table>
<thead>
<tr>
<th></th>
<th>Savings ($M)</th>
<th>UConn</th>
<th>UCH</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY18</td>
<td>$23.6</td>
<td>$12.3</td>
<td></td>
</tr>
<tr>
<td>FY19</td>
<td>9.3</td>
<td></td>
<td>25.1</td>
</tr>
<tr>
<td>FY20</td>
<td>24.4</td>
<td></td>
<td>7.0</td>
</tr>
<tr>
<td>FY21</td>
<td>28.3</td>
<td></td>
<td>48.8</td>
</tr>
<tr>
<td>FY22</td>
<td>13.4</td>
<td></td>
<td>23.0</td>
</tr>
<tr>
<td>FY23</td>
<td>14.5</td>
<td></td>
<td>5.0</td>
</tr>
<tr>
<td>FY24 Target</td>
<td>$16.1</td>
<td>$22.1</td>
<td></td>
</tr>
<tr>
<td><strong>Total Savings</strong></td>
<td>$129.4</td>
<td>$143.3</td>
<td></td>
</tr>
</tbody>
</table>
UConn’s Strategies for Growth and a Balanced Budget

✓ Continue to expand economic activity in the state
✓ Increase clinical revenues at UCH
✓ Enrollment growth and management
✓ Increase efficiency in the delivery of education
✓ Grow fundraising for endowment and annual gifts
✓ Increase research activity

Nursing alum Elisabeth DeLuca ’69, recently made a gift of $40 million to UConn to support nursing education. Increasing philanthropic gifts is one of UConn’s strategies for growth.
UConn is Responding to State Workforce Needs as articulated in the 2020 Governor’s Workforce Council Strategic Plan

While we are working to reduce expenses, we are also being asked to respond to urgent workforce needs and student demand.

We are prioritizing strategic growth in these areas of demand, but our ability to grow is constrained by limited resources.

The life sciences sector employs 23,000 people across 1,300 companies. Average salary = $127,000.

- **Manufacturing**
  - 6,000 New workers per year
  - Existing training capacity in CT is 3,000 new employees per year, a deficit of 3,000 new employees per year

- **Life Sciences**
  - >5,000 Jobs/ year, next five years
  - The life sciences sector employs 23,000 people across 1,300 companies. Average salary = $127,000.

- **IT/ Business Services**
  - 6,000 Open computing jobs in Connecticut

- **Healthcare**
  - 13,000 Positions, future demand
  - Job growth will be driven by population growth and the State’s aging population
  - The healthcare sector has 270,000 current jobs, and 80,000 people are employed by large hospitals and healthcare systems
Increase Access to Patient Care and Grow Clinical Revenues

UConn Health

• All UConn Health clinical care venues serve as sites for teaching and learning and are essential for attracting talented faculty who teach, conduct research, and provide patient care.

• UConn Health has seen unprecedented growth in clinical revenues.

![Graph showing UCH Net Patient Revenue (in millions) and Clinical Encounters By Fiscal Year]
UConn is committed to student success and is ensuring academic quality and appropriate support services. In an effort to minimize inflation in cost of attendance, UConn is pursuing all means available to maximize efficiency in utilizing existing teaching capacity.

### Growth in Faculty

- **Fall 2012:**
  - Other Faculty: 122
  - Non-TT Teaching Faculty: 1,057
  - T/TT Teaching/Research Faculty: 237

- **Fall 2015:**
  - Other Faculty: 133
  - Non-TT Teaching Faculty: 1,098
  - T/TT Teaching/Research Faculty: 288

- **Fall 2018:**
  - Other Faculty: 156
  - Non-TT Teaching Faculty: 1,085
  - T/TT Teaching/Research Faculty: 350

- **Fall 2020:**
  - Other Faculty: 154
  - Non-TT Teaching Faculty: 1,098
  - T/TT Teaching/Research Faculty: 390

- **Fall 2023:**
  - Other Faculty: 194
  - Non-TT Teaching Faculty: 1,088
  - T/TT Teaching/Research Faculty: 438

### Student-to-Faculty Ratio and Average Class Size by Fiscal Year

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Student to Faculty Ratio</th>
<th>Average Class Size</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY21</td>
<td>16</td>
<td>29.3</td>
</tr>
<tr>
<td>FY22</td>
<td>15</td>
<td>28.9</td>
</tr>
<tr>
<td>FY23</td>
<td>16</td>
<td>31.3</td>
</tr>
</tbody>
</table>
Increase Fundraising and Grow Endowment

The University of Connecticut Foundation supports the mission of the University and its goal to grow the endowment to $1 billion.

FY23 is the fourth consecutive record-breaking fundraising year, a 37% increase over last year’s record-setting amount.

Of the $157.9M in new gifts and commitments:
- 31% for scholarships
- 43% for program support
- 18% for Athletics
- 8% for faculty support

Increasing the level of financial aid support for students, internship opportunities and capital investments continues to a be priority for UConn.
A proposal can take up to two years (or more!) from development to award.

Securing research funding is highly competitive, and UConn faculty compete with researchers at institutions across the country for grants.

Our faculty are becoming more successful in securing federal funds.

<table>
<thead>
<tr>
<th>Research</th>
<th>Proposals Submitted</th>
<th>Average Proposal $</th>
<th>Hit Rate</th>
<th>Average Award Size</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY2015</td>
<td>1,489</td>
<td>439,484</td>
<td>25.00%</td>
<td>263,119</td>
</tr>
<tr>
<td>FY2017</td>
<td>1,375</td>
<td>441,849</td>
<td>31.46%</td>
<td>271,983</td>
</tr>
<tr>
<td>FY2019</td>
<td>1,269</td>
<td>552,818</td>
<td>31.79%</td>
<td>337,807</td>
</tr>
<tr>
<td>FY2021</td>
<td>1,353</td>
<td>578,415</td>
<td>37.50%</td>
<td>381,008</td>
</tr>
<tr>
<td>FY2023</td>
<td>1,332</td>
<td>713,578</td>
<td>35.91%</td>
<td>394,520</td>
</tr>
<tr>
<td>FY2024</td>
<td>1,350</td>
<td>703,704</td>
<td>34.35%</td>
<td>452,432</td>
</tr>
<tr>
<td>FY2025</td>
<td>1,358</td>
<td>721,356</td>
<td>38.00%</td>
<td>426,240</td>
</tr>
<tr>
<td>FY2026</td>
<td>1,391</td>
<td>752,462</td>
<td>40.00%</td>
<td>440,928</td>
</tr>
</tbody>
</table>
Next Generation Connecticut Overview

UConn’s campuses continue to be transformed by the modernization, rehabilitation, and expansion of the University’s physical plant through the NextGenCT initiative. Approved in 2013, NextGenCT is an ambitious plan (FY15-FY27) to improve UConn’s STEM capabilities. Specifically, the initiative is designed to:

▪ Build STEM facilities including classrooms, equipment, and laboratories.

▪ Upgrade aging infrastructure to accommodate faculty and students.

▪ Hire new faculty & enroll more undergraduates primarily in STEM areas (dependent on new state operating funds).

▪ Increase research and innovation.

Undergrad STEM enrollment increased by 44% since FY13
Engineering enrollment increased 72% to 3,664
Next Generation Connecticut: Tech Talent Pipeline

UConn is the primary engine that feeds the tech talent pipeline in the State to support innovation and economic growth.

The Connecticut Department of Labor expects a 17% overall increase in engineering employment between 2016 and 2026.

- UConn produces over 50% of the Engineering degrees for the state
- A recent survey shows nearly 99% of UConn Engineering graduates are either employed or continuing their education within 6 months of their graduation

<table>
<thead>
<tr>
<th>Category</th>
<th>Fall 2023 Actual</th>
<th>Change from FY13</th>
</tr>
</thead>
<tbody>
<tr>
<td>First Year Applications: Total</td>
<td>48,733</td>
<td>17,370 +55%</td>
</tr>
<tr>
<td>Storrs Undergraduates: STEM</td>
<td>11,292</td>
<td>3,267 +41%</td>
</tr>
<tr>
<td>Storrs Undergraduates: Total</td>
<td>19,388</td>
<td>1,860 +6%</td>
</tr>
<tr>
<td>Undergraduates (all campuses): Total</td>
<td>24,356</td>
<td>2,055 +9%</td>
</tr>
<tr>
<td>Graduate: Total</td>
<td>6,512</td>
<td>693 +12%</td>
</tr>
<tr>
<td>Bachelor’s Degrees: STEM (FY23)</td>
<td>3,051</td>
<td>664 +28%</td>
</tr>
<tr>
<td>Bachelor’s Degrees: Total (FY23)</td>
<td>5,534</td>
<td>412 +8%</td>
</tr>
<tr>
<td>Masters &amp; Doctoral Degrees: STEM (FY23)</td>
<td>723</td>
<td>131 +22%</td>
</tr>
<tr>
<td>Masters &amp; Doctoral Degrees: Total (FY23)</td>
<td>2,159</td>
<td>292 +15%</td>
</tr>
</tbody>
</table>
The UConn 2000 capital program was enacted to attract and retain CT’s high-achieving students through a dramatic transformation and modernization of the physical plant of the University.

UConn continues to complete projects within the capital programs. State bond funding currently in statute will support the academic and research priorities as well as other priority projects for UConn and UConn Health.

While future year state bond funding is not guaranteed. UConn continues to work with the state to communicate project funding requirements.

The UCONN 2000 program has rigorous oversight and audits, Board of Trustee and Executive approvals, biannual reporting to the General Assembly, and regular project scope and budgetary reviews.
UCONN 2000 Overview

UCONN 2000 was enacted to attract and retain CT’s high-achieving students through a dramatic transformation and modernization of the University physical plant.

32-year program split into 3 phases

6 Campuses
- Storrs
- Avery Point
- Farmington
- Hartford
- Stamford
- Waterbury

4,284 acres

~18M sqft

$4.8B of State bonds averaging $150M/year since 1995

Nearly $5.0B in capital expenditures since FY96 from all fund sources.

<table>
<thead>
<tr>
<th>Capital Expenditures ($M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$3,848.2 State-supported UCONN 2000 GO Bonds</td>
</tr>
<tr>
<td>259.6 Other State-supported bonds (i.e. Tech Park, Waterbury)</td>
</tr>
<tr>
<td>346.6 UConn-supported Special Obligation bonds</td>
</tr>
<tr>
<td>536.6 Non-State funds (i.e. UConn operating funds, gifts)</td>
</tr>
</tbody>
</table>

$4,991.0M Total Expenditures (as of 12/31/23)

$67M remains thru FY27
UCONN 2000: Incredible Return on Investment

**UConn ROI**

- **~57,000**
  - Undergraduate applications for admission

- **41%**
  - Increase in undergrad STEM enrollment since 2013

- **$56M**
  - Increase in research awards, from $266M to $322M, past five years

- **11,020**
  - Increase in undergrad enrollment since 1995 (83%)

- **53%**
  - Of the State’s engineering workforce is produced by UConn

- **160**
  - New start-up businesses hosted by the incubator since 2003; in FY23, the incubator hosted 59 start-ups supporting 381 jobs

**UConn Health ROI**

- Served as the catalyst to the expansion of the bioscience industry
- Increased Medicine and Dental Medicine enrollment by 30%
- Increased access to patient care
- Achieved unprecedented clinical revenue growth from $356M in FY13 to more than $840M in FY23
UCONN 2000: Proven Performance

Major successes of UCONN 2000

• Transformed the University’s 6 campuses over 29 years and in an incredible return on investment – UConn is in high demand and received a record high ~57,000 applications for fall 2024

• Dedicated funding allowed University to utilize a long-term master plan to be strategic and flexible to address emergency infrastructure and facility needs of a 24/7 operation

• UCONN 2000’s proven program structure and annual approval processes resulted in clean audits, regular progress reports to the Board, Legislature and OPM, and bonds have high credit ratings which save money

Why is authorizing funding in UCONN 2000 essential?

Predictable, long-term funding is required to:

• Maintain and protect the State’s investment, and

• Ensure the safety of the students, faculty, staff, and general public who use UConn’s facilities on daily basis
UCONN 2000 Capital Program

Program Structure:
- Long-term capital planning capability
- Project list in law with annual bond cap authority
- Annual request to Governor to allocate bonds against statutory authority
- Authority delegated to Board of Trustees & University administers program
- State Treasurer & University issue GO bonds as cashflow needed
- Semi-annual reports to the State and Annual audit

Board of Trustees Process:
- Approval of annual capital budget plan, project list & indentures
- List triggers expenditure plan
  - Projects >$500k approved at Planning, Design, Final stages by Board; projects <$500K approved by Senior Leadership

UCONN 2000 has rigorous oversight and audits, Board of Trustees and Executive approvals, biannual reporting to the General Assembly, and regular project scope and budgetary reviews.

UCONN 2000 bonds have high credit ratings resulting in debt service savings for the state!
**UCONN 2000 Fiscal Controls**

Fiscal controls are in place to ensure that the State's investment is protected.

**Sec. 10a-109e.**

**Statutory Project List:**

UConn cannot spend on anything other than the project list in the statute.

---

Sec. 10a-109e. UConn 2000 infrastructure improvement program. (a) The university may administer, manage, schedule, finance, further design and construct UConn 2000, to operate and maintain-the components thereof in a prudent and economical manner and to reserve for and make renewals and replacements thereof when appropriate, it being hereby determined and found to be in the best interest of the state and the university to provide this independent authority to the university along with providing assured revenues therefor as the efficient and cost effective course to achieve the objective of avoiding further decline in the physical infrastructure of the university and to renew, modernize, enhance and maintain such infrastructure, the particular project or projects, each being hereby approved as a project of UConn 2000, and the presently estimated cost thereof being as follows:

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic and Research Facilities</td>
<td></td>
<td></td>
<td>450,000,000</td>
</tr>
<tr>
<td>Agricultural Biotechnology Facility</td>
<td>9,400,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Agricultural Biotechnology Facility Completion</td>
<td>10,000,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Alumni Quadrant Renovations</td>
<td>14,338,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Arjona and Montcith (new classroom buildings)</td>
<td></td>
<td>66,100,000</td>
<td></td>
</tr>
<tr>
<td>Avery Point Campus Undergraduate and Library Building</td>
<td>35,000,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Avery Point Marine Science Research Center – Phase I</td>
<td>34,000,000</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

UConn Briefing 2023-2024
Fiscal controls are in place to ensure that the State’s investment is protected.

✓ Sec. 10a-109g.

Annual Bond Authorization Limits:
Annual limits in statute allow the State to do long-term fiscal planning.
Fiscal controls are in place to ensure that the State’s investment is protected.

Governor’s Authority:
The Governor has the authority annually to approve or deny the University’s request to allocate bonds against its yearly statutory bond authorization limits.

Sec. 10a-109f. Financing transactions. Submission of resolutions to the Governor. (a) The university may, when directed by vote of its board of trustees, borrow money and enter into financing transactions proceedings in anticipation of assured revenues, project revenues, or other funding sources in the name of the university, on behalf of the state, and issue securities in connection with such proceedings, as follows: (1) To finance the cost of UConn 2000 or any one project thereof, or more than one, or any combination of projects thereof; (2) to refund securities issued pursuant to sections 10a-109a to 10a-109y, inclusive; and (3) to refund any such refunding borrowings. All securities issued in connection with assured revenues, project revenues, or other funding sources financing transaction proceedings entered into pursuant to this section shall be authorized by a resolution approved by not less than a majority vote of its board of trustees. Nothing in this subsection shall increase the annual or aggregate cap on the amount of securities the special debt service requirements of which are secured by the state debt service commitment pursuant to section 10a-109y.

(b) The board of trustees shall submit each resolution for the issuance of securities approved pursuant to subsection (a) of this section, to the Governor accompanied by a summary report of the estimated total completion costs of projects that will not be completed within the issuance which is the subject of the resolution. The Governor may, not later than thirty days after such submission, disapprove such resolution by notifying the board in writing of his disapproval and the reasons for it. If the Governor does not act within such thirty-day period, the resolution is deemed approved.

(P.A. 95-230, S. 6, 45; May 9 Sp. Sess. P.A. 02-3, S. 3; P.A. 14-98, S. 29.)
UCONN 2000 State General Obligation Bonds

UCONN 2000 State supported General Obligation bonds have historically funded the majority of the capital budget.

<table>
<thead>
<tr>
<th>Bonding Schedule ($M)</th>
<th>Phase I</th>
<th>Phase II</th>
<th>Phase III</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>UConn FY96-FY99</td>
<td>$382.0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>UConn FY00-FY05</td>
<td></td>
<td>$580.0</td>
<td></td>
<td>Complete</td>
</tr>
<tr>
<td>21st Century UConn FY05-FY14</td>
<td></td>
<td></td>
<td>$627.2</td>
<td></td>
</tr>
<tr>
<td>Bioscience CT FY05-FY19</td>
<td></td>
<td></td>
<td>825.9</td>
<td></td>
</tr>
<tr>
<td>NextGenCT FY15-FY27</td>
<td></td>
<td></td>
<td>1,867.8</td>
<td>Active</td>
</tr>
<tr>
<td>UConn Health FY22</td>
<td></td>
<td></td>
<td>25.0</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$4,295.9</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Only $67M remains in the NextGenCT initiative over the next 3 years (FY25-FY27)

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY24</td>
<td>$84.7</td>
</tr>
<tr>
<td>FY25</td>
<td>44.0</td>
</tr>
<tr>
<td>FY26</td>
<td>14.0</td>
</tr>
<tr>
<td>FY27</td>
<td>9.0</td>
</tr>
</tbody>
</table>
### UCONN 2000 Project Status

The remaining $447.7M in UCONN 2000 is fully committed and in various stages of planning, design and construction.

<table>
<thead>
<tr>
<th>Project Category</th>
<th>In Construction</th>
<th>Planned: Academics/Research</th>
<th>Planned: Deferred Maintenance</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>GO Bond Balance (12/31/23)</strong></td>
<td>$237.0</td>
<td>71.2</td>
<td>72.5</td>
<td>$380.7</td>
</tr>
<tr>
<td><strong>FY25-FY27</strong></td>
<td>$41.7</td>
<td>24.6</td>
<td>0.8</td>
<td>$67.0</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$278.7</td>
<td>95.7</td>
<td>73.3</td>
<td>$447.7</td>
</tr>
</tbody>
</table>

- **In Construction**:
  - **Science 1**: $22.3
  - **Gant Renovation**: $18.0
  - **Infrastructure**: $125.5
  - **South Campus Residence Hall**: $30.3
  - **Other (Labs, Classrooms, Equipment)**: $27.3
  - **UCH DM + Equipment**: $13.5

- **Planned: Academics/Research**:
  - **Lab & Classroom Renovations**: $11.4
  - **Nursing Building**: $43.3
  - **Equipment**: $16.5

- **Planned: Deferred Maintenance**:
  - **Infrastructure/Renovations ($1.2B FCA)**: $59.6
  - **UCH DM ($300M FCA)**: $12.9
State Bonding Support
THANK YOU!

FY24 & FY25 State Bond Funds Approved in PA 23-205:

<table>
<thead>
<tr>
<th>State GO Bond Funds ($M)</th>
<th>FY24</th>
<th>Bond Commission Approval</th>
<th>FY25</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>UConn</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Academic &amp; Research Equipment</td>
<td>$10.0</td>
<td>✓</td>
<td>$10.0</td>
</tr>
<tr>
<td>Gampel Pavilion Renovation</td>
<td></td>
<td></td>
<td>10.0</td>
</tr>
<tr>
<td>New Nursing Program Facility-Storrs</td>
<td>30.0</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>XL Center Academic Space-Acquisition/Leasing &amp; Renovation</td>
<td>5.0</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td><strong>UConn Total</strong></td>
<td>$45.0</td>
<td></td>
<td>$20.0</td>
</tr>
<tr>
<td><strong>UCH</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deferred Maintenance</td>
<td>30.0</td>
<td></td>
<td>30.0</td>
</tr>
<tr>
<td>Clinical Equipment to Enhance Revenue Growth</td>
<td>10.0</td>
<td>✓</td>
<td>10.0</td>
</tr>
<tr>
<td>Information Technology Security, Infrastructure &amp; Equipment</td>
<td>3.0</td>
<td>✓</td>
<td>3.0</td>
</tr>
<tr>
<td><strong>UCH Total</strong></td>
<td>$43.0</td>
<td></td>
<td>$43.0</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td>$88.0</td>
<td></td>
<td>$63.0</td>
</tr>
</tbody>
</table>
UConn Capital Program Challenges

Challenges:
- Workforce - limitations, interruptions or unavailability
- Materials - increasing production timelines, shortages and prices

Facilities Conditions:
- 55% of UConn’s footprint is over the age of 25 years old or considered high risk
- DM needs are $1.08B at UConn and $395M at UCH

Economy:
- Significant annual escalation
- Will likely moderate but not down to the 4% budgeted in the original plan

Project Priorities:
- The Facility Condition Assessment is informing project prioritization and development of an updated capital plan
# State Capital Request

UConn is requesting funds be added to the UCONN 2000 Phase III capital funding program to meet pressing infrastructure needs.

<table>
<thead>
<tr>
<th>UCONN 2000 Extension Request</th>
<th>State Request</th>
<th>Gift Goal</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Science 2 + Torrey Demo</td>
<td>$320.0</td>
<td></td>
<td>$320.0</td>
</tr>
<tr>
<td>Gant-Code Repairs &amp; Renovations (Phase III)</td>
<td>100.0</td>
<td></td>
<td>100.0</td>
</tr>
<tr>
<td>Deferred Maintenance</td>
<td>50.0</td>
<td></td>
<td>50.0</td>
</tr>
<tr>
<td>Return Hydrogen Hub Funds</td>
<td>12.0</td>
<td></td>
<td>12.0</td>
</tr>
<tr>
<td>Gampel Renovations</td>
<td>100.0</td>
<td></td>
<td>100.0</td>
</tr>
<tr>
<td>Field House Renovation (Title IX + DM)</td>
<td>60.0</td>
<td>30.0</td>
<td>90.0</td>
</tr>
<tr>
<td>Coventry Boathouse (Title IX)</td>
<td>0.8</td>
<td>0.8</td>
<td>1.6</td>
</tr>
<tr>
<td>Freitas Renovation (Title IX)</td>
<td>7.0</td>
<td>3.0</td>
<td>10.0</td>
</tr>
<tr>
<td>Tennis Facility (Title IX)</td>
<td>0.7</td>
<td>0.7</td>
<td>1.4</td>
</tr>
<tr>
<td><strong>Total UCONN 2000 Capital Request</strong></td>
<td><strong>$650.5</strong></td>
<td><strong>$34.5</strong></td>
<td><strong>$685.0</strong></td>
</tr>
</tbody>
</table>

Over half of Athletics $34.5M Gift Goal is pledged/ received
Academic Building Request: $420M for STEM Infrastructure

Connecticut’s STEM Workforce Needs:
- Manufacturing: 6,000 workers annually
- Healthcare: 7,000 workers annually
- Life Sciences: 5,000 workers in next five years

Investment required to meet those Needs:
- New and renovated facilities will address needs of current and future STEM enrollment in all biology fields, health professions and select engineering programs
- Creation of state-of-the-art labs will support increased grant activity, especially federal funding from NIH and NSF for multidisciplinary research that connects the basic biological sciences and health sciences

UConn has experienced significant growth related to STEM investments

<table>
<thead>
<tr>
<th>ROI Since FY19</th>
<th>Percent Increase</th>
<th>Actual Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applications (UG 1st yr)</td>
<td>+32%</td>
<td>+11,692</td>
</tr>
<tr>
<td>STEM UG Enrollment</td>
<td>+42%</td>
<td>+7,600</td>
</tr>
<tr>
<td>Research Awards</td>
<td>+21%</td>
<td>+$55.5M</td>
</tr>
<tr>
<td>Research Expenditures</td>
<td>+33%</td>
<td>+$29M</td>
</tr>
</tbody>
</table>

**ROI:** UConn commits to increasing student capacity and increasing research awards to $500M annually by 2030
Torrey and Science 2

Demolition of Torrey required due to:
• Physical constraints
• Repair cost
• Code and ADA compliance issues
• Does not meet current energy codes or support campus sustainability goals.

A new building is planned to replace Torrey and meet student and State workforce demand for instruction in the life sciences.

Construction of a new Science 2 Building
• Approximately 175,000-200,000 gross square feet
• Sited in Northwest Science Quad near the Science 1 Building
• Planning, design and bidding will take approximately 2-3 years and construction will take approximately 2.5 years
Gant Code Repairs and Renovations

Renovations to accommodate current and future University needs in response to growing student enrollment in STEM programs

• Phase III will focus on the North Wing
• Including: classrooms, lecture halls, teaching and research laboratories, faculty offices and support spaces

Renovations to Gant North will allow:

• Increased capacity to enroll in STEM disciplines such as Life Science and Health professions
• Educating Nurses, Pharmacists, Physical Therapists and prepare students for medical and dental school, helping to meet the state’s needs in the biotech sector
• Creation of state-of-the-art labs that support increased grant activity
Deferred Maintenance Request: $50M

UConn deferred maintenance needs are ~$1.2B over the next 10 years

Efforts to preserve assets require a significant investment across the Storrs and Regional Campuses.

Facility Condition Assessment Areas of Need, in $Millions

- Academic & Administrative $379
- Science Research $111
- Athletic & Rec $67
- Student Life $56

55% of UConn’s footprint is considered high-risk or over the age of 25 years old
To make the Northeast Hub proposal as competitive as possible, PA 23-1 reduced UCONN 2000 funds by $12M to finance a higher State match. This UCONN 2000 funding was used to offset the $12M in carryforward provided to DECD.

The Department of Energy did not select the Northeast Clean Hydrogen Hub to move forward.

As a result, UConn requests that the $12M in UCONN 2000 bond authorizations be restored.

UConn is grateful for the support of our Governor, the General Assembly, and the effort and time stakeholders put into supporting this process.
Athletics Request: $168.5M

UConn requires top notch performance and practice facilities to continue its national dominance in collegiate sports which has resulted in 23 national championships.

<table>
<thead>
<tr>
<th>Project</th>
<th>State</th>
<th>Gift Goal</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gampel Renovations</td>
<td>$100.0</td>
<td>$0.0</td>
<td>$100.0</td>
</tr>
<tr>
<td>Field House Renovation</td>
<td>60.0</td>
<td>30.0</td>
<td>90.0</td>
</tr>
<tr>
<td>Coventry Boathouse</td>
<td>0.8</td>
<td>0.8</td>
<td>1.6</td>
</tr>
<tr>
<td>Freitas Renovation</td>
<td>7.0</td>
<td>3.0</td>
<td>10.0</td>
</tr>
<tr>
<td>Tennis Facility</td>
<td>0.7</td>
<td>0.7</td>
<td>1.4</td>
</tr>
<tr>
<td><strong>Total Athletics Request</strong></td>
<td><strong>$168.5</strong></td>
<td><strong>$34.5</strong></td>
<td><strong>$203.0</strong></td>
</tr>
</tbody>
</table>

Funding requested will provide a long overdue investment in Gampel Pavilion and address Title IX facility inequities.
Seat upgrades, additional concessions, enhanced video boards for sponsorship opportunities & donor cultivation areas.

**ROI:** Significant ticket sales, sponsorship revenue and fundraising growth – estimated at an additional $25M over 10 years

**Gampel Pavilion**

**Request:** $100M

**Constructed in 1990, Gampel requires significant upgrades to support our championship basketball programs and remain the “Basketball Capital of the World”.**
Field House Request: $60M

- Renovation of team locker rooms and meeting rooms to be comparable to other spaces in Athletics.

- Upgrades to ensure equity in space, access and aesthetics within training, performance and treatment areas as required by Title IX.

Teams impacted include:
- Women’s Cross Country/Men’s and Women’s Track & Field
- Field Hockey
- Rowing
- Women’s Swimming/Diving
- Women’s Tennis
- Men’s Golf

Former student-athlete Trisha Bailey ’99 (CLAS) committed the lead gift for a major renovation and expansion project, creating a state-of-the-art student-athlete performance and academic support center at the Field House.
Tennis, Boathouse, Freitas

**Request: $8.5M**

**Tennis:** construction/installation of fully functioning restrooms and court repairs

**Request: $0.7M**

**Boathouse:** renovations to meet specifications noted in Lazor v. UConn Settlement including new launches, dock, covered storage, restroom, and shower facilities

**Request: $0.8M**

**Freitas:** transform into dedicated Women’s Volleyball Facility including bleachers, practice & performance surfaces, video board and support spaces.

**Request: $7.0M**
UConn Health Facilities Summary and Maintenance Needs

- **26 BUILDINGS**
  - **$2.1B REPLACEMENT VALUE:**
  - **3.7 MILLION SQUARE FEET**
  - **210 ACRES ON 3 SITES**

**PARKING SPACES:**
- Garages: 2,300
- Surface Lots: 2,940

1. **$234M Recurring Deferred Renewal**
   - Items that have not been replaced during the normal course of maintenance that have reached or exceeded their expected life (e.g., original 1970 era HVAC systems)

2. **$235M Recurring Projected Renewal**
   - Items that during the 2023-2032 time period will “age out” and need to be replaced (e.g., roofs that are 25 years old now but will reach their 30-year life expectancy in the next 5 years and need to be replaced)

3. **$21M Nonrecurring**
   - Items that require replacement on a one-time basis (e.g., stair railings that are not code compliant and need to be replaced, but are not expected to be replaced again)

10-year renewal needs updated to account for items that have aged out over the 5 years of the original 2018 report and unprecedented inflation (20%) on construction costs. Replacement value of buildings updated for inflation.
$95M of new capital funds authorized in FY22, FY23 and FY24 for the first time since 2018.

$395M of additional capital funds are needed to address the Deferred Maintenance needs identified in the Facilities Condition Assessment.

<table>
<thead>
<tr>
<th></th>
<th>FY22 UCONN 2000 GO Bonds</th>
<th>FY23 State GO Bonds</th>
<th>FY24 State GO Bonds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Protect Physical Assets</td>
<td>$5.0</td>
<td>$5.0</td>
<td>$1.5</td>
</tr>
<tr>
<td>Address Safety &amp; Building/Fire Code issues</td>
<td>$6.0</td>
<td>$5.1</td>
<td>2.7</td>
</tr>
<tr>
<td>Replace Building System Components</td>
<td>$4.0</td>
<td>$17.3</td>
<td>2.8</td>
</tr>
<tr>
<td>Enable Full Utilization of Space / Upgrade Infrastructure</td>
<td>$10.0</td>
<td>$12.6</td>
<td>$23.0</td>
</tr>
<tr>
<td>Total</td>
<td>$25.0M</td>
<td>$40.0M</td>
<td>$30.0M</td>
</tr>
</tbody>
</table>

Thank you!
Major UConn Projects Completed

- **UConn Hartford Campus**
  - Werth Residence Hall: $95.8M, 212,000 square feet, 730 beds, completed August 2016
  - Engineering and Science Building: $92.5M, 115,000 square feet, completed October 2017
  - Student Recreation Center: $97.1M, 191,000 square feet, completed August 2019
  - Gant Building Renovation Phase I-II: ~$170M, 200,000 square feet, completed August 2019, May 2021

- **Fine Arts Production Facility**
  - $35.5M, 30,000 square feet, completed April 2020

- **Monteith Building Renovation**
  - $23.7M, 73,000 square feet, completed August 2016

- **Putnam Refectory Renovation**
  - $18.7M, 42,000 square feet, completed August 2016

- **Supplemental Utility Plant**
  - ~$67M, 40,000 square feet, completed November 2022

- **STEM Research Center Science 1**
  - ~$220M, 200,000 square feet, Est Completion FY24
Bioscience Connecticut Projects Completed
Making Connecticut a Leader in Bioscience

New Hospital Tower
169 private patient rooms; New & expanded ED; New operating suite; 400-car staff and patient garages.
Cost: ~ $324M
Opened: May 2016

Education Construction
Addition/renovations to Academic bldg. Allowed for 30% enrollment growth in Medical and Dental schools.
Cost: ~ $36M
Opened: May 2017

Outpatient Pavilion
306,000 square-foot, state-of-the-art clinical building; 1,400-car parking garage.
Private financing: TIAA $203M
Clinic Opened: Jan 2015 Garage Opened: Nov 2013

Jackson Laboratory
New research facility located on the UConn Health campus dedicated to personalized medicine, collaborating with regional universities and hospitals.
Note: capital funding provided to the Jackson Laboratory
Opened: Oct. 2014

Clinical Renovations
Renovation and expansion of the Pat and Jim Calhoun Cardiology Center; Renovation of multi-specialty clinics.
Completed: May 2019

Dental Care Center
Renovation/expansion of clinical facilities for the School of Dental medicine; 174 treatment rooms.
Completed: May 2019

Research Space Renovation
Renovated 205,000 of 280,000 square feet of existing UCH laboratories/research facilities.
Cost: ~ $116M
Completed: May 2017

Incubator Lab Addition
28,000 square-foot laboratory addition to Cell & Genome Sciences Building to foster new bioscience and biotech business startups.
Cost: ~ $19M
Completed: Jan 2016
Thank you!