
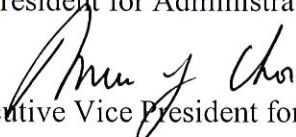




December 7, 2016

TO: Members of the Board of Trustees

FROM: Scott A. Jordan 
Executive Vice President for Administration and Chief Financial Officer

Mun Y. Choi 
Provost and Executive Vice President for Academic Affairs

RE: Fiscal Year 2018 Institutional, Academic, and Student Fees for the University of Connecticut, Storrs and Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve a schedule of specific institutional and academic program and course fee adjustments effective for Fiscal Year 2018 and beyond, as detailed in the attachments.

BACKGROUND:

The University has established three categories of fees.

1) INSTITUTIONAL FEES

Institutional Fees require central administrative approval and include fees such as Housing and Board, specific student fees (i.e. Infrastructure Maintenance Fee, Transit Fee, etc.), and other institutional fees such as late fees, escrow fee, etc. For FY18, the Administration is proposing modest increases to Housing and Board rates, Transit Fee, a new Visa Compliance Fee, and standardizing and simplifying other institutional fees.

HOUSING AND BOARD: The Administration is proposing modest increases to Housing and Board rates for FY18 through FY20. Approving a 3-year plan will help students, their families, and the Administration with long-term planning. Additionally, it will align Housing and Board rates with the timing of the Board approved tuition plan through FY20. Included in the Housing proposal is the new student housing complex located in Stamford that is scheduled to open in FY18. The assumption is that the Stamford housing rate will following the Storrs rate increases; however, if after the first year of operations it is determined that the rates are not appropriately set, the Administration may revisit the rates and bring it back to the Board for consideration.

Office of the Executive Vice President for
Administration and Chief Financial Officer
352 MANSFIELD ROAD, UNIT 1122
GULLEY HALL
STORRS, CT 06269-1122
PHONE 860.486.3455
FAX 860.486.1070

TRANSIT FEE: Mandatory student fees have not increased since FY14. This year, the Administration is only proposing a \$20/semester increase to the Transit Fee at the Storrs and Regional Campuses. The fee will allow all UConn students access to the Connecticut Department of Transportation's UPass program. The UPass will allow UConn students to ride without cost on any CT public bus service, including WRD routes, with expanded service across the State. This pass includes Fastrak and local routes, allowing students to use CT public bus service free of charge to get to and from school. (Note: Will only be charged if program is fully ready and State has funded their portion.)

VISA COMPLIANCE FEE: UConn strives for academic excellence and diversity and is proud to attract and host international students and scholars from around the world. In the last ten years, the international student and scholar population has increased dramatically from 1,717 to 4,242 students. To support the growing programmatic and federal visa compliance needs for this group, the Administration is proposing a new Visa Compliance Fee of \$350/semester, which will be charged to J-1 and F-1 visa holders. The new revenue will be used to support employees within the UConn Office of Global Affairs who are responsible for visa compliance, as well as provide funding and programmatic support for English language services, cultural centers, recruitment, First Year Experience, etc.

OTHER FEES: The Administration is continuously looking to standardize, rationalize and simplify all institutional fees and is proposing changes to the Late Fee, Escrow Deposit Fee, Malpractice Insurance Fee, and Continuing Registration Fee as proposed below:

- **Late Fee** - The late fee has not increased since 1998 and is assessed to students whose tuition and fees are not paid in full on the published due date unless enrolled in the University payment plan. Currently, late fees are determined by different criteria such as program, cohort and/or campus and can range from \$50 to \$100. The proposal would standardize the late fee to \$150 per student (undergraduates, graduates, law, social work and non-degree) which would be assessed after the due date, with an additional assessment of \$150 if payment is not received after the add/drop date. The maximum late fee per semester would be \$300.
- **Escrow Deposit (eliminate)** – Currently, all incoming students are charged a one-time fee of \$50 for the establishment of an escrow account. This deposit, minus any outstanding charges, is refunded to the student upon completion of the degree or withdrawal from the University. The proposal recommends to discontinue the assessment of the escrow fee. All continuing students will have the escrow fee credited to their Fall 2017 fee bill to apply against charges.
- **Malpractice Insurance Fee (eliminate)** – This fee covers all students with a clinical experience component to their coursework and is charged once for the entire academic year. The fee amount changes based on a variety of factors but does not exceed \$9 per student. The University currently pays for malpractice insurance and would continue to do so in the future so that students are covered, but not being charged the fee.
- **Continuing Registration** - The Graduate School Catalog states that “Master’s, doctoral, sixth year in education, graduate certificate, and post-baccalaureate students must maintain registration continuously each semester (except summer/winter sessions) until they have

completed all requirements for the degree”. Students may maintain registration by either taking coursework for credit or by registering for one of the five non-credit Continuing Registration courses. Currently, the continuation fees are determined by different criteria such as career, program and/or campus and can range from \$101 to \$1,000. The proposal recommends that all fees for continuous registration courses be streamlined by consolidating the existing fees and create a distinct fee of \$100 per course for Regional Campus students and \$400 for all Storrs and Law students.

2) ACADEMIC FEES

Academic fees include specific program or course fees and are reviewed and approved by the Provost’s Office. Academic Program fees are applied to all students within a specific program. The majority of program fees are from self-supporting programs that are at the graduate level. See attached for the summary of recommended rates for new and existing Academic Program fees.

3) STUDENT FEES

Student Fees include the General University Fee, student activities, etc. and are vetted and proposed through the Student Activity and Service Fee Advisory Committee (which includes students, faculty and administrative representatives). The University is not proposing any fee increases in this category for FY18.

University of Connecticut (Storrs and Regional Campuses) Recommended Adjustments to Academic Program Fees for Fiscal Year 2018

The Provost & Executive Vice President and the Executive Vice President for Administration and Chief Financial Officer have reviewed and by consensus endorsed the following recommendations and adjustments for FY18. The following recommendations are forwarded for consideration and approval. Unless otherwise noted, these adjustments are proposed for implementation in fall 2017.

FEE BASED PROGRAMS

Academic Affairs

eCampus Comprehensive Fee

Recommendation: To approve an increase of 10% to the eCampus Comprehensive Fee. The fee would increase from \$750 to \$825 per credit. This fee structure is assessed in a growing number of online, self-supporting graduate certificates and programs.

Justification: This fee was originally approved and implemented in 2013 at \$750 per credit. Online graduate certificates and programs rely on revenue from the comprehensive fee in order to remain financially sustainable and to facilitate program growth. Since 2013, direct expenses including personnel costs have grown, as has comparable graduate level tuition.

School of Business

Executive M.B.A.

Recommendation: To approve an increase of approximately 8% to the Executive M.B.A (EMBA) program fee. The fee would increase from \$72,000 to \$78,000.

Justification: The UConn EMBA program is among the least expensive among comparable executive level programs, and the current fee has been in effect since 2015. Under the current fee schedule, the program currently operates close to break even and this cannot be sustained with anticipated future increases to personnel and other costs. Absent an increase to the program fee, the School will be forced to modify the program which is likely to impact the quality of the educational experience.

M.S. in Business Analytics and Project Management

Recommendation: To approve an increase of approximately 9% to the M.S. in Business Analytics and Project Management (MSBAPM) fee. The fee would increase from \$825 to \$900 per credit.

Justification: MSBAPM is a very competitive program currently offered at the Hartford campus, and which will also be offered at the Stamford campus beginning in fall 2017. For fall 2016, the School of Business received approximately 1,500 applications for 225 seats. The fee increase is required to pay for increased instructional and other direct expenses, as well as costs associated with expanding the program to Stamford. A comparative fiscal analysis with top quality programs in Business Analytics reveals that the proposed increase to \$900 per credit leaves UConn in the bottom quintile in terms of student costs and represents an excellent value for current and prospective students. A survey of students found that only 12.5% of the incoming fall 2016 class considered cost of program as a primary driver of their decision to choose UConn, most were primarily attracted by the quality and reputation of the program.

University of Connecticut (Storrs and Regional Campuses)
Recommended Adjustments to Academic Program Fees for Fiscal Year 2018

School of Law

LL.M. in Insurance Law

Recommendation: To approve an increase of 5% for the LL.M. in Insurance Law program fee. The fee would increase from \$1,263 to \$1,326 per credit.

Justification: The fee increase will appropriately allocate the cost of providing distance learning to LL.M. students. The fee increase is also necessary to meet higher salary and fringe costs, and support shared resources including the Law Library. The LL.M. in Insurance Law program requires investment in staff support and marketing to facilitate program growth.

School of Nursing

Certificate Entry into Nursing (CEIN/B.S.)

Recommendation: To approve an increase of 5% to the Certificate Entry into Nursing BS (CEIN/B.S.) program fee. This would result in a total program fee of \$34,650 for the cohort entering the program in January 2018. The proposed fee equates to \$770 per credit.

Justification: The fee increase will enable the program to offer a competitive level of compensation to adjunct instructors and recruit the best educators to the University. Hospitals continue to require higher faculty/student ratios for clinical experiences, and as such a fee increase is required to support the cost of delivering additional sections. Beginning in spring 2017, the program will also be required to contribute to operational costs at host sites.

University of Connecticut (Storrs and Regional Campuses)
Recommended Adjustments to Academic Program Fees for Fiscal Year 2018

COURSE FEES

School of Business

Global Immersion Experience Fee

Recommendation: To expand the range of courses to which the Global Immersion Experience Fee may be applied. The Global Immersion Experience Fee was previously approved at an amount not to exceed \$4,500 and is charged in addition to the per-credit fees which students pay to participate in various School of Business graduate programs.

The fee may be assessed when students enroll in the following courses which include an overseas trip:

- FNCE 5894 – Global Financial Issues
- MGMT 5640 - International Business
- MGMT 5894 – Global Business Strategies
- MGMT 5894 – Global Management Issues
- OPIM 5894 - International Supply Chain Management
- OPIM 5894 – Global Operations Issues
- OPIM 5894 – Global Technology Management
- BADM 5894 – Global Business Issues

Justification: The School of Business offers a number of graduate level overseas travel experiences as part of its curriculum. Authorizing the Global Immersion Experience Fee to be applied to additional courses will allow the School to offer a broader coverage of topics.

University of Connecticut (Storrs & Regional Campuses)
Summary of Recommended Adjustments to Fee Based Programs
Fiscal Year 2018

| | FY 2017 | FY 2018 Proposed | % Increase |
|---|--------------------|-----------------------------|-------------------|
| | Per Course | | |
| School of Business - Global Immersion Experience Fee ¹ | \$4,500 | \$4,500 | 0.0% |
| | Per Credit | | |
| Academic Affairs - eCampus Comprehensive Fee ² | \$750 | \$825 | 10.0% |
| School of Business - M.S. in Business Analytics and Project Management | \$825 | \$900 | 9.1% |
| School of Law - LL.M. in Insurance Law | \$1,263 | \$1,326 | 5.0% |
| School of Nursing - Certificate Entry in Nursing (CEIN/B.S.) ³ | \$733 | \$770 | 5.0% |
| | Per Program | | |
| School of Business - Executive MBA Program Fee | \$72,000 | \$78,000 | 8.3% |

¹The School of Business proposes extending the previously approved fee to additional courses to facilitate broader coverage of topics. \$4,500 represents the maximum fee that could be charged to students. The actual fee charged will depend on costs incurred for specific destinations and programs.

²The eCampus Comprehensive Fee is assessed to multiple online graduate certificates and programs.

³The School of Nursing proposes increasing this program fee in January 2018. The program is cohort based, with a total program fee for the January 2017 cohort of \$32,985. The total proposed program fee for the January 2018 cohort is \$34,650.

UNIVERSITY OF CONNECTICUT
Undergraduate Schedule of Full-time Tuition and Proposed FY18 Common Fees

| | FY17 | | | FY18 Proposed | | |
|--------------------------------|-----------|--------------|-------------|---------------|--------------|-------------|
| | Resident | Non-Resident | NE Regional | Resident | Non-Resident | NE Regional |
| STORRS | | | | | | |
| Tuition | \$ 11,224 | \$ 33,016 | \$ 19,366 | \$ 11,998 | \$ 34,066 | \$ 20,416 |
| General University Fee | 1,914 | 1,914 | 1,914 | 1,914 | 1,914 | 1,914 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 468 | 468 | 468 |
| Connecticut Daily Campus Fee | 20 | 20 | 20 | 20 | 20 | 20 |
| Student Government Fee | 96 | 96 | 96 | 96 | 96 | 96 |
| WHUS Fee | 18 | 18 | 18 | 18 | 18 | 18 |
| UConn TV | 10 | 10 | 10 | 10 | 10 | 10 |
| Student Union Fee | 46 | 46 | 46 | 46 | 46 | 46 |
| Technology Fee | 150 | 150 | 150 | 150 | 150 | 150 |
| Transit Fee | 120 | 120 | 120 | 160 | 160 | 160 |
| Total, Commuting Student | \$ 14,066 | \$ 35,858 | \$ 22,208 | \$ 14,880 | \$ 36,948 | \$ 23,298 |
| Room Fee (Double) | 6,660 | 6,660 | 6,660 | 6,838 | 6,838 | 6,838 |
| Board Fee ^(A) | \$5,512 | \$5,512 | \$5,512 | \$5,676 | \$5,676 | \$5,676 |
| Total, Dormitory Student | \$ 26,238 | \$ 48,030 | \$ 34,380 | \$ 27,394 | \$ 49,462 | \$ 35,812 |
| AVERY POINT | | | | | | |
| Tuition | \$ 11,224 | \$ 33,016 | \$ 19,366 | \$ 11,998 | \$ 34,066 | \$ 20,416 |
| General University Fee | 112 | 112 | 112 | 112 | 112 | 112 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 468 | 468 | 468 |
| Student Government | 70 | 70 | 70 | 70 | 70 | 70 |
| Transit Fee | - | - | - | 40 | 40 | 40 |
| Technology Fee | 150 | 150 | 150 | 150 | 150 | 150 |
| Total | \$ 12,024 | \$ 33,816 | \$ 20,166 | \$ 12,838 | \$ 34,906 | \$ 21,256 |
| HARTFORD | | | | | | |
| Tuition | \$ 11,224 | \$ 33,016 | \$ 19,366 | \$ 11,998 | \$ 34,066 | \$ 20,416 |
| General University Fee | 112 | 112 | 112 | 112 | 112 | 112 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 468 | 468 | 468 |
| Student Government | 60 | 60 | 60 | 60 | 60 | 60 |
| Transit Fee | - | - | - | 40 | 40 | 40 |
| Technology Fee | 150 | 150 | 150 | 150 | 150 | 150 |
| Total | \$ 12,014 | \$ 33,806 | \$ 20,156 | \$ 12,828 | \$ 34,896 | \$ 21,246 |
| STAMFORD | | | | | | |
| Tuition | \$ 11,224 | \$ 33,016 | \$ 19,366 | \$ 11,998 | \$ 34,066 | \$ 20,416 |
| General University Fee | 112 | 112 | 112 | 112 | 112 | 112 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 468 | 468 | 468 |
| Student Government | 80 | 80 | 80 | 80 | 80 | 80 |
| Transit Fee | - | - | - | 40 | 40 | 40 |
| Technology Fee | 150 | 150 | 150 | 150 | 150 | 150 |
| Total | \$ 12,034 | \$ 33,826 | \$ 20,176 | \$ 12,848 | \$ 34,916 | \$ 21,266 |
| WATERBURY | | | | | | |
| Tuition | \$ 11,224 | \$ 33,016 | \$ 19,366 | \$ 11,998 | \$ 34,066 | \$ 20,416 |
| General University Fee | 112 | 112 | 112 | 112 | 112 | 112 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 468 | 468 | 468 |
| Student Government | 70 | 70 | 70 | 70 | 70 | 70 |
| Transit Fee | - | - | - | 40 | 40 | 40 |
| Technology Fee | 150 | 150 | 150 | 150 | 150 | 150 |
| Total | \$ 12,024 | \$ 33,816 | \$ 20,166 | \$ 12,838 | \$ 34,906 | \$ 21,256 |

UNIVERSITY OF CONNECTICUT
Undergraduate Schedule of Full-time Tuition and Proposed FY18 Common Fees

| | FY17 | | | FY18 Proposed | | |
|--------------------------------|-----------------|---------------------|--------------------|-----------------|---------------------|--------------------|
| | <u>Resident</u> | <u>Non-Resident</u> | <u>NE Regional</u> | <u>Resident</u> | <u>Non-Resident</u> | <u>NE Regional</u> |
| PHARMACY (Pharm. D.) | | | | | | |
| Tuition | \$ 24,054 | \$ 51,352 | \$ 41,818 | \$ 24,830 | \$ 52,402 | \$ 42,868 |
| General University Fee | 1,914 | 1,914 | 1,914 | 1,914 | 1,914 | 1,914 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 468 | 468 | 468 |
| Connecticut Daily Campus Fee | 20 | 20 | 20 | 20 | 20 | 20 |
| Student Government Fee | 96 | 96 | 96 | 96 | 96 | 96 |
| WHUS Fee | 18 | 18 | 18 | 18 | 18 | 18 |
| UConn TV | 10 | 10 | 10 | 10 | 10 | 10 |
| Student Union Fee | 46 | 46 | 46 | 46 | 46 | 46 |
| Technology Fee | 150 | 150 | 150 | 150 | 150 | 150 |
| Transit Fee | 120 | 120 | 120 | 160 | 160 | 160 |
| Student Union Building Fee | - | - | - | - | - | - |
| Total, Commuting Student | \$ 26,896 | \$ 54,194 | \$ 44,660 | \$ 27,712 | \$ 55,284 | \$ 45,750 |
| Room Fee (Double) | 6,660 | 6,660 | 6,660 | 6,838 | 6,838 | 6,838 |
| Board Fee ^(A) | 5,512 | 5,512 | 5,512 | 5,676 | 5,676 | 5,676 |
| Total, Dormitory Student | \$ 39,068 | \$ 66,366 | \$ 56,832 | \$ 40,226 | \$ 67,798 | \$ 58,264 |

(A) Board fee represents the value meal plan

UNIVERSITY OF CONNECTICUT
Graduate Schedule of Full-time Tuition and Proposed FY18 Common Fees

| | FY17 | | | FY18 Proposed | | |
|--------------------------------------|-----------------|---------------------|--------------------|-----------------|---------------------|--------------------|
| | <u>Resident</u> | <u>Non-Resident</u> | <u>NE Regional</u> | <u>Resident</u> | <u>Non-Resident</u> | <u>NE Regional</u> |
| STORRS | | | | | | |
| Tuition | \$ 13,726 | \$ 34,762 | \$ 23,746 | \$ 14,500 | \$ 35,812 | \$ 24,796 |
| General University Fee | 1,416 | 1,416 | 1,416 | 1,416 | 1,416 | 1,416 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 468 | 468 | 468 |
| Student Activity Fee | 32 | 32 | 32 | 32 | 32 | 32 |
| Graduate Matriculation Fee | 84 | 84 | 84 | 84 | 84 | 84 |
| Transit Fee | 120 | 120 | 120 | 160 | 160 | 160 |
| Technology Fee | 150 | 150 | 150 | 150 | 150 | 150 |
| Total, Commuting Student | \$ 15,996 | \$ 37,032 | \$ 26,016 | \$ 16,810 | \$ 38,122 | \$ 27,106 |
| Room Fee | 8,156 | 8,156 | 8,156 | \$8,376 | \$8,376 | \$8,376 |
| Board Fee ^(A) | \$5,512 | \$5,512 | \$5,512 | \$5,676 | \$5,676 | \$5,676 |
| Total, Dormitory Student | \$ 29,664 | \$ 50,700 | \$ 39,684 | \$ 30,862 | \$ 52,174 | \$ 41,158 |
| STORRS-DPT (PHYSICAL THERAPY) | | | | | | |
| Tuition | \$ 19,182 | \$ 40,238 | \$ 29,192 | \$ 19,958 | \$ 41,288 | \$ 30,242 |
| General University Fee | 1,416 | 1,416 | 1,416 | 1,416 | 1,416 | 1,416 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 468 | 468 | 468 |
| Student Activity Fee | 32 | 32 | 32 | 32 | 32 | 32 |
| Graduate Matriculation Fee | 84 | 84 | 84 | 84 | 84 | 84 |
| Transit Fee | 120 | 120 | 120 | 160 | 160 | 160 |
| Technology Fee | 150 | 150 | 150 | 150 | 150 | 150 |
| Total, Commuting Student | \$ 21,452 | \$ 42,508 | \$ 31,462 | \$ 22,268 | \$ 43,598 | \$ 32,552 |
| Room Fee (Double) | 8,156 | 8,156 | 8,156 | 8,376 | 8,376 | 8,376 |
| Board Fee ^(A) | 5,512 | 5,512 | 5,512 | 5,676 | 5,676 | 5,676 |
| Total, Dormitory Student | \$ 35,120 | \$ 56,176 | \$ 45,130 | \$ 36,320 | \$ 57,650 | \$ 46,604 |
| LAW SCHOOL-Day | | | | | | |
| Tuition | \$ 27,778 | \$ 57,946 | \$ 48,336 | \$ 28,554 | \$ 58,996 | \$ 49,386 |
| General University Fee | 74 | 74 | 74 | 74 | 74 | 74 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 468 | 468 | 468 |
| Student Activity Fee | 164 | 164 | 164 | 164 | 164 | 164 |
| Technology Fee | 150 | 150 | 150 | 150 | 150 | 150 |
| Total | \$ 28,634 | \$ 58,802 | \$ 49,192 | \$ 29,410 | \$ 59,852 | \$ 50,242 |
| SOCIAL WORK | | | | | | |
| Tuition | \$ 13,726 | \$ 34,762 | \$ 23,746 | \$ 14,502 | \$ 35,812 | \$ 24,796 |
| General University Fee | 74 | 74 | 74 | 74 | 74 | 74 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 468 | 468 | 468 |
| Graduate Matriculation Fee | 84 | 84 | 84 | 84 | 84 | 84 |
| Student Activity Fee | 50 | 50 | 50 | 50 | 50 | 50 |
| Technology Fee | 150 | 150 | 150 | 150 | 150 | 150 |
| Total | \$ 14,552 | \$ 35,588 | \$ 24,572 | \$ 15,328 | \$ 36,638 | \$ 25,622 |

UNIVERSITY OF CONNECTICUT
Graduate Schedule of Full-time Tuition and Proposed FY18 Common Fees

| | FY17 | | | FY18 Proposed | | |
|--------------------------------|-----------|-----------|-----------|---------------|-----------|-----------|
| STAMFORD Ph. D. | | | | | | |
| Tuition | \$ 17,224 | \$ 34,762 | \$ 29,868 | \$ 18,000 | \$ 35,812 | \$ 30,918 |
| General University Fee | 74 | 74 | 74 | 74 | 74 | 74 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 468 | 468 | 468 |
| Graduate Matriculation Fee | 84 | 84 | 84 | 84 | 84 | 84 |
| Technology Fee | 150 | 150 | 150 | 150 | 150 | 150 |
| Total | \$ 18,000 | \$ 35,538 | \$ 30,644 | \$ 18,776 | \$ 36,588 | \$ 31,694 |
| LAW SCHOOL-Evening | | | | | | |
| Tuition | \$ 19,580 | \$ 40,720 | \$ 33,980 | \$ 20,360 | \$ 41,780 | \$ 35,040 |
| General University Fee | 74 | 74 | 74 | 74 | 74 | 74 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 468 | 468 | 468 |
| Student Activity Fee | 164 | 164 | 164 | 164 | 164 | 164 |
| Technology Fee | 150 | 150 | 150 | 150 | 150 | 150 |
| Total | \$ 20,436 | \$ 41,576 | \$ 34,836 | \$ 21,216 | \$ 42,636 | \$ 35,896 |
| LAW SCHOOL-SJD | | | | | | |
| Tuition | \$ 7,962 | \$ 15,452 | \$ 13,658 | \$ 8,738 | \$ 16,502 | \$ 14,708 |
| General University Fee | 74 | 74 | 74 | 74 | 74 | 74 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 468 | 468 | 468 |
| Student Activity Fee | 164 | 164 | 164 | 164 | 164 | 164 |
| Technology Fee | 150 | 150 | 150 | 150 | 150 | 150 |
| Total | \$ 8,818 | \$ 16,308 | \$ 14,514 | \$ 9,594 | \$ 17,358 | \$ 15,564 |

(A) Board fee represents the value meal plan

University of Connecticut (Storrs Undergraduate)
Summary of Recommended adjustments to Student Fees
 Fiscal Year 2018

| Rate | FY17 Rate | FY18 Proposed | Increase |
|--------------------------------------|----------------|----------------|-------------|
| General University Fee (GUF) | \$1,914 | \$1,914 | no increase |
| Infrastructure Maintenance Fee (IMF) | \$468 | \$468 | no increase |
| Technology Fee | \$150 | \$150 | no increase |
| Transit Fee | \$120 | \$160 | \$40 |
| Student Activity Fee | \$190 | \$190 | no increase |
| Total Mandatory Fees | \$2,842 | \$2,882 | \$40 |

Other Fees:

| | | | |
|---------------------------|-----------|-------------|-----------|
| Late Fee | \$50 | \$150-\$300 | \$0-\$300 |
| Escrow Deposit (1 time) | \$50 | Eliminate | |
| Malpractice Insurance | Up to \$9 | Eliminate | |
| (new) Visa Compliance Fee | | \$700 | \$700 |

University of Connecticut (Graduate Storrs)
Summary of Recommended adjustments to Student Fees
 Fiscal Year 2018

| Rate | FY17 Rate | FY18 Proposed | Increase |
|--------------------------------------|----------------|----------------|-------------|
| General University Fee (GUF) | \$1,416 | \$1,416 | no increase |
| Infrastructure Maintenance Fee (IMF) | \$468 | \$468 | no increase |
| Technology Fee | \$150 | \$150 | no increase |
| Graduate Matriculation Fee | \$84 | \$84 | no increase |
| Transit Fee | \$120 | \$160 | \$40 |
| Student Activity | \$32 | \$32 | no increase |
| Total Mandatory Fees | \$2,270 | \$2,310 | \$40 |

Other Fees:

| | | | |
|---------------------------|-----------|-------------|-----------|
| Late Fee | \$50 | \$150-\$300 | \$0-\$300 |
| Escrow Deposit (1 time) | \$50 | Eliminate | |
| Malpractice Insurance | Up to \$9 | Eliminate | |
| (new) Visa Compliance Fee | | \$700 | \$700 |

University of Connecticut (Regional Campuses)
Summary of Recommended adjustments to Student Fees
 Fiscal Year 2018

| Rate | FY17 Rate | FY18 Proposed | Increase |
|--------------------------------------|--------------|---------------|-------------|
| General University Fee (GUF) | \$112 | \$112 | no increase |
| Infrastructure Maintenance Fee (IMF) | \$468 | \$468 | no increase |
| Technology Fee | \$150 | \$150 | no increase |
| Transit Fee | \$40 | \$40 | \$40 |
| Student Government | \$70 | \$70 | no increase |
| Total Mandatory Fees | \$840 | \$840 | \$40 |

Other Fees:

| | | | |
|---------------------------|-----------|-------------|-----------|
| Late Fee | \$50 | \$150-\$300 | \$0-\$300 |
| Escrow Deposit (1 time) | \$50 | Eliminate | |
| Malpractice Insurance | Up to \$9 | Eliminate | |
| (new) Visa Compliance Fee | | \$700 | \$700 |

University of Connecticut (Storrs Campus)
Summary of Recommended adjustments to Housing and Board Rates

Fiscal Year 2018 - 2020

| | | Student Housing | | |
|---------------|-------------|------------------------|-------------|-------------|
| Rate | FY17 | FY18 | FY19 | FY20 |
| Proposed Rate | \$6,660 | \$6,838 | \$7,028 | \$7,238 |
| \$ Increase | | \$178 | \$190 | \$210 |
| % Increase | | 2.7% | 2.8% | 3.0% |

| | | Board | | |
|---------------|-------------|--------------|-------------|-------------|
| Rate | FY17 | FY18 | FY19 | FY20 |
| Proposed Rate | \$5,512 | \$5,676 | \$5,846 | \$6,020 |
| \$ Increase | | \$164 | \$170 | \$174 |
| % Increase | | 3.0% | 3.0% | 3.0% |

University of Connecticut (Storrs Campus)
Summary of Recommended adjustments to Housing Rates
 Fiscal Year 2018

| Rate | Room Type | 2016 – 17 | Proposed 2017 – 18 | Dollar Increase |
|---------|---|-----------------------------------|-----------------------|-----------------|
| Rate 1 | -Regular Double -Triple - Traditional Residence Hall -Quad - Four Person Room -Northwood Apartments (Double in 2 Bedroom/3 Person) | \$6,660 | \$6,838 | \$178 |
| Rate 2 | -NextGen Hall Double (new) | \$6,660 | \$7,010 | \$350 |
| Rate 3 | -Busby/Garrigus Suites Triples -Nathan Hale Inn Triple | \$7,318 | \$7,516 | \$198 |
| Rate 4 | -Busby/Garrigus/South Suites Double -Husky Village -Mansfield Apartments -Northwood Apartments (Single in 2 Bed/2 Person) -Regular Single -Shippee C Section | \$8,156 | \$8,376 | \$220 |
| Rate 5 | -NextGen Hall Single (new) | \$8,156 | \$8,506 | \$350 |
| Rate 6 | -Busby/Garrigus/South Suites Single -Charter Oak/Hilltop Apartments - 2 Bedroom/4 Person -Hilltop Apartments Double Efficiency | \$8,696 | \$8,928 | \$232 |
| Rate 7 | -Charter Oak/Hilltop Apartments - 4 Bedroom/4 Person | \$11,218 | \$11,518 | \$300 |
| Rate 8* | - Charter Oak/Hilltop Apartments – 2 Bedroom/2 Person (new) | (Rate would not begin until FY19) | | |

University of Connecticut (Storrs Campus)
Summary of Recommended adjustments to Board Rates
Fiscal Year 2018

| Rate | FY17 | FY18 | FY19 | FY20 |
|---------------|-------------|-------------|-------------|-------------|
| Ultimate Plan | \$5,776 | \$5,948 | \$6,126 | \$6,308 |
| Value Plan | \$5,512 | \$5,676 | \$5,846 | \$6,020 |
| Custom Plan | \$5,228 | \$5,384 | \$5,544 | \$5,710 |

University of Connecticut (Stamford)
Summary of Recommended Room Rates - Stamford
Fiscal Year 2018

| Rate | FY18 Proposed Monthly Rate | FY18 Proposed Annual* Rate |
|------------------------------------|---------------------------------------|---------------------------------------|
| Standard Shared Bedroom | \$995 | \$9,950 |
| Premium Shared Bedroom | \$1,195 | \$11,950 |
| Penthouse Shared Bedroom | \$1,248 | \$12,480 |
| Single Bedroom | \$1,248 | \$12,480 |
| Oversized Penthouse Shared Bedroom | \$1,295 | \$12,950 |

*Annual contract covers 10 month period



Board of Trustees FY18 Fee Proposal

December 7, 2016

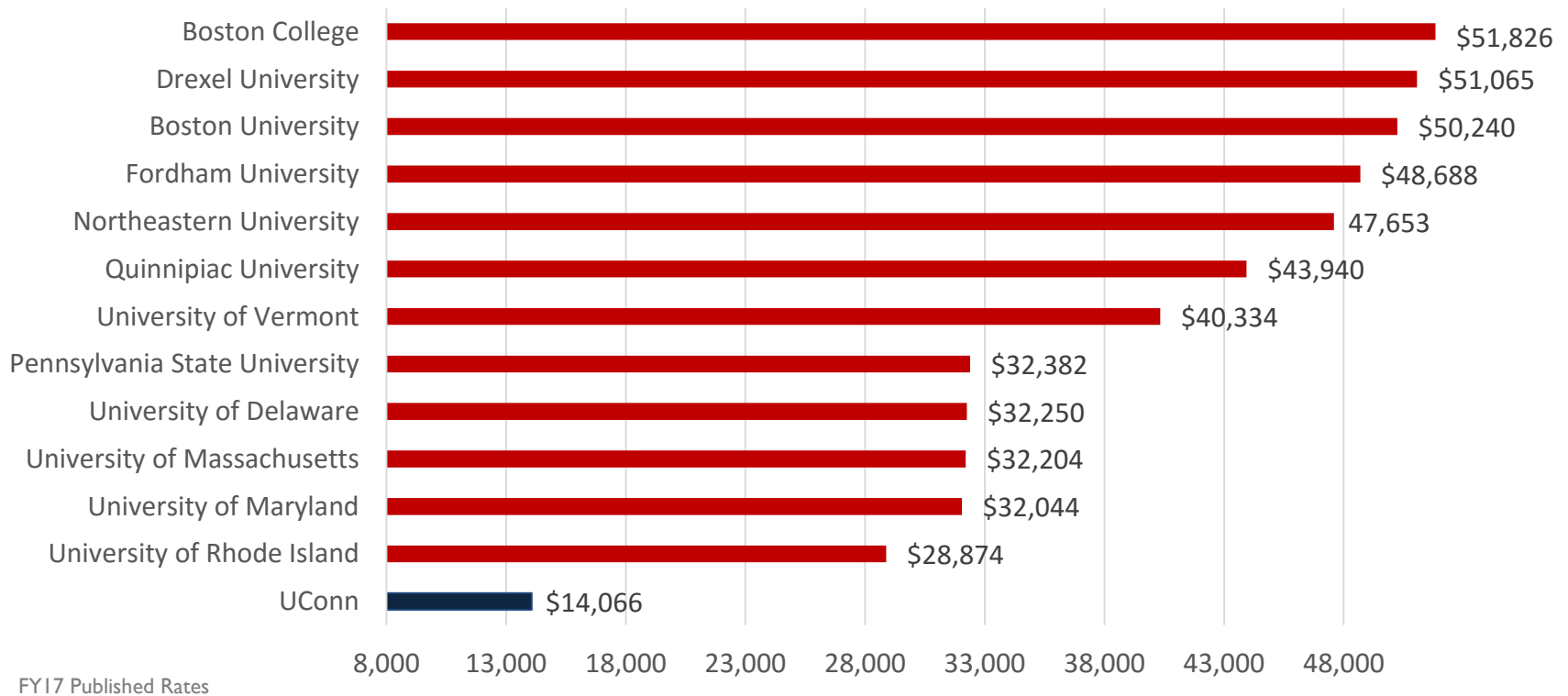
FY18 Proposed Student Fees

Guiding Principles:

- Ensure financial stability to prevent further slippage in academic excellence despite State cuts
- Protect affordability by increasing fees only when absolutely necessary
- Promote greater simplicity and transparency for all student fees

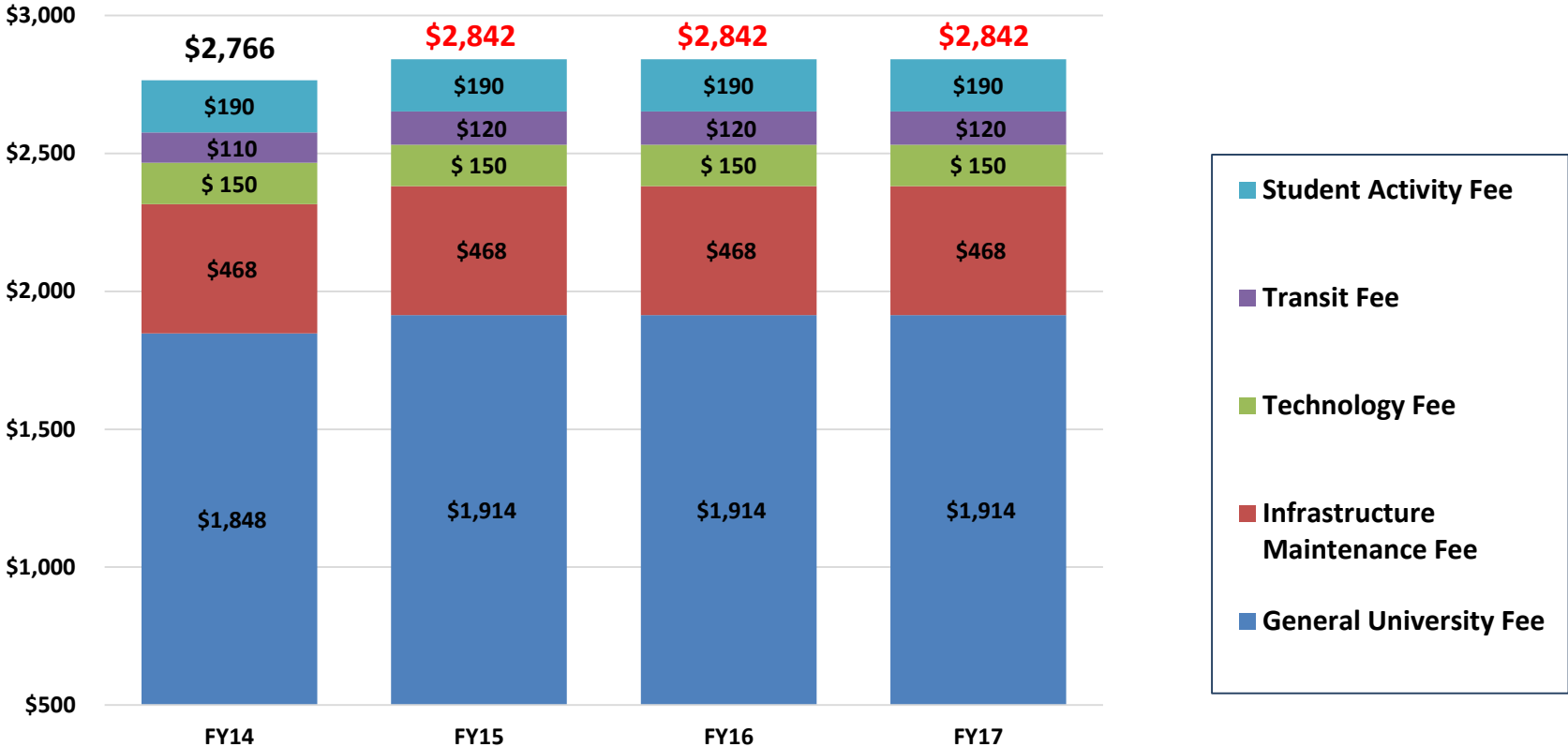
FY18 Proposed Student Fees

When comparing UConn's 2016-17 in-state tuition and fee rates to competitor institutions, UConn offers academic excellence at a significant value.



Mandatory Student Fee History

Mandatory Student Fees have not increased since FY15, however, the State appropriation has decreased and operating costs have increased.



FY18 Proposed Student Fees

For FY18, the Administration is proposing only increasing one mandatory fee.

| Mandatory Fee Rate | FY17 Rate | FY18 Proposed | Increase |
|--------------------------------------|----------------|----------------|-------------|
| General University Fee (GUF) | \$1,914 | \$1,914 | no increase |
| Infrastructure Maintenance Fee (IMF) | \$468 | \$468 | no increase |
| Technology Fee | \$150 | \$150 | no increase |
| Transit Fee* | \$120 | \$160 | \$40 |
| Student Activity Fee | \$190 | \$190 | no increase |
| Total Mandatory Fees | \$2,842 | \$2,882 | \$40 |
| Other Fees: | | | |
| Late Fee | \$50 | \$150-\$300 | \$0-\$300 |
| Escrow Deposit (1 time) | \$50 | eliminate | |
| Malpractice Insurance | Up to \$9 | eliminate | |
| (new) Visa Compliance Fee | | \$700 | \$700 |

Notes:

***Transit Fee** - Will provide UPass access to full-time UConn students to ride without cost on any CT public bus service, including WRTD routes and the new expanded service, across the State. **Will only be charged if program is fully ready and State has funded their portion.**

Late Fee – Assess \$150 after due date and an additional \$150 if not paid after the add/drop date for undergraduates and graduates. This fee has not increased since 1988.

Escrow Deposit – (eliminate) Escrow fee for current students will be credited to fee bills to pay for future charges.

Malpractice Insurance – (eliminate) Students will still be covered as required but will no longer be charged.

Visa Compliance Fee – This fee will be applied to all J-1 and F-1 visa holding students.

Continuing Registration Fee – Policy will be simplified and uniform. \$100 for Regional campuses and \$400 for Storrs and Law School.

Student Recreation Center Fee – new fee expected to take effect in FY20

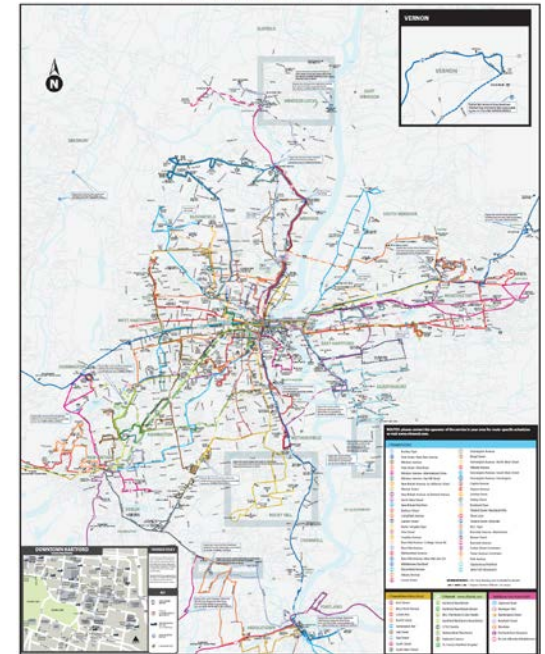
Transit Fee - Proposed UPass Program

The UPass would allow UConn students to ride for free on any CT public bus service, including WRTD routes and new expanded services, across the State.

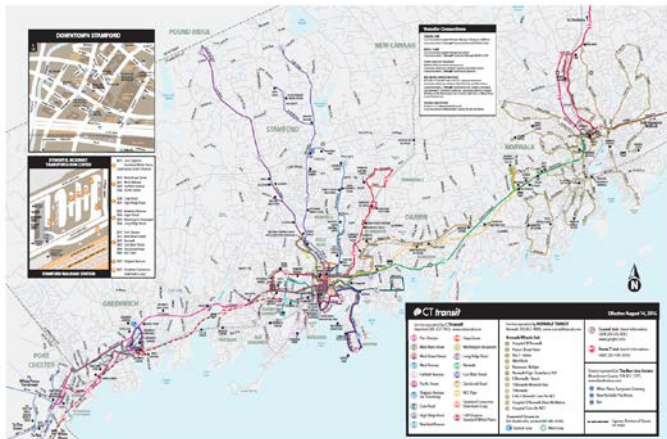
FASTRAK ROUTE FROM HARTFORD TO STORRS



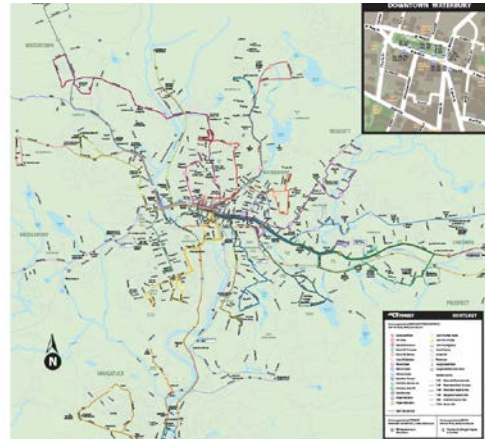
HARTFORD METRO AREA BUS SYSTEM MAP



STAMFORD METRO AREA BUS SYSTEM MAP



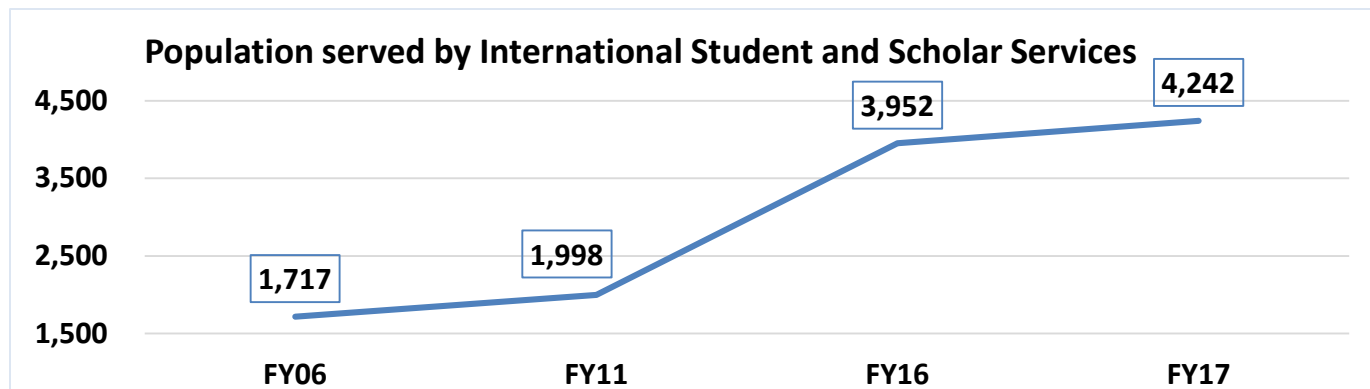
WATERBURY AREA BUS SYSTEM MAP



Visa Compliance Fee

Due to increasing visa compliance requirements and costs, a new fee will be charged to J-1 and F-1 visa holders to fund services and personnel.

- Over the last ten years, the international student and scholar population has increased by 2,525, but UConn staff numbers have remained largely static.
- The pending federal legislation (H.R. 4089) and institutional best practices indicate that the most ideal ratio of international students and scholars for compliance and support should be 1:200. Currently, the ratio at UConn is 1:326.



- A \$700 fee (\$350 per semester) will be charged to all J-1 and F-1 visa holding students.
- Fee revenue will also support English Language Support, International Student Support Training and Programming, First Year Experience, Cultural Centers, and enrollment management.

Proposed Housing and Board Fees

Housing and Board FY18 – FY20 Proposal: this multi-year proposal will help students and the Administration with long-term planning.

| | Student Housing Rates | | |
|----------------------|-----------------------|-------------|-------------|
| | FY18 | FY19 | FY20 |
| Proposed Rate | \$6,838 | \$7,028 | \$7,238 |
| \$ Increase | \$178 | \$190 | \$210 |
| % Increase | 2.7% | 2.8% | 3.0% |

Housing rate increases will cover the following:

- Expected inflation, salary and fringe benefit increases.
- Funding of immediate deferred maintenance needs of the existing housing stock.
- Provide funding for a comprehensive housing study to evaluate infrastructure, current housing policies, on-campus capacity needs and a long-term housing strategy.

| | Board Rates | | |
|----------------------|-------------|-------------|-------------|
| | FY18 | FY19 | FY20 |
| Proposed Rate | \$5,676 | \$5,846 | \$6,020 |
| \$ Increase | \$164 | \$170 | \$174 |
| % Increase | 3.0% | 3.0% | 3.0% |

Dining rate increase will cover the following:

- Covers projected commodity and contractuals increases (i.e. food, transportation) and support for additional Putnum Refectory hours.
- Covers increased labor costs per Unite union contract.

Housing rates are Rate 1, which includes 57% of housing stock.

Dining is Value Plan, which is most common plan.

Storrs Student Housing Rates

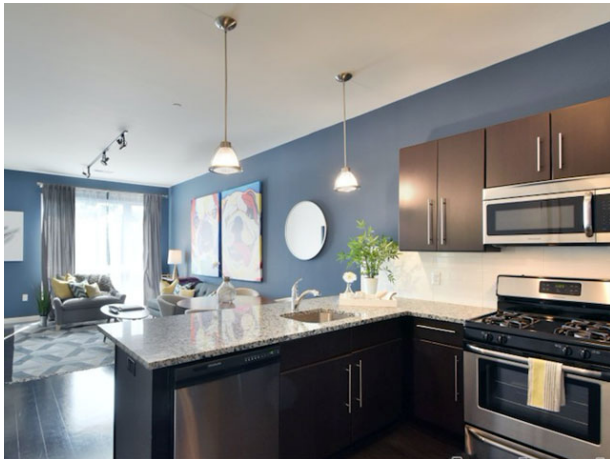
Proposed Housing Rates for the 2017-18 Academic Year

| Rate | Room Type | 2016 – 17 | Proposed 2017 – 18 | Dollar Increase |
|---------|---|-----------------------------------|--------------------|-----------------|
| Rate 1 | -Regular Double -Triple - Traditional Residence Hall -Quad - Four Person Room -Northwood Apartments (Double in 2 Bedroom/3 Person) | \$6,660 | \$6,838 | \$178 |
| Rate 2 | -NextGen Hall Double (new) | \$6,660 | \$7,010 | \$350 |
| Rate 3 | -Busby/Garrigus Suites Triples -Nathan Hale Inn Triple | \$7,318 | \$7,516 | \$198 |
| Rate 4 | -Busby/Garrigus/South Suites Double -Husky Village -Mansfield Apartments -Northwood Apartments (Single in 2 Bed/2 Person) -Regular Single -Shippee C Section | \$8,156 | \$8,376 | \$220 |
| Rate 5 | -NextGen Hall Single (new) | \$8,156 | \$8,506 | \$350 |
| Rate 6 | -Busby/Garrigus/South Suites Single -Charter Oak/Hilltop Apartments – 2 Bedroom/4 Person -Hilltop Apartments Double Efficiency | \$8,696 | \$8,928 | \$232 |
| Rate 7 | -Charter Oak/Hilltop Apartments – 4 Bedroom/4 Person | \$11,218 | \$11,518 | \$300 |
| Rate 8* | -Charter Oak/Hilltop Apartments – 2 Bedroom/2 Person (new) | (Rate would not begin until FY19) | | |

Stamford Student Housing Rates

| | FY18 Proposed Monthly Rate | FY18 Proposed Annual* Rate |
|------------------------------------|----------------------------|----------------------------|
| Standard Shared Bedroom | \$995 | \$9,950 |
| Premium Shared Bedroom | \$1,195 | \$11,950 |
| Penthouse Shared Bedroom | \$1,248 | \$12,480 |
| Single Bedroom | \$1,248 | \$12,480 |
| Oversized Penthouse Shared Bedroom | \$1,295 | \$12,950 |

*Annual contract covers 10 month period



*Renderings are taken from a model unit. Exact details and features may vary.

Academic Fee Based Programs

Academic fees are charged to all students within a specific program or course.

| Program/Course | FY17 Rate | FY18 Proposed | Increase |
|--|-------------------------------------|-------------------------------------|--------------------------------|
| Academic Affairs | | | |
| eCampus Comprehensive Fee | \$750/credit | \$825/credit | \$75/credit |
| School of Business | | | |
| MS Business Analytics and Project Management | \$825/credit | \$900/credit | \$75/credit |
| Executive MBA Program Fee | \$72,000 | \$78,000 | \$6,000 |
| Extension of Global Immersion Experience Fee | up to \$4,500 | up to \$4,500 | |
| Law School | | | |
| Insurance LLM program | \$1,263/credit | \$1,326/Credit | \$63/credit |
| School of Nursing | | | |
| Certificate Entry Into Nursing (CEIN)* | \$32,985/program or \$733/credit | \$34,650/program or \$770/credit | \$1,665/program \$37/credit |

*Effective January 2018

Next Steps

- Fee changes will not take effect until Fall 2017 (FY18)
- President to name a Task Force/Committee on Student Fees to evaluate the purpose and use of each fee as well as overall fee structure and make recommendations for improvements