





University of Connecticut  
*Office of the Vice President and  
Chief Financial Officer*

November 14, 2006

TO: Members of the Board of Trustees

FROM: Peter J. Nicholls   
Provost

Lorraine M. Aronson   
Vice President and Chief Financial Officer

**SUBJECT: BIENNIUM FISCAL YEARS 2008 AND 2009 INSTITUTIONAL FEES FOR THE UNIVERSITY OF CONNECTICUT, STORRS AND REGIONAL CAMPUSES**

**RECOMMENDATION:**

That the Board of Trustees approve a schedule of Institutional Fees for Biennium Fiscal Years 2008 and 2009 comprised of increases in the following: Tuition, Room, Board, Infrastructure Maintenance Fee and Program Specific Fees (MBA, LLM-Insurance, LLM-U.S. Legal, MS Accounting, School of Social Work, MENG, Law School Exchange Program, EMBA-Hartford).

**BACKGROUND:**

Beginning in 2002, the University embraced a new student fee review process. Three categories of fees were established: (1.) Institutional Fees, which require central administrative approval, such as Tuition, Room, Board, Infrastructure Maintenance Fee and self-supporting programs; (2.) Academic Materials Fees, which are for consumables and instructional materials that are specific to a particular course or major; and (3.) Student Fees, which include the General University Fee and student activity and service fees. Senior Management charged a permanent committee with promoting a fee structure for the academic and student fees that supports excellence, provides comprehensive procedures, and is uniform without sacrificing efficiency and flexibility.

The Institutional Fee increases have been proposed by the University leadership as the budgets for these fees are largely driven by what it takes to run the operation (including payment of debt service). Please note that the Program Specific Fees are non-mandatory fees assessed to the students enrolled in the given program

**FY08 Tuition Rates:** The projected net tuition revenue of \$190.2 million (gross tuition revenue of \$228.7 million less tuition waiver discounts of \$38.5 million) is based on a proposed approximate 5.6% tuition rate increase and an undergraduate enrollment increase of 2.1%. The projected tuition revenue will be \$10.6 million greater than the projected FY07 level.

**FY09 Tuition Rates:** The projected net tuition revenue of \$199.5 million (gross tuition revenue of \$240.2 million less tuition waiver discounts of \$40.7 million) is based on a proposed approximate 5.6% tuition rate increase and flat enrollment. The projected tuition revenue will be \$9.3 million greater than the projected FY08 level.

See attached schedule for summary of all recommended annual Institutional Fees.

*An Equal Opportunity Employer*

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# University of Connecticut (Storrs & Regionals)

## Summary of Recommended Institutional Fees

Fiscal Years 2007-2009

Institutional fees require central administrative review and approval. These budgets are largely driven by what it takes to run the operation (including payment of debt service). These increases are proposed by the University leadership.

	Annual Rates				
	FY 2007 Approved	FY 2008 Proposed	% Increase	FY 2009 Proposed	% Increase
<b>Tuition</b>					
Undergraduate - In-State	\$6,456	\$6,816	5.58%	\$7,200	5.63%
Undergraduate - Out-of-State	\$19,656	\$20,760	5.62%	\$21,912	5.55%
Graduate - In-State	\$7,992	\$8,442	5.63%	\$8,910	5.54%
Graduate - Out-of-State	\$20,772	\$21,924	5.55%	\$23,130	5.50%
<b>Room - Undergraduate</b>	\$4,350	\$4,698	8.00%	\$5,090	8.34%
<b>Room - Graduate</b>	\$4,948	\$5,344	8.00%	\$5,788	8.31%
<b>Board - Ultimate Meal Plan</b>	\$3,916	\$4,152	6.03%	\$4,414	6.31%
<b>Board - Value Meal Plan</b>	\$3,736	\$3,960	6.00%	\$4,210	6.31%
<b>Board - Custom Meal Plan</b>	\$3,546	\$3,758	5.98%	\$3,996	6.33%
<b>Infrastructure Maintenance Fee</b>	\$342	\$360	5.26%	\$380	5.56%
<b>Program Specific Fees <sup>1</sup></b>	<b>Per Credit</b>				
MBA	\$540	\$565	4.63%	\$590	4.42%
LLM-Insurance	\$840	\$974	15.95%	\$1,009	3.59%
LLM-U.S. Legal	\$840	\$874	4.05%	\$909	4.00%
MS Accounting	\$540	\$565	4.63%	\$590	4.42%
School of Social Work	\$295	\$295	0.00%	\$320	8.47%
MENG	\$621	\$781	25.76%	\$781	0.00%
	<b>Per Program</b>				
Law School Exchange Program	\$350	\$475	35.71%	\$475	0.00%
EMBA-Hartford	\$52,000	\$55,000	5.77%	\$58,000	5.45%

<sup>1</sup> These are non-mandatory fees that are assessed to the students enrolled in the given program.

**University of Connecticut** (Storrs Campus)  
**Schedule of Costs for an Undergraduate Student**  
**Fiscal Years 2007-2009**

	In-State Undergraduate						Out-of-State Undergraduate					
	FY 2007 (Annual)		FY 2008 (Annual)		FY 2009 (Annual)		FY 2007 (Annual)		FY 2008 (Annual)		FY 2009 (Annual)	
	Approved		Proposed		Proposed		Approved		Proposed		Proposed	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Tuition, Full-time	\$ 6,456	5.91%	\$ 6,816	5.58%	\$ 7,200	5.63%	\$ 19,656	5.68%	\$ 20,760	5.62%	\$ 21,912	5.55%
General University Fee	1,344	5.66%	1,416	5.36%	1,488	5.08%	1,344	5.66%	1,416	5.36%	1,488	5.08%
Other Fees:												
Student Newspaper	14		14		14		14		14		14	
Student Government (USG)	66		66		66		66		66		66	
WHUS	18		18		18		18		18		18	
Student Union (SUBOG)	36		46	27.78%	46		36		46	27.78%	46	
UCONN TV	10		10		10		10		10		10	
Transit Fee	50		70	40.00%	70		50		70	40.00%	70	
Student Union Building Fee	26		26		26		26		26		26	
Infrastructure Maintenance	342	5.56%	360	5.26%	380	5.56%	342	5.56%	360	5.26%	380	5.56%
Subtotal Other Fees	562		610		630		562		610		630	
<b>Total Tuition &amp; Mandatory Fees</b>	<b>\$ 8,362</b>		<b>\$ 8,842</b>		<b>\$ 9,318</b>		<b>\$ 21,562</b>		<b>\$ 22,786</b>		<b>\$ 24,030</b>	
Room Fee	4,350	6.00%	4,698	8.00%	5,090	8.34%	4,350	6.00%	4,698	8.00%	5,090	8.34%
Board Fee - Ultimate Meal Plan <sup>A</sup>	3,916	8.78%	4,152	6.03%	4,414	6.31%	3,916	8.78%	4,152	6.03%	4,414	6.31%
Grand Total <sup>A</sup>	<u>\$ 16,628</u>	6.48%	<u>\$ 17,692</u>	6.40%	<u>\$ 18,822</u>	6.39%	<u>\$ 29,828</u>	6.07%	<u>\$ 31,636</u>	6.06%	<u>\$ 33,534</u>	6.00%
Board Fee - Value Meal Plan <sup>B</sup>	3,736	8.92%	3,960	6.00%	4,210	6.31%	3,736	8.92%	3,960	6.00%	4,210	6.31%
<b>Grand Total <sup>B</sup></b>	<u><b>\$ 16,448</b></u>	<b>6.49%</b>	<u><b>\$ 17,500</b></u>	<b>6.40%</b>	<u><b>\$ 18,618</b></u>	<b>6.39%</b>	<u><b>\$ 29,648</b></u>	<b>6.08%</b>	<u><b>\$ 31,444</b></u>	<b>6.06%</b>	<u><b>\$ 33,330</b></u>	<b>6.00%</b>

<sup>A</sup> The Ultimate Meal Plan represents the most expensive meal plan available (Per semester: unlimited meals, 500 points, 35 flex passes). Lower cost meal plan options are available.

<sup>B</sup> The Value Meal Plan represents the most popular meal plan available (Per semester: unlimited meals, 200 points, 40 flex passes). Lower cost meal plan options are available.

# University of Connecticut (Storrs Campus)

## Schedule of Costs for a Graduate Student

Fiscal Years 2007-2009

	In-State Graduate						Out-of-State Graduate					
	FY 2007 (Annual)		FY 2008 (Annual)		FY 2009 (Annual)		FY 2007 (Annual)		FY 2008 (Annual)		FY 2009 (Annual)	
	Approved		Proposed		Proposed		Approved		Proposed		Proposed	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Tuition, Full-time	\$ 7,992	6.22%	\$ 8,442	5.63%	\$ 8,910	5.54%	\$ 20,772	6.07%	\$ 21,924	5.55%	\$ 23,130	5.50%
General University Fee	990	5.77%	1,044	5.45%	1,098	5.17%	990	5.77%	1,044	5.45%	1,098	5.17%
Other Fees:												
Student Activity Fee	26		26		26		26		26		26	
Graduate Matriculation	84		84		84		84		84		84	
Transit Fee	50		70	40.00%	70		50		70	40.00%	70	
Student Union Building Fee	26		26		26		26		26		26	
Infrastructure Maintenance	342	5.56%	360	5.26%	380	5.56%	342	5.56%	360	5.26%	380	5.56%
Subtotal Other Fees	528		566		586		528		566		586	
<b>Total Tuition &amp; Mandatory Fees</b>	<b>\$ 9,510</b>		<b>\$ 10,052</b>		<b>\$ 10,594</b>		<b>\$ 22,290</b>		<b>\$ 23,534</b>		<b>\$ 24,814</b>	
Room Fee	4,948	6.00%	5,344	8.00%	5,788	8.31%	4,948	6.00%	5,344	8.00%	5,788	8.31%
Board Fee - Ultimate Meal Plan <sup>A</sup>	3,916	8.78%	4,152	6.03%	4,414	6.31%	3,916	8.78%	4,152	6.03%	4,414	6.31%
Grand Total <sup>A</sup>	<u>\$ 18,374</u>	6.59%	<u>\$ 19,548</u>	6.39%	<u>\$ 20,796</u>	6.38%	<u>\$ 31,154</u>	6.33%	<u>\$ 33,030</u>	6.02%	<u>\$ 35,016</u>	6.01%
Board Fee - Value Meal Plan <sup>B</sup>	3,736	8.92%	3,960	6.00%	4,210	6.31%	3,736	8.92%	3,960	6.00%	4,210	6.31%
<b>Grand Total <sup>B</sup></b>	<u><b>\$ 18,194</b></u>	<b>6.60%</b>	<u><b>\$ 19,356</b></u>	<b>6.39%</b>	<u><b>\$ 20,592</b></u>	<b>6.39%</b>	<u><b>\$ 30,974</b></u>	<b>6.34%</b>	<u><b>\$ 32,838</b></u>	<b>6.02%</b>	<u><b>\$ 34,812</b></u>	<b>6.01%</b>

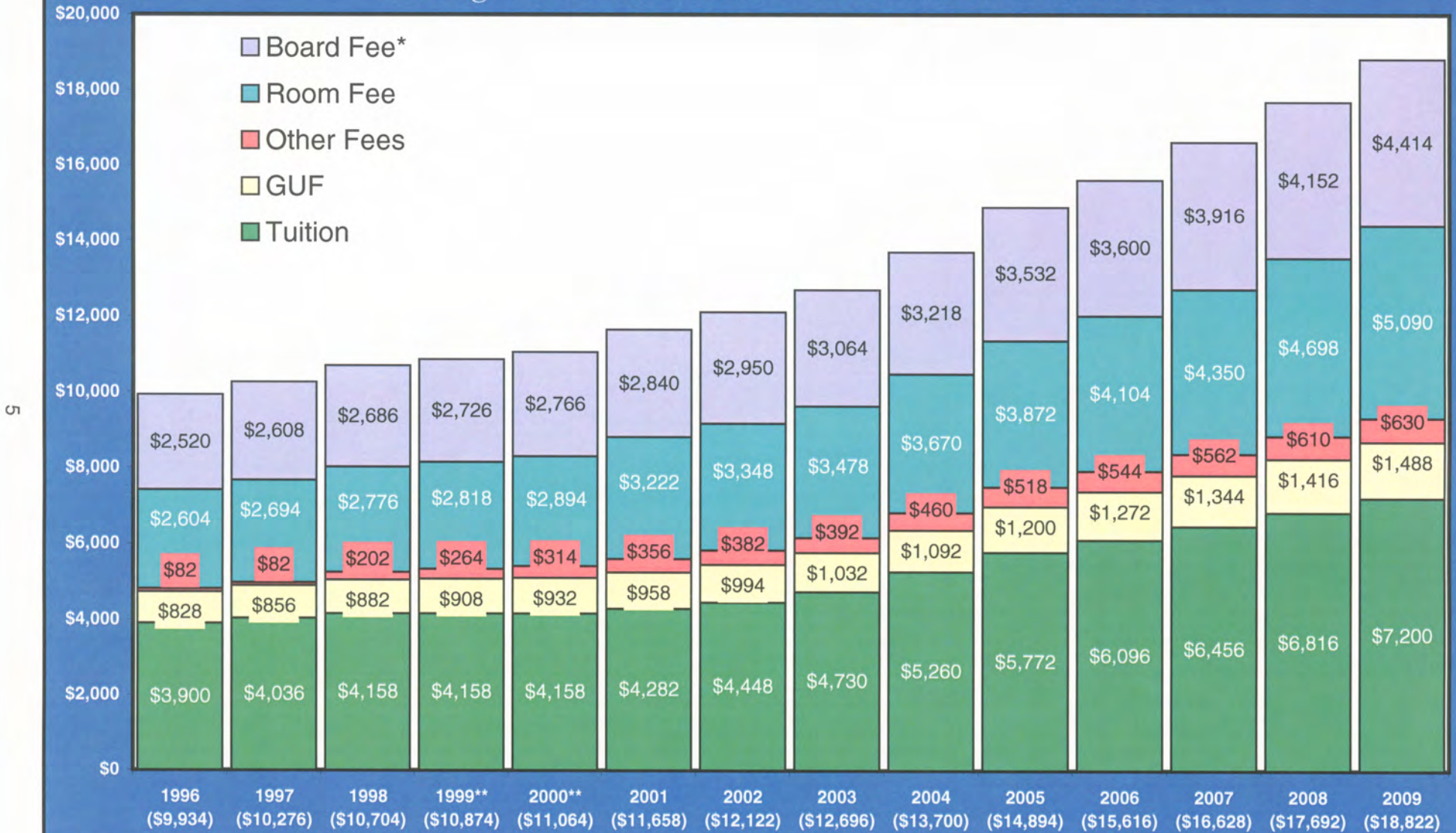
<sup>A</sup> The Ultimate Meal Plan represents the most expensive meal plan available (Per semester: unlimited meals, 500 points, 35 flex passes). Lower cost meal plan options are available.

<sup>B</sup> The Value Meal Plan represents the most popular meal plan available (Per semester: unlimited meals, 200 points, 40 flex passes). Lower cost meal plan options are available.

Please note that for Graduate students living in Graduate student housing, the meal plan is optional.

# University of Connecticut (Storrs & Regional Campuses)

## Undergraduate In-State Cost - Fiscal Years 1996-2009

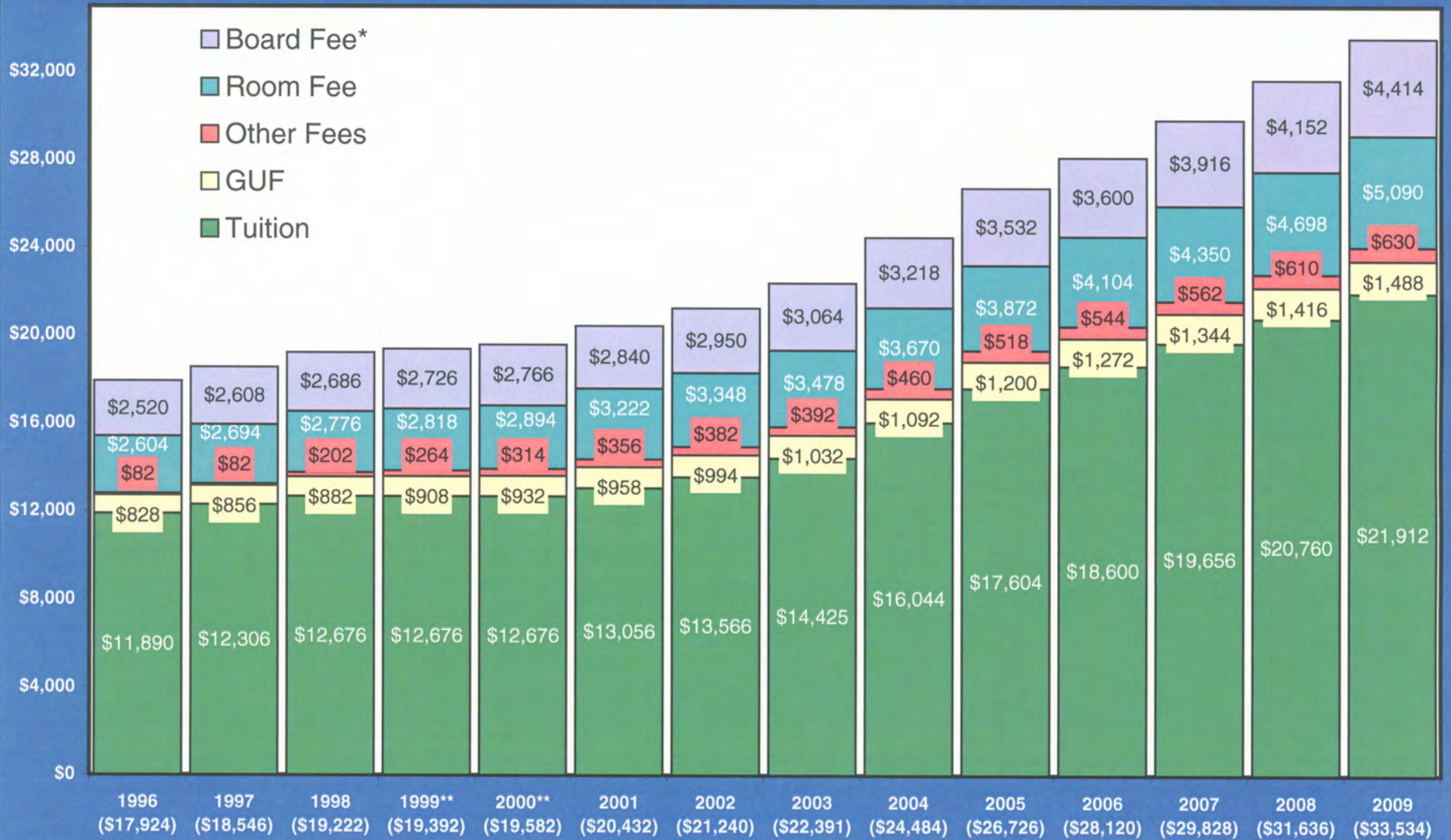


\*The Board Fee shown represents the Ultimate Meal Plan which is the most expensive plan available (Per semester: unlimited meals, 500 points, 35 flex passes). Lower cost meal plan options are available.

\*\*FY99 & FY00 reflect the State funded Tuition Freeze.

# University of Connecticut (Storrs & Regional Campuses)

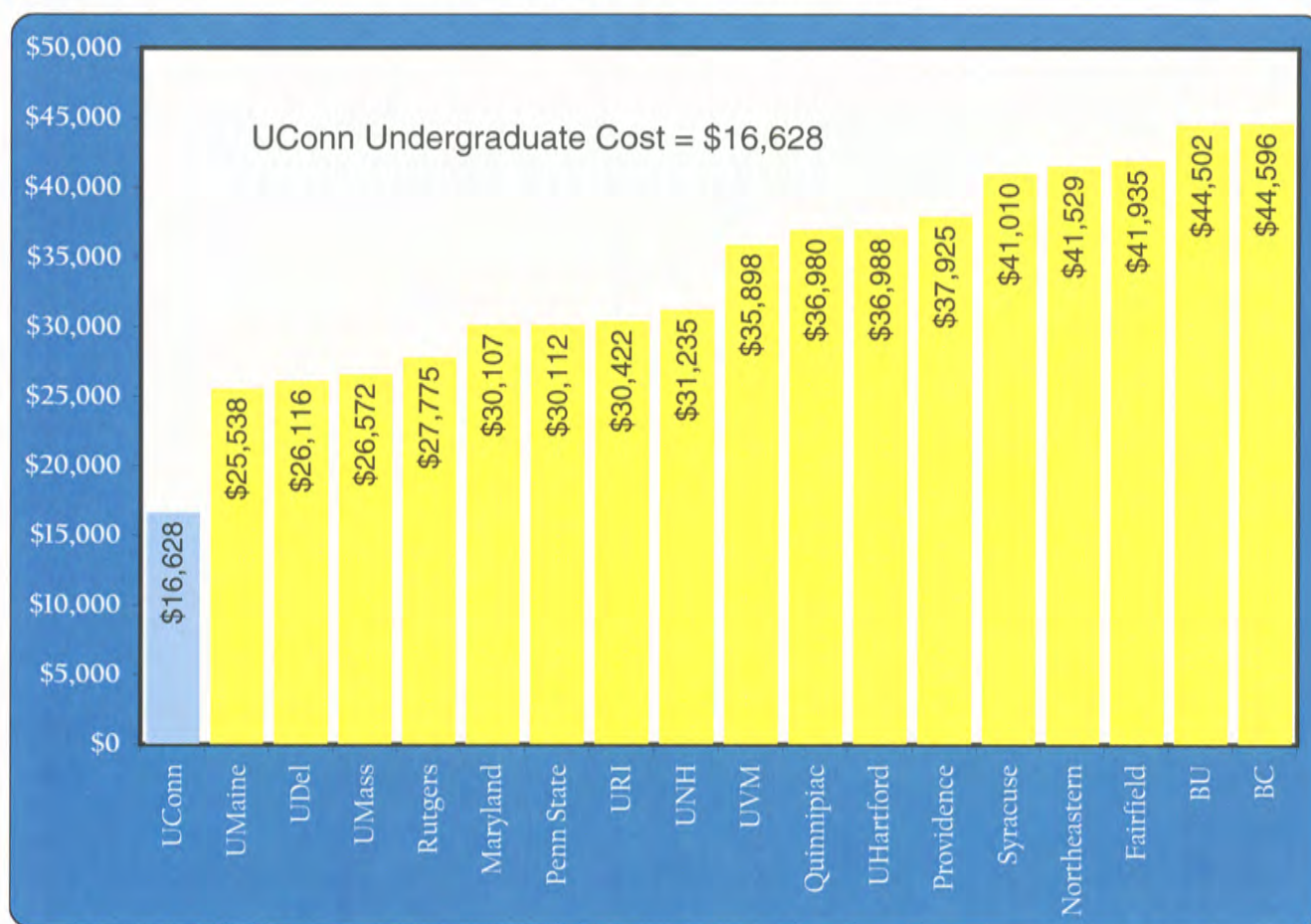
## Undergraduate Out-of-State Cost - Fiscal Years 1996-2009



\*The Board Fee shown represents the Ultimate Meal Plan which is the most expensive plan available (Per semester: unlimited meals, 500 points, 35 flex passes). Lower cost meal plan options are available.

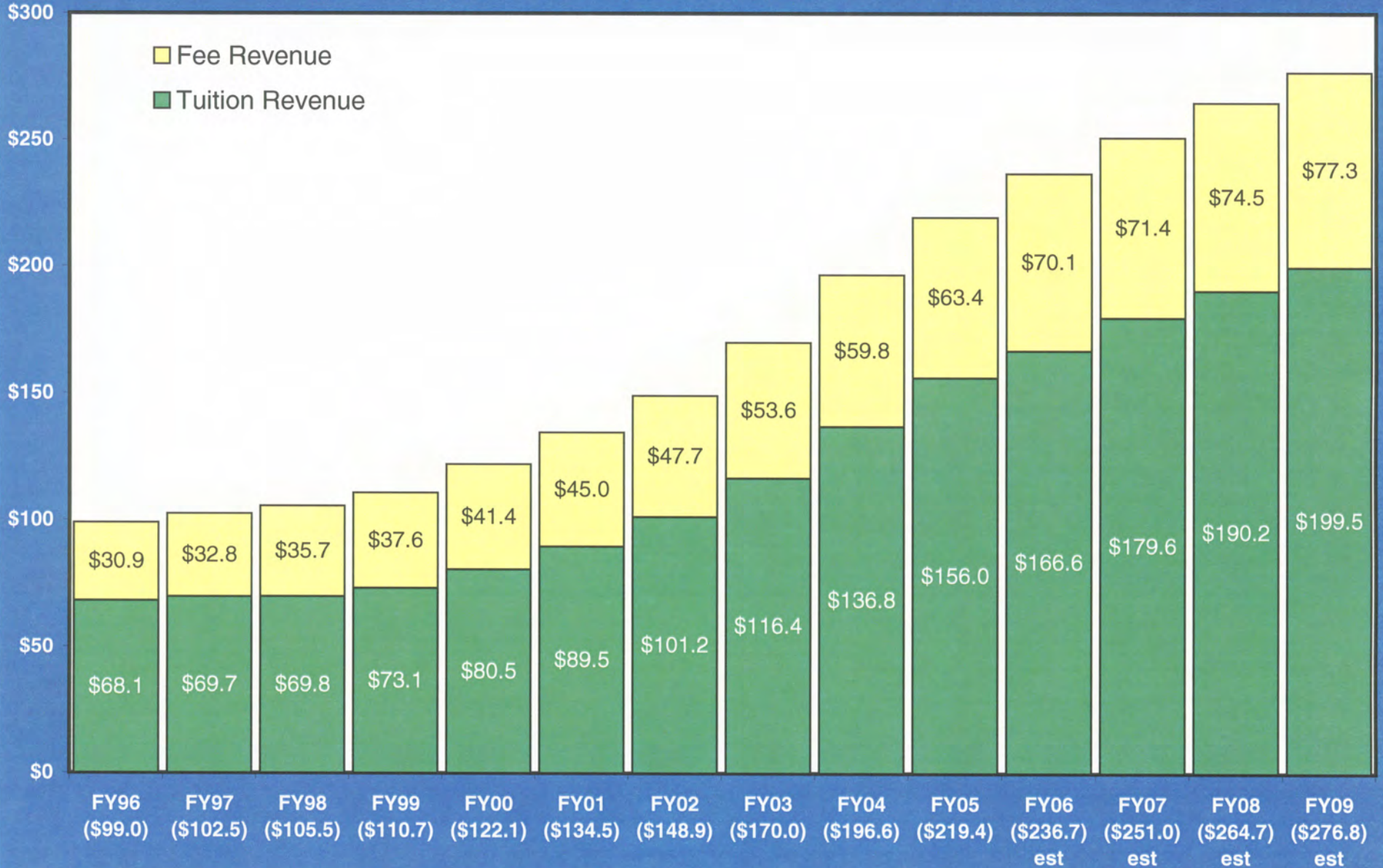
\*\*FY99 & FY00 reflect the State funded Tuition Freeze.

## UConn's Affordability FY07 Tuition, Fees, Room & Board



Private Schools	In & Out-of-State	Public Schools	In-State	Out-of-State
Boston College	\$44,596	University of Vermont	\$20,914	\$35,898
Boston University	\$44,502	Pennsylvania State	\$19,564	\$30,112
Fairfield	\$41,935	Rutgers	\$19,270	\$27,775
Northeastern	\$41,529	University of New Hampshire	\$18,785	\$31,235
Syracuse	\$41,010	University of Massachusetts	\$16,850	\$26,572
Providence	\$37,925	University of Rhode Island	\$16,722	\$30,422
Univ Hartford	\$36,988	University of Maryland	\$16,668	\$30,107
Quinnipiac	\$36,980	<b>University of Connecticut</b>	<b>\$16,628</b>	<b>\$29,828</b>
		University of Delaware	\$15,406	\$26,116
		University of Maine	\$14,588	\$25,538

University of Connecticut (Storrs & Regional Campuses)  
 Tuition & Fee Revenue (in millions) - Fiscal Years 1996-2009





## UConn's Affordability FY07 Tuition, Fees, Room & Board

	In-State Total Cost	Out-of-State Total Cost	Room & Board*
1 Syracuse	\$41,010	\$41,010	\$11,040
2 Northeastern	\$41,529	\$41,529	\$10,970
3 Univ Hartford	\$36,988	\$36,988	\$10,912
4 Boston College	\$44,596	\$44,596	\$10,720
5 Boston University	\$44,502	\$44,502	\$10,710
6 Fairfield	\$41,935	\$41,935	\$9,980
7 Providence	\$37,925	\$37,925	\$9,765
8 Rutgers	\$19,270	\$27,775	\$9,312
9 Southern CT State University	\$15,384	\$23,706	\$9,238
10 University of Maryland	\$16,668	\$30,107	\$8,762
11 University of Rhode Island	\$16,722	\$30,422	\$8,466
12 University of New Hampshire	\$18,785	\$31,235	\$8,384
13 <b>University of Connecticut</b>	<b>\$16,628</b>	<b>\$29,828</b>	<b>\$8,266</b>
14 Eastern CT State University	\$14,736	\$23,058	\$8,164
15 Central CT State University	\$14,494	\$22,816	\$8,052
16 University of Vermont	\$20,914	\$35,898	\$7,936
17 Western CT State University	\$13,855	\$22,177	\$7,749
18 University of Delaware	\$15,406	\$26,116	\$7,666
19 Pennsylvania State	\$19,564	\$30,112	\$7,400
20 University of Massachusetts	\$16,850	\$26,572	\$7,255
21 University of Maine	\$14,588	\$25,538	\$7,124
22 Quinnipiac	\$36,980	\$36,980	\$5,350

\* List sorted by Room & Board rates highest to lowest. Room rates reflect the standard double rate. Board rates reflect the most expensive plan available.

University of Connecticut (Storrs)  
Division of Student Affairs  
Department of Residential Life  
Room Fee - Fiscal Years 2008 and 2009

**I. Proposed Action**

- A. Description of Room Fee:** 8.0% increase in FY08 and an 8.34% increase in FY09 room fees as noted in Section B.
- B. Description of Recommended Revision:** In FY08 and FY09, the recommended revisions are to increase the double room fee in FY08 by \$348 year/\$174 semester and in FY09 by \$392 year/\$196 semester. All other differential room fees, including apartment fees and Husky Village, would also be increased by 8.0% in FY08 and 8.34% in FY09.
- C. Basis of Requested Revision:** The projected fee increase is needed to meet the cost of inflation, to continue deferred maintenance programs, to provide institutional support and to provide for equipment replacement. The fee increase is also needed to cover utility costs and increases in fringe benefit rates which have been projected to increase at a rate greater than inflation.
- D. Students Affected:** The increase would apply to all students living in the University residential areas.
- E. Proposed Date of Implementation:** Fall 2007 and Fall 2008.

**II. Analysis**

- A. Fiscal Need for Revision:** The Department of Residential Life operates as a self-supporting auxiliary operation. Therefore, it is necessary for the Department to generate a sufficient amount of fee revenue to support its operation.
- B. Impact on Program and Clients:** Failure to implement the fee requests would result in reduction of some services to students.
- C. Comparative Student Costs:** See attached.
- D. Student Involvement in Fee Revision Proposal:** A public forum was held to present the rates as defined above.

**University of Connecticut (Storrs)**

**Division of Student Affairs  
Department of Residential Life**

**History of Residence Hall Fee**

<b>Fiscal Year</b>	<b>Undergraduate Double Room Increase Semester/Annual</b>	<b>Undergraduate Double Rooms Semester/Annual</b>	<b>Grad Rooms Semester/Annual</b>	<b>Undergraduate Single Rooms Semester/Annual</b>
2006	\$116/\$232 (6.0%)	\$2,052/\$4,104	\$2,334/\$4,668	\$2,378/\$4,756
2007	\$123/\$246 (6.0%)	\$2,175/\$4,350	\$2,474/\$4,948	\$2,521/\$5,042
2008*	\$174/\$348 (8.0%)	\$2,349/\$4,698	\$2,672/\$5,344	\$2,722/\$5,444
2009*	\$196/\$392 (8.34%)	\$2,545/\$5,090	\$2,766/\$5,532	\$2,949/\$5,898

**History of Apartment Fees and Husky Village**

<b>Fiscal Year</b>	<b>Hilltop Apts. Charter Oak Apts. 4 bedroom per contract term</b>	<b>Hilltop Apts. Charter Oak Apts. 2 bedroom per contract term</b>	<b>Hilltop Apts. 1 bedroom efficiency per contract term</b>	<b>Husky Village double room per contract term</b>
2006	\$6,876 (0%)	\$8,124 (0%)	\$8,688 (0%)	\$5,400 (0%)
2007	\$7,288 (6.0%)	\$8,612 (6.0%)	\$9,210 (6.0%)	\$5,724 (6.0%)
2008*	\$7,872 (8.0%)	\$9,300 (8.0%)	\$9,946 (8.0%)	\$6,182 (8.0%)
2009*	\$8,528 (8.34%)	\$10,076 (8.34%)	\$10,776 (8.34%)	\$6,898 (8.34%)

Note: Contract term in Hilltop Apts. and Charter Oak Apts. modified from 11<sup>1/2</sup> months to 11 months in FY05.  
Contract term in Hilltop Apts. and Charter Oak Apts. modified from 11 months to 10 months in FY06.

\* Pending Board of Trustees approval.

## UConn's Affordability FY07 Tuition, Fees, Room & Board

	In-State Total Cost	Out-of-State Total Cost	Room *
1 Boston University	\$44,502	\$44,502	\$6,760
2 Boston College	\$44,596	\$44,596	\$6,620
3 Univ Hartford	\$36,988	\$36,988	\$6,118
4 Northeastern	\$41,529	\$41,529	\$5,840
5 Southern CT State University	\$15,384	\$23,706	\$5,824
6 Rutgers	\$19,270	\$27,775	\$5,682
7 Fairfield	\$41,935	\$41,935	\$5,600
8 Syracuse	\$41,010	\$41,010	\$5,390
9 Providence	\$37,925	\$37,925	\$5,365
10 University of Vermont	\$20,914	\$35,898	\$5,150
11 University of Maryland	\$16,668	\$30,107	\$5,137
12 University of Rhode Island	\$16,722	\$30,422	\$4,814
13 University of New Hampshire	\$18,785	\$31,235	\$4,606
14 Western CT State University	\$13,855	\$22,177	\$4,516
15 Central CT State University	\$14,494	\$22,816	\$4,492
16 Eastern CT State University	\$14,736	\$23,058	\$4,474
17 Quinnipiac	\$36,980	\$36,980	\$4,425
<b>18 University of Connecticut</b>	<b>\$16,628</b>	<b>\$29,828</b>	<b>\$4,350</b>
19 University of Delaware	\$15,406	\$26,116	\$4,336
20 University of Massachusetts	\$16,850	\$26,572	\$3,905
21 Pennsylvania State	\$19,564	\$30,112	\$3,620
22 University of Maine	\$14,588	\$25,538	\$3,592

\* List sorted by Room rates highest to lowest. Room rates reflect the standard double rate.

University of Connecticut (Storrs)  
Division of Student Affairs  
Department of Dining Services  
Board Fee - Fiscal Years 2008 and 2009

**I. Proposed Action**

**A. Description of Board Fee:** 6.03% fee increase for FY08 and a 6.31% fee increase in FY09 as noted in Section B.

**B. Description of Recommended Revision:**

To increase the board fee in FY08 as noted below.

Ultimate

Unlimited meals, 500 points, 35 flex passes (per semester): \$236 year/\$118 semester

Value

Unlimited meals, 200 points, 40 flex passes (per semester): \$224 year/\$112 semester

Custom

Unlimited meals, 75 flex passes (per semester): \$212 year/\$106 semester

To increase the board fee in FY09 as noted below.

Ultimate

Unlimited meals, 500 points, 35 flex passes (per semester): \$262 year/\$131 semester

Value

Unlimited meals, 200 points, 40 flex passes (per semester): \$250 year/\$125 semester

Custom

Unlimited meals, 75 flex passes (per semester): \$238 year/\$119 semester

**C. Basis of Requested Revision:** The 6.03% increase in FY08 and the 6.31% increase in FY09 are needed to meet the cost of inflation, increases in utilities, renovations to older dining facilities, and equipment maintenance and replacement. Dining Services may redesign the meal plan packages to reflect the new facilities and recent changes in student needs.

**D. Students Affected:** The increase would apply to all students living in the University undergraduate residence halls and any graduate or commuter student who chooses to purchase a meal plan.

**E. Proposed Date of Implementation:** Fall 2007 and Fall 2008.

**II. Analysis**

**A. Fiscal Need for Fee Revision:** The Department of Dining Services is a self-supporting auxiliary operation. Therefore, it is necessary for the Department to generate a sufficient amount of fee revenue to support its operation.

**B. Impact on Program and Clients:** Failure to implement the fee requests would result in a reduction of some student services.

**C. Comparative Student Costs:** See attached.

**D. Student Involvement in Fee Revision Proposal:** A public forum was held to present the rates as defined above.

University of Connecticut (Storrs)

Division of Student Affairs  
Department of Dining Services

History of Board Fee

Fiscal Year	Meal Plan Options per semester	Semester Fee	Annual Fee
2006 Average increase of 3.8%	<b>Ultimate</b> unlimited meals, 500 points, 35 flex passes	\$1,800	\$3,600
	<b>Value</b> unlimited meals, 200 points, 40 flex passes	\$1,715	\$3,430
	<b>Custom</b> unlimited meals, 75 flex passes	\$1,625	\$3,250
2007 8.77% Increase	<b>Ultimate</b> unlimited meals, 500 points, 35 flex passes	\$1,958	\$3,916
	<b>Value</b> unlimited meals, 200 points, 40 flex passes	\$1,868	\$3,736
	<b>Custom</b> unlimited meals, 75 flex passes	\$1,773	\$3,546
2008* 6.03% Increase	<b>Ultimate</b> unlimited meals, 500 points, 35 flex passes	\$2,076	\$4,152
	<b>Value</b> unlimited meals, 200 points, 40 flex passes	\$1,980	\$3,960
	<b>Custom</b> unlimited meals, 75 flex passes	\$1,879	\$3,758
2009* 6.31% Increase	<b>Ultimate</b> unlimited meals, 500 points, 35 flex passes	\$2,207	\$4,414
	<b>Value</b> unlimited meals, 200 points, 40 flex passes	\$2,105	\$4,210
	<b>Custom</b> unlimited meals, 75 flex passes	\$1,998	\$3,996

\*Pending Board of Trustees' approval.

Note: In FY06 the meal plan packages were redesigned based upon a student satisfaction survey, a food service consultant, and meetings with students. The redesigned meal plans include an increase in the number of flexible points, provide continuous service in the dining halls and offer more extended dining hall hours.

## UConn's Affordability FY07 Tuition, Fees, Room & Board

	In-State Total Cost	Out-of-State Total Cost	Board *
1 Syracuse	\$41,010	\$41,010	\$5,650
2 Northeastern	\$41,529	\$41,529	\$5,130
3 Univ Hartford	\$36,988	\$36,988	\$4,794
4 Providence	\$37,925	\$37,925	\$4,400
5 Fairfield	\$41,935	\$41,935	\$4,380
6 Boston College	\$44,596	\$44,596	\$4,100
7 Boston University	\$44,502	\$44,502	\$3,950
<b>8 University of Connecticut</b>	<b>\$16,628</b>	<b>\$29,828</b>	<b>\$3,916</b>
9 Pennsylvania State	\$19,564	\$30,112	\$3,780
10 University of New Hampshire	\$18,785	\$31,235	\$3,778
11 Eastern CT State University	\$14,736	\$23,058	\$3,690
12 University of Rhode Island	\$16,722	\$30,422	\$3,652
13 Rutgers	\$19,270	\$27,775	\$3,630
14 University of Maryland	\$16,668	\$30,107	\$3,625
15 Central CT State University	\$14,494	\$22,816	\$3,560
16 University of Maine	\$14,588	\$25,538	\$3,532
17 Southern CT State University	\$15,384	\$23,706	\$3,414
18 University of Massachusetts	\$16,850	\$26,572	\$3,350
19 University of Delaware	\$15,406	\$26,116	\$3,330
20 Western CT State University	\$13,855	\$22,177	\$3,233
21 University of Vermont	\$20,914	\$35,898	\$2,786
22 Quinnipiac **	\$36,980	\$36,980	\$925

\* List sorted by Board rates highest to lowest. Board rates reflect the most expensive plan available.

\*\* Quinnipiac charges an all inclusive Room & Board fee. If a student resides in a residence hall, then they are required to be enrolled in the dining service plan that sets aside \$925 in food dollars per year. No other meal plan options are available.

**University of Connecticut (Storrs and Regional Campuses)**  
**Infrastructure Maintenance Fee**  
**Fiscal Years 2007, 2008 and 2009**

**I. Proposed Action**

**A. Description of Fee:**

The revenue generated by the Infrastructure Maintenance Fee (IMF) is used to fund the debt service associated with South Campus and partially fund Operating and Maintenance Costs (O & M) related to UCONN 2000 projects. The FY07 (current), FY08 and FY09 proposed rate structure would be as follows:

<b>FY 2007 Current</b>						
	<b>Undergraduates - Storrs, Regionals and Law School</b>		<b>Graduates and Social Work<sup>(A)</sup></b>			
<b>Classification</b>	<b># of Credits</b>	<b>Annual Rate</b>	<b>Graduate Assistant # of Credits</b>	<b>Annual Rate</b>	<b>Non-Grad Assistant # of Credits</b>	<b>Annual Rate</b>
Full-Time	(12 or more)	\$342	(0 - 9)	\$342	(9)	\$342
Half-Time	(6 - 11)	\$172			(5 - 8)	\$172
Less Than Half-Time	(1 - 5)	\$86			(0 - 4)	\$86

<b>FY 2008 Proposed</b>						
	<b>Undergraduates - Storrs, Regionals and Law School</b>		<b>Graduates and Social Work<sup>(A)</sup></b>			
<b>Classification</b>	<b># of Credits</b>	<b>Annual Rate</b>	<b>Graduate Assistant # of Credits</b>	<b>Annual Rate</b>	<b>Non-Grad Assistant # of Credits</b>	<b>Annual Rate</b>
Full-Time	(12 or more)	\$360	(0 - 9)	\$360	(9)	\$360
Half-Time	(6 - 11)	\$180			(5 - 8)	\$180
Less Than Half-Time	(1 - 5)	\$90			(0 - 4)	\$90

<b>FY 2009 Proposed</b>						
	<b>Undergraduates - Storrs, Regionals and Law School</b>		<b>Graduates and Social Work<sup>(A)</sup></b>			
<b>Classification</b>	<b># of Credits</b>	<b>Annual Rate</b>	<b>Graduate Assistant # of Credits</b>	<b>Annual Rate</b>	<b>Non-Grad Assistant # of Credits</b>	<b>Annual Rate</b>
Full-Time	(12 or more)	\$380	(0 - 9)	\$380	(9)	\$380
Half-Time	(6 - 11)	\$190			(5 - 8)	\$190
Less Than Half-Time	(1 - 5)	\$96			(0 - 4)	\$96

<sup>(A)</sup> Graduate Assistants are classified as full-time students and are charged the full-time rate. Continuous Registration Students who are registered for GRAD 398, 399, 498 and 499 are less than half-time students and are therefore charged the less than half-time rate.



**B. Basis for Requested Revision:**

The requested fee increases will be used to pay for increasing O & M costs as new UCONN 2000 buildings come online. The revenue generated by the fee also pays the annual debt service costs associated with the South Campus Residence Halls. The projected annual debt service costs for FY07, FY08 and FY09 are as follows:

	<u>FY07</u>	<u>FY08</u>	<u>FY09</u>
	\$2,077,235	\$2,079,753	\$2,075,523

**C. Students Affected:**

All undergraduate, graduate, regional campus, Law, Social Work, and non-degree students will be affected.

**D. Proposed Date of Implementation:**

The increases would be effective Fall 2007 and Fall 2008.

**II. Analysis**

**A. Fiscal Need for Fee:**

Projected Revenue and Expenditures for the Infrastructure Maintenance Fee  
Fiscal Years 2007-2009

	<u>FY 2007</u> <u>(Current)</u>	<u>FY 2008</u> <u>(Proposed)</u>	<u>FY 2009</u> <u>(Proposed)</u>
Estimated IMF revenue	\$8,132,715	\$8,633,857	\$9,065,574
Investment Earnings	121,000	121,000	121,000
Debt Service Payments	(2,077,235)	(2,079,753)	(2,075,523)
Balance Available for O & M	6,176,480	6,675,104	7,111,051
Estimated O & M	<u>(13,158,212)</u>	<u>(14,582,203)</u>	<u>(15,725,453)</u>
O & M Shortfall <sup>(A)</sup>	<u>(\$6,981,732)</u>	<u>(\$7,907,099)</u>	<u>(\$8,614,402)</u>

<sup>(A)</sup> Partially funded from tuition revenue and state appropriation.

**B. Effect on Other Institutional or Unit Programs if Fee is Not Approved:**

If funding is not available for O & M costs associated with the new buildings then these buildings may not open on a timely basis. It also may not be possible to maintain these new buildings adequately.

**C. Comparative Student Costs (Other Institutions):**

1. University of Michigan-Ann Arbor

Infrastructure Maintenance Fee-\$185 per semester (FY06)

This fee is charged to all students and the revenue generated pays for bond debt service with any excess used for O & M.

2. Montana State University

Building Fees-\$73.80 (in-state) and \$117 (out-of-state) per semester (FY 2007)

This fee is charged to all students and the revenue generated pays for bond repayment and major maintenance needs.

3. University of Minnesota

Student Services Fee-\$290.82 per semester (Twin Cities Student Union Bond

Repayment-\$48.77, Depreciation & Maintenance-\$9.50 FY 2006)

This fee is charged to all degree seeking undergraduate students.

University of Connecticut  
School of Business  
Off-Campus MBA Program Fee  
Fiscal Years 2008 and 2009

**I. Proposed Action**

- A. Description of Fee:** The School of Business off-campus MBA Programs are operated as educational extension fund activities. The MBA Programs are offered off-campus at Hartford, Stamford and Waterbury as part-time evening programs. Students do not pay University tuition, as they pay a per-credit course fee for each course taken. The comprehensive per-credit course fee includes the Graduate Matriculation Fee (GMF), the Infrastructure Maintenance Fee (IMF), and a Parking Fee (Stamford only). In addition, students are charged a refundable breakage fee.
- B. Description of Recommended Revision:** The current comprehensive credit hour fee for the off-campus MBA Programs is \$540. This rate has been in effect since Fall of 2005, and will remain in effect through Spring 2007. **We are requesting an increase to \$565 per credit hour effective Fall 2007 and an increase to \$590 per credit hour effective Fall 2008. This represents an increase of 4.63% for Fall 2007 and 4.42% for Fall 2008.**
- C. Basis for Requested Fee:** Approximately seventy-nine percent of the costs incurred to deliver the MBA Program are salaries and fringe benefits. For the past several years, the cost pressures on these programs have been driven primarily by the escalating costs of mandated salary increases and the market for new faculty hires.
- Since the part-time MBA program is totally dependant on enrollment driven revenues, we need to be sure there is an adequate revenue stream to cover costs and re-invest in the program.
- D. Students Affected:** Students enrolled in the off-campus MBA Programs at Hartford, Stamford, and Waterbury (approximately 1,000) will be affected. Most of these students are mid-career professionals who are employed full-time. Many students are reimbursed by their employer for their educational costs.
- E. Proposed Date of Revision Implementation:** The proposed date for implementing the fee increase from \$540 to \$565 per credit hour is Fall 2007, and the fee increase from \$565 to \$590 per credit hour is Fall 2008.

**II. Analysis**

- A. Fiscal Need for Fee Revision:** As of Fall 2006 (FY07), the total comprehensive per credit fee is \$540, which includes the GMF of \$42 per student, the IMF of \$43 per course, and parking is either \$15 or \$20, depending on the campus. Additionally, the programs contribute to the cost of university-wide central services.

The University of Connecticut School of Business was recently re-accredited by AACSB International (Association to Advance Collegiate Schools of Business), the hallmark of academic excellence among business schools. AACSB accreditation is a distinction earned by fewer than 15% of business schools worldwide, and one that UConn has proudly held since 1958. The UConn School of Business also ranks among the nation's top 70 business

schools according to *Business Week* and *U.S. News & World Report* and is frequently referred to as the #1 public business school in New England. UConn has also been ranked by *Forbes*, *The Wall Street Journal* and *The Princeton Review*.

The revenues generated by the off-campus MBA Programs also support critical School of Business initiatives, which are essential to maintaining and enhancing our success. In order to maintain this momentum, as well as offset the increases in expenses in FY08 and FY09, we are requesting that the credit hour fee for these Programs be increased to \$565 effective Fall 2007 and \$590 effective Fall 2008.

**B. Impact Statement:** The off-campus MBA Programs are designed to be self-supporting. If the fee increase is not approved, student services and course offerings would have to be significantly modified. Furthermore, the School of Business contributes to Academic Affairs, thus, the level of support for the regional campuses (supported by these programs) would decline. Further cutbacks would have a negative effect on our promotional expenditures and on the technology platform associated with delivering the curriculum. These actions could result in lower quality programs, in turn, negatively impacting future enrollments as well as revenues.

**C. Comparative Student Costs:** Below is a table that shows the comparative costs for MBA Programs in the Hartford and Stamford areas.

**Part-Time MBA Programs**

<b>Stamford Area</b>	<b>Cost per Credit</b>	<b>Cost for 3 Credits</b>
Polytechnic University	\$950	\$2,850
Fordham University	\$825	\$2,475
Pace University	\$812	\$2,436
Albertus Magnus College	\$719	\$2,157
Quinnipiac University	\$625	\$1,875
Iona College	\$621	\$1,863
Fairfield University	\$600	\$1,800
Marist College	\$600	\$1,800
Mercy College	\$595	\$1,785
Sacred Heart University	\$550	\$1,650
University of New Haven	\$545	\$1,635
<b>University of Connecticut</b>	<b>\$540</b>	<b>\$1,620</b>
University of Bridgeport	\$525	\$1,575
Western Connecticut State University	\$346	\$1,038
<b>Hartford Area</b>	<b>Cost per Credit</b>	<b>Cost for 3 Credits</b>
Rensselaer	\$1,000	\$3,000
UMass On-line Program	\$670	\$2,010
Quinnipiac University	\$625	\$1,875
University of New Haven	\$545	\$1,635
University of Massachusetts	\$540	\$1,620
<b>University of Connecticut</b>	<b>\$540</b>	<b>\$1,620</b>
Western New England College	\$534	\$1,602
University of Hartford	\$515	\$1,575

**D. Student Involvement in Fee Revision Proposal:** There has been no student involvement in this fee revision.

# University of Connecticut

## School of Law

LL.M. FEE – Insurance Law

Fiscal Years 2008 and 2009

### I. Proposed Action

- A. Description of Fee:** In FY07, the Insurance Law LL.M. students will pay a fee of \$840 per credit. It is proposed that this fee be increased in order to adjust for collective bargaining increases (CBIs) for salaries, distance learning costs, as well as other inflationary costs.
- B. Description of Recommended Revision:** For FY08, the School of Law proposes to increase the Insurance Law LL.M. Fee from \$840 per credit to \$974 per credit. This is an increase of approximately 15%. For FY09, the School of Law proposes to increase the Insurance Law LL.M. Fee from \$974 per credit to \$1,009 per credit. This is an increase of approximately 3.5%.
- C. Basis of Requested Revision:** The Law School started its first LL.M. program, U.S. Legal Studies, in 1993. This program is an opportunity for international lawyers to come to the U.S. to earn the advanced degree. In 1997, an Insurance Law LL.M. was added. Most of the students in this program are lawyers at insurance companies. With the approval of our accrediting agency, we can now deliver the program via distance learning. However, the costs of such delivery are great. Currently, we have one fee for both LL.M. programs. One fee would cause the distance learning costs to be unfairly charged to the U.S. Legal Studies students. This fee proposal seeks to charge the delivery fees appropriately to the Insurance LL.M. program. The American Bar Association and the University of Connecticut Board of Trustees approved this program with the understanding that after a period of development, it would be financially self-supporting. The fee is still substantially below those charged by other law schools for similar programs.
- D. Students Affected:** The total LL.M. population of the School of Law is approximately 45 students. This includes full and part-time students. All Insurance Law LL.M. students would be affected by this proposal.
- E. Proposed Date of Implementation:** The proposed date of implementation would be Fall semester of 2007 and Fall semester 2008.

### II. Analysis

**A. Fiscal Need For Fee Revision:**

	FY07	FY08	FY09
Income	\$242,620	\$279,412	\$289,492
Expenditures	<u>242,620</u>	<u>279,188</u>	<u>289,436</u>
Gain/Loss	\$0	\$224	\$56

- B. Effect on Other Institutional or Unit Programs if Fee is Disapproved:** If the fee is not approved, the School will need to utilize operational funds from the J.D. program or from the U.S. Legal Studies LL.M. program. We are now at a point where the Insurance Law LL.M. should be self-supporting in accordance with the original agreement with the American Bar Association and University of Connecticut Board of Trustees. This plan fits

with the directive from the administration and the Board of Trustees to develop entrepreneurial projects.

**C. Comparative Student Costs:**

UConn Law School (FY07)	\$840/credit
UConn Law School (FY08 proposed)	\$974/credit
UConn Law School (FY09 proposed)	\$1009/credit

**Comparison Schools FY06 costs**

Boston University	\$1,643 per credit
Case Western	\$1,230 per credit
Columbia	\$1,906 per credit
Duke	\$35,870 per year
Fordham	\$32,750 per year
George Washington	\$1,213 per credit
University of Illinois	\$28,352 per year
John Marshall	\$980 per credit
University of Miami	\$31,096 per year
University of Michigan	\$35,927 per year
University of Minnesota	\$27,443 per year
New York University	\$37,150 per year
Northwestern University	\$1,956 per credit
University of Pennsylvania	\$39,086 per year
University of San Diego	\$1,235 per credit
Tulane	\$32,946 per year
University of Wisconsin	\$14,435 per semester
Yale	\$38,300 per year

**D. Student Approvals:** Fee proposal information will be shared with students at two fee hearings.

University of Connecticut  
 School of Law  
 LL.M. FEE – U.S. Legal  
 Fiscal Years 2008 and 2009

**I. Proposed Action**

- A. Description of Fee:** In FY07, the students will pay an LL.M. Fee of \$840 per credit. It is proposed that this fee be increased in order to adjust for collective bargaining increases (CBIs) for salaries as well as other inflationary costs.
- B. Description of Recommended Revision:** For FY08, the School of Law proposes to increase the LL.M. Fee from \$840 per credit to \$874 per credit. This is an approximate increase of 4%. For FY09, the School of Law proposes to increase the LL.M. Fee from \$874 per credit to \$909 per credit. This is an approximate increase of 4%.
- C. Basis of Requested Revision:** Since 1993 when the U.S. Legal Studies program started, the enrollment has stabilized to approximately 12 students per year. Staffing and operational costs to support the program have increased during that time. The American Bar Association and the Board of Trustees approved this program with the understanding that after a period of development, it would be financially self-supporting. The fees are substantially below those charged by other law schools for similar programs.
- D. Students Affected:** The total enrollment in the U.S. Legal Studies LL.M. program is approximately twelve students. This includes full and part-time students. All U.S. Legal Studies students would be affected by this proposal.
- E. Proposed Date of Implementation:** The proposed date of implementation would be Fall 2007 and Fall 2008.

**II. Analysis**

**A. Fiscal Need For Fee Revision:**

	FY07	FY08	FY09
Income	\$223,760	\$232,736	\$241,976
Expenditures	<u>223,760</u>	<u>232,736</u>	<u>241,976</u>
Gain/Loss	\$0	\$0	\$0

**B. Effect on Other Institutional or Unit Programs if Fee is Disapproved:** If the fee is not approved, the School will need to utilize operational funds from the J.D. program. This method was approved for utilization during the development of the programs. We are now at a point where the U.S. Legal studies LL.M. should be self-supporting in accordance with the original agreement with the American Bar Association and University of Connecticut Board of Trustees. This plan fits with the directive from the administration and the Board of Trustees to develop entrepreneurial projects.

**C. Comparative Student Cost:**

UConn Law School (FY07)	\$840/credit
UConn Law School (FY08 proposed)	\$874/credit
UConn Law School (FY09 proposed)	\$909/credit

**Comparison Schools FY06 costs**

Boston University	\$1,643 per credit
Case Western	\$1,230 per credit
Columbia	\$1,906 per credit
Duke	\$35,870 per year
Fordham	\$32,750 per year
George Washington	\$1,213 per credit
University of Illinois	\$28,352 per year
John Marshall	\$980 per credit
University of Miami	\$31,096 per year
University of Michigan	\$35,927 per year
University of Minnesota	\$27,443 per year
New York University	\$37,150 per year
Northwestern University	\$1,956 per credit
University of Pennsylvania	\$39,086 per year
University of San Diego	\$1,235 per credit
Tulane	\$32,946 per year
University of Wisconsin	\$14,435 per semester
Yale	\$38,300 per year

**D. Student Approvals:** Fee proposal information will be shared with students at two fee hearings.

University of Connecticut  
School of Business  
Off-Campus MS in Accounting Program Fee  
Fiscal Years 2008 and 2009

**I. Proposed Action**

- A. Description of Fee:** The School of Business MS in Accounting Program is operated as an educational extension fund activity. The MS in Accounting Program is delivered on-line. Students do not pay University tuition, as they pay a per-credit course fee for each course taken. The comprehensive per-credit course fee includes the Graduate Matriculation Fee (GMF), and the Infrastructure Maintenance Fee (IMF). In addition, students are charged a refundable breakage fee.
- B. Description of Recommended Revision:** The current comprehensive credit hour fee for the on-line MS in Accounting Program is \$540. This rate has been in effect since Summer 2005, and will remain in effect through Spring 2006. **We are requesting an increase to \$565 per credit hour effective Summer 2007 and an increase to \$590 per credit hour effective Summer 2008. The summer date coincides with the beginning of a new class as this program admits students to begin coursework each May. The requested fee represents an increase of 4.63% for Summer 2007 and 4.42% for Summer 2008.**
- C. Basis for Requested Increase:** Approximately fifty percent of the costs incurred to deliver the MS in Accounting Program are salary and fringe benefits. For the past several years, the cost pressure on the program has been driven primarily by the escalating costs of mandated salary increases and the market for new faculty hires.
- Since the MS in Accounting Program is totally dependant on enrollment-driven revenues, we need to be sure there is an adequate revenue stream to cover costs and re-invest in the program.
- D. Students Affected:** Students enrolled in the MS in Accounting Program (approximately 150) will be affected. Most of these students are beginning their professional careers and are employed full-time. Many students are reimbursed by their employer for their educational costs.
- E. Proposed Date of Revision Implementation:** The proposed date for implementing the fee increase from \$540 to \$565 per credit hour is the Summer 2007, and the fee increase from \$565 to \$590 per credit hour is the Summer 2008.

**II. Analysis**

- A. Fiscal Need for Fee Revision:** As of Summer of 2006 (FY 2007), the total comprehensive per credit fee is \$540, which includes the GMF of \$42 per student, the IMF of \$43 per course. Additionally, the program contributes to the cost of university-wide central services.

The University of Connecticut School of Business was recently re-accredited by AACSB International (Association to Advance Collegiate Schools of Business), the hallmark of academic excellence among business schools. AACSB accreditation is a distinction earned by fewer than 15% of business schools worldwide, and one that UConn has proudly held



since 1958. The UConn School of Business also ranks among the nation's top 70 business schools according to *Business Week* and *U.S. News & World Report* and is frequently referred to as the #1 public business school in New England. UConn has also been ranked by *Forbes*, *The Wall Street Journal* and *The Princeton Review*.

The revenues generated by the MS in Accounting Program also support critical School of Business initiatives, which are essential to maintaining and enhancing our success. In order to maintain this momentum, as well as offset the increases in expenses in FY 2008 and FY 2009, we are requesting that the credit hour fee for these programs be increased to \$565 effective Summer 2007, and \$590 effective Summer 2008.

**B. Impact Statement:** The MS in Accounting Program is designed to be self-supporting. If the fee increase is not approved, student services and course offerings would have to be significantly modified. Furthermore, the School of Business contributes to Academic Affairs, thus, the level of support for the regional campuses (supported by these programs) would decline. Further cutbacks would have a negative effect on our promotional expenditures and on the technology platform associated with delivering the curriculum. These actions could result in lower quality programs, in turn, negatively impacting future enrollments as well as revenues.

**C. Comparative Student Costs:** Below is a table that shows the comparative costs for MS in Accounting Programs in Connecticut and nationally. Since the MS in Accounting Program is offered on-line, our competitive benchmark schools are not limited to Connecticut.

<b>School</b>	<b>Price</b>
Boston University	\$37,500
University of Michigan	\$35,929
Boston College	\$30,750
Bentley College	\$27,330
Villanova	\$24,350
University of Virginia	\$21,484
University of Massachusetts	\$18,293
University of Hartford	\$16,500
<b>University of Connecticut*</b>	<b>\$16,200</b>

- University of Connecticut at \$540 per credit

**D. Student Involvement in Fee Revision Proposal:** There has been no student involvement in this fee revision.

University of Connecticut  
School of Social Work  
STEP Program Fee  
Fiscal Year 2009

**I. Proposed Action**

- A. Description of Fee:** Beginning with FY09, all courses in the School of Social Work STEP Program will be based on a fee of \$320 per credit. This represents an 8.47% increase over the \$295 per credit in FY08. It also is the first fee increase since FY06.
- B. Description of Recommended Revision:** The request is to increase the fees for Credit Extension Program, Intersession and all Summer Term programs. An increase of 8.47% over the current fee of \$295 is requested, therefore the fee for FY09 for these programs would be \$320 per credit.
- C. Basis of Requested Revisions:** In comparing the difference between our credit extension fees and tuition rates at other schools of social work we discovered that the difference is larger here at the UConn School of Social Work than at other schools.

We have found in previous years, that because our credit extension fees were so much less than our matriculated tuition rates, many students would take as many credits as possible (14) under the credit extension program before becoming matriculated students. Because credit extension credits are transferable to the matriculated program, this results in less revenue to the University. Therefore, in 1993 we set a five year plan with which to close the gap between credit extension fees and tuition rates. We reached our goal in FY98 of having our credit extension fees within 80-85% of our matriculated tuition rates, and we maintained that range with our fee increase in FY02. However, as tuition rates for matriculated students increase, the credit extension fees are dropping below this range. With this request, we will begin to close the gap between credit extension fees and tuition costs again.

- D. Students Affected:** The vast majority of credit extension students are employed. In fact, the program schedule for fall, spring, intersession and summer emphasizes the late afternoon and evening classes to accommodate the needs of the largely employed non-matriculating student body. Credit Extension enrollment totals over 180 students each fall and spring semester. Intersession enrolls approximately 40 students, while summer term enrollment approximates 200 students.
- E.** Students will continue to be eligible to receive government loans. The School, as always, will be particularly alert to students who will be negatively impacted by the increase and will assist them in finding assistance by encouraging social service agencies to engage in fee reimbursement programs. A number of agencies in Connecticut already have such a program to enable their employees to get further training.
- F. Proposed Date of Revision:** Implementation of the fee increase is planned for Fall 2008.

## II. Analysis

### A. Fiscal Need For Revision

#### Credit Extension and Summer Term Programs

	Actual FY06	Projected FY07	Projected FY08	Projected FY09 <sup>(3)</sup>
Income	\$628,967	\$661,500	\$670,000	\$717,559
Personnel <sup>(2)</sup>	\$472,828	\$498,289	\$523,203	\$549,363
Contractual <sup>(2)</sup>	\$118,332	\$111,702	\$117,287	\$123,151
Total Exp.	\$591,160 <sup>(1)</sup>	\$609,991 <sup>(1)</sup>	\$640,490 <sup>(1)</sup>	\$672,514 <sup>(1)</sup>
Net Balance	\$ 37,807	\$ 51,509	\$ 29,510	\$ 45,045

<sup>(1)</sup> Includes contribution to Reduction Plan of \$16,950 and a 4.8% per credit surcharge on credit extension income.

<sup>(2)</sup> Personnel and contractual expenses for FY 2008 and FY 2009 are projected to increase by 5% per year.

<sup>(3)</sup> Includes the new rate of \$320 per credit and a decrease in enrollment, due in part to a smaller enrollment in Advanced Standing as it levels off after the first year.

Fringe benefits are estimated based on projected various rates for full time and part time employees based on budget charts from the Office of Sponsored Programs. Contractual expenses are estimated to increase by 5% each year. The net balance will be used to protect the program against unanticipated future enrollment declines.

**B. Effect If Fee Is Disapproved:** The Credit Extension student body is largely made up of two types of students: those interested in earning a Masters Degree in Social Work at a later point and those who are looking for specific training to augment their work. Currently, 40% of matriculating students begin their course work in the Credit Extension Program. Without the proposed increase, it is likely that the number and the variety of courses offered would be reduced and class sizes would be increased. The School would also have to limit the hours and locations of courses. This would reduce flexibility for those students who are employed in social service agencies. The ultimate effect would be to lessen the attractiveness of the Credit Extension Program and to limit the number of students who might be able to participate.

### C. Comparative Student Costs

#### Survey of Fees for Non-Matriculating or Non-Degree Students - Spring 2006

University of Connecticut	
Social Work - Credit Extension	\$295 per credit
UConn MBA	\$540 per credit
UConn Storrs	\$418 per credit
Boston University Social Work	\$1,042 per credit

**D. Student Involvement In Fee Revision Proposal:** While students have not thus far been involved in the fee increase proposal, they will be notified that such a request is being made. Historically, students taking non-matriculating courses have not objected to minor increases in fees as the majority are working full time and the cost of the University of Connecticut School of Social Work course are relatively inexpensive compared to course offered elsewhere in the University as well as at other colleges and universities.

University of Connecticut  
School of Engineering  
Off-Campus MENG Program Fee  
Fiscal Year 2008

**I. Proposed Action**

- A. Description of Fee:** The School of Engineering off campus Master of Engineering [MENG] program is operated as an educational extension fund activity. The MENG program is offered off-campus at several industrial sites as a part-time evening program. The students do not pay the standard University tuition; rather, effective since Fall 1999, MENG students pay a per-credit course fee for each course taken.
- B. Description of Recommended Revision:** The current comprehensive credit hour fee for the off-campus MENG program is \$621. This rate has been in effect since the Fall of 1999 and will remain in effect through Spring 2007. **The School of Engineering is requesting an increase of the per credit hour fee to \$781 effective Spring 2007. This represents a 26% increase over the current MENG credit hour rate.**
- C. Basis for Requested Fee:** Approximately 89% of the costs incurred to deliver the MENG Program are salaries and fringe benefits. The remaining costs reflect program management and advertisement costs. Faculty members involved in the MENG program are primarily tenure-track faculty from the Storrs campus. Outside experts are hired, using funds generated by the program, to teach specialty and ENGR311, ENGR312 courses.
- For the past several years, the cost pressures on this program have been driven primarily by the escalating costs of mandatory salary increases, travel costs and the market for new faculty hires. Since the part-time MENG program is totally dependent on enrollment driven revenues, the School of Engineering needs to ensure that an adequate revenue stream to cover costs is in place.
- D. Students Affected:** Students enrolled in the off-campus MENG program at Hartford area industrial sites will be affected. All of these students are mid-career professionals who are employed full-time. Many of these students are reimbursed by their employer for their educational expenses.
- E. Proposed Date of Revision Implementation:** The proposed date for implementation of the fee increase from \$621 to \$781 per credit hour is the Fall of 2007.

**II. Analysis**

- A. Fiscal Need of Fee Revision:** As of Fall 2006, the total comprehensive per credit fee is \$621. Over the past seven years of operation, the MENG Program has graduated 22 professionals, who earned either a Master of Engineering degree or a M.S. Plan-B. It is to be noted that the initial overall enrollment in the MENG program, over the equivalent period, constitutes approximately 15% of the total number of graduate students enrolled in the M.S. programs of the participating departments.
- B.** The revenues generated by the off-campus MENG program also support critical School of Engineering initiatives, which are essential to maintaining and enhancing our success. To maintain this momentum, as well as to offset increases in expenditures, the School of

Engineering is requesting that the credit hour fee for this program be increased to \$781, effective Fall 2007.

- C. Impact Statement:** The off-campus MENG program is designed to be self-supporting. If the fee increase is not approved, student services and course offerings would have to be significantly modified. Further cutbacks would have a negative effect on our promotional expenditures and on our ability to deliver the current curriculum. These actions could result in a decline in program quality, in turn negatively impacting future enrollments as well as revenues.
  
- D. Comparative Student Cost:** The only comparative program in the Greater Hartford area is offered by the Rensselaer Graduate Center of Hartford. Their cost per credit is \$1,000, which is substantially more than either the current or proposed rate of the UConn-MENG program.
  
- E. Student Involvement in Fee Revision Proposal:** There has been no student involvement in this fee revision.

University of Connecticut  
 School of Law  
 Law School Exchange Program (Study Abroad) Fee  
 Fiscal Years 2008 and 2009

**I. Proposed Action**

- A. Description of Fee:** In FY06, the Law School increased the School of Law Exchange Program Fee to \$350 in order to keep pace with the Storrs study abroad fee. However, in FY06 the Storrs study abroad fee increased to \$475. This request will keep up with the change in the Storrs rate.
- B. Description of Recommended Revision:** For FY08, the School of Law proposes to increase the Exchange Program Fee from \$350 to \$475.
- C. Basis of Requested Revision:** Operational costs related to the management of this program continue to increase. The accrediting agencies of our exchange programs require faculty and staff to make an on-site visit. This account is used to defray staff costs associated with this requirement.
- D. Students Affected:** Approximately twenty students participate in the exchange programs each year.
- E. Proposed Date of Implementation:** The proposed date of implementation would be for the Fall semester of 2007.

**II. Analysis**

**A. Fiscal Need For Fee Revision:**

	<u>FY07</u>	<u>FY08</u>
Participants	\$350 X 20	\$475 x 20
Expected Revenue	<u>\$7,000</u>	<u>\$9,500</u>
ABA Program Fees	\$1,000	\$2,000
Related Contractuals/Commodities	\$800	\$1,200
Advisor travel to participating schools	<u>\$5,200</u>	<u>\$6,300</u>
FY 2007- 4 visits x \$1,300		
FY 2008- 4 visits x \$1,575		
Expected Total Expenditures	<u>\$7,000</u>	<u>\$9,500</u>
Gain/Loss	\$0	\$0

- B. Effect on Other Institutional or Unit Programs if Fee is Disapproved:** If the fee is not approved, the School will need to utilize operational funds from the J.D. program. It is not fair to pass on expenses that are related to students participating in the program to our J.D. students who remain in Connecticut.

**C. Comparative Student Cost:**

UConn Storrs (2006)	\$475
UConn Law School (2006)	\$350
UConn Law School (2008 proposed)	\$475

**D. Student Approvals:** Fee proposal information was sent to all students. Students were invited to attend two fee hearings.

University of Connecticut  
School of Business  
Hartford and Stamford Executive MBA Program Fee  
Fiscal Years 2008 and 2009

**I. Proposed Action**

- A. Description of Fee:** The School of Business off-campus Executive MBA (EMBA) Programs are operated as educational extension fund activities. The EMBA programs are offered off-campus at Hartford and Stamford on weekends. Students do not pay University tuition, as they pay a total program fee. The comprehensive program fee includes the Graduate Matriculation Fee (GMF), the Infrastructure Maintenance Fee (IMF), a Parking Fee (Stamford only), and a refundable breakage fee.
- B. Description of Recommended Revision:** The current comprehensive program fee for the off-campus Executive MBA Programs is \$52,000 in Hartford and \$58,000 in Stamford. **We are requesting an increase to \$55,000 effective Fall of 2007 and \$58,000 effective Fall of 2008 for the Hartford EMBA program only. This represents an increase of 5.77% for Fall of 2007 and 5.45% for Fall of 2008.** The fees for the Stamford Executive MBA program shall remain unchanged through Fall of 2008. Please note that we do not increase the fees of the students once they are enrolled in our program.
- C. Basis for Requested Increase:** Approximately forty percent of the costs incurred to deliver the Executive MBA programs are salaries and fringe benefits. For the past several years, a majority of the cost pressures on these programs have been driven by the escalating costs of mandated salary increases and the market for new faculty hires.
- In addition to salaries, the program provides lodging, meals, laptops, books, cases and notebooks to the students. This makes up about twenty percent of the costs incurred to run the Executive MBA program. These costs continue to rise from year to year.
- D. Students Affected:** Incoming students enrolled in the Hartford EMBA program (approximately 25 per class) will be affected. Most of these students are mid to high level managers who are employed full-time. Most students get financial support (not all of them 100%) from their companies for their educational costs.
- E. Proposed Date of Revision Implementation:** The proposed date for implementing the fee increase from \$52,000 to \$55,000 is Fall 2007 and the fee increase from \$55,000 to \$58,000 is Fall 2008.

**II. Analysis**

- A. Fiscal Need for Fee Revision:** For the Class of 2008, starting in the Fall of 2006, the total comprehensive program fee in the Hartford EMBA program is \$52,000. This includes the GMF of \$42 per student, the IMF of \$43 per course. Additionally, the programs contribute to the cost of school-wide services.

The University of Connecticut School of Business was recently re-accredited by AACSB International (Association to Advance Collegiate Schools of Business), the hallmark of academic excellence among business schools. AACSB accreditation is a distinction earned



by fewer than 15% of business schools worldwide, and one that UConn has proudly held since 1958. The UConn School of Business also ranks among the nation's top 70 business schools according to *Business Week* and *U.S. News & World Report* and is frequently referred to as the #1 public business school in New England. UConn has also been ranked by *Forbes*, *The Wall Street Journal* and *The Princeton Review*.

The revenues generated by the Hartford and Stamford Executive MBA Programs also support critical School of Business initiatives, which are essential to maintaining and enhancing our success. In order to maintain this momentum, as well as offset the increases in expenses in FY08 and FY09, we are requesting that the Hartford EMBA Program fee be increased to \$55,000 effective Fall 2007 and to \$58,000 effective Fall 2008.

- B. Impact Statement:** The Executive MBA Program is designed to be self-supporting. If the fee increase is not approved, student services and course offerings would have to be modified. Further cutbacks would have a negative effect on our promotional expenditures and on the technology platform associated with delivering the curriculum. These actions could result in lower quality programs, in turn, negatively impacting future enrollments as well as revenues.
- C. Comparative Student Costs:** Below is a table that shows the comparative costs for EMBA Programs in the Hartford and Stamford areas for Fall 2006.

**Executive MBA Programs**

<b>Stamford Area</b>	<b>Cost</b>	<b>All Services Included</b>
Columbia University	\$120,195	No (airfare and laptop not included)
University of Pennsylvania	\$136,308	No (Int. trip & laptop not included)
NYU	\$115,000	No (no international trip)
Fordham University	\$75,000	Yes
<b>University of Connecticut</b>	<b>\$58,000</b>	<b>Yes</b>
University of New Haven	\$44,000	No (Int. trip & meals not included)
<b>Hartford Area</b>	<b>Cost</b>	<b>All Services Included</b>
Rensselaer	\$58,900	No (Int. trip & laptop not included)
<b>University of Connecticut</b>	<b>\$52,000</b>	<b>Yes</b>
University of New Haven	\$44,000	No (Int. trip & meals not included)
University of Hartford	\$45,000	No (Int. trip not included)

- D. Student Involvement in Fee Revision Proposal:** There has been no student involvement in this fee revision.