

UConn

UNIVERSITY OF CONNECTICUT

FY17 Budget Presentation

Board of Trustees

June 29, 2016

Agenda

1. FY17 UConn Budget Presentation
2. FY17 UConn Health Budget Presentation
3. Capital Budget Presentation

Overview

1. Protect academic excellence, provide strong student support, and support the research mission of the University.
2. Keep commitment to accessibility through increased student financial aid in the face of fiscal constraints.
3. UConn's FY17 budget is balanced due to careful management of expenses, operational efficiency gains, tuition increases and enhanced external revenues to mitigate against cuts in State funding.

Outstanding Academic Quality

Despite cuts in State funding and ongoing fiscal pressures, the University has made significant gains and improved academic quality.

UConn successes:

- Top 25 Public National University (19th) in *U.S. News and World Report*
- Decreased average time to degree to 4.2 years
- Increased number of class offerings by 33%
- Increased academic quality of students
- More than one in three CT high school seniors applying to UConn
- Over 36,000 applicants for the Fall of 2016, a record number
- Applications from all 50 states, Puerto Rico and 109 countries
- Fall 2015 entering class includes 68 valedictorians and 76 salutatorians
- SAT score is 3 points higher among applicants for Fall 2016

FY16 UConn Operating Budget vs. Forecast

In the face of \$17.4M of State cuts, with careful management, UConn will end FY16 with a small net gain of \$1.1M.

| | FY16 Budget (\$M) | FY16 Forecast (\$M) | Favorable / (Unfavorable) |
|-----------------------------------------|----------------------|------------------------|------------------------------|
| Revenues: | | | |
| Appropriation | 243.2 | 240.6 | (2.6) |
| Fringe Benefits Reimbursements | 153.5 | 145.8 | (7.7) |
| Total State Support | \$ 396.7 | \$ 386.4 | \$ (10.2) |
| Tuition | 346.8 | 353.0 | 6.2 |
| Fees | 117.4 | 122.0 | 4.6 |
| Grants & Contracts | 68.8 | 78.3 | 9.5 |
| Foundation/Endowment | 18.4 | 20.0 | 1.6 |
| Sales & Service Education | 18.4 | 19.5 | 1.1 |
| Auxiliary Enterprise Revenue | 215.7 | 210.1 | (5.6) |
| Other Revenue | 10.7 | 16.0 | 5.3 |
| Total Operating Fund | \$ 1,192.8 | \$ 1,205.3 | \$ 12.5 |
| Research Fund | 101.8 | 102.0 | 0.2 |
| Total Current Funds Revenues | \$ 1,294.6 | \$ 1,307.3 | \$ 12.7 |
| Expenditures: | | | |
| Personal Services | 507.8 | 500.3 | 7.5 |
| Fringe Benefits | 259.3 | 247.4 | 11.9 |
| Other Expenses/Equipment | 212.1 | 221.8 | (9.7) |
| Energy | 24.5 | 23.5 | 1.0 |
| Student Financial Aid | 146.5 | 153.3 | (6.8) |
| Debt Service/Projects | 38.0 | 56.3 | (18.2) |
| Total Operating Fund | \$ 1,188.2 | \$ 1,202.5 | \$ (14.3) |
| Research Fund | 104.2 | 103.7 | 0.5 |
| Total Current Funds Expenditures | \$ 1,292.4 | \$ 1,306.3 | \$ (13.8) |
| Net Gain/(Loss) Loss | \$ 2.2 | \$ 1.1 | \$ (1.1) |

Note: Use of decimals may result in rounding differences.

FY17 Updated Budget Gap

UConn was able to balance the FY17 budget despite a reduction of \$29.2M from the original FY17 adopted budget and an \$11.4M cut due to lapses.

| Updated Budget Gap | | \$M |
|----------------------------------------------------|--|----------------|
| Projected FY17 Budget Gap (as of Dec. 2015) | | (40.2) |
| FY17 State appropriation | | (29.2) |
| Lower fringe costs than previously budgeted | | 7.1 |
| Undergraduate tuition increase | | 12.8 |
| Graduate tuition and other increases | | 1.2 |
| No union or management general wage increases | | 19.0 |
| Strategic 3% cut from University units | | 18.0 |
| Full-year impact of FY16 mid-year cuts | | 9.2 |
| Other changes | | 2.5 |
| Total Changes | | \$ 40.6 |
| Revised Budget Gap | | \$ 0.4 |
| Cuts due to FY17 lapses, including fringe | | (11.4) |
| Reduction in maintenance, small projects, etc. | | 11.4 |
| FY17 Net Gain | | \$ 0.4 |

Note: Use of decimals may result in rounding differences.

FY17 University Operating Budget

Even with recent fiscal challenges, UConn is presenting a balanced budget for FY17.

Revenues (\$M)

| | |
|---------------------------------|-------------------|
| Appropriation | 223.0 |
| Fringe Benefits & Adjustments | 146.9 |
| Total State Support | \$ 369.9 |
| Tuition | 372.7 |
| Fees | 124.5 |
| Grants & Contracts | 79.3 |
| Foundation/Endowment | 20.0 |
| Sales & Service Education | 19.8 |
| Auxiliary Enterprise Revenue | 210.7 |
| Other Revenue | 18.3 |
| Total Operating Fund | \$ 1,215.2 |
| Research Fund | 104.6 |
| Total Operating Revenues | \$ 1,319.8 |

Expenditures (\$M)

| | |
|-------------------------------------|-------------------|
| Personal Services | 502.2 |
| Fringe Benefits | 258.3 |
| Other Expenses | 226.9 |
| Equipment | 13.9 |
| Energy | 25.2 |
| Student Financial Aid | 161.6 |
| Debt Service/Projects | 24.9 |
| Total Operating Fund | \$ 1,213.1 |
| Research Fund | 106.3 |
| Total Operating Expenditures | \$ 1,319.3 |
| Net Gain/(Loss) | \$ 0.4 |

Total State Support includes cut of (\$11.4M) due to FY17 lapses (as of 6/8/16).

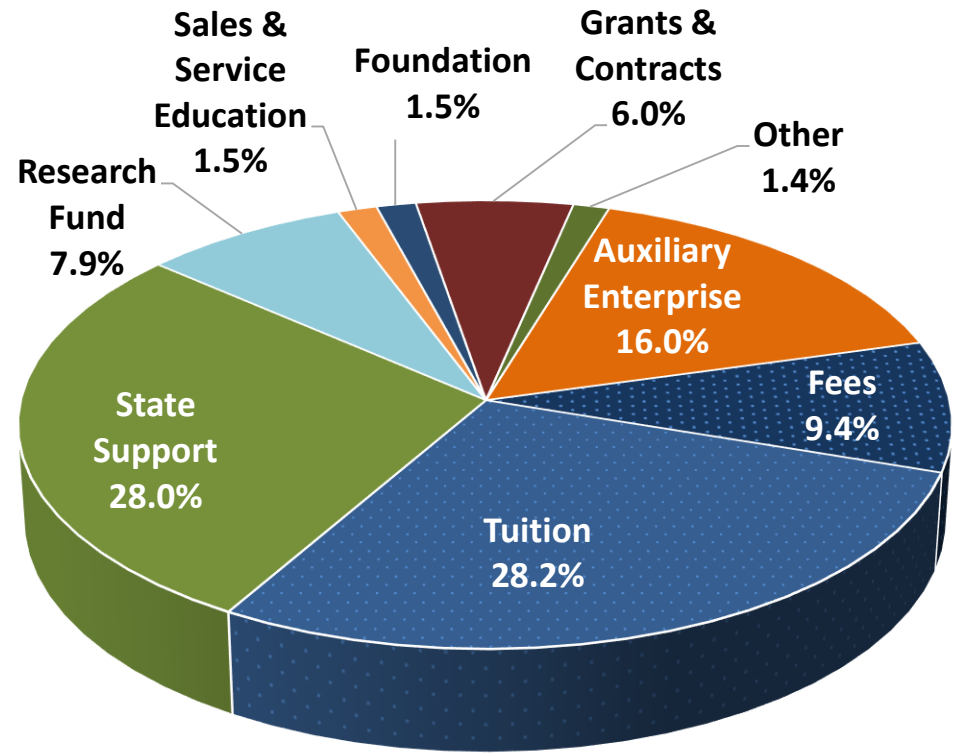
Note: Use of decimals may result in rounding differences.

FY17 Revenue Budget

Total revenue is expected to increase \$12.5M or 1.0% over the FY16 forecast.

Revenues (\$M)

| | |
|---------------------------------|-------------------|
| Appropriation | 223.0 |
| Fringe Benefits & Adjustments | 146.9 |
| Total State Support | \$ 369.9 |
| Tuition | 372.7 |
| Fees | 124.5 |
| Grants & Contracts | 79.3 |
| Foundation/Endowment | 20.0 |
| Sales & Service Education | 19.8 |
| Auxiliary Enterprise Revenue | 210.7 |
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| Total Operating Fund | \$ 1,215.2 |
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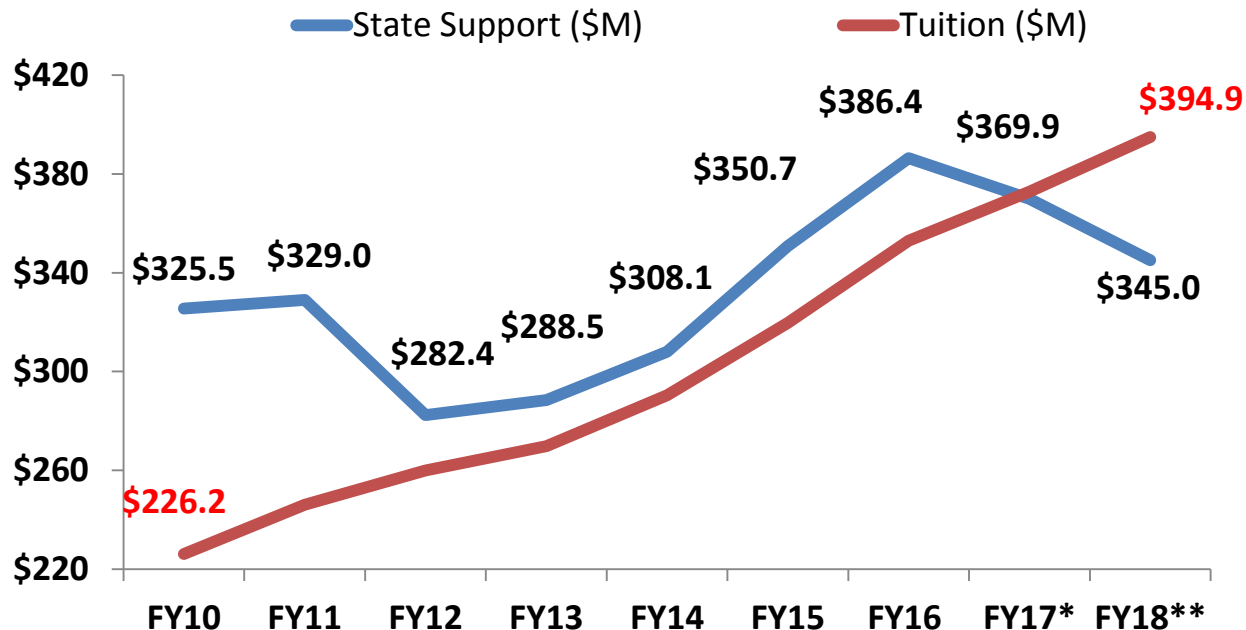


37% of total revenue is funded by students and their families through tuition and fees.

Note: Use of decimals may result in rounding differences.

Tuition is Largest Revenue Source

Starting in FY17, tuition is projected to be the largest revenue source, surpassing State support. Based on current projections, the gap will continue to grow in FY18.



*FY17 includes the appropriation and lapses as of 6/8/16.

**FY18 includes a 10% or \$36M assumed reduction from FY17 base appropriation per OPM letter dated 6/8/16.

Cuts to State Support

In FY17, UConn has already been cut \$11.4M and is at risk for additional \$19.0M. Since FY10, UConn has sustained \$86.9M in State reductions*, lost fringe and fund sweeps.

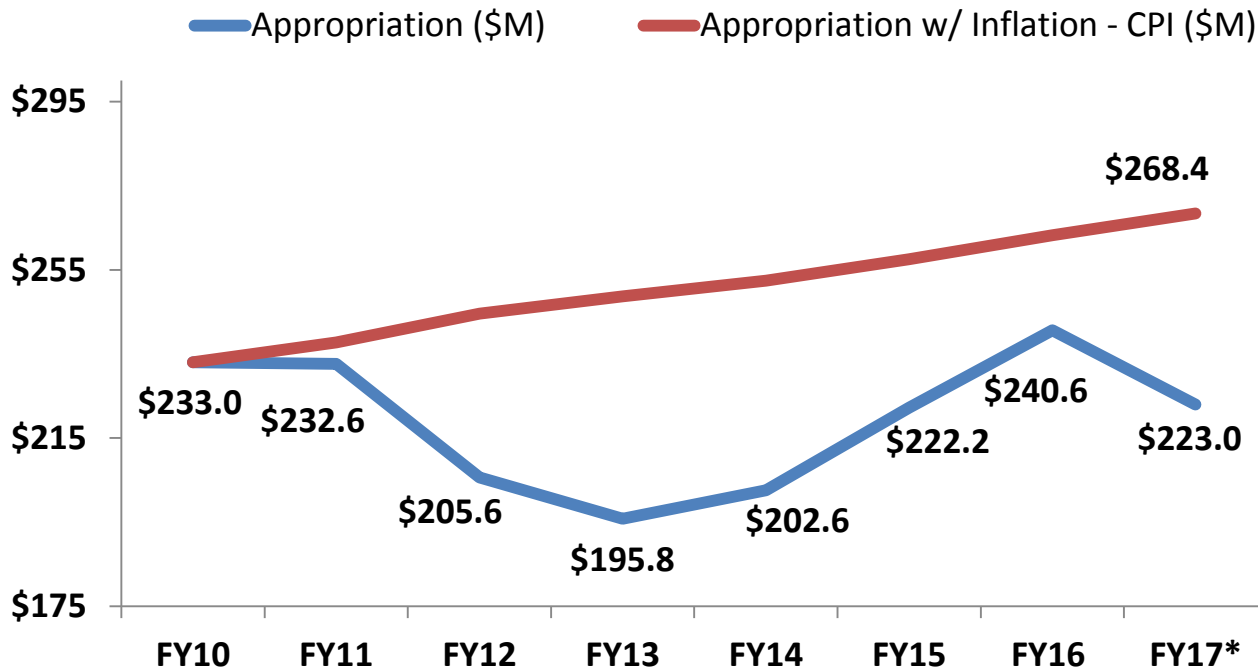
| UConn - Reductions, Fringe (Lost) and Fund Sweeps (\$M) | | | | | | | |
|---------------------------------------------------------|---------------|------------------|------------------------------|------------------|------------------|--|--|
| | Appropriation | Reduction | Lost Fringe due to Reduction | Fund Sweeps | Total Cut | | |
| FY10 | \$ 235.3 | \$ (2.3) | \$ (1.2) | \$ (8.0) | \$ (11.5) | | |
| FY11 | 233.0 | (0.4) | (0.2) | (15.0) | (15.6) | | |
| FY12 | 207.7 | (2.1) | (1.1) | - | (3.2) | | |
| FY13 | 206.1 | (10.3) | (5.2) | - | (15.5) | | |
| FY14 | 203.4 | (0.8) | (0.4) | - | (1.2) | | |
| FY15 | 229.6 | (7.4) | (3.7) | - | (11.1) | | |
| FY16 | 243.2 | (2.6) | (1.6) | (13.2) | (17.4) | | |
| FY17** | 229.9 | (6.9) | (4.5) | - | (11.4) | | |
| TOTAL | | \$ (32.8) | \$ (17.9) | \$ (36.2) | \$ (86.9) | | |

In addition to lapses already received, should the State budget dip into deficiency during FY17, the Governor has authority to make rescissions up to 5% or \$19.0M.

Note: Use of decimals may result in rounding differences.

State Appropriation

State appropriations have not kept pace with inflation. UConn tuition, fees, expense reductions and operational efficiencies must make up for the loss of funding.



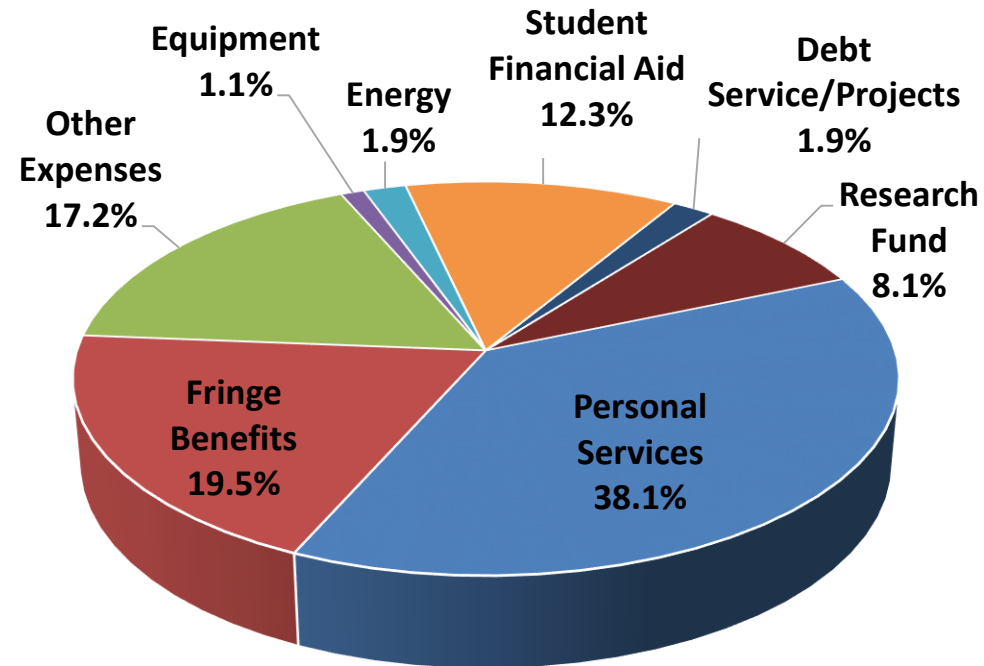
*FY17 includes the appropriation after lapses as of 6/8/16.

FY17 Expense Budget

Operating expenses are budgeted to increase \$13M or 1.0% over the FY16 forecast.

Expenditures (\$M)

| | |
|-------------------------------------|-------------------|
| Personal Services | 502.2 |
| Fringe Benefits | 258.3 |
| Other Expenses | 226.9 |
| Equipment | 13.9 |
| Energy | 25.2 |
| Student Financial Aid | 161.6 |
| Debt Service/Projects | 24.9 |
| Total Operating Fund | \$ 1,213.1 |
| Research Fund | 106.3 |
| Total Operating Expenditures | \$ 1,319.3 |

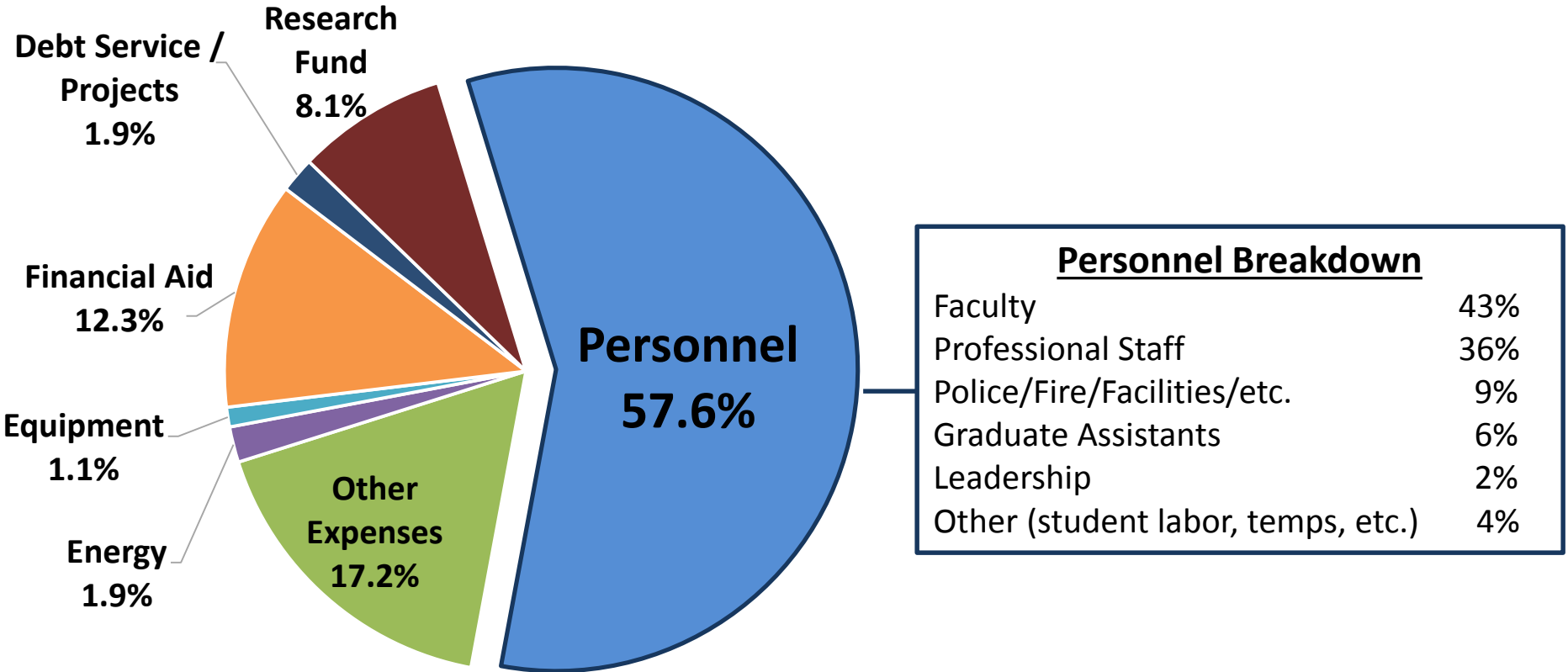


*Personal Services includes all salary costs for faculty, staff, graduate assistants, etc.

Note: Use of decimals may result in rounding differences.

Personal Services & Fringe Benefits

Personnel costs, including salaries and fringe benefits, account for almost 58% of UConn's total operating budget.



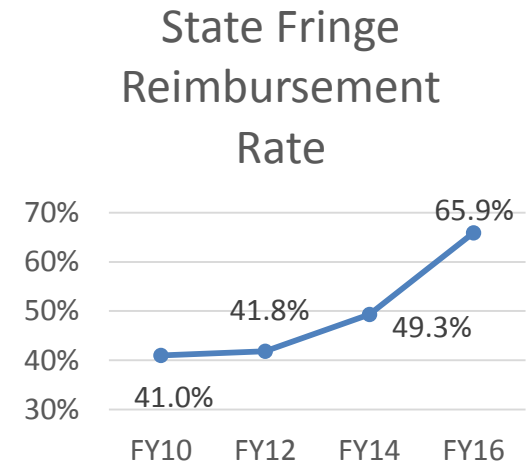
The State Appropriation covers about 56% of permanent employees

Note: Use of decimals may result in rounding differences.

Fringe Benefit Expenses

Total fringe benefit costs have grown by \$88M since FY13. The State Comptroller sets fringe rates, including retirement rates.

| Fringe Benefits (\$M) | FY13 | FY17 | FY13-17 Change |
|-------------------------------|---------|---------|----------------|
| Total Fringe Benefit Expenses | \$170.3 | \$258.3 | \$88.0 |
| State Fringe Reimbursement | \$88.9 | \$146.9 | \$58.0 |
| UConn Fringe Responsibility | \$81.4 | \$111.4 | \$30.0 |
| % of Expense State Pays | 52.2% | 56.9% | |



Even though UConn's State fringe reimbursement rate has increased over the past few years, our share of the fringe cost remains high at \$111.4M in FY17.

Financial Aid Expense

UConn remains committed to supporting students and is providing an additional \$11.2M in financial aid for FY17.

- The percentage of need-based financial aid to gross tuition is growing to 17.5% which is greater than last year and over the State's requirement of 15%.
- Need based financial aid is \$62.4M out of the \$95.9M University supported total.

| Financial Aid (\$M) | FY14 | FY15 | FY16 Forecast | FY17 Budget | FY16-FY17 Change |
|----------------------------|----------------|----------------|----------------|----------------|------------------|
| University Supported | \$77.9 | \$83.5 | \$84.7 | \$95.9 | \$11.2 |
| State | 9.4 | 11.2 | 14.1 | 13.3 | (0.8) |
| Federal (Pell/SEOG) | 24.3 | 25.6 | 27.0 | 27.8 | 0.8 |
| Other * | 20.5 | \$22.4 | 27.5 | 24.6 | (2.9) |
| Total Aid in Budget | \$132.1 | \$142.7 | \$153.3 | \$161.6 | \$8.3 |

*Other funding comes from the Foundation, Endowments and other University self-supported areas

Spend Smart

UConn managers have addressed cuts in funding over the last several years by identifying areas for expense reductions, revenue enhancements, cost avoidance, and/or operational efficiencies.

Through a program called Spend Smart, over 200 initiatives were implemented by over 37 departments, schools/colleges and units totaling nearly \$29M. A few examples include:

Center for Excellence in Teaching and Learning (CETL) – Reorganization of the Center for Continuing Studies into CETL ~\$3.5M. Supports students and faculty through online initiatives, robust academic outreach programs, and development of new entrepreneurial programs.

School of Business - Reconfiguration of classrooms at the Graduate Business Learning Center ~\$685k. Supports student needs by aligning course offerings with demand.

Office of the Controller – Development of a new purchase order invoice process ~\$295k.

School of Nursing – Creation of an electronic health records system for simulation laboratories ~\$78k. Better prepares students for careers in nursing.

Waterbury Campus - Re-organized information desk ~\$55k.

Animal Care – Replacement of automatic water system to water bottles ~\$13k.

Student Affairs – Consolidation of ticket sales to the Student Union Information Center/online ~\$10k. Offers the community one stop shopping and online options.

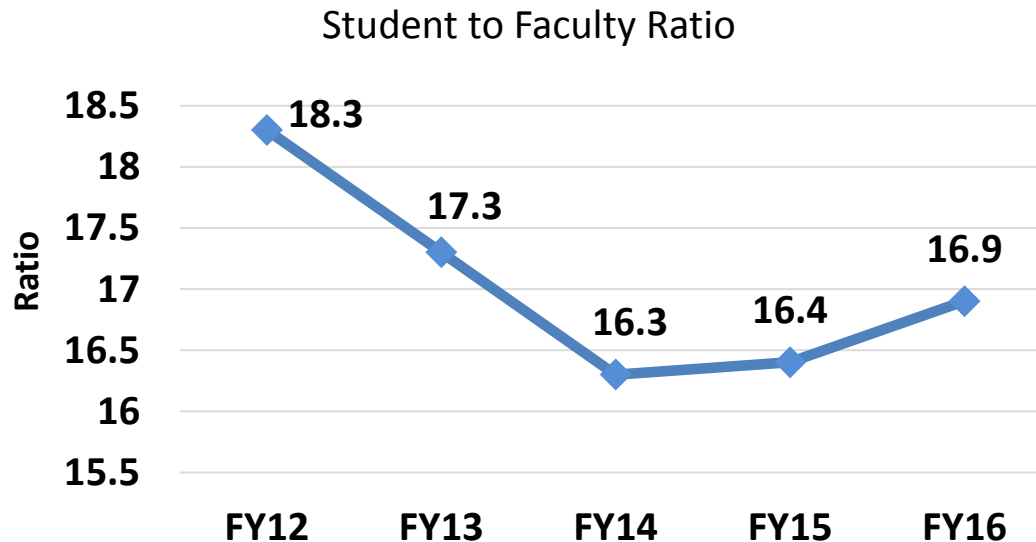
UConn is changing the way it does business.

To learn more visit: <http://budget.uconn.edu/spend-smart/>

Budget Impact on Faculty and Students

While the University continues to prioritize student and faculty needs, the impact of the budget cuts are being felt around campus.

The student to faculty ratio has increased to 16.9:1. This could potentially have an impact on retention and graduation rates and overall rankings.



UConn's goal is to reach a Student to Faculty Ratio of 15:1

Operating Budget Risks

✓ State Support

- State cuts have totaled \$86.9M since FY10, including the largest cut coming in FY16 at \$17.4M. We have already received additional cuts through lapses of \$11.4M and are at risk for a maximum of \$19M more in cuts during the fiscal year.
- FY18 does not look better and UConn has been asked to look at a 10% cut or \$36M from the FY17 appropriation for FY18.

✓ State Fringe Benefits

- The State FY17 fringe rates will not be released until the end of June. Actual rates could be higher than assumed.

✓ Collective Bargaining Increases

- Current assumption is 0% for FY17 collective bargaining increases.
- Uncertainty for FY18 and beyond.

✓ Fair Labor Standards Act (FLSA) Change

- With the maximum salary changing for qualifying overtime, UConn is still assessing the impact on our employees. It appears the financial risk may be around \$1.5M.

UConn HEALTH

FY16 Operating Budget vs. Forecast (\$M)

UConn Health will end FY16 ahead of budget by \$3.1M.

| | FY2016 Budget | FY2016 Forecast | Variance |
|-------------------------------------------------------------|--------------------------|----------------------------|------------------|
| <u>Revenues:</u> | | | |
| Tuition & Fees | \$ 22.6 | \$ 21.6 | \$ (1.0) |
| Research Grants and Contracts | 81.6 | 83.8 | 2.2 |
| Interns and Residents | 64.6 | 65.0 | 0.4 |
| Net Patient Care | 440.2 | 439.7 | (0.5) |
| Correctional Managed Health Care | 91.0 | 87.4 | (3.6) |
| Other Income | 48.6 | 45.6 | (3.0) |
| Total Revenue | \$ 748.6 | \$ 743.1 | \$ (5.5) |
| <u>Expenses:</u> | | | |
| Salary Expense | \$ 387.2 | \$ 384.9 | \$ (2.3) |
| Fringe Benefits | 200.9 | 200.4 | (0.5) |
| Medical/Dental House Staff | 52.6 | 52.4 | (0.2) |
| Correctional Managed Health Care | 91.0 | 87.4 | (3.6) |
| Outside & Other Purchased Services | 65.6 | 65.4 | (0.2) |
| Drugs/Medical Supplies | 79.5 | 77.6 | (1.9) |
| Other Expenses | 126.2 | 120.8 | (5.4) |
| Total Expenses | \$ 1,003.0 | \$ 988.9 | \$ (14.1) |
| <u>Excess/(Deficiency) of Revenues over Expenses</u> | \$ (254.4) | \$ (245.8) | \$ 8.6 |
| State Appropriation-Block Grant | 137.3 | 137.3 | - |
| State Supported Fringe Benefits | 101.2 | 102.2 | 1.0 |
| GF Appropriation Reduction | - | (1.4) | (1.4) |
| Workers Compensation Net of Appropriation | - | (1.1) | (1.1) |
| Transfer to State of CT | - | (4.0) | (4.0) |
| <u>Excess/(Deficiency)</u> | \$ (15.9) | \$ (12.8) | \$ 3.1 |

UConn Health Budget Gap (\$M)

| | |
|--------------------------------------|------------------|
| FY2016 Forecast | (12.8) |
| Reflect the current State Support | (23.3) |
| New Building and maintenance expense | (9.6) |
| New Employee and Fringe expense | (8.9) |
| Projected Deficit | \$ (54.6) |
| | |
| Workforce reductions | 15.2 |
| Departmental review | 1.2 |
| Clinical Revenue | 15.9 |
| Managerial Furlough | 0.4 |
| Print services and minor equipment | 1.1 |
| Medical Supplies and Other expenses | 1.3 |
| Research revenue | 2.1 |
| Tuition | 1.5 |
| Total Changes | \$ 38.7 |
| | |
| Revised Funding Gap | \$ (15.9) |

FY17 UConn Health Operating Budget (\$M)

| | FY2016 Forecast | FY2017 Proposed Budget | Variance |
|-------------------------------------------------------------|----------------------------|---------------------------------------|-----------------|
| <u>Revenues:</u> | | | |
| Tuition & Fees | \$ 21.6 | \$ 23.1 | \$ 1.5 |
| Research Grants and Contracts | 83.8 | 89.8 | 6.0 |
| Interns and Residents | 65.0 | 63.3 | (1.7) |
| Net Patient Care | 439.7 | 464.6 | 24.9 |
| Correctional Managed Health Care | 87.4 | 86.0 | (1.4) |
| Other Income | 45.6 | 46.4 | 0.8 |
| Total Revenue | \$ 743.1 | \$ 773.2 | \$ 30.1 |
| <u>Expenses:</u> | | | |
| Salary Expense | \$ 384.9 | \$ 388.0 | \$ 3.1 |
| Fringe Benefits | 200.4 | 204.5 | 4.1 |
| Medical/Dental House Staff | 52.4 | 52.5 | 0.1 |
| Correctional Managed Health Care | 87.4 | 86.0 | (1.4) |
| Outside & Other Purchased Services | 65.4 | 69.1 | 3.7 |
| Drugs/Medical Supplies | 77.6 | 81.4 | 3.8 |
| Other Expenses | 120.8 | 125.8 | 5.0 |
| Total Expenses | \$ 988.9 | \$ 1,007.3 | \$ 18.4 |
| <u>Excess/(Deficiency) of Revenues over Expenses</u> | \$ (245.8) | \$ (234.1) | \$ 11.7 |
| State Appropriation-Block Grant | 137.3 | 123.8 | (13.5) |
| State Supported Fringe Benefits | 102.2 | 94.6 | (7.6) |
| GF Appropriation Reduction | (1.4) | - | 1.4 |
| Workers Compensation Net of Appropriation | (1.1) | (0.2) | 0.9 |
| Transfer to State of CT | (4.0) | - | 4.0 |
| <u>Excess/(Deficiency)</u> | \$ (12.8) | \$ (15.9) | \$ (3.1) |

State Support

In FY17, UCH has already been cut by \$23.3M, which includes the \$6.5M lapse and the \$16.8M cut from the FY17 adopted budget. UCH is at risk for an additional \$12.0M of rescissions in FY17.

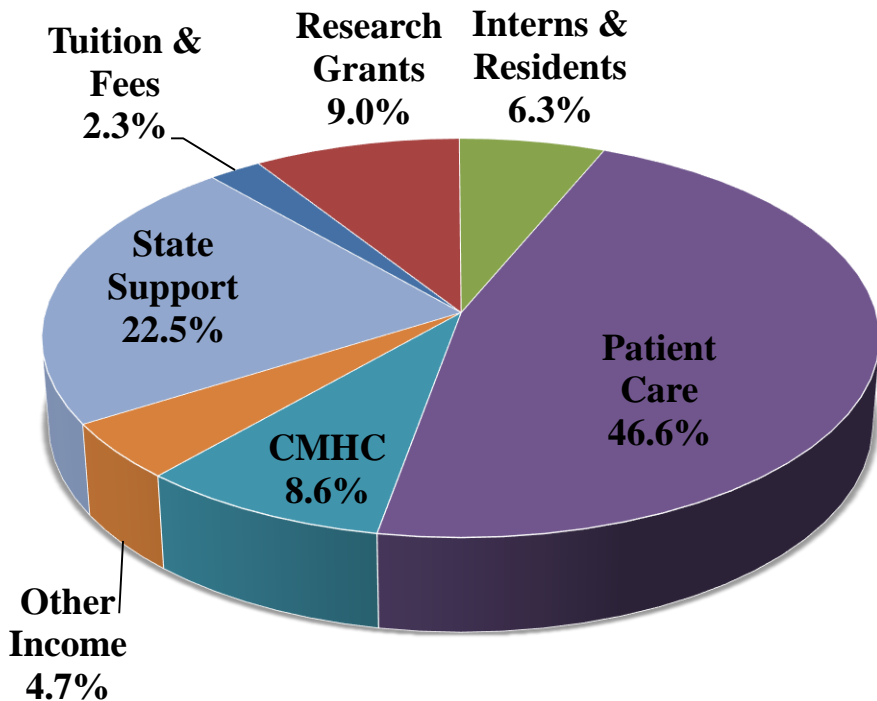
UCH - Reductions, Lost Fringe and Fund Sweeps (\$1M)

| | Appropriation | Reduction * | Lost Fringe due to Reduction | Fund Sweeps | Total Cut |
|--------------|----------------------|--------------------|---------------------------------------------|--------------------|------------------|
| FY10 | \$ 119.0 | \$ (1.2) | \$ (0.5) | \$ (10.0) | \$ (11.8) |
| FY11 | 119.3 | (0.2) | (0.1) | (10.0) | (10.3) |
| FY12 | 109.7 | (1.2) | (0.6) | - | (1.8) |
| FY13 | 112.7 | (4.1) | (2.0) | - | (6.1) |
| FY14 | 125.5 | (0.5) | (0.3) | - | (0.8) |
| FY15 | 135.4 | (4.2) | (2.4) | - | (6.6) |
| FY16 | 144.3 | (0.4) | (0.2) | (4.0) | (4.6) |
| FY17** | 130.5 | (4.0) | (2.5) | - | (6.5) |
| TOTAL | \$ | (15.9) | \$ (8.6) | \$ (24.0) | \$ (48.5) |

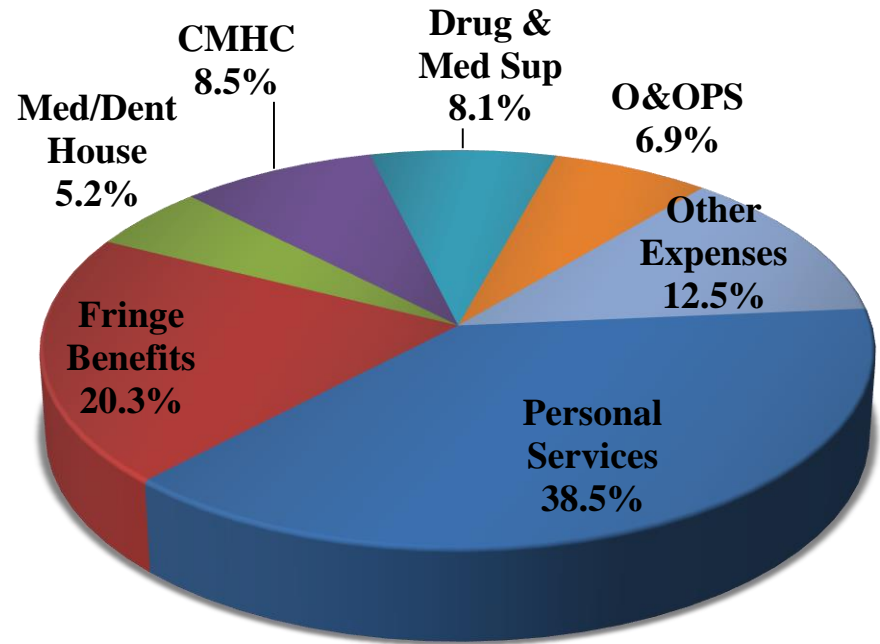
In addition to lapses already received, should the State budget dip into deficiency during FY17, the Governor has authority to make rescissions up to 5% or \$12.0M.

UConn Health FY17 Budget

Revenue Budget \$991.4M



Expenditure Budget \$1,007.3M



UConn Health FY17 Spending Plan (\$M)

| | | | |
|----------------------------------------------|----|---------------------|------------------------------|
| Total Operating Revenue | \$ | 773.2 | |
| State Support | | 218.2 | |
| Restricted Capital Balances: | | | |
| Use Allowance | | 5.6 | |
| State Bond Funds | | 44.4 | |
| Departmental /Grant Funds | | <u>1.0</u> | |
| Total Available for Spending | | | \$ 1,042.4 |
| Total Operating Expenses (less depreciation) | \$ | 969.9 | |
| Current Approved Capital Projects | | 2.5 | |
| Working Capital Needs | | 2.0 | |
| FY 2017 Capital Spending | | 12.0 | |
| State Bond Funds | | 43.9 | |
| Use Allowance | | 5.6 | |
| Departmental /Grant Funds | | 1.0 | |
| Principal Payment on Debt | | 5.5 | |
| Total Spending Plan | | | \$ 1,042.4 |
| | | | <u> </u> |
| | | Excess/(Deficiency) | <u> -</u> |

UConn Health FY17 Operating Budget Risks

- Appropriation reductions, lost fringe, and fund sweeps
- Unsettled contracts with all unions
- Workers' Compensation expenses
- Payor mix and volume
- Provider based reimbursement
- Medicaid Reimbursement
- New University Tower– minimal historical data
- Retirement rate not final – to be received at the end of June 2016
- Hybrid Plan employee conversion – SAG award – IRS determination letter

Capital Budget Program

Capital Budget Program

- Thanks to the strong support from the State via UCONN 2000 - NextGenCT & Bioscience CT, UConn continues the transformation of modernizing, rehabilitating and expanding the physical plant of the University.
- In an effort to manage all University fund sources in a more strategic manner, UConn is presenting an all funds capital budget.

Major Building Openings in FY17

The first 3 major projects of the NextGenCT capital program will be completed this summer.



Monteith Building Renovation

- This 73,000 square-foot building will be the new home for the Math Department
- Budget of \$25M



Putnam Refectory Renovation

- This 42,000 square-foot dining hall is undergoing major renovations, will service new Next Generation Connecticut Residence Hall
- Budget of \$23M

Next Generation Connecticut Hall

- New 212,000 square-foot facility, with 725 new beds + staff & director apartments
- Budget of \$105M



FY17 Capital Budget

The State has deferred \$26M of bond funding to FY18, reducing the FY17 amount from \$266.4M to \$240.4M.

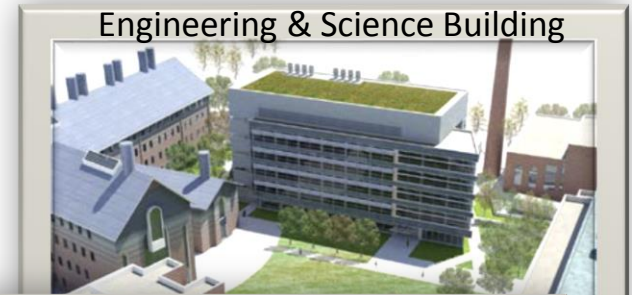
| NextGenCT / Bioscience CT* Funding - UCONN 2000 GO Bonds | | |
|----------------------------------------------------------|----------------------|-----------------------------------------------------------------------------------------------------------------|
| NextGenCT | \$179,290,000 | DM, Equipment, Hartford Campus, Residential Life, Academic & Research Facilities-Gant, Engineering, Fine Arts |
| Bioscience CT | 61,110,000 | DM, Equipment, Main Building, Medical School Academic Building, Hospital (Clinic Building) |
| Total UCONN 2000 GO Bonds | \$240,400,000 | |
| Other - UConn Funds | 34,152,000 | Student Recreation Center, ESCO, Residential Life, Nathan Hale Debt, Athletics Facilities, Etc. |
| Total Capital Budget | \$274,552,000 | All capital projects costing \$500K or more are submitted for Board action on a project by project basis |

*NextGenCT and Bioscience CT are part of the UCONN 2000 Act

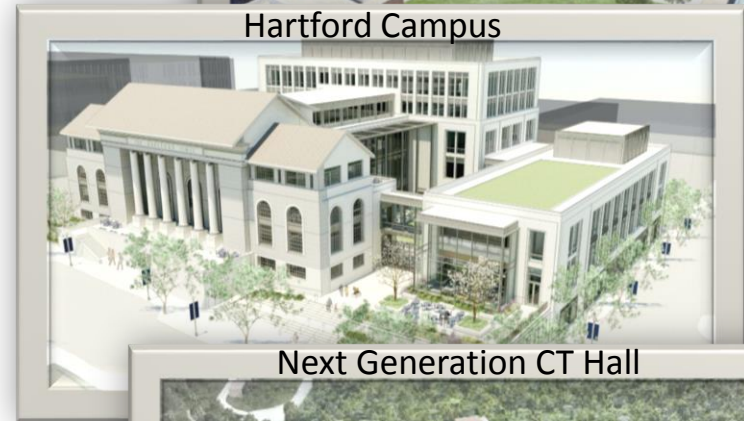
NextGenCT Projects under Construction

| Major Projects in Construction (\$M) | FY17 Funds | Total Budget | Estimated Completion |
|---------------------------------------------------|------------|--------------|----------------------|
| Monteith Renovation | \$1.5 | \$25 | Aug 2016 |
| Putnam Renovation | 3.7 | 23 | Aug 2016 |
| Central Campus Infrastructure Repair | 13.8 | 15 | Jan 2019 |
| North Eagleville Road Infrastructure Repair-PIIIa | 15.7 | 20 | Fall 2016 |
| Engineering & Science Building | 17.1 | 95 | July 2017 |
| Hartford Acquisition & Renovation | 68.4 | 140 | July 2017 |
| South Campus Complex Envelope Repair | 4.2 | 18 | Nov 2016 |
| Next Generation CT Hall | 9.4 | 105 | Aug 2016 |
| ESCO – Steam Lines (UConn funds) | 16.4 | 28 | Spring 2017 |
| DM/Renovations/Equip (incl. \$2M UConn funds) | 25.3 | | Varies |

Total: \$157.1M Bond Fund + \$18.4M UConn Funds=\$175.5M



Engineering & Science Building



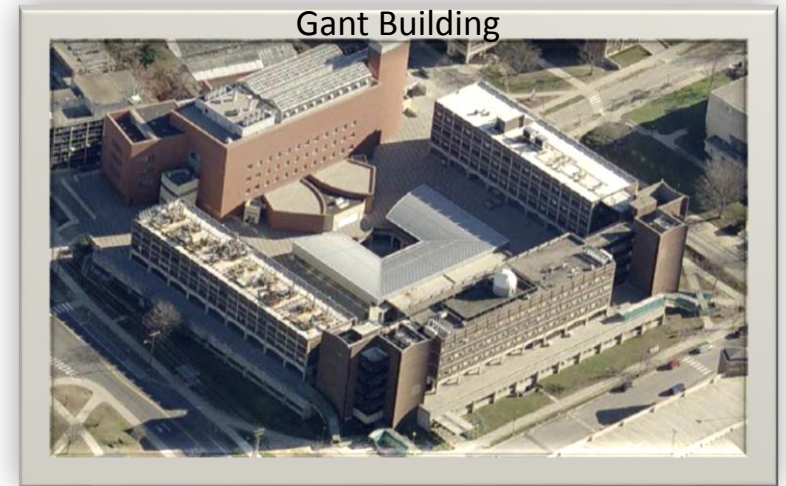
Hartford Campus



Next Generation CT Hall

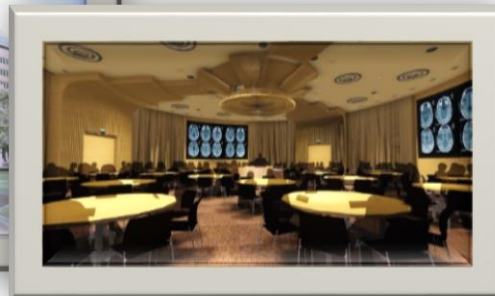
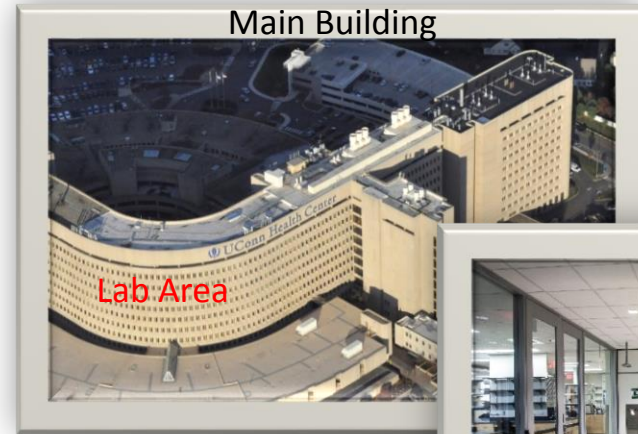
NextGenCT Projects in Planning/Design

| Major Projects in Planning/Design (\$M) | FY17 Funds | Total Budget | Estimated Completion |
|----------------------------------------------------------------|------------|--------------|----------------------|
| Gant Renovations | \$2.2 | \$180 | Dec 2022 |
| Fine Arts Addition | 3.7 | 23 | Fall 2018 |
| Utility GIS Mapping | 2.4 | 3 | Spring 2017 |
| South Campus Commons | 2.7 | 4 | TBD |
| Student Recreation Center (UConn funds) | 6.8 | 100 | Jan 2019 |
| DM / Renovations (incl. \$8.9M UConn funds) | 17.4 | | Varies |
| Total: \$22.2M Bond Funds + \$15.7M UConn Funds=\$37.9M | | | |



Bioscience CT Major Projects

| Major Projects (\$M) | FY17 Funds | Total Budget | Estimated Completion |
|-----------------------------------------|---------------|--------------|----------------------|
| Main Building: Lab Renovation Project 2 | \$22.8 | \$41 | Feb 2017 |
| Academic Building Addition & Renovation | 4.6 | 36 | April 2017 |
| Clinic Building "C" Renovation | 29.6 | 92 | Aug 2018 |
| DM/Equipment | 4.1 | | Varies |
| Total | \$61.1 | | |



Capital Program Risks

- For FY17, the State has deferred \$26M of authorization until FY18.
 - The program depends upon the economic health of the State and additional deferrals are a possibility in the future.
 - Delaying a project today could equal higher costs in the future.
 - Starting/stopping projects would affect UConn's reputation and bid responses/competitive pricing.
- UConn bridging funding for Capital Projects.
 - UConn funding was used to pay ~\$70 million of construction bills, which was reimbursed with April 2016 bond issuance.
 - Projecting use of ~\$125M of UConn funds prior to spring 2017 bond issuance.
- Many needs have been identified which are not fully funded or included in the current capital plan (i.e. deferred maintenance, athletic facilities), and funding strategies will need to be identified.
- Funding for UCH ends in FY18.

For a copy of this presentation,
please visit:

finance.uconn.edu/budgetworkshop6-29-16/