

April 27, 2016

TO: Members of the Board of Trustees

FROM: Scott A. Jordan

Executive Vice President for Administration and Chief Financial Officer

Mun Y. Choi

Provost and Executive Vice President for Academic Affairs

RE: Fiscal Year 2017 Program and Course Fees for the University of Connecticut,

Storrs and Regional Campuses

### RECOMMENDATION:

That the Board of Trustees approve a schedule of specific academic program and course fee adjustments effective beginning Fiscal Year 2017, as detailed in the attached. No Institutional or Student fee increases are proposed for FY17.

### BACKGROUND:

The University has established three categories of fees.

### 1) INSTITUTIONAL FEES

Institutional Fees require central administrative approval and include fees such as Room, Board, and Infrastructure Maintenance Fees. The administration is not proposing any fee increases in this category for FY17. The board rates for the new Next Generation Hall will be aligned with the existing approved rate structure.

### 2) ACADEMIC FEES

Academic Fees includes specific program or course fees and are approved by a committee led by the Provost's Office. Academic Program fees are applied to all students within a specific program. The majority of program fees are from self-supporting programs that are at the graduate level. Academic course materials fees are assessed for essential consumables, instructional materials and other direct costs (such as equipment rentals, art supplies and field experiences) that are specific to particular courses and majors. See attached for the summary of recommended rates for new and existing academic program and course fees.

Office of the Executive Vice President for Administration and Chief Financial Officer 352 MANSFIELD ROAD, UNIT 1122 GULLEY HALL STORRS, CT 06269-1122 PHONE 860.486.3455 FAX 860.486.1070 Adjustments to program or course fees originate with program directors and/or deans in the relevant School or College. The Dean submits a proposal to the Committee, which includes relevant factors such as an assessment of the students who will be impacted, the fiscal need for the adjustment, expected outcome if the adjustment is denied, and comparative student costs with competitive institutions. Additionally, for course fees, departments are required to provide documentation demonstrating the cost of consumables and other items which are vital to the pedagogy of the course or major, which will be provided to students. The Committee also requires that programs inform current and future students of fee adjustments, and provide an opportunity for feedback. In cases where a compelling justification is given for the adjustment, the proposal is approved by the Committee and presented to university leadership.

### 3) STUDENT FEES

Student Fees include the General University Fee, student activities, etc. and are vetted and proposed through the Student Activity and Service Fee Advisory Committee (which includes students, faculty and administrative representatives). The university is not proposing any fee increases in this category for FY17.

Attachments

## University of Connecticut (Storrs & Regional Campuses) Summary of Recommended Adjustments to Academic Program Fees Fiscal Year 2017

% Increase

FY 2017

FY 2016

114.3%

Proposed Per Course

\$750

\$350

Per Credit

\$1,025 \$1,190 \$1,190 \$1,190

3.0% 3.0% 3.0% 3.0%

3.0%

\$1,263

\$733

Per Program

\$14,317

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| School of Engineering - Master in Engineering (MENG)                                    | 8688    |
|---|---------|
| School of Law - LL,M. Energy & Environmental Law  | \$1,155 |
| School of Law - LL.M. Human Rights and Social Justice                                   | \$1,155 |
| School of Law - LL.M. U.S. Legal Studies  | \$1,155 |
| School of Law - LL.M. Intellectual Property Law and Information Governance <sup>2</sup> | ı       |
| School of Law - LL.M. Insurance Law   | \$1,226 |
| School of Nursing - Certificate Entry in Nursing BS (CEIN_BS)                           | \$698   |
|   |         |
| School of Law - Three Year JD/MBA Dual Degree Program <sup>3</sup>                      | ı       |

<sup>1</sup>Increased cost per course is partially offset by reduction of required courses from five courses to four courses.

<sup>&</sup>lt;sup>2</sup>This is a new program which did not enroll students in FY16.

<sup>&</sup>lt;sup>3</sup>The program fee equates one semester of in-state, full-time, day division School of Law tuition plus mandatory fees. This fee will be charged in the sixth and final semester, simultaneous to tuition and fees ordinarily due in the sixth semester. Students who graduate after the sixth fall/spring semester will not be subject to the

The Provost & Executive Vice President and the Executive Vice President for Administration and Chief Financial Officer have reviewed and by consensus endorsed the following recommendations and adjustments for FY17. The following recommendations are forwarded for consideration and approval. Unless otherwise noted, these adjustments are proposed for implementation in fall 2016.

### FEE BASED PROGRAMS

### **School of Business**

### Health Care IT Certificate Program

**Recommendation:** To approve an increase to the fee-per-course of the one-year, non-credit, Health Care IT Certificate Program from \$350 per course to \$750 per course. This certificate program has been redeveloped and now requires four courses rather than five. The total proposed course fee to complete the program is \$3,000.

**Justification:** The fee for this program has not been revised in many years and the current fee structure is not financially viable. The School of Business fully redesigned the program and the increased fee is required to deliver the reinvigorated curriculum. Presently, the program requires completion of five courses. Although the proposed per-course fee increase is substantial in relative terms, this is somewhat offset by the redesigned curriculum which requires the completion of four courses.

### School of Engineering

### Master in Engineering (MENG)

**Recommendation:** To approve an increase of approximately 14% to the Master of Engineering (MENG) program fee. The fee would increase from \$898 to \$1,025 per credit. The standard MENG program requires completion of 27 credits: the total proposed cost of per-credit fees to complete the program is \$27,675.

Justification: The current fee of \$898 per credit has been in effect since fall 2011. Since this time, personnel costs have increased substantially, as has comparable graduate tuition. Moreover, UConn's MENG program is the lowest cost program when compared with competitive professional engineering programs in the region. In the absence of this fee increase, instruction, student support and program visibility will be negatively impacted.

### School of Law

### LL.M. Program Fees

Recommendation: To approve an increase of approximately 3% for all LL.M. program fees.

The LL.M. programs in US Legal Studies, Human Rights & Social Justice and Energy & Environmental Law presently charge \$1,155 per credit or \$27,720 for the entire program. The revised fee would increase to \$1,190 per credit or \$28,560 for the entire program. This fee structure would also apply to the new LL.M. in Intellectual Property Law and Information Governance.

The LL.M program in Insurance Law presently charges \$1,226 per credit or \$29,424 for the entire program. The revised fee would increase to \$1,263 per credit or \$30,312 for the entire program.

**Justification:** The fee increase will appropriately allocate the cost of providing distance learning to LL.M. students. The fee increase is also necessary to meet higher salary and fringe costs, and support shared resources including the Law Library. The LL.M. programs require investment in staff support and marketing to facilitate program growth.

### Three-Year JD/MBA Dual Degree Program Fee

**Recommendation:** To approve the implementation of a program fee equivalent to one semester of full-time, in-state law tuition and mandatory fees (day division) for the new condensed three-year JD/MBA dual degree program.

Justification: The condensed three-year JD/MBA dual degree program offers students a great value proposition by allowing them to return to the workforce one year earlier than under the traditional four year program. However, the reduction from eight semesters to six semesters result in a significant reduction in tuition revenue to the University that is required to support instructional and other fixed costs. The proposed fee would be charged in the sixth semester of study, simultaneous to tuition and other required fees that will be charged during that semester. The fee will only be assessed where a student elects to graduate in the sixth semester. If a student elects to continue study beyond three years, the fee will not be assessed.

It is expected that the three-year JD/MBA will be a recruitment tool for the Law School to attract high quality students who may otherwise elect to pursue a three-year program at other competitive institutions. The program requires completion of six Law credits during the summer at the approved rate.

### **School of Nursing**

### Certificate Entry into Nursing BS Program Fee

**Recommendation:** To approve an increase of approximately 5% to the Certificate Entry into Nursing BS (CEIN\_BS) program fee. This would result in a total program fee of \$32,985 for the cohort entering the program in January 2017. The proposed fee equates to \$733 per credit.

Justification: The fee increase will enable the program to offer a competitive level of compensation to adjunct instructors and recruit the best educators to the University. The School also plans to hire two additional full-time faculty members to teach exclusively in the CEIN\_BS program. Hospitals are also requiring smaller faculty/student ratios for clinical experiences, and as such a fee increase is required to support the cost of delivering additional sections.

### **Summer and Winter Intersession Course Fees**

### Limit on Per-Credit Course Fees Assessed during the Summer and Winter Intersession

**Recommendation:** To eliminate any existing caps on total per-credit course fees charged during the summer and winter intersession, except where an individual program wishes to impose a cap and publishes this online, or in marketing materials.

**Justification:** Instruction during the Summer and Winter Intersessions is funded exclusively by percredit fees assessed to enrolled students. Ordinarily, the University must charge students for every credit hour of study taken during these terms. For a variety of reasons, certain programs may wish to implement a cap on the maximum credits that an individual student will be charged in a given summer or winter intersession. These programs must be prepared to offer these courses in a fiscally sustainable manner, with reduced revenue.

### **TUITION BASED PROGRAMS**

### School of Law

Accelerated Honors/Law Program

**Recommendation:** To approve the tuition structure for the new Accelerated Honors/Law Program.

The Accelerated Honors/Law Program will enable matriculated undergraduate Honors students to be concurrently admitted to the UConn School of Law at the conclusion of their junior year. This will allow students to complete an Honors undergraduate degree, as well as a J.D., in six years, rather than seven years when pursued independently.

Undergraduate degrees will be conferred after the senior year of study is complete, and all undergraduate credit requirements are satisfied. Although students will participate in School of Law classes during their senior year, students will continue to be assessed undergraduate tuition and fees during this time. Students will be assessed School of Law tuition and fees after their undergraduate degree has been conferred (as they complete the final two years in the program.) Students will complete all academic requirements in both existing degree programs.

**Justification:** The Accelerated Honors/Law Program enables advanced undergraduate students to complete their undergraduate and J.D. degrees in six years. This represents a significant cost reduction to students as they will save the cost of one year of School of Law tuition and fees when compared with the cost to complete both degrees independently.

### **COURSE FEES**

### **School of Fine Arts**

### Music Major Fee

**Recommendation:** To approve two revisions to the existing Music & Music Education Major Fee: 1) exclude Music Education majors, and revise fee description to 'Music Major Fee' and 2) allow non-music majors who wish to participate in applied music lessons to be assessed the existing \$500/semester fee.

Justification: Music Education majors (MUED & EDMU) no longer derive any benefit from the fee and must not be charged.

Applied music lessons are not currently offered for credit to any student who is not majoring in music. The proposal to extend the existing major fee to non-music majors will make it financially viable for the department to offer this option when students elect to enroll in the one-credit MUSI 1221, Secondary Applied Lessons. This fee will substantially offset the expenses required to offer fourteen, half-hour lessons to these students. These lessons cost the department at least \$520 in direct instructional costs.

### University of Connecticut (Storrs and Regional Campuses) Summary of Recommended Adjustments to Academic Material Course Fees Fiscal Year 2017

Academic Material Course Fees are assessed for essential consumables, instructional materials and other direct costs (such as equipment rentals and field experiences) that are specific to particular courses and majors.

|  |               |                    |               | 8                   | Fee Per Semester                  |
|--|---------------|--------------------|---------------|---------------------|-----------------------------------|
| Course Fees <sup>A</sup>                                   | E. Cur        | FY 2016<br>Current | FY ?<br>Prop  | FY 2017<br>Proposed | Notes                             |
|  | E             |                    | e             | ř                   | 2 1                               |
| Ceramic Art: Materials and Methods (ART 3003)              | ^             | •                  | <del>^</del>  | Ç                   | New/Level 5                       |
| Chemical Principles and Applications (CHEM 1122)           | <del>69</del> | 20                 | S             | 25                  | Decrease/Level 3                  |
| Fundamentals of General Chemistry (CHEM 1124)              | <del>∽</del>  | 20                 | S             | 15                  | Decrease/Level 2                  |
| Fundamentals of General Chemistry (CHEM 1126)              | છ             | 75                 | S             | 10                  | Decrease/Level 1                  |
| General Chemistry (CHEM 1127)                              | S             | 10                 | ∽             | 20                  | Increase/Level 2                  |
| Enhanced General Chemistry (CHEM 1138)                     | S             | 75                 | S             | 30                  | Decrease/Level 2                  |
| Honors General Chemistry (CHEM 1147)                       | છ             | 75                 | <del>60</del> | 20                  | Decrease/Level 2                  |
| Organic Chemistry Laboratory (CHEM 2242)                   | છ             | 75                 | <del>∽</del>  | 30                  | Decrease/Level 3                  |
| Organic Chemistry Laboratory (CHEM 2446)                   | S             | 75                 | <del>∽</del>  | 50                  | Decrease/Level 4                  |
| Instrumental Analysis I (CHEM 3334)                        | <del>∽</del>  | 75                 | ↔             | 20                  | Decrease/Level 2                  |
| Physical Chemistry Laboratory (CHEM 3565)                  | <del>69</del> | 75                 | છ             | 25                  | Decrease/Level 3                  |
| Microbe Hunting: Crowdsourcing (MCB 3895 - 1 section only) | <del>∽</del>  | ٠                  | ↔             | 75                  | New/Level 5                       |
| Molecular Principles of Physiology (PNB3264W)              | <del>∽</del>  | 1                  | S             | 30                  | New/Level 3                       |
| Psychology (PSYC 3250 / 3250W)                             | <del>69</del> | ٠                  | ↔             | 75                  | New/Level 5                       |
| Psychology (PSYC 3251)                                     | છ             | •                  | <del>∽</del>  | 75                  | New/Level 5                       |
| Psychology (PSYC 3252)                                     | S             | •                  | <del>∽</del>  | 75                  | New/Level 5                       |
| Psychology (PSYC 3253)                                     | છ             | 1                  | ↔             | 50                  | New/Level 4                       |
| α.   |               |                    |               |                     |                                   |
| Major Fees   |               |                    |               |                     |                                   |
| Music Major Fee  | 8             | 500                | ↔             | 200                 | Revision to Scope of Existing Fee |

A Course Fees are assessed at pre-determined levels unless the fee existed prior to the Academic Materials Fees process. There is flexibility at level 3 and below to charge actual cost. Level 1 = \$10, Level 2 = \$20, Level 3 = \$35, Level 4 = \$50, Level 5 = \$75

<sup>&</sup>lt;sup>B</sup>Major fees are assessed based on a students matriculation in the relevant major.

# Residential Life Current 2015 - 16 and Proposed 2016 - 17 Room Rates

(Includes Next Generation Hall double and single room rates)

|        |  | 2015 - 16          | Proposed 2016 - 17 | Dollar Increase |
|--------|--|--------------------|--------------------|-----------------|
| Rate   | Room Type  | Semester / Year    | Semester / Year    | Semester / Year |
| Rate 1 | Regular Double Triple - Traditional Residence Hall Quad - Four Person Room Northwood Apartments (Double in 2 Bedroom/3 Person) NextGeneration Double   | \$3,330 / \$6,660  | \$3,330 / \$6,660  | no increase     |
| Rate 2 | Busby/Garrigus Suites Triples<br>Nathan Hale Inn Triple  | \$3,659 / \$7,318  | \$3,659 / \$7,318  | no increase     |
| Rate 3 | Busby/Garrigus/South Suites Double Husky Village Mansfield Apartments Northwood Apartments (Single in 2 Bed/2 Person - Grads only) Northwood Apartments (Single in 2 Bed/2 Person - Undergrads) Regular Single Shippee C Section NextGeneration Single | \$4,078 / \$8,156  | \$4,078 / \$8,156  | no increase     |
| Rate 4 | Busby/Garrigus/South Suites Single<br>Charter Oak/Hilltop Apartments - 2 Bedroom/4 Person<br>Hilltop Apartments Double Efficiency  | \$4,348 / \$8,696  | \$4,348 / \$8,696  | no increase     |
| Rate 5 | Charter Oak/Hilltop Apartments - 4 Bedroom/4 Person  | \$5,609 / \$11,218 | \$5,609 / \$11,218 | no increase     |

# UNIVERSITY OF CONNECTICUT

### Fee Presentation Town Hall Meeting

April 12, 2016

### **Guiding Principles**

- Keep UConn great by protecting academic quality
- Commitment to affordability
- Only increase or propose new fees when absolutely necessary



### Outcome

After careful analysis, we have no mandatory fee increases determined there will be for FY17.



# Undergraduate - FY17 Proposed Fees

|                                | 2015 – 16<br>Semester | Proposed<br>2016 – 17<br>Semester | Dollar Increase |
|--------------------------------|-----------------------|-----------------------------------|-----------------|
| Mandatory Fees (Storrs)        |                       |                                   |                 |
| General University Fee         | \$957                 | \$957                             | No Increase     |
| Infrastructure Maintenance Fee | \$234                 | \$234                             | No Increase     |
| Technology Fee                 | \$75                  | \$75                              | No Increase     |
| Transit Fee                    | 09\$                  | \$60                              | No Increase     |
| Connecticut Daily Campus       | \$10                  | \$10                              | No Increase     |
| Student Government             | \$48                  | \$48                              | No Increase     |
| WHUS                           | 6\$                   | 6\$                               | No Increase     |
| UConn TV                       | \$5                   | \$\$                              | No Increase     |
| Student Union                  | \$23                  | \$23                              | No Increase     |
| Connecticut Daily Campus       | \$10                  | \$10                              | No Increase     |
|                                |                       |                                   |                 |
| Room Fee                       | \$3,330               | \$3,330                           | No Increase     |
| Dining Fee                     | \$2,888               | \$2,888                           | No Increase     |
|                                |                       |                                   |                 |



## Graduate - Proposed Fees

|                                | 2015 – 16<br>Semester | Proposed<br>2016 – 17<br>Semester | Dollar Increase |
|--------------------------------|-----------------------|-----------------------------------|-----------------|
| Mandatory Fees                 |                       |                                   |                 |
| General University Fee         | \$708                 | \$708                             | No Increase     |
| Infrastructure Maintenance Fee | \$234                 | \$234                             | No Increase     |
| Technology Fee                 | \$60                  | \$60                              | No Increase     |
| Transit Fee                    | \$75                  | \$75                              | No Increase     |
| Graduate Matriculation Fee     | \$42                  | \$42                              | No Increase     |
| Student Activity Fee           | \$16                  | \$16                              | No Increase     |
|                                |                       |                                   |                 |
| Room Fee (Rate 3)              | \$4,078               | \$4,078                           | No Increase     |
| Dining Fee (Ultimate)          | \$2,888               | \$2,888                           | No Increase     |



## Academic Materials Fees

rentals, art supplies, and field experiences) for essential consumables, instructional materials and other direct costs (such as equipment Academic Materials Fees are assessed for specific courses and majors.



# Academic Materials Fee Proposal – FY17

| Course   | L  | FY16 | Ĺ         | FY17     |                   |
|--|----|------|-----------|----------|-------------------|
|  |    |      | Pro       | Proposed |                   |
| Ceramic Art: Materials and Methods (ART 3605)              | \$ | ŀ    | Ş         | 75       | New               |
| Chemical Principles and Applications (CHEM 1122)           | Ş  | 20   | \$        | 25       | Decrease          |
| Fundamentals of General Chemistry (CHEM 1124)              | \$ | 20   | <i>\$</i> | 15       | Decrease          |
| Fundamentals of General Chemistry (CHEM 1126)              | ş  | 75   | s.        | 10       | Decrease          |
| General Chemistry (CHEM 1127)                              | \$ | 10   | <b>ب</b>  | 20       | Increase          |
| Enhanced General Chemistry (CHEM 1138)                     | ş  | 75   | ÷         | 30       | Decrease          |
| Honors General Chemistry (CHEM 1147)                       | \$ | 75   | ş         | 20       | Decrease          |
| Organic Chemistry Laboratory (CHEM 2242)                   | \$ | 75   | \$        | 30       | Decrease          |
| Organic Chemistry Laboratory (CHEM 2446)                   | \$ | 75   | ş         | 50       | Decrease          |
| Instrumental Analysis I (CHEM 3334)                        | \$ | 75   | s         | 20       | Decrease          |
| Physical Chemistry Laboratory (CHEM 3565)                  | \$ | 75   | s         | 25       | Decrease          |
| Microbe Hunting: Crowdsourcing (MCB 3895 - 1 section only) | \$ | ì    | <i>-</i>  | 75       | New               |
| Molecular Principles of Physiology (PNB3264W)              | \$ | ì    | ş         | 30       | New               |
| Psychology (PSYC 3250 / 3250W)                             | s  | 1    | ş         | 75       | New               |
| Psychology (PSYC 3251)                                     | ş  | ì    | \$        | 75       | New               |
| Psychology (PSYC 3252)                                     | Ş  | ì    | Ş         | 75       | New               |
| Psychology (PSYC 3253)                                     | \$ |      | \$        | 50       | New               |
|  |    |      |           |          |                   |
| Music Major Fee  | Ş  | 200  | Ş         | 200      | Revision to Scope |



### Self-Supporting Fees

The following recommendations are for self-supporting programs.

|  | FY 2016 | FY 2017<br>Proposed | % Increase |
|--|---------|---------------------|------------|
|  |         | Per Course          |            |
| School of Business - Non-Credit Health Care Certificate Program                  | \$350   | \$750               | 114.3%     |
|  |         | Per Credit          |            |
| School of Engineering - Master in Engineering (MENG)                             | \$88\$  | \$1,025             | 14.1%      |
| School of Law - LL.M. Energy & Environmental Law                                 | \$1,155 | \$1,190             | 3.0%       |
| School of Law - LL.M. Human Rights and Social Justice                            | \$1,155 | \$1,190             | 3.0%       |
| School of Law - LL.M. U.S. Legal Studies   | \$1,155 | \$1,190             | 3.0%       |
| School of Law - LL.M. Intellectual Property Law and Information Governance (new) | -i      | \$1,190             | i.         |
| School of Law - LL.M. Insurance Law  | \$1,226 | \$1,263             | 3.0%       |
| School of Nursing - Certificate Entry in Nursing BS (CEIN_BS)                    | \$69\$  | \$733               | 2.0%       |
|  |         | Per Program         |            |
| School of Law - Three Year JD/MBA Dual Degree Program (new)                      | 1       | \$14,317            | 1          |



### **Questions?**

