



University of Connecticut
*Office of the Executive Vice President
for Administration and Chief Financial Officer*

Richard D. Gray
*Executive Vice President
for Administration
and Chief Financial Officer*

June 26, 2013

TO: Members of the Board of Trustees

FROM: Richard D. Gray 
Executive Vice President for Administration and Chief Financial Officer

Lysa Teal 
Associate Vice President of Finance and Budget

RE: Spending Plan for Fiscal Year 2014 for the University of Connecticut, Storrs & Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve the Spending Plan for Fiscal Year 2014 of \$1,112.8 million for the University of Connecticut, Storrs and Regional Campuses.

BACKGROUND:

The Fiscal Year 2014 Spending Plan includes \$1,094.0 million of revenue, including state support of \$304.8 million, to cover \$1,112.8 million in expenses and transfers, yielding a net loss of \$18.8 million. It is expected that \$18.8 million of prior years' accumulation of funds will be used to balance the FY14 budget.

An Equal Opportunity Employer

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University of Connecticut
Storrs & Regional Campuses

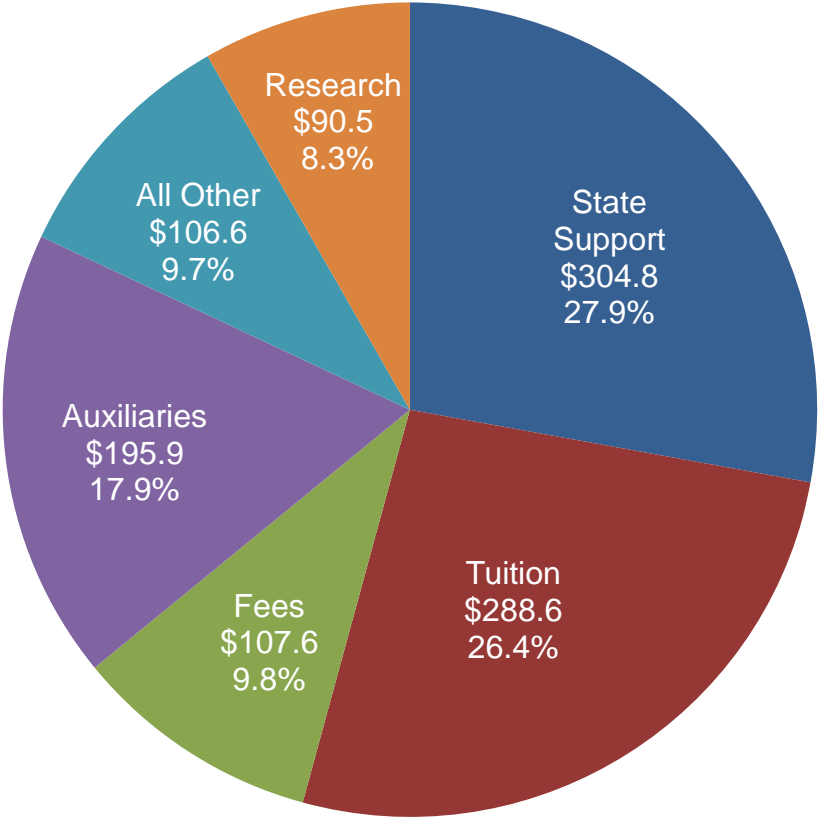
Current Funds - Fiscal Years 2011-2014 (in millions)

| | <i>Actual</i> | <i>Actual</i> | <i>Forecast</i> | | | <i>Budget</i> | | |
|---|----------------|----------------|-----------------|---------------|----------|----------------|---------------|----------|
| | <u>FY 2011</u> | <u>FY 2012</u> | <u>FY 2013</u> | <u>Change</u> | <u>%</u> | <u>FY 2014</u> | <u>Change</u> | <u>%</u> |
| Revenues: | | | | | | | | |
| Operating Fund | | | | | | | | |
| State Support | \$329.0 | \$282.4 | \$285.1 | \$2.7 | 1.0% | \$304.8 | \$19.7 | 6.9% |
| Tuition | 246.1 | 259.9 | 270.3 | 10.4 | 4.0% | 288.6 | 18.3 | 6.8% |
| Fees | 92.3 | 97.0 | 103.2 | 6.2 | 6.4% | 107.6 | 4.4 | 4.3% |
| Auxiliary Enterprise Revenue | 176.4 | 185.0 | 186.2 | 1.2 | 0.6% | 195.9 | 9.7 | 5.2% |
| All Other Revenues | <u>117.1</u> | <u>110.3</u> | <u>106.9</u> | <u>(3.4)</u> | -3.1% | <u>106.6</u> | <u>(0.3)</u> | -0.3% |
| Total Operating Fund | \$960.9 | \$934.5 | \$951.7 | \$17.2 | 1.8% | \$1,003.5 | \$51.8 | 5.4% |
| Research Fund | <u>97.3</u> | <u>97.8</u> | <u>93.0</u> | <u>(4.8)</u> | -4.9% | <u>90.5</u> | <u>(2.5)</u> | -2.7% |
| Total Revenues | \$1,058.2 | \$1,032.4 | \$1,044.7 | \$12.3 | 1.2% | \$1,094.0 | \$49.3 | 4.7% |
| Expenditures: | | | | | | | | |
| Operating Fund | | | | | | | | |
| Salaries & Wages | \$413.0 | \$414.2 | \$428.5 | \$14.3 | 3.5% | \$461.0 | \$32.5 | 7.6% |
| Fringe Benefits | 148.3 | 151.0 | 166.1 | 15.1 | 10.0% | 191.4 | 25.3 | 15.2% |
| Other Expenses | 196.9 | 188.7 | 196.2 | 7.5 | 4.0% | 200.6 | 4.4 | 2.2% |
| Equipment | 17.4 | 15.5 | 18.9 | 3.4 | 21.9% | 19.0 | 0.1 | 0.5% |
| Student Financial Aid | 118.4 | 121.1 | 125.6 | 4.5 | 3.7% | 130.8 | 5.2 | 4.1% |
| Debt Service/Transfers | <u>49.1</u> | <u>40.6</u> | <u>17.8</u> | <u>(22.8)</u> | -56.2% | <u>19.0</u> | <u>1.2</u> | 6.7% |
| Total Operating Fund | \$943.1 | \$931.1 | \$953.1 | \$22.0 | 2.4% | \$1,021.8 | \$68.7 | 7.2% |
| Research Fund Expenditures | <u>98.4</u> | <u>97.4</u> | <u>94.4</u> | <u>(3.0)</u> | -3.1% | <u>91.0</u> | <u>(3.4)</u> | -3.6% |
| Total Expenditures | \$1,041.5 | \$1,028.5 | \$1,047.5 | \$19.0 | 1.8% | \$1,112.8 | \$65.3 | 6.2% |
| Use of Reserves | | | <u>2.8</u> | | | <u>18.8</u> | | |
| Gain (Loss) | <u>\$16.7</u> | <u>\$3.9</u> | <u>\$0.0</u> | | | <u>\$0.0</u> | | |
| Transfer from Reserves to State General | <u>(15.0)</u> | | | | | | | |
| Net Gain (Loss) | <u>\$1.7</u> | | | | | | | |

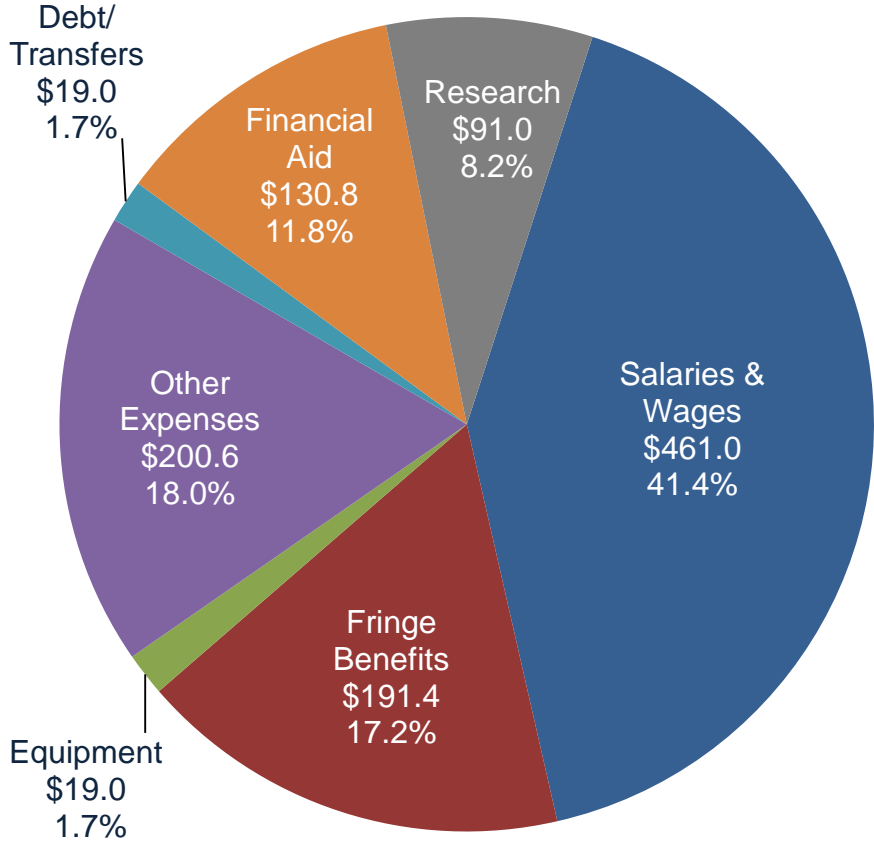
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University of Connecticut
Storrs & Regional Campuses
Current Funds Revenues & Expenditures Budget
Fiscal Year 2014 (in millions)

Total Revenues - \$1,094.0 M



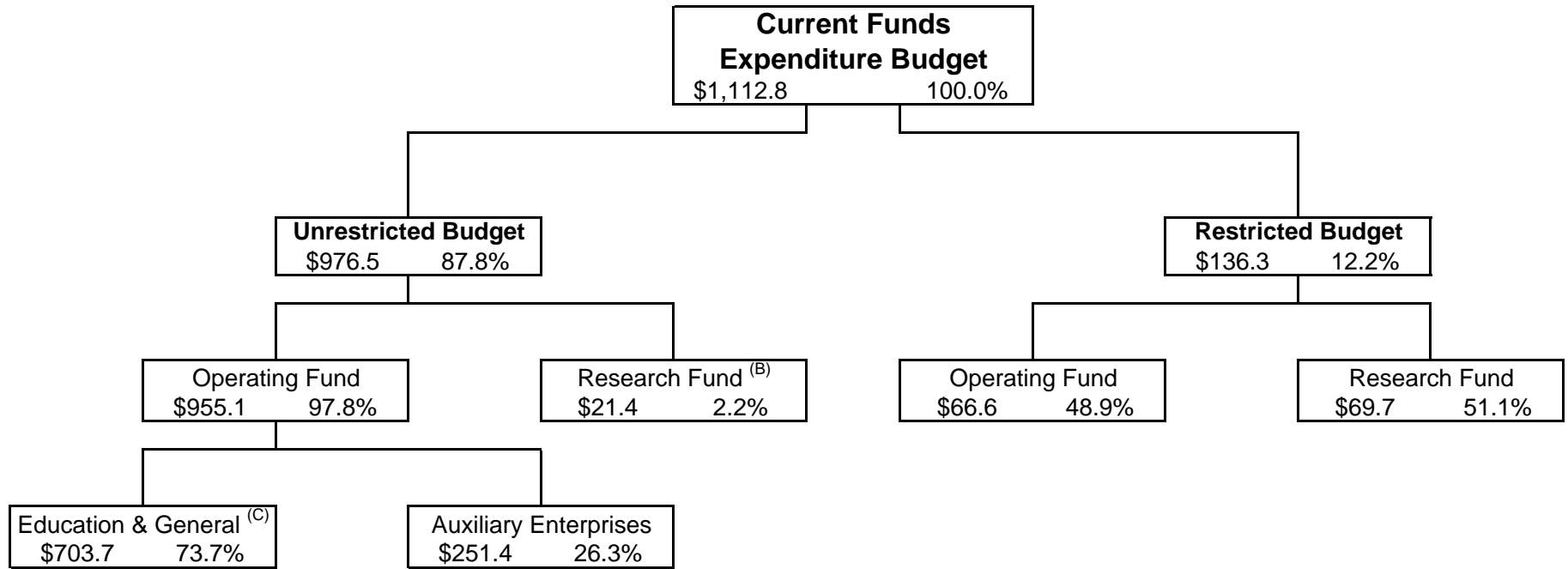
Total Expenditures - \$1,112.8 M



University of Connecticut

Storrs & Regional Campuses

Total Current Funds Expenditure Budget (in millions) ^(A) - % by Categories
FY 2014



^(A) Includes transfers for Debt Service and construction projects.

^(B) This amount represents grant indirects (F&A) funding only. Sponsored grants are reflected in the restricted portion of the budget.

^(C) Primary revenue sources are the State Appropriation, tuition receipts, and E&G Enterprise activities (e.g., Summer Session, MBA, etc...).

University of Connecticut
Storrs & Regional Campuses
FY 2014 Current Funds Budget

| | TOTAL | | OPERATING | RESEARCH | UNRESTRICTED | RESTRICTED |
|--------------------------------------|------------------------|-------------|------------------------|---------------------|-----------------------|----------------------|
| Revenues | | | | | | |
| State Support | | | | | | |
| State Appropriation/Allotment | 205,733,626 | | 205,733,626 | | \$205,733,626 | |
| Fringe Benefits | 99,086,700 | | 99,086,700 | | 99,086,700 | |
| Total State Support | 304,820,326 | 27.9% | 304,820,326 | | 304,820,326 | |
| Student Tuition & Fees-Gross | 448,606,122 | | 448,606,122 | | 448,606,122 | |
| Tuition Waiver Discounts | (52,426,800) | | (52,426,800) | | (52,426,800) | |
| Net Student Tuition & Fees | 396,179,322 | 36.2% | 396,179,322 | | 396,179,322 | |
| Grants & Contracts | 140,730,091 | 12.9% | 58,288,141 | 82,441,950 | 23,207,840 | 117,522,251 |
| Private Gifts & Grants | 31,415,164 | 2.9% | 23,390,514 | 8,024,650 | 12,978,264 | 18,436,900 |
| Investment Income | 570,400 | 0.1% | 570,400 | | 206,000 | 364,400 |
| Sales/Services of Educational Depts | 16,656,047 | 1.5% | 16,656,047 | | 16,656,047 | |
| Sales/Services Auxiliary Enterprises | 195,920,316 | 17.9% | 195,920,316 | | 195,920,316 | |
| Other Revenue | 7,665,133 | 0.7% | 7,636,633 | 28,500 | 7,665,133 | |
| Total Revenues | \$1,093,956,799 | 100% | \$1,003,461,699 | \$90,495,100 | \$957,633,248 | \$136,323,551 |
| Expenditures/Transfers | | | | | | |
| Instruction | \$316,765,671 | 28.5% | \$307,493,891 | \$9,271,780 | \$313,523,845 | \$3,241,826 |
| Research | 72,447,519 | 6.5% | 4,932,705 | 67,514,814 | 6,534,709 | 65,912,810 |
| Public Service | 40,404,341 | 3.6% | 40,400,122 | 4,219 | 19,916,062 | 20,488,279 |
| Academic Support | 108,965,925 | 9.8% | 108,965,925 | | 105,415,351 | 3,550,574 |
| Library | 28,966,735 | 2.6% | 28,966,735 | | 28,959,421 | 7,314 |
| Student Services | 33,763,140 | 3.0% | 33,763,140 | | 33,688,473 | 74,667 |
| Auxiliary Services | 182,946,576 | 16.4% | 182,946,576 | | 182,824,204 | 122,372 |
| Institutional Support | 92,480,333 | 8.3% | 88,163,016 | 4,317,317 | 92,460,858 | 19,475 |
| Physical Plant | 76,317,461 | 6.9% | 76,317,461 | | 76,260,103 | 57,358 |
| Student Aid | 135,558,984 | 12.2% | 130,758,984 | 4,800,000 | 92,710,108 | 42,848,876 |
| Sub-Total Expenditures | \$1,088,616,685 | | \$1,002,708,555 | \$85,908,130 | \$952,293,134 | \$136,323,551 |
| Debt Service | 18,728,040 | 1.7% | 18,728,040 | 0 | 18,728,040 | |
| Transfers | 5,461,513 | 0.5% | 321,118 | 5,140,395 | 5,461,513 | |
| Total Expenditures/Transfers | \$1,112,806,238 | 100% | \$1,021,757,713 | \$91,048,525 | \$976,482,687 | \$136,323,551 |
| Current Year Loss | (\$18,849,439) | | (\$18,296,014) | (\$553,425) | (\$18,849,439) | \$0 |
| Use of Reserves | 18,849,439 | | 18,296,014 | 553,425 | 18,849,439 | |
| Net Gain (Loss) | \$0 | | \$0 | \$0 | \$0 | \$0 |

University of Connecticut
Storrs & Regional Campuses
Current Funds Budget Supporting Schedule for Selected Revenues
Fiscal Year 2014

Tuition & Fees

| | |
|------------------------|---------------|
| Tuition | \$288,553,779 |
| Course Fees | 48,062,735 |
| Fees | 24,753,840 |
| General University Fee | 34,808,968 |

Total Tuition and Fees **\$396,179,322**

Grants and Contracts (Operating Fund-State&FedI)

| | |
|------------------------------------|------------|
| Miscellaneous Grants and Contracts | 21,537,265 |
| Department of Agriculture | 4,300,000 |
| Federal Financial Aid Grants | 23,109,094 |
| State Financial Aid Grants | 9,341,782 |

Total Grants and Contracts **\$58,288,141**

Sales/Services of Auxiliary Enterprises

| | |
|--------------------------------------|------------|
| Residential Life & Rental Properties | 84,923,310 |
| Dining Services | 62,382,635 |
| Athletics | 36,436,395 |
| Transportation & Parking | 7,407,451 |
| Health Services | 2,601,689 |
| Jorgensen Center for Performing Arts | 1,120,000 |
| Student Union & Student Activities | 792,500 |
| Other Student Affairs | 256,336 |

Total Sales/Services of Auxiliary Enterprises **\$195,920,316**

University of Connecticut
 Storrs & Regional Campuses
 Auxiliary Enterprise Budgets
 FY 2014

| | Residential Life^(A) | Dining Services | Health Services | Other Student Affairs^(B) | Athletics | Jorgensen | Transportation & Parking | Total |
|------------------------------|---|----------------------------|----------------------------|--|---------------------|--------------------|---|----------------------|
| Revenues | | | | | | | | |
| Sales & Services | \$84,923,310 | \$62,382,635 | \$2,601,689 | \$1,048,836 | \$36,436,395 | \$1,120,000 | \$7,407,451 | \$195,920,316 |
| Tuition/Fee/Other | 275,000 | 50,000 | 10,109,357 | 12,486,147 | 21,453,278 | 1,997,908 | 500,618 | 46,872,308 |
| Gifts/Endowment | 0 | 0 | 0 | 51,523 | 8,494,200 | 50,000 | 0 | 8,595,723 |
| Total Revenues | \$85,198,310 | \$62,432,635 | \$12,711,046 | \$13,586,506 | \$66,383,873 | \$3,167,908 | \$7,908,069 | \$251,388,347 |
| Expenditures | | | | | | | | |
| Salaries, Wages & Benefits | 24,661,862 | 10,607,405 | 9,517,129 | 13,455,631 | 29,052,475 | 1,131,597 | 2,459,296 | 90,885,395 |
| Contractuals & Commodities | 19,030,044 | 39,698,832 | 1,001,204 | 3,143,455 | 24,527,935 | 1,800,000 | 2,392,809 | 91,594,279 |
| Scholarships | 275,000 | 50,000 | 5,000 | 161,000 | 12,221,897 | 60,000 | 5,000 | 12,777,897 |
| Other Expenses/Transfers | 41,231,404 | 12,076,398 | 2,187,713 | (3,173,580) | 581,566 | 176,311 | 3,050,964 | 56,130,776 |
| Total Expenditures | \$85,198,310 | \$62,432,635 | 12,711,046 | \$13,586,506 | \$66,383,873 | \$3,167,908 | \$7,908,069 | 251,388,347 |
| Total Net Gain (Loss) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

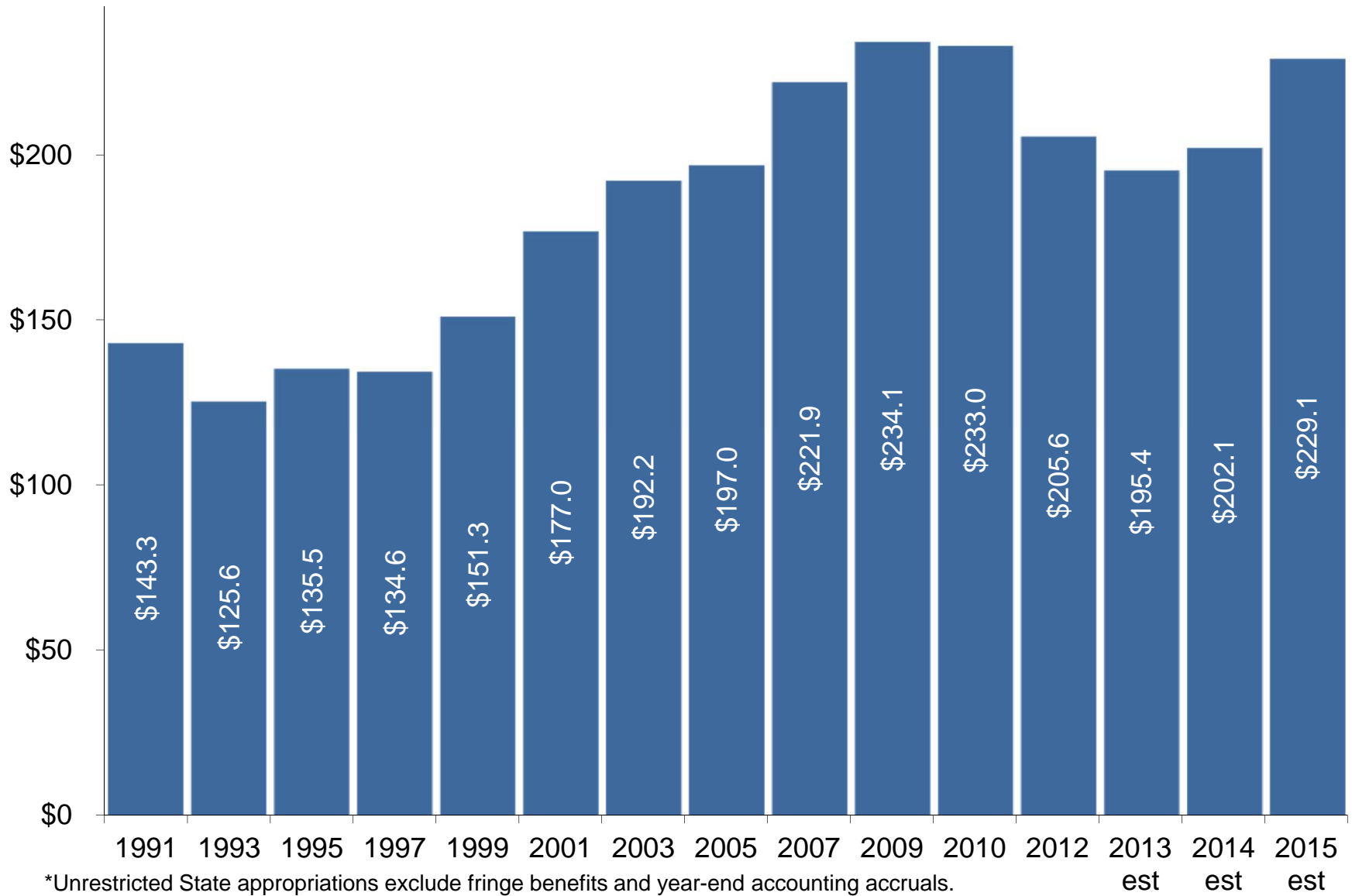
^(A) Residential Life includes the activities of Hilltop Apartment Rentals and Residential Rental properties.

^(B) Other Student Affairs includes the activities of the One Card Office, Student Activities, Student Union, Student Affairs IT, Off Campus Student Services, Career Services and Wellness.

University of Connecticut
Storrs & Regional Campuses
State Appropriation

| | FY 2012 | FY 2013 | FY 2014 | | FY 2015 | |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | Actual | Forecasted | UConn Requested | PA 13-184 & 13-247 | UConn Requested | PA 13-184 & 13-247 |
| | <u>Allotment</u> | <u>Allotment</u> | <u>Appropriation</u> | <u>6/2/2013</u> | <u>Appropriation</u> | <u>6/2/2013</u> |
| Operating Fund | \$205,586,180 | \$194,020,370 | \$213,493,956 | \$200,871,916 | \$225,790,368 | \$213,003,345 |
| Next Generation CT | | | | | 17,409,847 | 15,000,000 |
| CT Ctr for Advanced Technology | | 475,000 | 500,000 | 250,000 | 500,000 | 250,000 |
| ∞ CommPACT Schools | | 475,000 | 500,000 | 475,000 | 500,000 | 475,000 |
| Kirklyn M. Kerr Grant Program | | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| Agronomy | | | | 100,000 | | |
| Total Storrs & Regionals | \$205,586,180 | \$195,370,370 | \$214,893,956 | \$202,096,916 | \$244,600,215 | \$229,128,345 |

University of Connecticut
Storrs & Regional Campuses
Unrestricted State Appropriation* (in millions) - Selected Fiscal Years 1991-2015



**University of Connecticut
Storrs Campus
Schedule of Costs for an Undergraduate Student
Fiscal Years 2013 - 2014**

| | In-State Undergrad | | | | Out-of-State Undergrad | | | |
|---|------------------------------|-------------|---|-------------|------------------------------|-------------|---|-------------|
| | FY 2013 (Annual) Approved | | FY 2014 (Annual) Approved ^B | | FY 2013 (Annual) Approved | | FY 2014 (Annual) Approved ^B | |
| | Amount | % | Amount | % | Amount | % | Amount | % |
| Tuition, Full-time | \$ 8,712 | 5.52% | \$ 9,256 | 6.24% | \$ 26,544 | 5.53% | \$ 28,204 | 6.25% |
| General University Fee | 1,776 | 4.2% | 1,848 | 4.1% | 1,776 | 4.2% | 1,848 | 4.1% |
| Other Fees: | | | | | | | | |
| Student Newspaper | 14 | | 20 | 42.9% | 14 | | 20 | 42.9% |
| Student Government (USG) | 86 | | 96 | 11.6% | 86 | | 96 | 11.6% |
| WHUS | 18 | | 18 | | 18 | | 18 | |
| Student Union (SUBOG) | 46 | | 46 | | 46 | | 46 | |
| UCONN TV | 10 | | 10 | | 10 | | 10 | |
| Transit Fee | 100 | 42.9% | 110 | 10.0% | 100 | 42.9% | 110 | 10.0% |
| Student Union Building Fee | 26 | | 0 | -100.0% | 26 | | 0 | -100.0% |
| Technology Fee | 120 | 100.0% | 150 | 25.0% | 120 | 100.0% | 150 | 25.0% |
| Infrastructure Maintenance | 454 | 3.2% | 468 | 3.1% | 454 | 3.2% | 468 | 3.1% |
| Subtotal Other Fees | 874 | | 918 | | 874 | | 918 | |
| Total Tuition & Mandatory Fees | \$ 11,362 | 6.5% | \$ 12,022 | 5.8% | \$ 29,194 | 5.9% | \$ 30,970 | 6.1% |
| Room Fee | 6,096 | 3.0% | 6,278 | 3.0% | 6,096 | 3.0% | 6,278 | 3.0% |
| Board Fee - Ultimate Meal Plan ^A | 5,284 | 3.0% | 5,444 | 3.0% | 5,284 | 3.0% | 5,444 | 3.0% |
| Grand Total | <u>\$ 22,742</u> | <u>4.7%</u> | <u>\$ 23,744</u> | <u>4.4%</u> | <u>\$ 40,574</u> | <u>5.1%</u> | <u>\$ 42,692</u> | <u>5.2%</u> |
| Board Fee - Value Meal Plan | 5,044 | 3.0% | 5,196 | 3.0% | 5,044 | 3.0% | 5,196 | 3.0% |
| Grand Total | \$ 22,502 | 4.7% | \$ 23,496 | 4.4% | \$ 40,334 | 5.1% | \$ 42,444 | 5.2% |

^A The Ultimate Meal Plan represents the most popular meal plan available (Per semester: unlimited meals, 500 points, 35 flex passes). Lower cost meal plan options are available.

^B Tuition, Room and Board percentage increases were approved by the Board of Trustees in December 2011.

University of Connecticut
Storrs Campus
Schedule of Costs for a Graduate Student
Fiscal Years 2013 - 2014

| | In-State Graduate | | | | Out-of-State Graduate | | | |
|---|------------------------------|-------------|---|-------------|------------------------------|-------------|---|-------------|
| | FY 2013 (Annual) Approved | | FY 2014 (Annual) Approved ^B | | FY 2013 (Annual) Approved | | FY 2014 (Annual) Approved ^B | |
| | Amount | % | Amount | % | Amount | % | Amount | % |
| Tuition, Full-time | \$10,782 | 5.46% | \$11,456 | 6.25% | \$27,990 | 5.50% | \$29,740 | 6.25% |
| General University Fee | 1,314 | 4.3% | 1,368 | 4.1% | 1,314 | 4.3% | 1,368 | 4.1% |
| Other Fees: | | | | | | | | |
| Student Activity Fee | 26 | | 26 | | 26 | | 26 | |
| Graduate Matriculation Fee | 84 | | 84 | | 84 | | 84 | |
| Transit Fee | 100 | 42.9% | 110 | 10.0% | 100 | 42.9% | 110 | 10.0% |
| Student Union Building Fee | 26 | | 0 | -100.0% | 26 | | 0 | -100.0% |
| Technology Fee | 80 | 100.0% | 150 | 87.5% | 80 | 100.0% | 150 | 87.5% |
| Infrastructure Maintenance | 454 | 3.2% | 468 | 3.1% | 454 | 3.2% | 468 | 3.1% |
| Subtotal Other Fees | 770 | | 838 | | 770 | | 838 | |
| Total Tuition & Mandatory Fees | \$12,866 | 6.1% | \$13,662 | 6.2% | \$30,074 | 5.8% | \$31,946 | 6.2% |
| Room Fee | 7,250 | 4.0% | 7,540 | 4.0% | 7,250 | 4.0% | 7,540 | 4.0% |
| Board Fee - Ultimate Meal Plan ^A | 5,284 | 3.0% | 5,444 | 3.0% | 5,284 | 3.0% | 5,444 | 3.0% |
| Grand Total | <u>\$25,400</u> | 4.8% | <u>\$26,646</u> | 4.9% | <u>\$42,608</u> | 5.1% | <u>\$44,930</u> | 5.4% |
| Board Fee - Value Meal Plan | 5,044 | 3.0% | 5,196 | 3.0% | 5,044 | 3.0% | 5,196 | 3.0% |
| Grand Total | \$25,160 | 4.8% | \$26,398 | 4.9% | \$42,368 | 5.1% | \$44,682 | 5.5% |

^A The Ultimate Meal Plan represents the most popular meal plan available (Per semester: unlimited meals, 500 points, 35 flex passes). Lower cost meal plan options are available. Please note that for Graduate students living in Graduate student housing, the meal plan is optional.

^B Tuition, Room and Board percentage increases were approved by the Board of Trustees in December 2011.

University of Connecticut

Storrs & Regional Campuses

Faculty Hiring Plan Update

| <u>Year</u> | <u>FTE</u> | <u>Salary/Fringes</u> |
|-------------------|------------|-----------------------|
| FY 2013 Actual | 75 | \$9,132,023 |
| FY 2014 Projected | 110 | 14,355,318 |
| FY 2015 Planned | 66 | 9,779,805 |
| FY 2016 Planned | 39 | 5,969,542 |
| Total | <u>290</u> | <u>\$39,236,688</u> |

FY 2013 Faculty Hires by School or College

| | <u>Total*</u> |
|-------------------|---------------|
| Agriculture | 5 |
| Business | 7 |
| Liberal Arts | 31 |
| Education | 8.5 |
| Engineering | 4.5 |
| Fine Arts | 10 |
| Law | 1 |
| Nursing | 3 |
| Pharmacy | 2 |
| Materials Science | 3 |
| Total | <u>75</u> |

*Note that while 75 new faculty positions were filled, the net change in total faculty was 47 due to vacancies in existing positions.

University of Connecticut
 Storrs & Regional Campuses
 Financial Aid - FY 2010-2014 (in millions)

| | FY10 | FY11 | FY12 | FY13 | FY14 | FY10-FY14 |
|--|----------------------|----------------------|----------------------|------------------------|----------------------|------------------------|
| <u>Tuition Funded Aid</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Forecast</u> | <u>Budget</u> | <u>% Change</u> |
| Need-Based Grants | \$36.3 | \$40.8 | \$46.2 | \$48.2 | \$51.7 | 42% |
| Work Study/Student Labor | 5.8 | 6.1 | 5.9 | 6.1 | 6.1 | 5% |
| Scholarships | 18.4 | 20.7 | 23.0 | 25.3 | 26.9 | 46% |
| Tuition Waivers | <u>45.2</u> | <u>46.9</u> | <u>48.8</u> | <u>48.9</u> | <u>52.4</u> | 16% |
| Total Tuition Funded | \$105.7 | \$114.5 | \$123.9 | \$128.5 | \$137.1 | 30% |
| Total Tuition Funded Aid as a % of Net Tuition Revenue | 26.7% | 27.5% | 28.9% | 29.4% | 29.3% | |
| Tuition Funded Need-Based Aid as a % of Net Tuition Revenue | 17.6% | 18.1% | 19.2% | 19.2% | 19.2% | |
| | | | | | | |
| | FY10 | FY11 | FY12 | FY13 | FY14 | FY10-FY14 |
| <u>Total Financial Aid by Source</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Forecast</u> | <u>Budget</u> | <u>% Change</u> |
| Federal Aid | \$21.6 | \$29.6 | \$27.4 | \$28.5 | \$27.9 | 29% |
| Private Aid | 23.1 | 25.8 | 26.7 | 27.7 | 27.6 | 19% |
| State Aid | 13.3 | 13.1 | 10.7 | 9.8 | 9.3 | -30% |
| Institutional Aid | 123.2 | 132.1 | 143.2 | 148.4 | 158.2 | 28% |
| Private Loans | 15.7 | 13.8 | 14.1 | 16.6 | 17.2 | 10% |
| Federal Loans | <u>146.3</u> | <u>157.9</u> | <u>163.0</u> | <u>154.5</u> | <u>170.4</u> | 16% |
| Total | \$343.2 | \$372.3 | \$385.1 | \$385.5 | \$410.6 | 20% |

University of Connecticut
 Storrs & Regional Campuses
 Unrestricted Fund Balance (in millions) - Selected Fiscal Years

