

UCONN  
2000

59 REPORT



UCONN  
UNIVERSITY OF CONNECTICUT



Thanks in good measure to UConn 2000, the University continues to attract scores of the state and nation's best and brightest students to Connecticut, most of whom live and work in the Nutmeg State after commencement.

# **UCONN 2000**

## **REBUILDING, RENEWING AND ENHANCING THE UNIVERSITY OF CONNECTICUT**

**January 2025**

The **Fifty-Ninth**  
in a series of reports to

Governor Ned Lamont  
and the  
Connecticut General Assembly

UNIVERSITY OF CONNECTICUT

## **UCONN 2000: THE UPDATE**

This is the fifty-ninth in a series of semi-annual reports to the Governor and the General Assembly pursuant to the provisions of Sections 10a-109 through 10a-109y of the Connecticut General Statutes, originally An Act to Enhance the Infrastructure of the University of Connecticut, now known as UCONN 2000. These reports have been issued biannually since passage of UCONN 2000 on June 7, 1995. The law also requires a four-year progress report, which was filed on January 15, 1999, as well as two five-year performance reviews, which were submitted January 15, 2006 and January 15, 2011. The Act further provides that not later than December 31, 2019 and every 5 years thereafter, the University shall conduct an assessment of the University's progress in meeting the purposes set forth and incorporated in the Act by Next Generation Connecticut.

## **UCONN 2000: PROGRAM IMPROVEMENT**

During this reporting period, the requirements concerning UCONN 2000 contained in Public Act 06-134 continue to be implemented. In 2008, the Construction Management Oversight Committee (CMOC) concluded its most significant and major undertaking, approving the policies and procedures developed by the University. In December 2014, the CMOC unanimously voted that the CMOC had successfully concluded its work as defined in statute and the four members appointed by the Governor and legislative leaders resigned from the committee. The committee has not been able to meet due to the lack of a quorum. The UConn Board of Trustees voted to transfer the CMOC's responsibilities to the Board's Buildings, Grounds and Environment Committee (BGE). BGE meets on a regular basis to review reports from the Office of Audit and Management Advisory Services (AMAS), which has taken on the statutory responsibilities of the Office of Construction Assurance. The office reviews the University's management of projects for conformance with the applicable policies and procedures governing construction, and is headed by the Chief Audit Executive, who reports to the Joint Audit & Compliance Committee, UConn Board of Trustees and the President. BGE also reviews the status of major projects and remaining code correction programs. In 2024, Public Act 24-22 was adopted which eliminated the CMOC and transferred its responsibilities to the UConn Board of Trustees, or one of the Board's committees, codifying what has been the practice, as noted above, since 2014.

Pursuant to Chapter 185b, Section 10a-109z of the Connecticut General Statutes (the Statute), the Board of Trustees for the University of Connecticut appointed the independent accounting firms of Marcum LLP (formerly UHY LLP), and RSM US LLP (formerly McGladrey LLP), to perform audits of the UCONN 2000 project expenditures for the Fiscal Years 2005 through 2010 and 2011 through 2015, respectively. Marcum and RSM issued an unmodified or clean audit opinion for each year of the engagement. With the exception of Fiscal Year 2013, no material weaknesses or significant deficiencies in internal controls were reported to management in connection with the audits of UCONN 2000 project expenditures for Fiscal Years 2005 through 2015. In connection with the audit of UCONN 2000 project expenditures for the 2013 Fiscal Year, RSM identified a deficiency in internal control that they determined constituted a significant deficiency related to the application of certain markups on change orders and base contracts. University management took steps to enhance the effectiveness of internal control to ensure that markup calculations are accurate and in accordance with contract terms. CohnReznick was appointed to perform audits of

the UCONN 2000 project expenditures for the Fiscal Years 2016 through 2020. CohnReznick issued unmodified audit opinions with no material weakness or significant deficiencies in internal controls reported to management for each year of the engagement.

CBIZ CPAs, P.C. (formerly Mayer Hoffman McCann P.C.) has been appointed to perform audits of the UCONN 2000 project expenditures for the Fiscal Years 2021 through 2025. The Fiscal Year 2023 report contained no material weaknesses or significant deficiencies with internal controls as related to the statutory requirements.

The University employs building and life safety inspectors who review and sign off on all University construction plans and conduct field inspections to ensure that construction work meets all state building and life safety codes. The University inspectors work closely and effectively with the State Building Inspectors to ensure projects are code compliant.

## **RECENT CAPITAL FUNDING HISTORY: UNPARALLELED STATE COMMITMENT**

In 2011, the State of Connecticut made strategic investments in the University of Connecticut and the University of Connecticut Health Center (UConn Health) to position Connecticut at the forefront of the growing bioscience industry. The investments were made with the promise that they would leverage other bioscience initiatives.

In 2011, the General Assembly approved the Bioscience Connecticut Initiative (Public Act 11-75), a bold \$864 million plan to reinvigorate all three areas of the UConn Health mission – research, education and clinical care. These investments aimed to generate long term sustainable economic growth based on bioscience research, innovation, entrepreneurship and commercialization. The project also called for short-term economic activity through a surge of construction-related jobs attributable to the expansion and renovation of infrastructure at UConn Health.

Construction components of Bioscience Connecticut on the UConn Health campus included:

- Renovating and modernizing, for the first time in its history, UConn Health’s original research facilities on the Farmington campus. This included expanding space for start-up bioscience businesses at the Cell and Genome Sciences Building.
- Constructing a new hospital tower.
- Renovating portions of the John Dempsey Hospital and the Clinic Building.
- Constructing, with private financing, a new UConn Health Outpatient Pavilion on the lower campus.
- Construction of an addition to the Academic Building to support an increase in Medical and Dental School class sizes.

Programmatic components of Bioscience Connecticut included:

- Recruiting new faculty, including clinicians and basic scientists, to increase healthcare access and federal and industry research awards.

- Doubling existing business incubator space to support commercialization and start-up companies.
- Expanding the School of Medicine and School of Dental Medicine class sizes by 30 percent.
- Implementing a loan forgiveness program for UConn Medical School graduates who pursue careers in primary care in Connecticut.
- Sponsoring a Health Disparities Institute to enhance research and the delivery of care to the minority and medically underserved populations of the state.
- Supporting the development of a primary care institute located on the campus of Saint Francis Hospital and Medical Center – the Connecticut Institute for Primary Care Innovation – intended to increase the number of primary care providers in the state.
- Supporting the development of a comprehensive cancer center to expand clinical trials and advance patient care at multiple sites in the Hartford region.

The groundbreaking for the first Bioscience Connecticut project took place on June 11, 2012. As previously reported, all projects associated with Bioscience Connecticut are complete and the UConn Health campus has been transformed into a modern, state-of-the-art academic medical center campus. Key construction projects that have been finalized include the Main Building Research Lab Renovations, the Technology Incubator Addition, the Academic Addition and Renovations, the Outpatient Pavilion, a new hospital bed tower known as the University Tower, three new parking garages, and many roadway improvements both on and off campus. The final project, Renovations to the Clinical Area of the Main Building, was completed in May 2019. With the completion of the final projects, FY18 was the last year of funding for UConn Health projects under the Bioscience Connecticut Initiative.

Also in 2011, legislation was enacted, which was subsequently amended in 2014 that provided \$169.5 million in funding to create the first building of a Technology Park (The Innovation Partnership Building – IPB) on the Storrs campus. The new Tech Park, like the Bioscience Connecticut Initiative, is a critical component of Connecticut’s plan to stimulate long-term economic growth by supporting innovation, new technologies and the creation of new companies and high-paying, sustainable jobs. Twenty-first century tech park models emphasize invention, incubation and entrepreneurship. The first building of the Tech Park will help hit the mark by promoting academic and industrial partnerships and by providing the physical and intellectual capacity to foster discovery. The IPB was completed in 2020.

In October 2011, just months after the passage of the capital investment at UConn Health, the General Assembly adopted in special session, Public Act 11-2 establishing the Connecticut Bioscience Collaboration Program (the “Collaboration”) supporting the establishment of a Bioscience cluster anchored by the world-renowned Jackson Laboratory. The Jackson Laboratory Center for Genomic Medicine research building, located on UConn Health’s campus in Farmington, opened in October 2014.

In July 2013, the General Assembly adopted Public Act 13-233 establishing Next Generation Connecticut for the purposes of construction, renovations, infrastructure and equipment related to the development of preeminence in the University of Connecticut's research and innovation programs. The Act not only authorized additional projects, but it also extended the capital program by 6 years through 2024 and added \$1.551 billion of additional funding. Pending annual

operating appropriations, the Next Generation Connecticut initiative will also allow the University to (1) hire and support outstanding faculty, (2) train and educate more science, technology, engineering and math (STEM) graduates to meet the future workforce needs of Connecticut, and (3) initiate collaborative partnerships that lead to scientific and technological breakthroughs. During the 2017 legislative session, the phasing of the capital program funding was changed and the Next Generation Connecticut initiative was extended by three years to 2027.

During the 2024 legislative session, Public Act 24-151 was adopted, which extends the NextGenCT program by four additional years to 2031 and increases project funding by \$625 million. This critical funding, along with a \$100 million philanthropy target, will be used to update STEM infrastructure to meet workforce needs, help address deferred maintenance needs, renovate portions of Gampel Pavilion for our national championship basketball programs, and upgrade the Field House and other athletic facilities to address Title IX inequities as follows.

<b>UCONN 2000 Capital Extension (\$M)</b>	
Life Sciences Building (aka Science 2)	\$269.5
Torrey Demo	25.0
Gant-Code Repairs & Renovations	100.0
Deferred Maintenance	50.0
Return Hydrogen Hub Funds	12.0
Gampel Renovations	100.0
Field House Renovation (Title IX + DM)	60.0
Coventry Boathouse (Title IX)	0.8
Freitas Renovation (Title IX)	7.0
Tennis Facility (Title IX)	0.7
<b>Total UCONN 2000 Capital Extension</b>	<b>\$625.0</b>

For UConn Health, during the 2021 legislative session, the General Assembly approved an additional \$25 million in the UCONN 2000 Program, Phase III, for deferred maintenance. During the 2022 legislative session, the General Assembly authorized the bond commission to issue an additional \$40 million in bonds to fund UConn Health deferred maintenance. In December 2022 the State Bond Commission approved the authorization of \$40 million in bond funds for UConn Health deferred maintenance. These critical funds will be used to repair or replace building infrastructure components that are outdated and/or past their projected life span. The overall need for such funding is projected to be \$550 million over a 10-year period.

During the 2023 legislative session, the General Assembly approved State bond funds (outside of the UCONN 2000 Program) as follows:

<b>State GO Bond Funds (\$M)</b>			
<b>UConn</b>		<b>FY24</b>	<b>FY25</b>
	Academic & Research Equipment	10.0	10.0
	Gampel Pavilion Renovation		10.0
	New Nursing Program Facility	30.0	
	XL Center Academic Space-Acquisition/Leasing & Renovation	5.0	
<b>UConn Total</b>		<b>\$45.0</b>	<b>\$20.0</b>
<b>UCH</b>			
	Deferred Maintenance	30.0	30.0
	Clinical Equipment to Enhance Revenue Growth	10.0	10.0
	Information Technology Security, Infrastructure & Equipment	3.0	3.0
<b>UCH Total</b>		<b>\$43.0</b>	<b>\$43.0</b>
<b>Grand Total</b>		<b>\$88.0</b>	<b>\$63.0</b>

The authorization for these funds requires approval and allotment by the State Bond Commission. As of December 2024, the following FY24 and FY25 funds have been approved and allotted by the State bond Commission: New Nursing Program Facility, Gampel Pavilion Renovation, XL Center Academic Space, UConn and UConn Health Equipment, Library Collections & Telecommunications and UConn Health System Telecommunications Infrastructure Upgrades, Improvements & Expansions.

## **UCONN 2000: STATUS REPORT**

### **MASTER PLANNING, DESIGN AND MANAGEMENT**

The University’s Master Plan provides a template for the development of the University’s physical plant and infrastructure. The 1998 Storrs Campus Master Plan was updated in 2006 to reflect the extensive physical changes on all the campuses resulting from the UCONN 2000 initiatives. It should be noted that the Master Plan has been modified throughout the project planning, design and construction process of UCONN 2000. As part of the Technology Park initiative, an update to the North Campus Master Plan was prepared to delineate various site, vehicular and pedestrian pathways, utility corridors, and landscape improvements to facilitate the future development of that part of campus. This work is incorporated in the comprehensive 2015 Master Plan for the campus.

The 2015 Master Plan reflects the impacts of the proposed projects included in the Next Generation Connecticut initiative and guides the development of the Storrs campus for the twenty (20) year period between 2015 and 2035. The 2015 Master Plan documents the state of existing conditions on campus and issues related to land use; space needs for academic, research, student life and administrative uses; recommended deferred maintenance and capital investments in the physical plant; environmental issues and sustainable design principles for future development; parking, circulation and transportation issues; and specific strategies to improve landscape quality and open spaces. The Master Plan references the programmatic ties to the Regional campuses, but does not include separate master plans for those locations.



The 2015 Master Plan is a comprehensive summary of the current conditions of the campus as of 2015 and a guideline for the proposed development of the Storrs campus over the next 20 years. The first ten years of development (2015-2024) are driven by the adopted Academic Vision Plan and fueled by the Next Generation Connecticut funding program. The plan also forecasts development that may occur beyond the Next Generation Connecticut projects (2028 -2035). This potential future development will require new funding sources and builds on the success of the first decade of growth. The total amount of development portrayed in the plan includes facilities that would be needed to grow the undergraduate student population by 5,000, accommodate a substantially larger research enterprise, repair or replace obsolete facilities and meet the commitments of the Climate Action Plan for a sustainable campus.

### **Implementation of the Master Plan**

Future planned development will be programmed and designed to conform to the concepts and the development pattern contained in the Master Plan documents. The Master Plan will inform the design and implementation of the utility infrastructure, storm water management systems, roads and parking areas, landscape and land use, and individual projects. The urban form of the campus will take shape as envisioned in the Master Plan and will be refined by future design initiatives as specific developments are designed and built. While the Master Plan will inform and guide future development decisions, the final location, design, and programming of specific projects will be decided when those projects are implemented. Individual construction projects undertaken as part of this plan will, as always, be brought to the Board of Trustees for approval, along with the project budgets.

The final version of the Master Plan and its Executive Summary, Design Guidelines and Appendices, dated May 2015, were issued and are posted on the UConn website at <http://masterplan.uconn.edu/documents/>.

### **BIOSCIENCE CONNECTICUT**

All of the Bioscience Connecticut construction projects are complete. Through March 2019, over 6,200 construction workers were employed on the Bioscience Connecticut projects and 85% of the construction contracts were awarded to Connecticut companies. The Minority / Women / Disadvantaged Business participation reached 23%, exceeding the statutory minimum of 6.25% by nearly 17%.

The Bioscience Connecticut initiative planned for \$69 million in funding from operations, special eligible gifts or other sources toward new construction and renovation projects. UConn Health and the University of Connecticut Foundation have met this requirement.

# UNIVERSITY OF CONNECTICUT NEXT GENERATION CONNECTICUT REPORT DECEMBER 2024

## **Statutory Requirement**

As part of Next Generation Connecticut, the University shall report not later than January 1, 2016, and annually thereafter, in accordance with the provisions of Section 10a-109x(c), to the joint standing committees of the General Assembly having cognizance of matters relating to finance, revenue and bonding, commerce and higher education on its progress toward achieving the goals set forth in the plan developed pursuant to the act. The report shall include a summary of the research and economic development activities of the University. Pursuant to Section 10a-109nn, the University has assessed this progress in achieving the goals set forth in the plan as compared to nationally ranked research universities. This assessment is submitted to the chairpersons and ranking members of the joint standing committees of the General Assembly having cognizance of matters relating to finance, revenue and bonding, commerce, and higher education by December 31, 2019, and thereafter.

## **Summary**

The Next Generation Connecticut (NextGenCT) initiative represents one of the most ambitious State investments in economic development, higher education, and research in the nation. UConn is grateful for the support we have received, especially capital funds. The continued pursuit of academic excellence will fuel Connecticut's economy with new technologies, highly skilled graduates, marketable patents and licenses, and the creation of new companies and high-wage jobs.

The components of this ambitious plan include:

- Hiring new research and teaching faculty;
- Increasing enrollment of undergraduate students at the Storrs and Stamford campuses;
- Building research facilities to house materials science, physics, biology, engineering, cognitive science, genomics and related disciplines;
- Constructing new teaching laboratories;
- Creating a premier STEM Honors program to attract increasing numbers of high achieving undergraduates;
- Upgrading aging infrastructure to accommodate new faculty and students;
- Expanding degree programs and providing student housing in Stamford;
- Relocating the Greater Hartford Campus to downtown Hartford; and
- Better integrating the research activities of the Storrs and regional campuses with the UConn Health campus.

NextGenCT is comprised of both capital and operating budget components. The University gratefully acknowledges the state funding allocated. Since capital funding was first made available in July 2015, the University has moved forward aggressively with NextGenCT projects. A Campus Master Plan, which is a summary of the current conditions of the campus as of 2015 and a guideline for the proposed development of the Storrs campus over the next 20 years, was approved by the Board of Trustees on February 25, 2015. A new Next Generation Residence Hall was completed for the Fall of 2016; and the Engineering and Science Building in Storrs and the new downtown

Hartford Campus were completed for the Fall of 2017. A new Supplemental Utility Plant was completed in 2022 and a new STEM Research Center Science 1 was completed in fall 2023. To accommodate the significant enrollment growth, another new residence hall was completed in fall 2024.

Given the State’s fiscal challenges, the amount of operating funds appropriated from the State in FY15 through FY25 has understandably been significantly reduced relative to what was originally planned. It must be noted that this reduction in operating funds is specifically a reduction in the capacity to hire new faculty, and it creates significant challenges for the University in meeting the operating goals of NextGenCT. Growing STEM faculty is the first step in growing the discovery, innovation, technology commercialization, and new company/job creation pipeline that is a critical element of UConn’s role in Connecticut’s economic development. Lack of faculty also hampers our ability to grow undergraduate enrollment while maintaining class size and academic excellence.

The following report represents the specific information, per statute, which the University is required to submit. As appropriate and available, peer comparisons have been included.

- Student applications, student enrollment and degrees awarded
- Sponsored Programs Proposals, Awards, and Expenditures
- Industry partnerships including joint projects, consortium projects, and technology incubator support
- A summary of university and joint University-industry intellectual property activities, including the number of disclosures, patents, licenses, new businesses, and entrepreneurial activities established with university technologies
- Identification of research and innovation benchmarks and an analysis of the University’s progress in meeting such benchmarks

**Undergraduate Student applications, student enrollment and degrees awarded:**

Undergraduate Student Applications and Student Enrollment														
	FY 2013 (Base)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	13-25 % Change
<b>Undergraduate First-Year Applications</b>														
STEM : Storrs	14,916	13,857	15,539	17,540	19,264	17,295	17,800	18,195	16,706	20,464	22,593	25,795	30,255	103%
Non-STEM : Storrs	15,050	13,622	15,741	17,438	16,716	16,903	17,086	16,901	17,731	16,289	18,301	20,850	25,224	68%
Subtotal : Storrs	29,966	27,479	31,280	34,978	35,980	34,198	34,886	35,096	34,437	36,753	40,894	46,645	55,479	85%
Regionals	1,397	1,610	912	1,022	1,083	2,699	3,144	1,945	2,115	2,176	2,208	2,088	2,716	94%
<b>Total</b>	<b>31,363</b>	<b>29,089</b>	<b>32,192</b>	<b>36,000</b>	<b>37,063</b>	<b>36,897</b>	<b>38,030</b>	<b>37,041</b>	<b>36,552</b>	<b>38,929</b>	<b>43,102</b>	<b>48,733</b>	<b>58,195</b>	86%
<b>Avg Peer Total</b>	<b>22,090</b>	<b>23,482</b>	<b>25,377</b>	<b>25,991</b>	<b>27,261</b>	<b>29,408</b>	<b>30,256</b>	<b>32,118</b>	<b>32,755</b>	<b>35,647</b>	<b>38,259</b>	<b>42,226</b>		
<b>Undergraduate Enrollment</b>														
STEM : Storrs	8,025	8,818	9,542	9,995	10,532	10,637	10,815	10,655	10,791	10,732	10,977	11,292	11,948	49%
Non-STEM : Storrs	9,503	9,214	8,853	8,831	8,792	8,604	8,318	8,192	8,126	7,835	8,006	8,096	8,108	-15%
STEM : Regionals	1,143	1,251	1,283	1,410	1,405	1,452	1,538	1,648	1,855	1,777	1,790	1,844	1,931	69%
Non-STEM : Regionals	3,630	3,312	3,295	3,171	2,901	3,152	3,307	3,405	3,599	3,493	3,303	3,124	3,317	-9%
<b>Total</b>	<b>22,301</b>	<b>22,595</b>	<b>22,973</b>	<b>23,407</b>	<b>23,630</b>	<b>23,845</b>	<b>23,978</b>	<b>23,900</b>	<b>24,371</b>	<b>23,837</b>	<b>24,076</b>	<b>24,356</b>	<b>25,304</b>	13%
<b>Avg Peer Total</b>	<b>26,288</b>	<b>26,901</b>	<b>27,094</b>	<b>27,557</b>	<b>27,777</b>	<b>27,444</b>	<b>27,813</b>	<b>27,846</b>	<b>27,785</b>	<b>28,387</b>	<b>28,998</b>	<b>29,990</b>		

Undergraduate Student Degrees Awarded													
	FY 2013 (Base)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	13-24 % Change
<b>Bachelors Degrees</b>													
STEM	2,387	2,537	2,634	2,672	2,964	3,036	3,158	3,226	3,176	2,989	3,051	3,191	34%
Non-STEM	2,735	2,663	2,686	2,525	2,566	2,582	2,498	2,505	2,447	2,401	2,483	2,548	-7%
<b>Total</b>	<b>5,122</b>	<b>5,200</b>	<b>5,320</b>	<b>5,197</b>	<b>5,530</b>	<b>5,618</b>	<b>5,656</b>	<b>5,731</b>	<b>5,623</b>	<b>5,390</b>	<b>5,534</b>	<b>5,739</b>	<b>12%</b>
<b>Avg Peer Total</b>	<b>5,789</b>	<b>5,665</b>	<b>5,894</b>	<b>6,023</b>	<b>6,112</b>	<b>6,222</b>	<b>6,301</b>	<b>6,490</b>	<b>6,579</b>	<b>6,212</b>	<b>6,517</b>	<b>6,548</b>	<b>13%</b>

### Graduate Student applications, student enrollment and degrees awarded:

Graduate Student Applications and Student Enrollment														
	FY 2013 (Base)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	13-24 % Change
<b>Master's Applications</b>														
STEM	2,175	2,461	2,854	3,703	4,449	4,828	4,289	3,775	3,657	1,600	1,482	1,717	1,986	-9%
Non-STEM	3,126	2,937	3,018	3,136	3,192	2,859	2,712	2,575	2,643	3,076	3,353	3,003	2,871	-8%
<b>Total</b>	<b>5,301</b>	<b>5,398</b>	<b>5,872</b>	<b>6,839</b>	<b>7,641</b>	<b>7,687</b>	<b>7,001</b>	<b>6,350</b>	<b>6,300</b>	<b>4,676</b>	<b>4,835</b>	<b>4,720</b>	<b>4,857</b>	<b>-8%</b>
<b>Doctoral Applications</b>														
STEM	2,856	2,548	2,407	2,224	2,145	2,193	2,067	2,119	2,264	2,359	2,473	2,744	3,349	17%
Non-STEM	1,516	1,543	1,567	1,613	1,613	1,615	1,439	1,472	1,456	1,534	1,344	1,572	1,969	30%
<b>Total</b>	<b>4,372</b>	<b>4,091</b>	<b>3,974</b>	<b>3,837</b>	<b>3,758</b>	<b>3,808</b>	<b>3,506</b>	<b>3,591</b>	<b>3,720</b>	<b>3,893</b>	<b>3,817</b>	<b>4,316</b>	<b>5,318</b>	<b>22%</b>
<b>Graduate Enrollment</b>														
Master's STEM	775	862	880	876	837	781	784	812	880	939	934	1,004	1,201	55%
Master's Non-STEM	2,593	2,536	2,662	2,830	3,107	3,131	3,077	3,113	2,901	2,757	2,614	2,413	2,408	-7%
Subtotal Master's	3,368	3,398	3,542	3,706	3,944	3,912	3,861	3,925	3,781	3,696	3,548	3,417	3,609	7%
Doctoral STEM	1,428	1,500	1,524	1,477	1,481	1,560	1,592	1,607	1,600	1,672	1,699	1,804	1,844	29%
Doctoral Non-STEM	1,023	1,041	1,051	1,024	1,009	971	947	925	894	929	882	880	893	-13%
Subtotal Doctoral	2,451	2,541	2,575	2,501	2,490	2,531	2,539	2,532	2,494	2,601	2,581	2,684	2,737	12%
Other Graduate	794	616	713	738	705	655	604	640	653	626	546	545	537	-32%
<b>Total</b>	<b>6,613</b>	<b>6,555</b>	<b>6,830</b>	<b>6,945</b>	<b>7,139</b>	<b>7,098</b>	<b>7,004</b>	<b>7,097</b>	<b>6,928</b>	<b>6,923</b>	<b>6,675</b>	<b>6,646</b>	<b>6,883</b>	<b>4%</b>
<b>Avg Peer Total</b>	<b>8,117</b>	<b>8,113</b>	<b>8,160</b>	<b>8,328</b>	<b>8,515</b>	<b>8,518</b>	<b>8,562</b>	<b>8,542</b>	<b>8,713</b>	<b>9,248</b>	<b>9,276</b>	<b>9,254</b>		

Graduate Student Degrees Awarded													
	FY 2013 (Base)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	13-24 % Change
<b>Master's Degrees</b>													
STEM	391	415	453	443	425	477	429	351	401	420	453	488	25%
Non-STEM	1,136	1,221	1,260	1,307	1,479	1,571	1,466	1,423	1,525	1,283	1,299	1,309	15%
<b>Total</b>	<b>1,527</b>	<b>1,636</b>	<b>1,713</b>	<b>1,750</b>	<b>1,904</b>	<b>2,048</b>	<b>1,895</b>	<b>1,774</b>	<b>1,926</b>	<b>1,703</b>	<b>1,752</b>	<b>1,797</b>	<b>18%</b>
<b>Doctoral Degrees</b>													
STEM	201	214	234	232	270	261	286	253	255	230	270	287	43%
Non-STEM	139	128	138	147	141	123	132	129	113	122	137	145	4%
<b>Total</b>	<b>340</b>	<b>342</b>	<b>372</b>	<b>379</b>	<b>411</b>	<b>384</b>	<b>418</b>	<b>382</b>	<b>368</b>	<b>352</b>	<b>407</b>	<b>432</b>	<b>27%</b>
<b>Master's + Doctoral Total</b>	<b>1,867</b>	<b>1,978</b>	<b>2,085</b>	<b>2,129</b>	<b>2,315</b>	<b>2,432</b>	<b>2,313</b>	<b>2,156</b>	<b>2,294</b>	<b>2,055</b>	<b>2,159</b>	<b>2,229</b>	<b>19%</b>
<b>Avg Peer Master's + Doctoral Total</b>	<b>2,078</b>	<b>2,140</b>	<b>2,151</b>	<b>2,154</b>	<b>2,291</b>	<b>2,341</b>	<b>2,363</b>	<b>2,374</b>	<b>2,332</b>	<b>2,804</b>	<b>2,741</b>	<b>2,670</b>	<b>28%</b>

Note: Peer Average is calculated utilizing Nationally Ranked Research Universities: Indiana University, Michigan State University, Purdue University, University of Delaware, University of Georgia, University of Kansas, University of Kentucky, and University of Utah.

The University has experienced significant growth in applications, enrollment and degrees awarded. Although the number of high school graduates has decreased in the State and region, UConn is drawing an even larger component of that shrinking pie – without compromising on its high academic standards and admission requirements. The University’s ability to offer an outstanding education and student experience at an affordable price for families continues to attract many of the very best students to UConn from across Connecticut, the nation, and the world, and makes UConn graduates the foundational workforce for Connecticut’s high technology economy. The fall 2024 first year class represents strong academic quality and diversity, which are great examples of how State investments in UConn are paying off. The University is proud to keep great students in Connecticut and to attract new students to our State every year. The competitive

UConn Honors Program enrolled another strong class of students in the Fall 2024 class. Additionally, 48% of the members of the Class of 2028 are from minority groups, making it one of the most ethnically diverse groups of students to join the University. Over the past 20 years, the mean SAT score of incoming first year students has increased significantly and now stands at 1306 for the entering class of fall 2024, which is 282 points above the national average and 316 points above the Connecticut average. The number of valedictorians and salutatorians in the first-year class has increased from 40 in 1995 to 189 in 2024. The University has improved first year retention and minority first year retention over this same period as well. The first-year retention rate of 92% is substantially higher than our public research peer universities. Following that positive trend are the University's 4-year and 6-year undergraduate graduation rates. Since 1995, the 4-year graduation rate has risen from 43% to 73% and the 6-year graduation rate has risen from 70% to 83%. The average time to graduate for UConn students is at a remarkably low 4.1 years and ranks 2<sup>nd</sup> among our public research peers, which helps to keep parent/student educational costs down.

In summary, the University has made significant progress towards improving the following NextGenCT goals, as shown the previous table.

- Storrs Engineering Undergraduate Enrollment increased from 1,978 in FY13 to 3,353 in FY25
- Storrs STEM Undergraduate Enrollment increased from 7,995 in FY13 to 11,948 in FY25
- Storrs Undergraduate Enrollment increased from 17,528 in FY13 to 20,056 in FY25
- Undergraduate STEM Degrees Awarded increased from 2,387 in FY13 to 3,191 in FY24

<b>Sponsored Programs Proposals, Awards, and Expenditures (Storrs and Regional Campuses - not including the UConn Health Campus)*</b>													
	<b>FY 2013 (Base)</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>13-24 % Change</b>
<b>Sponsored Programs Proposals (\$M)</b>													
STEM	\$511	\$573	\$648	\$619	\$569	\$625	\$645	\$609	\$743	\$776	\$922	\$1,015	99%
Non-STEM	56	83	74	84	135	67**	93	74	89	143	134	150	168%
<b>Total</b>	<b>\$567</b>	<b>\$656</b>	<b>\$722</b>	<b>\$703</b>	<b>\$704</b>	<b>\$692</b>	<b>\$738</b>	<b>\$683</b>	<b>\$832</b>	<b>\$919</b>	<b>\$1,056</b>	<b>\$1,165</b>	<b>105%</b>
<b>Sponsored Programs Awards (\$M)</b>													
STEM	\$71	\$79	\$120	\$165	\$102	\$139	\$135	\$150	\$180	\$170	\$179	\$208	193%
Non-STEM	24	26	27	30	27	25	29	31	26	38	50	70	192%
<b>Total</b>	<b>\$95</b>	<b>\$105</b>	<b>\$147</b>	<b>\$195</b>	<b>\$129</b>	<b>\$164</b>	<b>\$164</b>	<b>\$181</b>	<b>\$206</b>	<b>\$208</b>	<b>\$229</b>	<b>\$278</b>	<b>193%</b>
<b>Sponsored Programs Average Award Size (\$K)</b>													
STEM	\$176	\$195	\$257	\$370	\$247	\$295	\$307	\$324	\$373	\$340	\$380	\$403	129%
Non-STEM	204	220	201	280	245	348	338	370	312	348	369	385	89%
<b>Total</b>	<b>\$182</b>	<b>\$201</b>	<b>\$244</b>	<b>\$352</b>	<b>\$247</b>	<b>\$302</b>	<b>\$302</b>	<b>\$331</b>	<b>\$364</b>	<b>\$341</b>	<b>\$378</b>	<b>\$398</b>	<b>119%</b>
<b>Sponsored Programs Expenditures (\$M)</b>													
STEM	\$95	\$93	\$92	\$102	\$101	\$107	\$123	\$130	\$137	\$148	\$163	\$171	80%
Non-STEM	28	29	33	34	35	33	34	34	31	37	44	55	96%
<b>Total</b>	<b>\$123</b>	<b>\$122</b>	<b>\$125</b>	<b>\$136</b>	<b>\$136</b>	<b>\$140</b>	<b>\$157</b>	<b>\$164</b>	<b>\$168</b>	<b>\$185</b>	<b>\$207</b>	<b>\$226</b>	<b>84%</b>

\* Sponsored Programs data includes external funding for research, service, and education projects.

\*\* Non-Stem Proposals: FY17 included one large \$50M proposal and a change in the proposal submission date from previous fiscal years, which resulted in a \$6M proposal being submitted in FY17 that in other fiscal years would have been submitted in the following fiscal year, FY18.

NSF Higher Education Research & Development (HERD) Survey of Research Expenditures (\$M)*												
Institution	FY 2013 (Base)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	13-23 % Change
<b>UConn (includes UCH)</b>	<b>\$242.3</b>	<b>\$258.1</b>	<b>\$259.4</b>	<b>\$265.5</b>	<b>\$267.6</b>	<b>\$269.7</b>	<b>\$285.8</b>	<b>\$280.1</b>	<b>\$302.3</b>	<b>\$ 367.6</b>	<b>\$ 390.2</b>	61%
Michigan State University	\$ 515.7	\$ 526.9	\$ 558.2	\$ 613.4	\$ 694.9	\$ 715.3	\$ 725.7	\$ 713.2	\$ 710.2	\$ 759.2	\$ 844.1	64%
Purdue University	\$ 595.7	\$ 564.9	\$ 558.6	\$ 606.3	\$ 622.8	\$ 631.6	\$ 663.9	\$ 687.1	\$ 679.5	\$ 754.6	\$ 844.6	42%
Indiana University	\$ 197.9	\$ 206.0	\$ 485.1	\$ 508.8	\$ 540.4	\$ 566.9	\$ 668.2	\$ 710.9	\$ 695.3	\$ 751.3	\$ 853.1	331%
University of Utah	\$ 494.1	\$ 486.1	\$ 518.9	\$ 350.2	\$ 380.3	\$ 552.3	\$ 601.1	\$ 607.1	\$ 624.7	\$ 670.1	\$ 723.7	46%
University of Georgia	\$ 350.2	\$ 355.5	\$ 374.3	\$ 410.3	\$ 455.4	\$ 453.2	\$ 477.5	\$ 482.8	\$ 493.9	\$ 545.6	\$ 571.0	63%
University of Kentucky	\$ 339.8	\$ 328.2	\$ 331.7	\$ 349.7	\$ 378.4	\$ 393.0	\$ 410.6	\$ 417.7	\$ 429.2	\$ 476.5	\$ 504.0	48%
University of Kansas	\$ 298.5	\$ 301.5	\$ 311.4	\$ 297.9	\$ 300.3	\$ 339.0	\$ 352.6	\$ 368.8	\$ 385.6	\$ 405.2	\$ 466.2	56%
University of Delaware	\$ 180.0	\$ 175.6	\$ 175.7	\$ 176.3	\$ 183.4	\$ 186.2	\$ 206.3	\$ 220.4	\$ 231.5	\$ 368.1	\$ 428.1	138%
<b>Peer Average</b>	<b>\$371.5</b>	<b>\$368.1</b>	<b>\$414.2</b>	<b>\$414.1</b>	<b>\$444.5</b>	<b>\$479.7</b>	<b>\$513.2</b>	<b>\$526.0</b>	<b>\$531.2</b>	<b>\$ 591.3</b>	<b>\$ 654.4</b>	76%

\*NSF HERD Survey data is only available through FY 2023

While the University continues to increase our research expenditures, the percentage change over the past five years lags other institutions, resulting in decreases in our national rank. The following table reflects our research expenditure rankings as compared to these nationally ranked peers.

Research Expenditure Rankings as Compared to Nationally Ranked Peers								
Institution	NSF HERD Expend (\$M)**	U.S. News & World Report Ranking*	Wall Street Journal Ranking*	NSF HERD Ranking**	Land Grant University	Reuters World's 100 Most Innovative Universities****	Princeton Review Top 50 Undergrad Entrepreneurship	Milken's Best Universities for Tech Transfer***
<b>UConn (includes UCH)</b>	<b>\$390.2</b>	<b>32</b>	<b>99</b>	<b>81</b>	<b>Y</b>	<b>90</b>	<b>45</b>	<b>74</b>
Indiana University	\$943.0	34	185	38	N	78	N/A	111
Michigan State University	\$844.1	30	60	41	Y	N/A	11	142
Purdue University	\$855.0	18	102	40	Y	62	21	12 (Research Fdn.)
University of Delaware	\$428.1	44	26	77	Y	N/A	27	118
University of Georgia	\$571.0	18	151	58	Y	N/A	N/A	51
University of Kansas	\$466.2	81	247	73	N	N/A	N/A	103
University of Kentucky	\$504.0	81	258	63	Y	N/A	N/A	80 (Research Fdn.)
University of Utah	\$723.7	69	149	47	N	38	24	1

\* 2025 Rankings

\*\* Rankings based on FY23 NSF Survey of Higher Education Research and Development (HERD)

\*\*\* Rankings based on most recent report from April 2017

\*\*\*\* 2022 Rankings

In summary, the University has funded 174 NextGenCT new faculty hires from FY14 through FY25 with 98 of those hires in the STEM fields.

- Full-time tenured/tenure track STEM faculty increased from 503 in FY13 to 576 in FY25 or by 15%
- Full-time STEM faculty increased from 670 in FY13 to 891 in FY25 or by 33%

However, the total number of new faculty will be significantly lower than planned because of the cuts in State operating support since FY15. These cuts have also restricted our ability to replace retiring faculty, which can result in net loss of faculty despite the new hiring through NextGenCT. Due to the reduction in NextGenCT funding that has occurred, our original goals of hiring faculty

to train the next generation of students, conduct transformational research, create new companies based on intellectual property from this research, and to drive job creation in Connecticut may be significantly reduced. Progress toward NextGenCT goals could be further eroded if originally planned funding is not restored and if out-year funding is not appropriated at requested levels.

Full Time Instructional Faculty														
Full Time Faculty	FY 2013 (Base)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	13-25 % Change
T/TT Faculty	1,044	1,102	1,151	1,121	1,127	1,140	1,085	1,071	1,098	1,109	1,068	1,088	1,105	6%
Peer Avg T/TT Faculty	1,233	1,426	1,385	1,401	1,408	1,400	1,471	1,484	1,476	1,451	1,444			
Non-TT	268	306	294	298	326	355	350	350	390	385	424	439	463	73%
Total Faculty	1,312	1,408	1,445	1,419	1,453	1,495	1,435	1,421	1,488	1,494	1,492	1,527	1,568	20%
Peer Avg Total Faculty	1,985	2,060	1,847	1,875	1,911	1,930	2,015	2,062	2,050	2,114	2,157	2,199		

Notes: FT=Full Time; T/TT=Tenured/Tenure Track

Source: National Center for Education Statistics, Integrated Postsecondary Education Data Systems Data Center.

The increase in the number of tenured/tenure track faculty shown in the table above has contributed to the increase in the amount of research proposals and research awards. The positive impact on research expenditures and business activity will continue to be seen over the next few years as the growing number of proposals and research awards translate into expenditures and business activity. While the University’s total faculty growth exceeds our peers, our focus on growing tenured/tenure track faculty will continue in order to support greater research growth. Importantly, over the past eight years, the University has made significant progress towards improving the following metrics:

- Sponsored Program New Awards increased from \$95M in FY13 to \$278M in FY24 (Storrs and Regional Campuses)
- Average Award Size increased from \$182K in FY13 to \$398K in FY24

### **Industry partnerships including joint projects, consortium projects, and technology incubator support:**

The full economic return from NextGenCT will be measured not only by the University’s continued increases in research and talent generation, but by its broader engagement and partnerships with industry. One of the key objectives set out in the legislation for NextGenCT is to initiate collaborative partnerships with industry that lead to scientific and technological breakthroughs. With this focus on advancing industry partnerships in mind, the University has set out to have an explicit strategic roadmap to establish a comprehensive and leading program for impactful industry partnerships. This strategic roadmap focuses on the development of world-class strengths in areas of expertise that match the needs of Connecticut’s industry growth opportunities.

Thus far, the University has developed centers of excellence and announced partnerships with multiple key industries and institutions as part of the development of the Innovation Partnership Building (IPB) at UConn Tech Park totaling nearly \$415 million in partnership funding. Selected partnerships include:

- \$25 million UConn Thermo Fisher Scientific Center for Advanced Microscopy and Materials Analysis

- \$67.1 million for Advanced Systems Engineering
- \$64.7 million Eversource Energy Center
- \$28.6 million Air Force Research Lab partnership \$80.0 million National Institute for Undersea Vehicle Technology (\$21.3 million committed between FY17-23)
- \$10 million Raytheon Technologies
- \$19 million Reverse Engineering Fabrication Inspection & Non-Destructive Evaluation Labs
- \$14.8 million Pratt & Whitney Additive Manufacturing Center
- \$8.3 million Comcast Center for Security Innovation
- \$14.3 million Connecticut Center for Applied Separation Technologies
- \$3.3 million Synchrony Center of Excellence in Cybersecurity
- \$5.7 million Collins Aerospace Center for Advanced Materials
- \$4.1 million Connecticut Manufacturing Simulation Center
- \$1.8 million Enterprise Solution Center/Proof of Concept Center/Quiet Corner Innovation Cluster
- \$12.3 million Center for Hardware and Embedded Systems Security and Trust
- \$67.1 million Pratt & Whitney Institute for Advanced Systems Engineering
- \$5.6 million Center of Science Heterogeneous Manufacturing of 3D Materials

Corporate partnerships and sponsorships are also key to the exploration of new digital methodologies and the development of new digital practices. UConn's Digital Media and Design Center has had many relationships with industry leaders including Cigna, Boston Children's Hospital, Diversified Media Group, UTC Aerospace System, and BBDO, allowing the Center to identify and tackle new challenges that further its research goals.

There are many other growing business and entrepreneurial initiatives intended to encourage and foster a vigorous entrepreneurial culture at UConn and increase the potential for success of commercially viable companies formed from its innovation, entrepreneurship, and proof-of-concept competitions. These activities are designed to: 1) Maximize entrepreneurial education and incentivize the creation of cross-disciplinary innovation teams; 2) Aid the teams in identifying and addressing key business issues through mentorship and real-world problem-solving activities; and 3) Provide mechanisms to deploy and allocate resources to the best commercialization opportunities that can attract future public or private fundraising. Some examples of these initiatives are listed below.

- Technology Commercialization Services (TCS) within UConn's Office of the Vice President for Research is the University's technology transfer and innovation enterprise and has successfully launched more than 160 start-ups since the incubator debuted in 2003. In addition to new company startup creation, TCS also markets commercially viable patents through license agreements with appropriate industry partners. TCS works closely with internal and external stakeholders and maintains a close relationship with UConn's other entrepreneurship programs.
- The UConn SPARK Technology Commercialization Fund continues to provide support for faculty at Storrs and UConn Health to conduct prototype and proof-of-concept (idea to commercial product) work necessary to establish a startup or attract



commercial partners. SPARK is an annual competition that has demonstrated value in a variety of ways, with a strong return on the \$2.54 million in funding awarded as of FY24, including:

- 59 awards from 139 proposals submitted
  - 13 projects with 100% invention disclosures
  - Six startups, with one new startup being incorporated
  - Two technologies licensed to third parties
  - Two industry-funded projects totaling \$250,000
  - A successful pilot scale-up in production at a Massachusetts facility
  - FDA breakthrough designation for a startup
  - Over \$3.4 million in federal grant funding, including over \$1 million from SBIR programs
  - Over \$1.5 million in CTNext grant funding
- 
- The TCS Internship Program is designed to provide tangible experiences for students in the areas of technology assessment, intellectual property protection, marketing, licensing, and entrepreneurship. The program was piloted in 2020 and launched a four-intern cohort in Fall 2021.
  - A program funded by Connecticut Innovations for \$700,000 designed to streamline the translational pathway for researchers and convert their discoveries into new therapeutics for the treatment of human diseases. The fund is dedicated to five promising research projects at UConn and UConn Health.
  - PATH (Program in Accelerated Therapeutics for Healthcare) was a targeted \$200,000 seed funding program in FY19 supported by the OVPR and the Schools of Medicine and Pharmacy that aimed to accelerate the translation of UConn discoveries into new medical therapeutics. Competitive awards were provided to seven projects addressing disease areas with an unmet treatment need in the current commercial marketplace.
  - The \$2.25 million UConn Innovation Fund was created in partnership with Connecticut Innovations and Webster Bank to invest in new startups that have a UConn affiliation.
  - In December 2017, UConn announced the establishment of The Peter J. Werth Institute for Entrepreneurship & Innovation after philanthropist and entrepreneur Peter J. Werth made a historic \$22.5 million commitment to UConn. Under University leadership, the Institute brings together student and faculty programs fostering entrepreneurship and innovation that potentially have commercial application and can be used to create new companies.
  - The Connecticut Center for Entrepreneurship and Innovation (CCEI) serves as a hub for entrepreneurship at the University and facilitates student and faculty participation in entrepreneurial activities. CCEI administers the CCEI Summer Fellowship, the Wolff New Venture Competition, Accelerate UConn, Entrepreneurship Abroad, the InsurTech Initiative, Get Seeded, and Veteran Bootcamp. CCEI has moved to Hartford and is leading the Hartford Innovation Place initiative to build new entrepreneurial companies in the city.
  - Accelerate UConn (AU) is UConn's National Science Foundation (NSF) Innovation Corps (I-Corps) Site. The only site of its kind in the state, Accelerate UConn aims to catalyze the transition of new scientific discoveries and capabilities from the lab to the marketplace. Launched in 2015 with \$300,000 in funding from the NSF to operate the

- program, AU offers participating teams an introduction to the most critical elements of the I-Corps Curriculum and Lean Launchpad methodology as well as small seed grants for customer discovery activities. To date, over 100 teams have learned how to determine the market opportunity for their product or technology. The NSF continues to renew funding for Accelerate UConn based on successes achieved by the program and its participating commercialization team.
- Several recent awards granted through the CTNext Higher Education Innovation and Entrepreneurship Initiative include:
    - \$4.2M (split between StamfordNext and UConn) for efforts to support workforce development and bolster UConn's standing in data science research. UConn is expanding deeper into Fairfield County and capitalizing on the tremendous opportunities the city of Stamford has to offer as the fastest growing city in Connecticut by working closely with CTNext and StamfordNext to launch a multiphase data science initiative that began with a successful internship program in the summer of 2019 and expanded with the development of a data sciences incubator in the downtown area (Technology Incubation Program, opened February 2021). The next components of the initiative include the creation of the Stamford Startup Studio, a yearlong entrepreneurial co-op experience for extremely motivated and talented undergraduates, and a cluster hire of five cutting-edge data science faculty researchers spanning four colleges/schools at UConn. The Office of the Vice President for Research administers this program and is leading efforts to grow UConn's impact in Stamford in collaboration with UConn's Office of the Provost, Schools of Business, Fine Arts, Engineering, the College of Liberal Arts and Sciences, and the Werth Institute for Entrepreneurship & Innovation.
    - \$638,204 to launch a new Master of Engineering in Global Entrepreneurship to attract highly talented entrepreneurs from around the world to the State of Connecticut. The first class from this program graduated in the spring of 2020.
    - \$200,000 to increase entrepreneurial education and output among the State's top researchers from industry and academia.
    - \$237,000 to expand an existing program at UConn Health through a multi-institution public-private, academia-industry partnership that engages students and faculty in innovation and entrepreneurship training and development in the health and bioscience sectors.
    - \$484,500 to leverage current innovation infrastructures at UConn through a multi-institution partnership that will commercialize inventions, promote entrepreneurship, support startups, foster collaboration, and encourage the sharing of knowledge among partners.
  - Intellectual Property and Entrepreneurship Law Clinic (IP Law Clinic) at the UConn School of Law was established through a collaborative effort of Technology Commercialization Services in the Office of the Vice President for Research, the UConn School of Law, and the School of Business to help potential companies with analysis of the IP landscape. The Clinic provides law students with the opportunity to counsel Connecticut's innovators in a range of intellectual property (patent, trademark, copyright, and trade secret) and related business law issues.

- Innovation Quest (iQ) is a longstanding entrepreneurial competition at UConn that provides training and potential funding to promising teams of student entrepreneurs. It was established through a collaborative effort of Technology Commercialization Services within the Office of the Vice President for Research and CCEI but is funded, supported, and driven by UConn alumni.
- The University joined Yale, Quinnipiac University, and Connecticut Innovations to establish the Bioscience Pipeline CT Program to support commercialization of early-stage biomedical technologies (medical devices, diagnostics, and health information technology) with \$30,000 grants that help make projects more competitive under the State's Bioscience Innovation Fund.
- The Third Bridge Grant provides seed funding to the School of Engineering with promising technologies developed independently and within UConn labs. The goal of Third Bridge is to mentor and aid students as they advance their technologies toward commercialization.
- Senior Design Projects: More than 250 industry-sponsored projects per year (spanning 1 to 2 semester courses) designed for senior engineering students to solve real-world engineering problems from industry with the guidance of faculty mentors.
- Industry Liaison Activities: Through the Executive Director for Innovation, External Engagement, and Industry Relations, the University can catalyze new interactions between faculty, potential commercial partners, and other research organizations. The OVPR Executive Director enhances existing efforts of industry liaisons across the University whose mission includes outreach to scientists and engineers from industry. These individuals establish partnerships with industry at many levels, from student internships and senior design projects to the formation of large, industry or federally sponsored research projects and collaborations. In addition, industry liaisons work with chambers of commerce, trade associations, supply chains, and OEMs to broaden awareness of UConn's research capabilities and leverage state and federal programs (e.g., Connecticut Innovations, DECD, federal sponsors, etc.) to establish and strengthen partnerships between UConn faculty and industry partners.
- Student internships through UConn's Center for Career Services and many individual departments.
- Industry sponsorship of undergraduate and graduate research students through research grants.
- Institute of Materials Science (IMS) Industrial Affiliates Program: Since 1974, the program has provided companies with access to UConn resources that can assist industry with materials-related research, development, and production projects. The program is administered through IMS.

The UConn Technology Incubation Program (TIP), which offers incubator facilities at three locations across the State (Storrs, Farmington, and soon in Stamford) is able to provide technology-based startup companies access to a unique range of unparalleled resources, including:

- Incubator facilities featuring offices, wet labs, and access to instrumentation.
- Collaboration with scientific experts.
- Technically trained student interns, employees, and graduates.
- UConn's world-class library resources.

- Customized business educational events, planning assistance, and mentoring.
- Access to venture funding.

TIP received funding from StamfordNext/CTNext and UConn to launch a new Stamford location focused on Data Science initiatives in Stamford. Expansion of TIP in Stamford is one of the components for this initiative and launched in February 2021.

The following table reflects growth in TIP:

Growth in TIP												
	FY 2013 (Base)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Companies in Program	29	26	20	26	30	40	35	43	58	71	59	41
Capital Raised (\$M)	\$29.1	\$8.6	\$41.9	\$19.1	\$51.9	\$89.2	\$69.0	\$378.8	\$70.9	\$151.0	\$146.0	\$77.0
Revenue (\$M)	\$4.5	\$5.8	\$1.6	\$1.2	\$3.1	\$7.1	\$9.0	\$84.1	\$6.4	\$32.0	\$40.0	\$16.0
Taxes Paid (\$M)	Didn't collect	\$0.4	\$0.4	\$0.4	\$0.6	\$0.8	\$1.3	\$2.1	\$3.4	\$5.5	\$5.2	\$4.6
Full-Time Jobs	85	66	61	66	81	118	106	144	204	121	257	174
Part-Time Jobs	33	49	38	38	56	53	62	64	80	395	180	124
Company Patents Filed	37	60	62	38	74	41	103	112	124	109	137	Not Avail
Company Patents Granted	22	27	19	12	43	34	48	32	40	25	25	37
Company Patents in Process	19	50	40	57	60	49	65	79	58	Not Avail	Not Avail	Not Avail

Note that the number of companies in TIP varies based on available space and square footage needs of the current incubator companies. TIP leasing practices allow these startups to increase and decrease space as needed. While the number of companies in the program has fluctuated since FY13, this occurs due to graduation of some companies and the entry of others, which happens on a rolling basis. The overall number of companies has grown due to the opening of the new facility at UConn Health in January 2016, which drastically increased the program’s available space. As of the end of FY24, TIP companies have raised \$77 million and employ 298 people. There are 41 companies in the incubator and women own 15% of those companies.

The University engaged with Connecticut Innovations (CI) and Battelle in 2014 by way of an MOU to identify opportunities for faculty-industry collaboration and to help advance the goals of NextGenCT utilizing the following programs:

- Department of Economic & Community Development (DECD):
  - Connecticut Manufacturing Innovation Fund (MIF) administered through DECD to assist the manufacturing industry to innovate commercial products and services and help drive enhancement in, or development of, products or services designed to strengthen their competitive position. The MIF supports competitive initiatives in the following areas:
    - Voucher Program (DECD/CCAT) – It is designed to help keep pace with the state-of-the-art product development and manufacturing technology. The program provides companies with access to the expertise they need to become more efficient, productive, and profitable.

- Incumbent Worker Training Program (DECD/DOL) – The program provides financial assistance to train incumbent workers in the appropriate skills to meet current and emerging market needs.
- Apprenticeship Program (DECD/DOL) – To support a combination of on-the-job training and classroom instruction for apprentices in Connecticut’s manufacturing industry. Grants awarded through the program can be used for wage subsidy, tuition reimbursement, and to offset the costs of gaining appropriate credentials for apprentices.
- CT Bioscience Innovation Fund, which creates the opportunity to develop collaborations with UConn faculty and industry partners to leverage external funds from federal agencies (administered through CI).
- Technology Talent Bridge (TTB) – A program that connects student interns with work on relevant projects and companies within the state (administered through CI).
- Multiple collaborations between the University and CCAT to spur innovation within the State’s manufacturing sector and facilitate access to state and federal support.
- Eli Whitney Equity Fund – Provides R&D support and research space to innovative companies receiving investment from CI.

**A summary of University and joint University-industry intellectual property activities, including the number of disclosures, patents, licenses, new businesses and entrepreneurial activities established with University technologies:**

The mission of Technology Commercialization Services within the Office of the Vice President for Research is to expedite and facilitate the transformation of UConn discoveries into products and services that benefit society and drive economic growth and job creation. The goals are to bring together UConn researchers and the business community in order to significantly enhance the commercial and societal impact of UConn’s research; identify and help move inventions by UConn faculty, staff, and students towards the market through licensing or new company formation; secure patent protection for new technologies where warranted by market forces; and generate industrial support for ongoing applied/translational research projects.

University inventions have led to more than 750 US patents with 25 patents issued to UConn inventors in FY24 alone. Additionally, many of our faculty have more intellectual property and patents based on their previous work at other institutions.

Recent State initiatives, such as Next Generation Connecticut and Bioscience Connecticut, have enhanced the University’s role as a center for innovation, but reduced State funding for new faculty hires has substantially limited its capacity to maximize the hoped-for return on investment. A \$169.5 million UConn Technology Park with an anchor facility, the Innovation Partnership Building, designed to house industry-academic research collaborations, officially opened in September 2018, and continues to serve as a hub for the development and growth of industry relationships and entrepreneurship at the University. These initiatives will provide a robust pipeline of innovation, talent, and unique research facilities for technology development, business incubation, and growth.

**Identification of research and innovation benchmarks and an analysis of the University’s progress in meeting such benchmarks:**

More than eighty research centers, institutes, and programs serve UConn’s teaching, research, diversity, and outreach missions. Undergraduate, graduate, and faculty research at the University drives business development and enhances quality of life. UConn’s research operations make real and vital contributions to the state’s economy. Research dollars enter the Connecticut economy through UConn, but the impact does not end there. Through the bold NextGenCT initiative, the State’s economic development will be fueled.

Experience indicates that there is no uniform approach to technology licensing that will meet the needs of our diverse industry partners. The University is committed to working with its partners to provide the intellectual property rights necessary to meet company goals.

Licensing and Commercialization												
	FY 2013 (Base)	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Invention Disclosures Received	71	59	93	69	61	71	90	102	91	91	86	86
Patent Applications Filed	95	86	113	91	89	83	105	128	102	109	137	136
Patents Issued	20	21	28	31	28	39	30	25	28	25	25	25
Licenses & Options Executed	19	22	10	11	10	26	21	15	10	22	25	10
Licensing Revenue (\$M)	\$1.0	\$1.7	\$1.1	\$1.0	\$1.7	\$0.9	\$0.7	\$0.9	\$1.2	\$1.1	\$1.7	\$1.7
UConn Startup Companies Formed	4	5	3	2	1	6	15	17	5	8	6	6

Year-to-year fluctuations in disclosures received is not unusual. Since FY 2013 the average number of disclosures received was 80.4. While there was a record high 102 disclosures received in FY 2020, FY 2021 also had a high number of disclosures in spite of the global pandemic. There was a spike in licensing revenue in FY 2014 due to the one-time sale of patent rights to a large international company, and in FY 2017 due to a one-time settlement for underpaid royalties that had been identified during an audit of the licensee’s books.

The table below measures UConn against our peers using data based on research expenditures, which is accepted as the chief factor driving innovation.

**UConn vs. Peers FY23, Research and Innovation Performance**

<b>Institution</b>	<b>R&amp;D Research Expenditure (\$M)*</b>	<b>Invention Disclosures Received</b>	<b>Patent Applications Filed</b>	<b>Patents Issued</b>	<b>Licenses &amp; Options Executed</b>	<b>Licensing Revenue (\$K)</b>	<b>Startup Companies Formed</b>
<b>UConn</b>	<b>\$390M</b>	<b>98</b>	<b>143</b>	<b>27</b>	<b>17</b>	<b>\$1.3M</b>	<b>7</b>
Indiana University	\$943M	139	166	63	27	\$6.5M	7
Michigan State University	\$844M	120	71.0	41	40	\$4.5M	3
Purdue University	\$855M	394	234	187	210	\$141.0M	13
University of Georgia	\$571M	152	44	36	151	\$12.0M	7
University of Kansas	\$466M	61	43	40	36	\$2.9M	5
University of Kentucky	\$504M	99	67	22	40	\$807k	6.0

Notes: Based on annual AUTM Survey Data. The University of Delaware did not respond to the AUTM survey for a portion of this reporting period. Their data has been omitted for that reason. FY23 is the most recent year for which AUTM survey data is available.

\*Expenditure data based on FY23 HERD data.

In 2025, UConn has continued to solidify its position as a leader in research and innovation, driving transformative discoveries and advancing knowledge across diverse fields. Through groundbreaking research, collaborative initiatives, and the relentless pursuit of solutions to global challenges, our university has made significant strides toward shaping the future. This year, we celebrate not only the outstanding accomplishments of our faculty, students, and researchers but also the pivotal role of UConn’s Technology Transfer Office in promoting UConn’s innovation and fostering strong partnerships that drive these innovations forward, creating meaningful societal impact. Some highlights for FY24 include:

- The University holds equity in 25 startups that are advancing UConn-driven innovation.
- More than 30% of the active patent portfolio is either licensed or optioned.
- Startups have raised a total of \$13.3M, including funding from Small Business Innovation Research and Small Business Technology Transfer programs.
- Four companies have successfully secured investments from angel investors and venture capitalists.
- Partner-driven patent prosecution for 100+ university patents has saved \$4M, powering innovation.

## **CAPITAL PROGRAM**

The Board of Trustees, at its June 26, 2024 meeting, approved the FY25 Capital Budget for UConn, Storrs and Regional Campuses, totaling \$160,000,000. This amount reflects \$122,000,000 of UCONN 2000 State bond funds, \$20,000,000 of other State bond funds, and \$18,000,000 of University funds.

### **Storrs & Regional Campuses**

The following is a brief description of some of the named projects included in the FY25 Capital Budget or previous budgets, which are currently in planning, design or construction.

### ***Academic and Research Facilities***

The 285,000 gross square foot Gant Science Complex will be renovated to accommodate current and future University needs in response to growing student enrollment in STEM programs. These improvements will include classrooms, lecture halls, teaching and research laboratories, faculty offices and support spaces. Exterior site and plaza areas will be improved to make them more inviting and accessible to the campus community. The building envelope (façades and roofs) will be reconstructed to provide a more attractive waterproof skin with better energy performance. A new light court was built as part of phase 1 which enclosed the existing opening at the Gant Plaza. Phased construction began in Winter 2018. Phases 1 and 2 were completed in 2022. The work on Phase 3- North Wing is scheduled to commence in the summer 2025.



### **New School of Nursing Building**

The School of Nursing currently resides in Storrs Hall, a historic building constructed in 1906. In 2012, an expansion was added to accommodate the growing needs of the school, resulting in a total of 51,000 gross square feet (GSF). However, due to the continued growth of the school's program, the existing building can no longer adequately fulfill the school's requirements in terms of size and spatial configuration.



The goal of this project is to construct a new building for the School of Nursing to accommodate an increased enrollment and to address the shortage of nurses, the changing nature of health care, and the increasing disparity in health outcomes. The new approximately 90,000 square foot building will be strategically located near the existing Brain Imaging Research Center, aligning with the vision outlined in the 2015-2035 Campus Master Plan. The groundbreaking ceremony for the building was held in October 2024 and construction will start in the spring 2025.



***Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities***

Per statute, the “deferred maintenance” portion of the project name is defined as “repair of an infrastructure or structure that was not maintained, repaired or replaced in the usual course of maintenance and repair.” In addition, the University intentionally designs projects to repair under-maintained facilities and infrastructure up to current standards and with necessary improvements to accommodate the current needs of the campuses. Also, the statutory named line clarification and new definition allows the University to construct new utility, infrastructure, administrative and support facilities as needed. In general, projects fall into one or more of the following categories:

- Safety, code and ADA required improvements
- Roof and exterior repairs
- Building mechanical system improvements
- Utilities repairs and upgrades
- General building renovations
- Roads, walks and grounds
- Environmental remediation
- New utility, infrastructure, administrative and support facilities

Some of the major projects to be funded within this category during FY25 are the Field House Renovation, Innovation Partnership Building-Renovation for the Center for Clean Energy Engineering (C2E2), University Second Electrical Feed, and various athletics and programmatic renovations. Several of the projects recently completed or currently underway in this category are summarized below.

**Boiler Plant Equipment Replacement & Utility Tunnel Connection**

This project replaced the existing 1960’s vintage Central Utility Plant (CUP) Boilers as well as completed the utility tunnel interconnection between the future Supplemental Utility Plant (SUP) and the existing Central Utility Plant. The new efficient boilers will reduce greenhouse gas emissions by 3.5%-5.25% from current levels.



The Boiler Plant Equipment Replacement and Utility Tunnel Connection project was implemented in three phases. In Phase I, the University pre-purchased three factory-fabricated, dual-fuel water-tube boilers.

In Phase II, the existing boilers were decommissioned and demolished in preparation for Phase III. Also, in phase II, the utility tunnel connection was completed. Work included extension of the steam, chilled water, and electrical connections from their current locations within the existing “North Utility Tunnel” at the northeast corner of the UTEB building into the CUP.

Phase III installed the new boilers in the CUP as well as the Supplemental Utility Plant. Start-up and commissioning of the new boilers is expected to be completed in early summer 2025.

### Field House Renovation

The Greer Field House was the former Student Recreation Center, and upon their move to the new facility in August 2019, space became available to meet other Athletic Department program needs. In the summer of 2021, design consultants were hired to begin the programming and conceptual design for the backfill of the facility.

This project will bring athletics, research, sports medicine, hydrotherapy, training, rehabilitation, recovery, nutrition, compliance, clinical operations as well as academic support together in one building. The proposed program for the facility will include a consolidated Academic Center to support the Student Academic Success Program (SASP) for all student athletes. This project also seeks to address Title IX requirements for the various athletic teams.

This project will renovate existing offices, support spaces, team rooms, coaches and official’s locker rooms, and team locker rooms for the following sports: men’s and women’s track and field, women’s field hockey, women’s rowing, women’s tennis, and women’s swimming & diving. These renovated spaces within the Field House and Wolff-Zackin facility will be constructed to a standard established in the new locker rooms within the Rizza Performance Center. In addition, exterior accessed toilet rooms for use by the public at sporting events at Sherman Field will be provided. Construction of the project will begin in spring 2025.



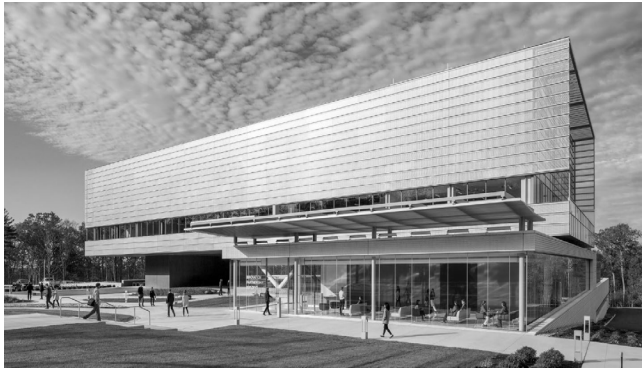
### South Campus Infrastructure

In 2015, the University completed the NextGenCT Campus Masterplan and in 2016 the University performed a Framework Utility Analysis to create a systematic approach for infrastructure projects that support development of the NextGenCT program. The intent of this project is to provide infrastructure improvements in the South Campus district to support the construction and sustainable operation of the new South Campus Residence Hall.

The overall scope of this project will provide renewable infrastructure to the new South Campus Residence Hall and includes new utilities (steam, electric, hot and chilled water), communications, sanitary, stormwater, and domestic water for the South Campus Residence Hall, and expansion of the South Campus Chiller Plant to accommodate a new geothermal heating and cooling system and to meet the needs of the Residence Hall and surrounding buildings. The project is currently under construction with anticipated completion in 2026.

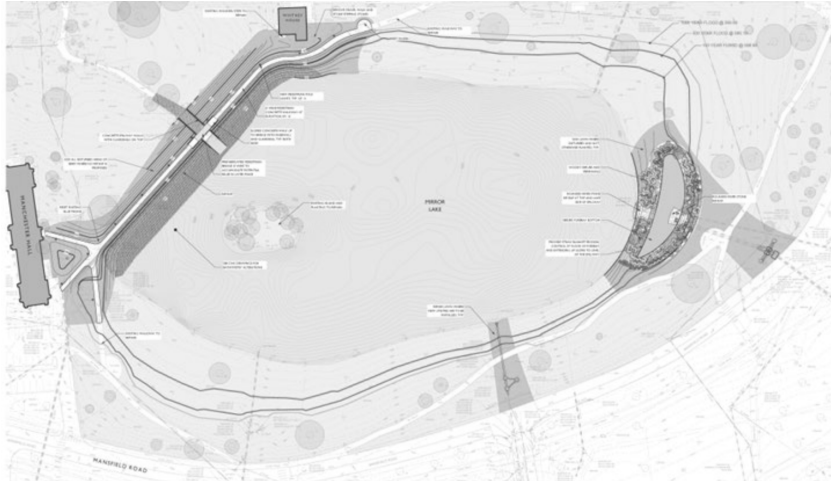
### Innovation Partnership Building (IPB) Renovations for the Center for Clean Energy Engineering (C2E2)

The Innovation Partnership Building is UConn's premier center for cutting edge research and industry collaboration and innovation. This project will allow for increased synergy and research productivity by relocating the Center for Clean Energy Engineering (C2E2) from Depot Campus to the building. The project will be conducted in two phases, first the customization of existing offices and labs followed by the build-out of shell space with anticipated completion in quarter four of 2025.



### Mirror Lake Improvements

Mirror Lake has been a beloved and historic campus landmark since 1922. After multiple decades of deferred maintenance and campus growth within its watershed, numerous studies through 2021 concluded that critical improvements to the lake and its dam are necessary. Permitting, design, and preconstruction activities were completed in late 2022 however, a reduction and phasing of the scope of work became necessary due to budget constraints. The University then conducted collaborative working meetings with CT DEEP through early 2023, concluding with an amended Memorandum of Understanding for Mirror Lake and its watershed that attenuates stormwater flows from development since 1993.



The first phase of work will focus on critical improvements and repairs to the dam, and a future phase will address stormwater attenuation and water quality improvements associated with construction in the watershed.

Upon final permit approvals, construction is anticipated to begin in the spring of 2025 and be complete in spring 2026.

### Jones Annex Renovation:

Faculty and professional staff in the department of Plant Science and Landscape Architecture support several outreach educational and fee-based services. Two of the most impactful programs include (1) a group of programs and services associated with the UConn Soil Nutrient Analysis Lab (SNAL), the Home & Garden Education Center (H&GEC), the Plant Diagnostic Center, the Turfgrass Diagnostic Service, the UConn Master Composter Program, and (2) the Integrated Pest Management (IPM) program. Presently, the H&GEC and the diagnostic services are located on the Storrs campus in the Ratcliffe-Hicks building while the SNAL is located on the Depot campus (Union Cottage).



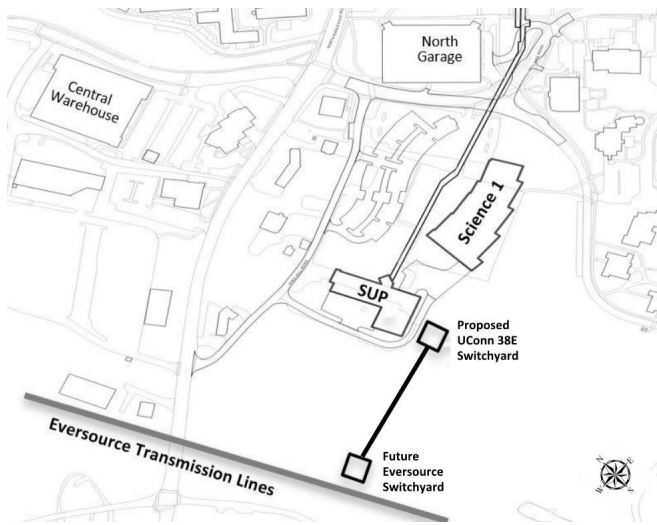
This project renovates the existing Jones Annex building to consolidate these three programs on Storrs campus to facilitate efficient management of personnel, collaboration between groups, and increase opportunity for professional staff to contribute to undergraduate life transformative educational activities, and other departmental service and professional improvement activities. Construction is anticipated to be complete fall 2025.

### Pharmacy-Biology Building Research Support Expansion

The University's Animal Care facility must evolve to accommodate the growing research requirements of both current and incoming faculty, while also enhancing its support to the University community. This project renovates nearly 5,000 gsf of existing "shell space" within the Pharmacy-Biology building to facilitate the expansion of the adjacent animal care facility. The renovations will play a critical role in enhancing UConn's competitiveness in grant competitions. The project is currently in the design phase with construction anticipated to start in summer 2025.

## University Second Electrical Feed

The UConn Storrs campus receives electrical power from two sources: 1) the generation of power on campus at the Central Utility Plant by UConn owned and operated electrical generating turbines, and 2) the Utility provider's (Eversource) overhead power lines via a utility substation located west of the area "F" parking lot on the north side of North Eagleville Road. Each of the sources was originally designed with the capacity to independently provide all electricity needed for the campus, thus providing the University with the reliability and redundancy necessary should one or the other service be interrupted. Studies have shown that as the University continues to expand in accordance with its Master Plan, the electrical demand has increased to a point where both imported, and campus-based production of electrical power will need to be increased to maintain the required reliability and resiliency of the on-campus electrical distribution system.



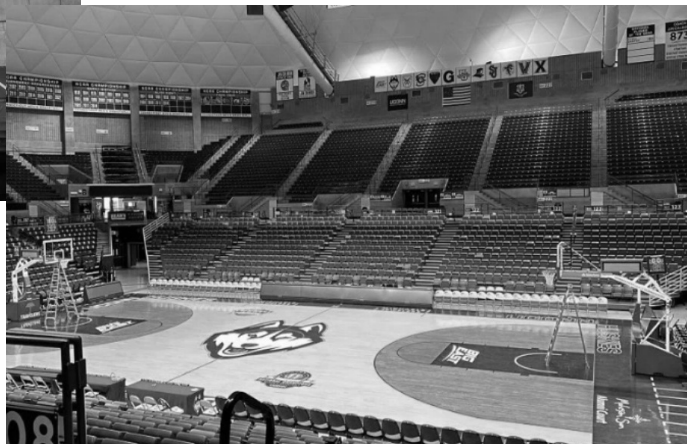
This project establishes a second connection to Eversource, terminating at a new 50-75 MVA transformer located on the exterior of the Supplemental Utility Plant in the substation switchgear yard. Included is a required modernization of the electrical distribution control system to manage multiple sources and the increased load demands which enables code compliant switching for personnel safety. The project is currently in the Design phase with expected construction start in 2026.

## Gampel Pavilion Renovation



The University is set to advance its efforts in upgrading Athletic Facilities by undertaking major renovations of the Harry A. Gampel Pavilion on the Storrs Campus, with the goal

of modernizing the facility and creating more revenue-generating facilities. As a prominent University landmark, Gampel Pavilion is the home of the men's and women's basketball teams and the men's



golf team. The facility opened in January of 1990 and totals more than 171,000 square feet in the domed area. In the summer of 1996, its original seating capacity of 8,241 was increased by adding seats above each of the four entrance quadrants. The new ‘sellout crowd’ for UConn Basketball is 9,882, making it the largest capacity on-campus basketball arena in New England. The proposed renovations will enhance circulation and concession areas by reconfiguring the concourse, improve Wi-Fi service inside the facility, and introduce premium fan amenities to increase revenue generation throughout the facility. The project is currently in the planning stage, with the upgrade of Wi-Fi equipment and services set to be the first phase.

### ***Equipment, Library Collections & Telecommunications***

The enhancement of the University’s infrastructure includes its instructional and scientific equipment. The equipment replacement category permits the University to replace outmoded items with state-of-the-art laboratory devices and computers. The funding encompasses seven major categories: management information systems, computers, research equipment, instructional equipment, furnishings, operational and public safety support, and library materials.

### ***Residential Life Facilities***

Preliminary planning and design of a new South Campus Residence Hall started in 2021. The new building created much needed space for the growing undergraduate population. The new 647 bed residence hall includes an adjoining 500-seat dining hall. Construction of Connecticut Hall commenced in the Fall of 2022 and was completed in Summer of 2024.



### **UConn Health**

In 2018, an external third party provided UConn Health with a ten-year Facilities Condition Assessment (FCA). The assessment identified \$550 million (inflation adjusted) in Deferred Maintenance needs across the following categories:

- **Recurring Deferred Renewal:** Items that have not been replaced during the normal course of maintenance that have reached or exceeded their expected life: \$250 million (e.g., original 1970 era HVAC systems).
- **Recurring Projected Renewal:** Items that during the 2024-2033 time period will “age out” and need to be replaced: \$253 million (e.g., roofs that are 25 years old now but will reach their 30 year life expectancy in the next 5 years and need to be replaced).
- **Nonrecurring:** Items that require replacement on a one-time basis: \$47 million (e.g., stair railings that are not code compliant and need to be replaced but are not expected to be replaced again).

The FY22 allocation of \$25 million in new UCONN 2000 funding for deferred maintenance needs marked the first new funds for UConn Health since the Bioscience Connecticut Initiative funding ended in FY18. In December of 2022, the State Bond Commission approved a state bond allocation for UConn Health in the amount of \$40 million to finance deferred maintenance needs of our buildings and grounds. During the 2023 legislative session, the General Assembly approved

an additional \$43 million for FY24 and \$43 million for FY25 in State GO bonds to be allocated to Deferred Maintenance (\$60 million), Telecommunications Systems & Infrastructure Upgrades (\$6 million), and for Equipment, Library Collections, and Telecommunications (\$20 million). UConn Health will request additional capital funding on an on-going basis to meet the needs identified in the FCA.

***Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities***

Per statute, the “deferred maintenance” portion of the project name is defined as “repair of an infrastructure or structure that was not maintained, repaired or replaced in the usual course of maintenance and repair.” In addition, the University intentionally designs projects to repair under-maintained facilities and infrastructure up to current standards and with necessary improvements to accommodate the current needs of the campuses. The statutory named line clarification and new definition also allows the University to construct new utility, infrastructure, administrative and support facilities as needed. In general, projects fall into one or more of the following categories:

- Safety, code and ADA required improvements
- Roof and exterior repairs
- Building mechanical system improvements
- Utilities repairs and upgrades
- General building renovations
- Roads, walks and grounds
- Environmental remediation
- New utility, infrastructure, administrative and support facilities

Numerous projects involving paving, roof replacements, academic and research renovations, and replacement of building infrastructure components are under design or construction including the 16 Munson Road Emergency & Egress Upgrades, Data Center Generator Replacement & Power Improvements, Parking Lots L1 & A5, IT Critical Equipment Redundancy Room, Buildings F & M Roof Replacement, CGSB Data Center Cooling Upgrade, Cadaver Lab Renovation & AHU Replacement and the Main Building Lab Area Renovations – 2<sup>nd</sup> floor.

**UCONN 2000: SET-ASIDE CONTRACTOR**

Public Act 99-241 called for, among other things, information regarding use of Connecticut owned businesses on UCONN 2000 program projects, including those owned by women and minorities (“set-aside” contractors). Since Fiscal Year 1996, construction and related contracts for the UCONN 2000 program totaled \$5.2 billion from all fund sources; \$4.0 billion is strictly UCONN 2000 funds. As of December 2024, Connecticut businesses have accounted for \$3.0 billion of the total contracted dollars with “set-aside” general contractors and subcontractors accounting for \$1.0 billion. Overall, small business participation has amounted to \$569.3 million, minority business participation has amounted to \$137.0 million, and women-owned business participation has amounted to \$317.5 million.

## **UCONN 2000: FINANCE**

Pursuant to Section 10a-109x of the Connecticut General Statutes, the semi-annual report to the General Assembly is to provide, among other things, information on the number of projects and securities authorized, approved and issued; the payment of debt service requirements, and the payment of principal and interest on the UCONN 2000 securities; and the amount of investment earnings. This section provides that information.

### **Legislative Authorizations - Selected Discussion**

During June 2024, the Governor signed Public Act 24-151, which extends the UCONN 2000 program by four years to 2031; increases the statutory authorizations for the UCONN 2000 bonds secured by the State Debt Service Commitment by \$625,000,000 for a total of \$4,920,900,000; and provides that not later than June 30, 2031, the University or the Foundation shall raise UCONN 2000 philanthropic commitments and gifts of \$100,000,000 according to cumulative target milestones for Fiscal Years 2025 to 2031.

In 2023, the General Assembly enacted and the Governor signed Public Act 23-1 that decreased the amount of bonds secured by the Debt Service Commitment that may be issued for fiscal year 2025 and in the aggregate by \$12,000,000 which decreased the Fiscal Year 1996 to 2027 total Debt Service Commitment amounts to \$4,295,900,000.

During June 2021, the Governor signed Public Act 21-2 increasing the Debt Service Commitment amount for Fiscal Year 2022 by \$25,000,000 to \$215,500,000. The estimated costs in the act were also changed including increasing the project known as “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure & Improvements Renovation Lump Sum and Utility, Administrative and Support Facilities - Health Center”.

During March 2020, Public Act 20-1 was approved which reallocated the authorized Debt Service Commitment debt funding paid for by the State among the Fiscal Years 2020 through 2027 but did not change the total Debt Service Commitment amount authorized for UCONN 2000 projects.

During October 2017, the General Assembly passed Public Act 17-2 and the Governor signed on October 31, 2017 “An Act Concerning the State Budget for the Biennium Ending June 30, 2019, Making Appropriations Therefore, Authorizing and Adjusting Bonds of the State And Implementing Provisions of the Budget” that which among other things, moved some of the authorized DSC bond funding from Fiscal Years 2018 through 2023 and added it to 2024, and the newly added Fiscal Years 2025, 2026 and 2027 (without changing total DSC funding); and changed the name of the UCONN 2000 project “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum” to “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities” and UConn Health’s UCONN 2000 named project formally known as “Deferred Maintenance/Code/ADA Renovation Sum — Health Center” to the new UCONN 2000 project name of “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure & Improvements Renovation Lump Sum and Utility, Administrative and Support Facilities – Health Center”.



During the May 2016 Special Session, the General Assembly passed Public Act 16-4 effective July 1, 2016, which among other things changed the name of the UCONN 2000 project “Deferred Maintenance/Code/ADA Renovation Lump Sum” to “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum” and also shifted \$26,000,000 of Debt Service Commitment authorizations from Fiscal Year 2017 to Fiscal Year 2018.

During May 2014, Governor Malloy signed Public Act 14-98 which clarified that the language in the UCONN 2000 legislation limiting UCONN 2000 debt applied only to the debt service commitment debt that the State pays and the limit does not apply to UCONN 2000 Special Obligation Student Fee Revenue bonds and other types of UCONN 2000 debt which the University and not the State pays. Public Act 14-5 was also signed in May 2014 and eliminated certain UCONN 2000 Act language that limited leasing outside the Storrs Campus.

In July 2013, Governor Malloy signed Public Act 13-233, “An Act Concerning Next Generation Connecticut”, which extended the UCONN 2000 program another six years until Fiscal Year 2024; increased the statutory authorizations for the UCONN 2000 bonds secured by the State’s debt service commitment by \$1.551 billion for a total of \$4,282,900,000; changed certain Fiscal Year bond authorizations; added a new named project called “Academic and Research Facilities”; and also added the housing language to the “Stamford Campus Improvements/Housing” project.

In July 2011, Governor Malloy signed Public Act 11-75, “An Act Concerning the University of Connecticut Health Center”, the Bioscience Connecticut initiative, which increased the statutory authorizations for the UCONN 2000 bonds secured by the State’s debt service commitment by \$262,900,000 for a total of \$2,731,900,000; changed certain Fiscal Year bond authorizations; eliminated a prior provision relating to the \$100 million contribution of federal, private or other non-state money; and provided for funding to renovate research laboratory space and create additional business incubator space.

On August 25, 2011, the Governor signed Public Act 11-57 for creation of a world-class Technology Park on the Storrs Campus to serve as a cornerstone for a new Connecticut research triangle. The Technology Park is expected to generate hundreds of new jobs in Connecticut, encourage new business growth, and leverage millions of dollars in federal and private research funding. The Technology Park will link to UConn Health in Farmington, the Connecticut Bioscience Initiative to Yale University in New Haven and others. A total of \$169.5 million of State General Obligation bond funding has been authorized by the State Bond Commission for the Technology Park. On August 26, 2011, the State Bond Commission authorized the first \$18 million of State General Obligation bonding to begin planning and design. On April 26, 2013, the State Bond Commission authorized the release of \$20 million in State General Obligation bonding to cover the purchase of equipment. On May 11, 2015, the State Bond Commission authorized the release of \$131.5 million in State General Obligation bonding to fund the construction of the new facility.

During the October 2011 special session, the General Assembly adopted Public Act 11-2 which established the Connecticut Bioscience Collaboration Program (the “Collaboration”) and authorized \$290,685,000 of State General Obligation bonds to be issued over a ten-year period and

to be deposited in the Connecticut Bioscience Collaboration Fund. The Collaboration will support the establishment of a bioscience cluster anchored by the Jackson Laboratory for Genomic Medicine located on UCH's Farmington campus.

In Fiscal Year 2002, the General Assembly enacted, and the Governor signed into law Public Act 02-3, An Act Concerning 21st Century UConn. This act authorized additional projects for the University and UConn Health for Phase III of UCONN 2000. This act amended Public Act 95-230 and extended the UCONN 2000 financing program.

Public Act 95-230 enabled the University to borrow money in its own name for a special 10-year capital improvement program designed to modernize, rehabilitate, and expand the physical plant of the University. It authorized projects for Phases I and II of UCONN 2000, estimated to cost \$1,250 million, of which \$962 million was financed by bonds of the University secured by the State Debt Service Commitment; \$18 million was funded by State General Obligation Bonds; and the balance of \$270 million was financed by gifts, other revenue, or borrowing resources of the University, including Special Obligation Student Fee Revenue bonds.

### **General Obligation Bonds**

Section 10a-109 of the Connecticut General Statutes empowers the University to issue General Obligation Bonds secured by the State's Debt Service Commitment ("DSC"). These bonds are referred to as "General Obligation Debt Service Commitment Bonds" or "GO-DSC Bonds" throughout the remainder of this report. These bonds are issued pursuant to the General Obligation Master Indenture of Trust, dated as of November 1, 1995, between the University of Connecticut, as Issuer, and Fleet National Bank of Connecticut as Trustee (now U.S. Bank Trust Company, National Association). The University's Board of Trustees on November 10, 1995, and the State Bond Commission on December 21, 1995, approved the Master Indenture of Trust. The Master Indenture was subsequently amended and approved by the University's Board of Trustees on September 26, 2003, and the State Bond Commission on December 19, 2003. The Board of Trustees and the Governor approve the subsequent Supplemental Indenture for each bond issue. The University and the Office of the State Treasurer, working in conjunction, manage the GO-DSC Bond sale process.

### **General Obligation Bond Issues Completed**

As of December 31, 2024, there have been thirty-eight GO-DSC Bond issues for the UCONN 2000 program including twenty-five new money and thirteen refunding bond issues.

There have been twenty-five new money GO-DSC Bonds issues totaling \$3,736,192,147 in par value which, together with original issue premium, funded \$4,044,000,000 of UCONN 2000 projects. The remaining balance, together with accrued interest and net original issue premium, funded the costs of issuance including deposits to the State Treasurer pursuant to the indentures.

Pursuant to Section 10a-109g of the Connecticut General Statutes, the UCONN 2000 GO-DSC Bonds authorized, approved and issued to date are listed below:

**GO-DSC Bonds Phase I, II & III**

<u>Date of Issue</u>	<u>Par Amount</u>	<u>TIC (1)</u>	<u>Bond Issue</u>
February 21, 1996	\$83,929,714.85	4.94%	1996 Series A <sup>(2)</sup>
April 24, 1997	124,392,431.65	5.48%	1997 Series A <sup>(2)</sup>
June 24, 1998	99,520,000.00	4.78%	1998 Series A <sup>(2)</sup>
April 8, 1999	79,735,000.00	4.46%	1999 Series A <sup>(2)</sup>
March 29, 2000	130,850,000.00	5.42%	2000 Series A <sup>(2)</sup>
April 11, 2001	100,000,000.00	4.54%	2001 Series A <sup>(2)</sup>
April 18, 2002	100,000,000.00	4.74%	2002 Series A <sup>(2)(3)</sup>
March 26, 2003	96,210,000.00	3.97%	2003 Series A <sup>(2)(4)</sup>
January 22, 2004	97,845,000.00	3.76%	2004 Series A <sup>(2)(5)</sup>
March 16, 2005	98,110,000.00	4.20%	2005 Series A <sup>(2)(6)</sup>
March 15, 2006	77,145,000.00	4.20%	2006 Series A <sup>(2)(7)</sup>
April 12, 2007	89,355,000.00	4.14%	2007 Series A <sup>(2)(8)</sup>
April 16, 2009	144,855,000.00	4.01%	2009 Series A <sup>(2)(9)</sup>
May 25, 2010	97,115,000.00	3.64%	2010 Series A <sup>(2)(10)</sup>
December 8, 2011	179,730,000.00	3.31%	2011 Series A <sup>(2)(11)</sup>
July 31, 2013	172,660,000.00	3.58%	2013 Series A <sup>(12)</sup>
April 22, 2014	109,050,000.00	3.37%	2014 Series A <sup>(13)</sup>
April 16, 2015	220,165,000.00	3.09%	2015 Series A <sup>(14)</sup>
April 21, 2016	261,510,000.00	2.76%	2016 Series A <sup>(15)</sup>
January 19, 2017	311,200,000.00	3.42%	2017 Series A <sup>(16)</sup>
May 3, 2018	276,075,000.00	3.67%	2018 Series A <sup>(17)</sup>
May 8, 2019	174,785,000.00	3.05%	2019 Series A <sup>(18)</sup>
December 17, 2020	160,230,000.00	2.21%	2020 Series A <sup>(19)</sup>
April 13, 2022	\$227,185,000.00	3.25%	2022 Series A <sup>(20)</sup>
<u>November 21, 2023</u>	<u>\$224,540,000.00</u>	4.12%	2023 Series A <sup>(21)</sup>
<b>Subtotal Phase I, II &amp; III</b>	<b>\$3,736,192,146.50</b>		

**GO-DSC Refunding Bonds**

January 29, 2004	\$216,950,000.00	3.55%	2004 Series A Refunding <sup>(2)(5)</sup>
March 15, 2006	61,020,000.00	4.17%	2006 Series A Refunding <sup>(2)(7)</sup>
April 12, 2007	46,030,000.00	4.22%	2007 Series A Refunding <sup>(2)(8)</sup>
May 25, 2010	36,095,000.00	2.86%	2010 Series A Refunding <sup>(2)(10)</sup>
December 8, 2011	31,905,000.00	2.29%	2011 Series A Refunding <sup>(2)(11)</sup>
July 31, 2013	51,250,000.00	2.71%	2013 Series A Refunding <sup>(12)</sup>
April 22, 2014	92,940,000.00	1.41%	2014 Series A Refunding <sup>(13)</sup>
April 16, 2015	34,625,000.00	2.15%	2015 Series A Refunding <sup>(14)</sup>
April 21, 2016	80,425,000.00	1.70%	2016 Series A Refunding <sup>(15)</sup>
January 19, 2017	33,950,000.00	2.01%	2017 Series A Refunding <sup>(2)(16)</sup>
May 8, 2019	64,680,000.00	2.23%	2019 Series A Refunding <sup>(18)</sup>
December 17, 2020	\$119,085,000.00	0.95%	2020 Series A Refunding <sup>(19)</sup>
<u>November 21, 2023</u>	<u>\$133,505,000.00</u>	3.57%	2023 Series A Refunding <sup>(21)</sup>
<b>Subtotal Refunding Bonds</b>	<b>\$1,002,460,000.00</b>		

**Total GO-DSC Bonds** \$4,738,652,146.50

- (1) TIC is the true interest cost reflecting the interest rate for the time value of money across an entire bond issue.
- (2) Bonds are no longer outstanding.
- (3) The GO-DSC 2002 Series A Bonds provided \$994,688.03 directly to the Office of the State Treasurer.
- (4) The GO-DSC 2003 Series A Bonds par amount of \$96,210,000 plus \$3,790,000 of the original issue premium totaled \$100,000,000 available for projects.
- (5) The GO-DSC 2004 Series A Bonds new money and GO-DSC Refunding 2004 Series A Bonds were issued under a single Official Statement with a par amount of \$216,950,000. The GO-DSC 2004 new money bonds totaled \$100,000,000 for projects, funded by the \$97,845,000 par amount plus \$2,155,000 of the original issue premium; and the GO-DSC Refunding 2004 Series A Bonds provided \$223,160,000 for a refunding escrow. Additional proceeds, including premium, funded the refunding escrow and the costs of issuance.
- (6) The GO-DSC 2005 Series A Bonds totaled \$100,000,000 available for projects funded by the \$98,110,000 par amount plus \$1,890,000 of the original issue premium. Phase II authorizations accounted for \$50 million and Phase III for \$50 million.
- (7) The GO-DSC 2006 Series A Bonds new money and GO-DSC Refunding 2006 Series A Bonds were issued under a single Official Statement with a par amount of \$138,165,000. The GO-DSC 2006 Series A Bonds new money totaled \$79,000,000 available for projects, funded by the \$77,145,000 par amount plus \$1,835,000 of the original issue premium, and the GO-DSC Refunding 2006 Series A Bonds provided \$65,472,900 for a refunding escrow. Additional proceeds, including premium, funded the refunding escrow and the costs of issuance.
- (8) The GO-DSC 2007 Series A Bonds new money and GO-DSC Refunding 2007 Series A Bonds were issued under a single Official Statement with a par amount of \$135,385,000. The GO-DSC 2007 Series A Bonds new money totaled \$89,000,000 available for projects, and the GO-DSC Refunding 2007 Series A Bonds provided \$49,505,476.89 for a refunding escrow. Additional proceeds, including premium, funded the refunding escrow and the costs of issuance.
- (9) The GO-DSC 2009 Series A Bonds par amount of \$144,855,000 plus \$5,145,000 of the original issue premium totaled \$150,000,000 available for projects.
- (10) The GO-DSC 2010 Series A Bonds new money and GO-DSC Refunding 2010 Series A Bonds were issued under a single Official Statement with a combined par amount of \$133,210,000. The GO-DSC 2010 Series A Bonds new money par amount of \$97,115,000 plus \$7,885,000 of the original issue premium totaled \$105,000,000 available for projects; and the GO-DSC Refunding 2010 Series A Bonds par amount of \$36,095,000 plus \$2,609,428.69 of the original issue premium provided \$38,704,428.69 for the refunding escrow. Additional proceeds, including premium, funded the costs of issuance.
- (11) The GO-DSC 2011 Series A Bonds new money and GO-DSC funding 2011 Series A Bonds were issued under a single Official Statement with a combined par amount of \$211,635,000. The GO-DSC 2011 Series A Bonds new money par amount of \$179,730,000 plus \$20,700,000 of the original issue premium totaled \$200,000,000 available for projects; and the GO-DSC Refunding 2011 Series A Bonds par amount of \$31,905,000 plus \$4,936,565.62 of the original issue premium provided 36,841,565.62 for the refunding escrow. Additional proceeds, including premium, funded the costs of issuance.

- (12) The GO-DSC 2013 Series A Bonds new money and GO-DSC Refunding 2013 Series A Bonds were issued under a single Official Statement with a combined par amount of \$223,910,000. The GO-DSC 2013 Series A Bonds new money par amount of \$172,660,000 plus \$16,340,000 of the original issue premium totaled \$189,000,000 available for projects; and the GO-DSC Refunding 2013 Series A Bonds par amount of \$51,250,000 plus \$6,978,911.08 of the original issue premium provided \$58,228,911.08 for the refunding escrow. Additional proceeds, including premium, funded the costs of issuance.
- (13) The GO-DSC 2014 Series A Bonds new money and GO-DSC Refunding 2014 Series A Bonds were issued under a single Official Statement with a combined par amount of \$201,990,000. The GO-DSC 2014 Series A Bonds new money par amount of \$109,050,000 plus \$10,950,000 of the original issue premium totaled \$120,000,000 available for projects; and the GO-DSC Refunding 2014 Series A Bonds par amount of \$92,940,000 plus \$6,573,683.06 of the original issue premium provided \$99,513,683.06 for the refunding escrow. Additional proceeds, including premium, funded the costs of issuance.
- (14) The GO-DSC 2015 Series A Bonds new money and GO-DSC Refunding 2015 Series A Bonds were issued under a single Official Statement with a combined par amount of \$254,790,000. The GO-DSC 2015 Series A Bonds new money par amount of \$220,165,000 plus \$29,835,000 of the original issue premium totaled \$250,000,000 available for projects; and the GO-DSC Refunding 2015 Series A Bonds par amount of \$34,625,000 plus \$5,654,495.56 of the original issue premium totaled \$40,279,495.56 deposited to the refunding escrow. Additional proceeds, including premium, funded the costs of issuance.
- (15) The GO-DSC 2016 Series A Bonds new money and GO-DSC Refunding 2016 Series A Bonds were issued under a single Official Statement with a combined par amount of \$341,935,000. The GO-DSC 2016 Series A Bonds new money par amount of \$261,510,000 plus \$38,490,000 of the original issue premium totaled \$300,000,000 available for projects; and the GO-DSC Refunding 2016 Series A Bonds par amount of \$80,425,000 plus \$10,056,693.44 of the original issue premium totaled \$90,481,693.44 deposited to the refunding redemption fund and/or escrow. Additional proceeds, including premium, funded the costs of issuance.
- (16) The GO-DSC 2017 Series A Bonds new money and GO-DSC Refunding 2017 Series A Bonds were issued under a single Official Statement with a combined par amount of \$345,150,000. The GO-DSC 2017 Series A Bonds new money par amount of \$311,200,000 plus \$38,800,000 of the original issue premium totaled \$350,000,000 available for projects; and the GO-DSC Refunding 2017 Series A Bonds par amount of \$33,950,000 plus \$3,010,192.04 of the original issue premium totaled \$36,960,192.04 deposited to the refunding redemption fund and/or escrow. Additional proceeds, including premium, funded the costs of issuance.
- (17) The GO-DSC 2018 Series A Bonds were issued with a par amount of \$276,075,000 plus \$23,925,000 of the original issue premium funded \$300,000,000 for projects. Additional proceeds, including premium, funded the costs of issuance.
- (18) The GO-DSC 2019 Series A Bonds new money and GO-DSC Refunding 2019 Series A Bonds were issued under a single Official Statement with a combined par amount of \$239,465,000. The GO-DSC 2019 Series A Bonds new money par amount of \$174,785,000 plus \$25,215,000 of the original issue premium totaled \$200,000,000 available for projects; and the GO-DSC Refunding 2019 Series A Bonds par amount of \$64,680,000 plus \$8,133,086.38 of the original issue premium totaled \$72,813,086.38 deposited to the trustee bank redemption fund which was

immediately used to call and refund all of the outstanding \$72,060,000 DSC 2009 bonds and pay the accrued interest on the same. Additional premium proceeds funded the costs of issuance.

- (19) The GO-DSC 2020 Series A Bonds new money and GO-DSC Refunding 2020 Series A Bonds were issued under a single Official Statement with a combined par amount of \$279,315,000. The GO-DSC 2020 Series A Bonds new money par amount of \$160,230,000 plus \$39,770,000 of the original issue premium funded \$200,000,000 for projects; and the GO-DSC Refunding 2020 Series A Bonds par amount of \$119,085,000 plus \$22,298,769.83 of the original issue premium totaled \$141,383,769.83 deposited to the trustee bank redemption fund and/or escrow. Additional premium proceeds funded the costs of issuance.
- (20) The GO-DSC 2022 Series A Bonds were issued with a par amount of \$227,185,000 plus \$32,815,000 of the original issue premium funded \$260,000,000 for projects. Additional premium proceeds funded the costs of issuance.
- (21) The GO-DSC 2023 Series A Bonds new money and GO-DSC Refunding 2023 Series A Bonds were issued under a single Official Statement with a combined par amount of \$358,045,000. The GO-DSC 2023 Series A Bonds new money par amount of \$224,540,000 plus \$15,460,000 of the original issue premium funded \$240,000,000 for projects; and the GO-DSC Refunding 2023 Series A Bonds par amount of \$133,505,000 plus \$8,825,161.01 of the original issue premium totaled \$142,330,161.01 deposited to the trustee bank redemption fund and/or escrow. Additional premium proceeds funded the costs of issuance.

**General Obligation Bonds – Projects**

During Fiscal Year 2005, the University finished Phase I and Phase II and initiated Phase III of the UCONN 2000 project authorizations secured by the State’s DSC. As of December 31, 2024, the UCONN 2000 Act provides for a total of \$4,920,900,000 of UCONN 2000 bonds secured by the State’s DSC. As of December 31, 2024, the following projects totaling \$4,350,900,000 have been authorized to receive GO-DSC Bond proceeds by both the Governor and the Board of Trustees:

<b><u>Phase I &amp; II</u></b>	<b><u>Authorized</u></b>
Agricultural Biotechnology Facility Completion	\$3,000,000.00
Agricultural Biotechnology Facility	9,400,000.00
Alumni Quadrant Renovations	11,183,623.91
Avery Point Marine Science Research Center-Phase I	30,000,000.00
Avery Point Marine Science Research Center-Phase II	7,254,246.03
Avery Point Renovation	4,875,717.46
Benton State Art Museum Addition	700,000.00
Business School Renovation	7,958,470.42
Central Warehouse New	6,933,751.77
Chemistry Building	53,062,000.00
Deferred Maintenance & Renovation Lump Sum	40,798,259.65
Deferred Maintenance & Renovation Lump Sum Balance	117,386,096.72
East Campus North Renovations	7,382,604.53
Equipment, Library Collections & Telecommunications	60,500,000.00
Equipment, Library Collections & Telecommunications Completion	105,812,000.00
Gant Plaza Deck	7,287,174.10
Gentry Renovation	9,664,596.69
Grad Dorm Renovations	2,928,227.59
Heating Plant Upgrade	9,969,000.00
Hilltop Dormitory Renovations	8,176,528.89
Ice Rink Enclosure	3,280,000.00
International House Conversion/(a.k.a. Museum of Natural History)	886,134.00
Litchfield Agricultural Center-Phase I	1,000,000.00
Mansfield Apartments Renovation	2,071,000.00
Mansfield Training School Improvements	3,500,000.00
Monteith Renovation	444,348.00
Music Drama Addition *	7,400,000.00
North Campus Renovation	10,996,050.15
North Superblock Site & Utilities	7,668,000.00
Northwest Quadrant Renovation-Phase I	2,001,000.00
Northwest Quadrant Renovation-Phase II	30,000,000.00
Parking Garage-North	9,658,000.00
Pedestrian Walkways/(a.k.a. Fairfield Road Pedestrian Mall)	6,074,000.00
School of Business	25,652,366.00
School of Pharmacy	88,609,000.00
Shippee/Buckley Renovations	6,920,000.00
South Campus Complex	12,251,000.00
Stamford Downtown Relocation-Phase I	55,781,471.55
Student Union Addition	44,622,633.00
Technology Quadrant-Phase IA	39,993,000.00
Technology Quadrant-Phase II	34,120,000.00
Torrey Life Science Renovation	251,109.43
Towers Renovation	17,950,243.11

Underground Steam & Water Upgrade	6,000,000.00
Underground Steam & Water Upgrade Completion	6,000,000.00
Waring Building Conversion	11,452,000.00
Waterbury Property Purchase	200,000.00
West Campus Renovations	519,507.20
White Building Renovation	2,427,268.80
<u>Wilbur Cross Building Renovation</u>	<u>19,999,571.00</u>
<b>TOTAL PHASE I &amp; II PROJECTS</b>	<b>\$962,000,000.00</b>

*\* Board of Trustees added Project 2/22/2001*

<b><u>Phase III - Storrs and Regional Campuses</u></b>	<b><u>Authorized</u></b>
Academic and Research Facilities	435,704,438.00
Arjona and Monteith (new classroom buildings)	128,219,870.93
Avery Point Campus Undergraduate and Library Building	10,461,245.77
Avery Point Renovation	8,327,447.54
Beach Hall Renovations	5,146,688.33
Benton State Art Museum Addition	2,903,508.88
Biobehavioral Complex Replacement	3,495,807.00
Bishop Renovation	2,480,140.83
Deferred Maintenance/Code Compliance/ADA Compliance/ Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities	995,993,262.83
Engineering Building (with Environmental Research Institute)	92,579,389.76
Equipment, Library Collections & Telecommunications	214,941,656.00
Family Studies (DRM) Renovation	2,868,306.20
Farm Buildings Repairs/Replacement	6,408,304.09
Fine Arts Phase II	38,792,721.25
Floriculture Greenhouse	6,691,798.67
Gant Building Renovations and New Life Sciences Building	12,455,770.32
Gentry Completion	9,628,208.95
Harry A. Gampel Pavilion and Hugh S. Greer Field House	-
Hartford Relocation Acquisition/Renovation	139,027,625.42
Heating Plant Upgrade	11,877,724.42
Intramural, Recreational and Intercollegiate Facilities	31,009,920.63
Jorgensen Renovation	3,899,128.58
Koons Hall Renovation/Addition	1,461,146.00
Lakeside Renovation	3,800,000.00
Law School Renovations/Improvements	16,660,677.09
Manchester Hall Renovation	772,577.13
Mansfield Training School Improvements	3,000,000.00
Natural History Museum Completion	500,000.00
North Hillside Road Completion	6,700,000.00
Old Central Warehouse *	126,000.00
Parking Garage #3	75,214.27
Psychology Building Renovation/Addition	24,337,399.00
Residential Life Facilities	248,538,476.01



School of Pharmacy/Biology Completion	6,000,000.00
Stamford Campus Improvements/Housing	1,500,870.00
Storrs Hall Addition	14,664,091.44
Student Union Addition	13,000,000.00
Support Facility (Architectural and Engineering Services)	16,583.05
Torrey Renovation Completion and Biology Expansion	1,530,373.00
Torrington Campus Improvements	369,156.42
Waterbury Downtown Campus	1,608,764.00
West Hartford Campus Renovations/Improvements	6,774,305.19
<u>Young Building Renovation/Addition</u>	<u>23,651,403.00</u>
<b>Total – Storrs &amp; Regionals Project List</b>	<b>\$2,538,000,000.00</b>

### **UConn Health**

CLAC Renovation Biosafety Level 3 Lab	\$15,901,465.91
Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure & Improvements Renovation Lump Sum and Utility, Administrative and Support Facilities - Health Center	76,959,697.17
Dental School Renovation	3,525,000.00
Equipment, Library Collections and Telecommunications - Health Center	116,429,390.00
Library/Student Computer Center Renovation	1,266,459.97
Main Building Renovation	117,484,315.91
Medical School Academic Building Renovation	39,578,232.00
Planning and Design Costs	25,000,000.00
Research Tower	67,992,229.21
Support Building Addition/Renovation	100,000.00
<u>The University of Connecticut Health Center New Construction and Renovation</u>	<u>386,663,209.83</u>
<b>Total – UConn Health Project List</b>	<b>\$850,900,000.00</b>

**TOTAL PHASE III PROJECTS** **\$3,388,900,000.00**

**TOTAL GO-DSC BONDS: PHASE I, II AND III PROJECTS** **\$4,350,900,000.00**

\* The Old Central Warehouse was added by PA 07-108 effective 7-1-2007

### **General Obligation Bonds – Refundings**

Pursuant to Section 10a-109 of the Connecticut General Statutes, the University may issue refunding securities.

As of December 31, 2024, the University achieved \$104.5 million in cumulative gross debt service savings for Connecticut taxpayers by issuing GO-DSC Refunding Bonds in 2004, 2006, 2007, 2010, 2011, 2013, 2014, 2015, 2016, 2017, 2019, 2020 and 2023 as detailed below.

On January 29, 2004, the University achieved \$15.2 million in debt service savings for Connecticut taxpayers through the \$216,950,000 of UCONN 2000 GO-DSC Refunding 2004 Series A Bonds. Proceeds pre-refunded \$223,160,000 of the portions of the 1996, 1997, 1998, 2000, 2001 and 2002 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$15,215,582.84 on a gross cash

debt service savings basis or \$10,117,718.77 on a net present value basis (4.53% savings over refunded bonds debt service) spread across Fiscal Years 2004 to 2020.

On March 15, 2006, the University achieved \$4.0 million in debt service savings through the issuance of \$61,020,000 of UCONN 2000 GO-DSC Refunding 2006 Series A Bonds. Proceeds pre-refunded \$61,675,000 of the portions of the 1998, 1999, 2000, 2001 and 2002 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$4,003,734.09 on a gross cash debt service savings basis or \$2,495,916.47 on a net present value basis (3.94% savings over refunded bonds debt service) spread across Fiscal Years 2006 to 2020.

On April 12, 2007, the University achieved \$1.7 million in debt service savings through the issuance of \$46,030,000 of UCONN 2000 GO-DSC Refunding 2007 Series A Bonds. Proceeds pre-refunded \$46,695,000 of the portions of the 2002 and 2003 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$1,680,056.23 on a gross cash debt service savings basis or \$1,387,269.87 on a net present value basis (2.97% savings over refunded bonds debt service) spread across Fiscal Years 2008 to 2022.

On May 25, 2010, the University achieved \$1.8 million in debt service savings through the issuance of \$36,095,000 of UCONN 2000 GO-DSC Refunding 2010 Series A Bonds. Proceeds pre-refunded \$35,885,000 of portions of the 1999, 2001, 2003 and 2004 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$1,791,739.17 on a gross cash debt service savings basis or \$1,470,720.91 on a net present value basis (4.1% savings over refunded bonds debt service) spread across Fiscal Years 2011 to 2021.

On December 8, 2011, the University achieved \$1.9 million in debt service savings through the issuance of \$31,905,000 of UCONN 2000 GO-DSC Refunding 2011 Series A Bonds. Proceeds pre-refunded \$33,735,000 of portions of the 2003 and 2004 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$1,918,938.89 on a gross cash debt service savings basis or \$1,680,287.49 on a net present value basis (5.0% savings over refunded bonds debt service) spread across Fiscal Years 2011 to 2021.

On July 31, 2013, the University achieved \$4.8 million in debt service savings through the issuance of \$51,250,000 of UCONN 2000 GO-DSC Refunding 2013 Series A Bonds. Proceeds pre-refunded \$54,375,000 of portions of the 2004 and 2005 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$4,768,953.75 on a gross cash debt service savings basis or \$3,982,216.07 on a net present value basis (7.3% savings over refunded bonds debt service) spread across Fiscal Years 2014 to 2024.

On April 22, 2014, the University achieved \$8.5 million in debt service savings through the issuance of \$92,940,000 of UCONN 2000 GO-DSC Refunding 2014 Series A Bonds. Proceeds refunded \$97,930,000 of portions of the 2004 and 2005 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$8,491,280.28 on a gross cash debt service savings basis or \$7,697,944.62 on a net present value basis (7.9% savings over refunded bonds debt service) spread across Fiscal Years 2015 to 2025.

On April 16, 2015, the University achieved \$4.9 million in debt service savings through the issuance of \$34,625,000 of UCONN 2000 GO-DSC Refunding 2015 Series A Bonds. Proceeds refunded \$38,550,000 of certain maturities of the 2006 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$4,944,870.51 on a gross cash debt service savings basis or \$4,281,359.73 on a net present value basis (11.1% savings over refunded bonds debt service) spread across Fiscal Years 2016 to 2026.

On April 21, 2016, the University achieved \$8.5 million in debt service savings through the issuance of \$80,425,000 of UCONN 2000 GO-DSC Refunding 2016 Series A Bonds. Proceeds refunded \$46,535,000 of certain maturities of the 2006 UCONN 2000 GO-DSC Refunding Bonds and pre-refunded \$42,000,000 of certain maturities of the 2007 UCONN 2000 GO-DSC Bonds. Debt service savings amounted to \$8,489,980.00 on a gross cash debt service savings basis or \$7,751,484.82 on a net present value basis (8.8% savings over refunded bonds debt service) spread across Fiscal Years 2017 to 2027.

On January 19, 2017, the University achieved \$3.8 million in debt service savings through the issuance of \$33,950,000 of UCONN 2000 GO-DSC Refunding 2017 Series A Bonds. Proceeds refunded \$36,095,000 of the 2007 UCONN 2000 GO-DSC Refunding Bonds 2018 to 2022 maturities. Debt service savings amounted to \$3,763,591.11 on a gross cash debt service savings basis or \$3,295,890.33 on a net present value basis (9.1% savings over refunded bonds debt service) spread across Fiscal Years 2018 to 2022.

On May 8, 2019, the University achieved \$9.6 million in debt service savings through the issuance of \$64,680,000 of UCONN 2000 GO-DSC Refunding 2019 Series A Bonds. Proceeds refunded \$72,060,000 of the 2009 UCONN 2000 GO-DSC Refunding Bonds 2020 to 2029 maturities. Debt service savings amounted to \$9,567,690.89 on a gross cash debt service savings basis or \$8,110,020.66 on a net present value basis (10.9% over refunded bonds debt service) spread across Fiscal Years 2020 to 2029.

On December 17, 2020, the University achieved \$29.0 million in debt service savings through the issuance of \$119,085,000 (plus original issue premium) of UCONN 2000 GO-DSC Refunding 2020 Series A Bonds. Proceeds refunded \$138,340,000.00 of principal of outstanding bonds as follows: on December 17, 2020 to call and refund \$43,695,000.00 of certain maturities of the GO-DSC 2010 bonds principal outstanding plus \$724,583.42 of accrued interest for a total of \$44,419,583.42; and on February 15, 2021 to call and refund \$89,850,000.00 of the GO-DSC 2011 new money bonds principal outstanding plus \$2,208,875.00 accrued interest for a total of \$92,058,875.00; and to call and refund \$4,795,000.00 of the GO-DSC 2011 Refunding bonds Principal outstanding, plus \$119,875.00 of accrued interest for a total of \$4,914,875.00. Additional premium proceeds funded the costs of issuance. Apart from the 2/15/2021 maturity of the 2011 New Money and Refunding bonds all the outstanding principal was refunded. Debt service savings amounted to \$29,010,290.14 on a gross cash debt service savings basis or \$27,416,150.18 on a net present value basis (19.81% over refunded bonds debt service) spread across Fiscal Years 2021 to 2031.

On November 21, 2023, the University achieved \$10.8 million in debt service savings through the issuance of \$133,505,000 of UCONN 2000 GO-DSC Refunding 2023 Series A Bonds. Proceeds refunded \$86,315,000 of the 2013 UCONN 2000 GO-DSC Bonds 2024 to 2033 maturities and \$54,505,000 of the 2014 UCONN 2000 GO-DSC Bonds 2025 to 2034 maturities. Debt service savings amounted to \$10,838,391.67 on a gross cash debt service savings basis or \$8,434,775.58 on a net present value basis (5.99% over refunded bonds debt service) spread across Fiscal Years 2024 to 2034.

### **Special Obligation Student Fee Revenue Bonds**

UCONN 2000 also authorizes the University to issue Special Obligation bonds. Unlike the UCONN 2000 GO-DSC Bonds that are paid from the State's General Fund, debt on the Special Obligation bonds is paid from certain pledged revenues of the University as defined in the particular bond series indenture.

A Special Capital Reserve Fund may be established for UCONN 2000 Special Obligation bond issues only if the Board of Trustees determines that the Special Obligation bond issue is self-sufficient as defined in the Act. The self-sufficiency finding by the University must be submitted to and confirmed as not unreasonable or arbitrary by the State Treasurer prior to issuance of the bonds. Once approved, the Special Capital Reserve Fund is funded at issuance by the University to meet the minimum capital reserve requirement.

### **Special Obligation Student Fee Revenue Bond Issues Completed**

The UCONN 2000 Special Obligation Student Fee Revenue Bonds ("SO-SFR Bonds") authorized, approved and issued to date are listed below.

SO-SFR Bonds have been issued pursuant to the Special Obligation Indenture of Trust, dated as of January 1, 1997, between the University as Issuer and U.S. Bank Trust Company, National Association as successor to State Street Bank & Trust as Trustee ("the Special Obligation Master Indenture"). The Board of Trustees approved the Special Obligation Master Indenture on November 8, 1996. The Board of Trustees and the Governor approve the subsequent Supplemental Indentures for each Special Obligation bond issue.

There have been nine bond issues, including four refundings, pursuant to the Special Obligation Master Indenture that, as mentioned above, are not secured by the State's DSC. The University and the Office of the State Treasurer, working in conjunction, manage the Special Obligation bond sale process. UCONN 2000 SO-SFR Bonds issued to date are summarized below:

### **UCONN 2000 SO-SFR Bonds**

<b><u>Date of Issue</u></b>	<b><u>Par Amount</u></b>	<b><u>TIC</u></b> <sup>(1)</sup>	<b><u>Bond Issue</u></b>
February 4, 1998	\$33,560,000	5.08%	1998 Series A <sup>(2)</sup>
June 1, 2000	\$89,570,000	6.02%	2000 Series A <sup>(2)</sup>
February 14, 2002	\$75,430,000	4.94%	2002 Series A <sup>(2)</sup>
March 29, 2018	\$141,725,000	4.06%	2018 Series A
November 21, 2023	\$97,140,000	5.00%	2023 Series A
February 27, 2002	\$96,130,000	4.89%	Refunding 2002 Series A <sup>(2)</sup>
June 16, 2010	\$47,545,000	3.14%	Refunding 2010 Series A <sup>(2)</sup>
December 13, 2012	\$87,980,000	2.47%	Refunding 2012 Series A <sup>(2)</sup>
November 15, 2022	\$52,515,000	3.80%	Refunding 2022 Series A

<sup>(1)</sup> TIC is the true interest cost reflecting the interest rate for the time value of money across an entire bond issue. The UCONN 2000 SO-SFR Bonds are generally issued for an approximate 30-year final maturity, compared to a 20-year final maturity for the GO-DSC Bonds; hence the TIC may appear relatively higher for SO-SFR Bonds.

<sup>(2)</sup> Bonds are no longer outstanding

On February 4, 1998, the University issued \$33,560,000 of UCONN 2000 Student Fee Revenue 1998 Series A Bonds with a final maturity of November 15, 2027. The Special Obligation First Supplemental Indenture was also dated January 1, 1997 and authorized the issuance of bonds up to a principal amount not to exceed \$30,000,000 for construction of the South Campus Residence and Dining Hall, plus amounts necessary to fund a Special Capital Reserve Fund (“SCRF”) and provide for costs of issuance. The University managed the issuance and sale of these bonds and realized a favorable true interest cost over the term. Debt service for these bonds is paid from pledged revenues as further defined in the Indenture of Trust. Such pledged revenues also help support future operation and maintenance costs for facilities built or renovated through UCONN 2000.

On June 1, 2000, the University issued \$89,570,000 of the UCONN 2000 Student Fee Revenue 2000 Series A Bonds pursuant to the Special Obligation Master Indenture and the SO-SFR Bonds Second Supplemental Indenture dated as of May 1, 2000. Bond proceeds funded \$87,000,000 of construction for the Hilltop Dormitory, Hilltop Student Rental Apartments, and Parking Garage South. They also provided for capitalized interest and costs of issuance. The \$89,570,000 Student Fee Revenue 2000 Series A Bonds were defeased in substance on February 27, 2002, as further described below, and are no longer reflected as outstanding debt on the University’s financial statements.

On February 14, 2002, the University issued \$75,430,000 of the UCONN 2000 Student Fee Revenue 2002 Series A Bonds pursuant to the Special Obligation Master Indenture and the SO-SFR Bonds Fourth Supplemental Indenture dated as of November 16, 2001. Bond proceeds funded \$72,180,000 of construction for the Alumni Quadrant Renovations, Shippee/Buckley Renovations, East Campus North Renovations, Towers Renovations (including Greek Housing), and North Campus Renovations (including North Campus Student Suites and Apartments).

On March 29, 2018, the University issued \$141,725,000 of the UCONN 2000 Student Fee Revenue 2018 Series A Bonds pursuant to the Special Obligation Master Indenture and the SO-SFR Bonds Fifth Supplemental Indenture dated as of November 21, 2017. Bond proceeds funded \$152,000,000 of construction for the UCONN 2000 Project Intramural, Recreational and Intercollegiate Facilities including a new Student Recreation Center, associated infrastructure, and Stadia. They also funded capitalized interest and costs of issuance.

On November 21, 2023, the University issued \$97,140,000 of the UCONN 2000 Student Fee Revenue 2023 Series A Bonds pursuant to the Special Obligation Master Indenture and the SO-SFR Bonds Sixth Supplemental Indenture dated as of November 1, 2023. Bond proceeds funded \$100,000,000 towards the design, construction, equipping and/or furnishing for the UCONN 2000 Project, Residential Life Facilities, for a new student residence hall located on South Campus in Storrs, plus costs of issuance.

**Special Obligation Student Fee Revenue Bonds - Projects**

As of December 31, 2024, the following eleven projects totaling \$441,180,000 have been authorized to receive SO-SFR Bond proceeds (some of these projects were also supported by GO-DSC or other funding) as follows:

<b><u>Phase I &amp; II</u></b>	<b><u>Authorized &amp; Issued</u></b>
Alumni Quadrant Renovations	7,000,000.00
East Campus North Renovations	1,000,000.00
Hilltop Dormitory New	21,000,000.00
Hilltop Student Rental Apartments	42,000,000.00
North Campus Renovation (including North Campus Student Suites and Apartments)	45,000,000.00
Parking Garage-South	24,000,000.00
Shippee/Buckley Renovations	5,000,000.00
South Campus Complex	30,000,000.00
Towers Renovations (including Greek Housing)	14,180,000.00
<b>TOTAL SO-SFR BONDS: PHASE I AND II PROJECTS</b>	<b>\$189,180,000.00</b>
<b><u>Phase III</u></b>	
Intramural, Recreational and Intercollegiate Facilities	152,000,000.00
Residential Life Facilities	100,000,000.00
<b>TOTAL SO-SFR BONDS: PHASE III PROJECTS</b>	<b>\$252,000,000.00</b>
<b>TOTAL SO-SFR BONDS AUTHORIZED &amp; ISSUED</b>	<b>\$441,180,000.00</b>

**Special Obligation Student Fee Revenue Bonds – Refundings**

Pursuant to Section 10a-109 of the Connecticut General Statutes, the University may issue refunding securities. The University achieved a total of \$50.3 million in gross debt service savings for Connecticut taxpayers by issuing SO-SFR Refunding Bonds or calling and retiring debt as follows.

On February 27, 2002, the University achieved debt service savings of \$3,553,672 on a gross cash debt service savings basis or \$2,383,106 on a net present value basis (3.036% savings over refunded bonds debt service) through its issuance of \$96,130,000 of the UCONN 2000 Student Fee Revenue Refunding 2002 Series A Bonds. The bonds were issued pursuant to the Special Obligation Master Indenture and the SO-SFR Bonds Third Supplemental Indenture, dated as of February 1, 2002. Proceeds were used to take advantage of favorable market conditions to advance refund and defease in substance all the \$89,570,000 of Student Fee Revenue 2000 Series A Bonds outstanding. Proceeds were deposited with the Trustee bank in an irrevocable escrow fund sufficient to satisfy future debt service and call premiums on the prior issue.

On June 16, 2010, the University achieved debt service savings of \$9,479,927 on a gross cash debt service savings basis or \$7,211,753 on a net present value basis (9.915% savings over refunded bonds debt service) (including the free up of \$2,126,425 of SCRF amounts), through its issuance of \$47,545,000 of the UCONN 2000 Student Fee Revenue Refunding 2010 Series A Bonds. The bonds were issued pursuant to the Special Obligation Master Indenture and the SO-SFR Bonds Third Supplemental Indenture, dated as of February 1, 2002. Proceeds were used to take advantage of favorable market conditions to refund, advance refund and defease in substance \$51,305,000 of prior bonds (including \$25,140,000 of the Student Fee Revenue 1998 Series A Bonds and \$26,165,000 of the Student Fee Revenue 2002 Series A Bonds outstanding). The par amount of \$47,545,000 plus \$4,267,926 of the original issue premium and \$2,126,425 from the 1998 Special Capital Reserve Fund release were deposited with the Trustee bank in a \$53,939,351 irrevocable escrow fund to satisfy future debt service and call premiums on the prior issues.

On December 13, 2012 the University achieved debt service savings of \$31,861,283 on a gross cash debt service savings basis or \$26,701,079 on a net present value basis (25.2% savings over refunded bonds debt service) spanning Fiscal Years 2013 thru 2030 by issuing \$87,980,000 of the UCONN 2000 Student Fee Revenue Refunding 2012 Series A Bonds. We achieved a stunning Total Net Present Value Savings of \$26,701,079 or 25.2% of the refunded principal. Working in conjunction with the Office of the State Treasurer, the University negotiated a remarkable all in True Interest Cost of 2.48 % which is the lowest interest rate for a single bond issue in the history of the program. We refunded \$106,030,000 of prior bonds including \$32,430,000 of the SO-SFR 2002 A new money bonds (all the outstanding), and \$73,600,000 of the SO-SFR Refunding 2002 A bonds (all the outstanding). The par amount of \$87,980,000 plus \$19,690,292 of the original issue premium were deposited with the Trustee bank in a \$107,670,292 irrevocable escrow fund to satisfy future debt service and call premiums on the prior issues. The bonds were issued pursuant to the Special Obligation Master Indenture and the Special Obligation Student Fee Revenue Bonds Third Supplemental Indenture, dated as of February 1, 2002.

On November 15, 2019 the University achieved debt service savings of \$2,683,550 by calling and retiring at face value the outstanding principal of \$16,745,000 of Special Obligation Student Fee Revenue 2010 Refunding bonds on their call date of November 15, 2019, from available pledged revenues. Interest payments on the outstanding debt have an average coupon of 4.6% per year. Calling and retiring the \$16,745,000 principal eliminates the \$2,683,550 of scheduled interest payments, providing a 16% return on this transaction. The University pledged revenues had been invested in the State Short Term Investment Fund which yields vary daily, but which averaged only 0.72% over the eight years prior to the call. The benefit of calling and retiring the \$16,745,000

bond principal eight years early minus the cost of earning an average of 0.72% per year results in a return of 9.66% in net present value savings of \$1,617,919 (9.66% of refunded par) in favor of retiring the bonds. Accordingly, the Board of Trustees approved the transaction on October 23, 2019, and University pledged revenues were wired to the Trustee bank's dedicated redemption account, pursuant to the indentures, sufficient to call and retire the outstanding \$16,745,000 principal at par on the day of the call. The original bonds refunded all the outstanding SO-SFR 1998-A Bonds and part of the 2002-A Bonds as further described above.

On November 15, 2022 the University achieved debt service savings of \$2,688,850 on a gross cash debt service savings basis or \$2,352,390 on a net present value basis for Fiscal Years 2023 thru 2030 by issuing \$52,515,000 of the UCONN 2000 Student Fee Revenue Refunding 2022 Series A Bonds. Working in conjunction with the Office of the State Treasurer, the University negotiated an all in True Interest Cost of 3.80 %. We refunded all outstanding SO-SFR 2012 Refunding Series A bonds, totaling \$54,795,000. The par amount of \$52,515,000 plus \$3,073,700 of the original issue premium, less costs of issuance, were deposited with the Trustee bank in a \$54,893,565 irrevocable escrow fund to satisfy future debt service and call premiums on the prior issues.

**UCONN 2000 Heating Plant Upgrade Tax-Exempt Governmental Lease Purchase Agreement for the Cogeneration Facility**

Pursuant to Section 10a-109 of the Connecticut General Statutes, the University may issue other UCONN 2000 securities pursuant to other financing documents. The Board of Trustees authorized \$81,900,000 of UCONN 2000 debt in the form of a Heating Plant Upgrade Tax-Exempt Governmental Lease Purchase Agreement ("Heating Plant Upgrade GLPA") secured by the University's general obligation for the Cogeneration facility portion of the UCONN 2000 Heating Plant Upgrade project on the Storrs Campus.

This \$81,900,000 of UCONN 2000 debt was not issued under the UCONN 2000 General Obligation or Special Obligation Indentures of Trust but was entered into under certain separately negotiated documents and agreements in two parts. On December 18, 2003, the University entered a privately placed \$75,000,000 Heating Plant Upgrade GLPA with a reported nominal interest rate of 4.42% compounded monthly to finance the design and construction of a combined heat and power plant. On August 15, 2005, the University amended the agreement for an additional Heating Plant Upgrade GLPA of \$6,900,000 at a 5.09% interest rate compounded monthly (resulting in a combined interest rate of approximately 4.5%).

The Heating Plant Upgrade is a UCONN 2000 Act listed project and the funding, in addition to the \$81.9 million, has also included GO-DSC proceeds. The cogeneration facility is a linchpin of the University's commitment to energy efficiency and generates much of the needs for electrical power, heating and cooling on the Storrs campus. Cost avoidance achieved through the construction and operation of the facility is expected to provide funds to pay the debt service.

The Heating Plant Upgrade GLPA is not rated by the credit rating agencies, however, all UCONN 2000 debt is considered in the credit rating analysis of the UCONN 2000 General Obligation and Special Obligation programs.



### **UCONN 2000 Heating Plant Upgrade GLPA– Refundings**

Pursuant to the financing documents the University twice renegotiated the interest rate on the original financings of the Heating Plant Upgrade GLPAs and achieved a total of \$7.4 million in gross debt service savings (\$5.0 million net present value) for Connecticut taxpayers through two separate transactions.

During July 2013, the University achieved gross debt service savings of \$5.2 million by negotiating a lower interest rate amendment to the UCONN 2000 Heating Plant Upgrade-Cogeneration Facility Tax-Exempt Governmental Lease Purchase Agreement. The interest rate was lowered, effective in the August 29, 2013, monthly payment, from 4.42% on the original \$75 million loan, and 5.09% on the original \$6.9 million loan, to 3.22% on both. The combined remaining balance of the loans was approximately \$59 million. The amendment achieved combined gross nominal debt service savings of \$5,168,392.06 million or \$3,238,326.69 (4.2%) on a net present value basis over the remaining 12 years and 5 months of the original financing.

During November 2016 the University achieved gross debt service savings of \$2.2 million by negotiating another lower interest rate amendment to the UCONN 2000 Heating Plant Upgrade-Cogeneration Facility Tax-Exempt Governmental Lease Purchase Agreement. The interest rate was lowered a full 100 basis points to 2.22% from 3.22% on the outstanding \$45.1 million balance for a debt service nominal savings of \$2,246,699.46 or present value savings of \$1,758,933.37 (3.9% as a percentage of par) over the remaining term. Monthly debt service payments which UConn pays for out of its own resources were reduced by \$20,802.76 or about \$249,633.06 a year. The new rate was effective from January 2017 to the original term of the loan ending on 12/29/2025 (approximately nine years).

### ***UCONN 2000 Residential Life Facilities – Nathan Hale Inn Promissory Taxable Note***

On December 1, 2016, the UCONN 2000 Residential Life Facilities – Nathan Hale Inn Promissory Taxable Note was fully paid off and retired.

On April 29, 2015, the Board of Trustees authorized \$5,500,000 of UCONN 2000 debt in the form of a taxable Promissory Note secured by the University’s general obligation for that portion of the UCONN 2000 Residential Life Facilities project used to purchase the Nathan Hale Inn on the Storrs Campus. The Governor approved the financing on May 19, 2015.

On July 1, 2015, the University entered with Webster Bank a privately placed \$5,376,712.73 principal amount at a 6.84% interest rate known as “UCONN 2000 Residential Life Facilities (Nathan Hale Inn) Promissory Note (Taxable)” which was secured by the general obligation of the University with an approximate 18-month maturity (August 1, 2015 to December 1, 2016). The note’s debt service payments are \$44,989.20 monthly with a balloon payment due on December 1, 2016. The UCONN 2000 Residential Life Facilities (Nathan Hale Inn) Promissory Note (Taxable) was issued pursuant to certain separately negotiated (by the University with Webster Bank) documents and agreements. UCONN 2000 bond counsel reviewed the process. The note was not issued pursuant to the UCONN 2000 General Obligation or Special Obligation Indentures of Trust.

**UCONN 2000 DEBT SERVICE**

Pursuant to Section 10a-109x of the Connecticut General Statutes, the Semiannual Report to the General Assembly is to list the payment of debt service requirements and the payment of principal and interest on the UCONN 2000 securities.

***DEBT SERVICE: General Obligation Debt Service Commitment Bonds***

The State General Fund pays the debt service and any arbitrage rebate due on the University's GO-DSC Bonds.

As of December 31, 2024:

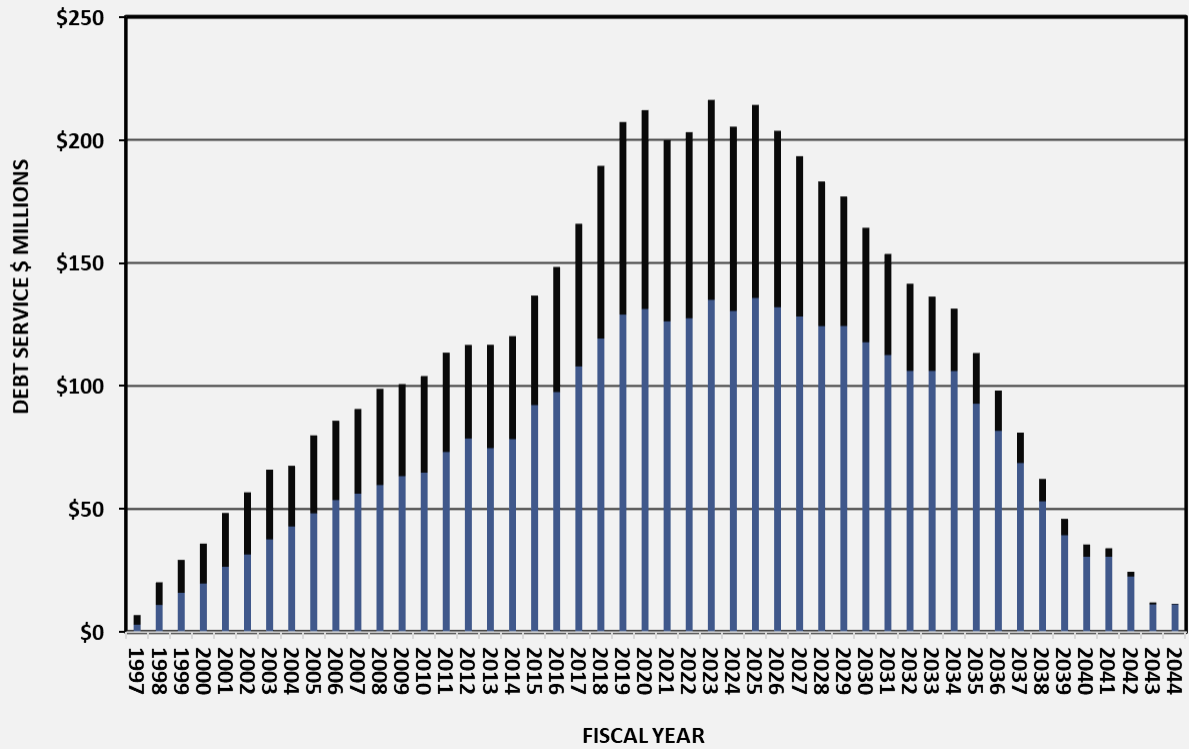
- Since the program's inception in 1996, total GO-DSC debt service (which is paid by the state) amounted to \$5,459.6 million, representing \$3,670.8 million of principal and \$1,788.8 million of interest (including the Refunding Bonds but net of refunded debt).
- Of this amount, debt service of \$3,322.1 million, representing \$2,075.4 million of principal and \$1,246.7 million of interest (including capital appreciation bonds) has been paid.
- Future debt service requirements amount to \$2,137.6 million, representing \$1,595.4 million of principal and \$542.2 million of interest.

For the Fiscal Year ending June 30, 2024, the GO-DSC bonds debt service paid was \$205.4 million, representing \$130.5 million of principal and \$74.9 million of interest.

As of December 31, 2024, the following graph shows UCONN 2000 GO-DSC debt service by Fiscal Year including refunding issues, but net of refunded.

## UCONN 2000 GENERAL OBLIGATION BONDS DEBT SERVICE

■ Principal ■ Interest



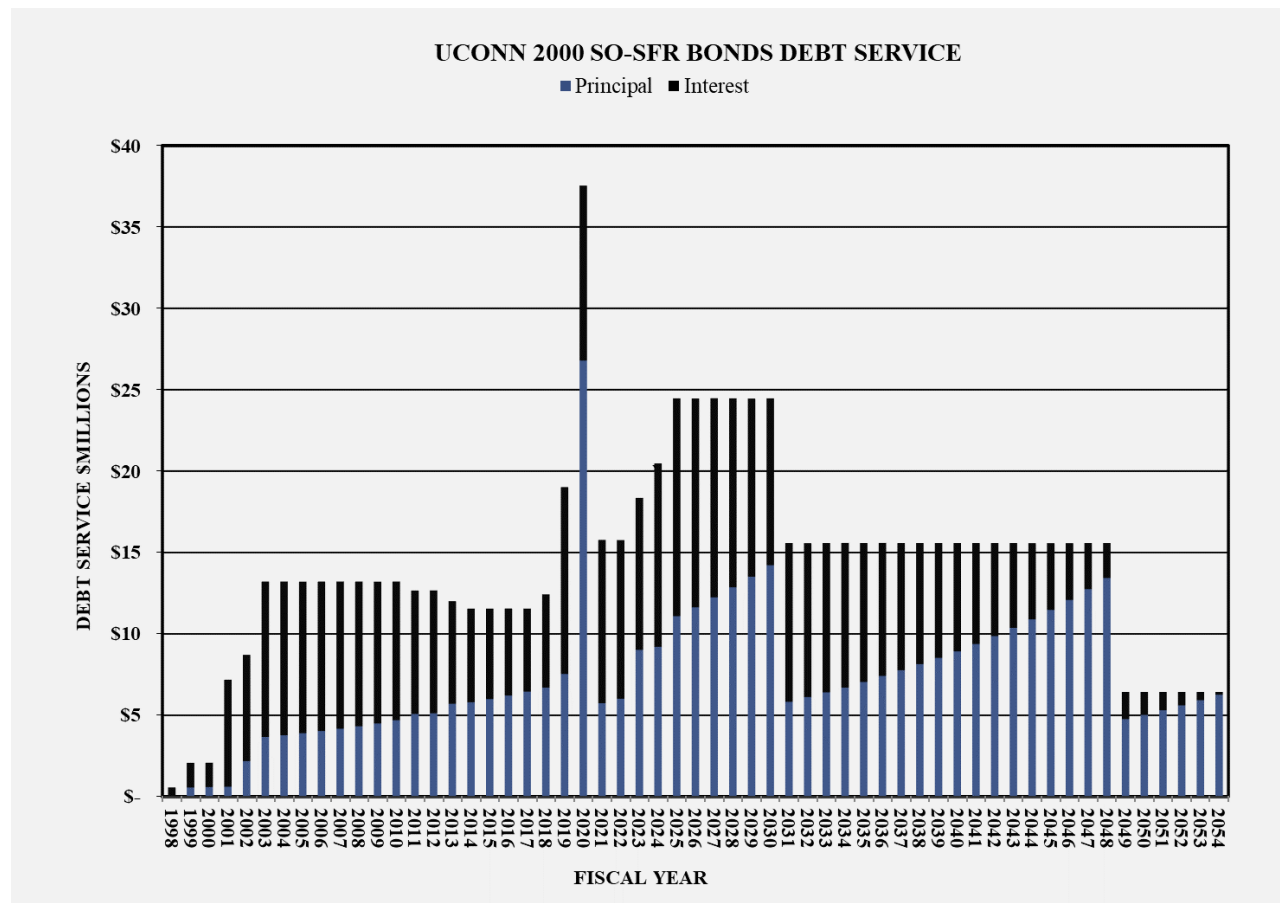
***DEBT SERVICE: Special Obligation Student Fee Revenue Bonds***

The University is responsible for paying the debt service and any arbitrage rebate due on its Special Obligation debt. All other things equal, the Special Obligation bonds incur proportionally more interest expense because they are generally issued for terms of up to approximately thirty years compared to twenty years for the GO-DSC Bonds. The longer term of the bonds (up to 30 years) generally reflects the long-term debt cost of the assets financed by the bonds being spread more evenly over the annual benefits received by the student populations utilizing the assets.

As of December 31, 2024:

- Total UCONN 2000 SO-SFR debt service (which is paid by the University) amounted to \$815.1 million, representing \$419.9 million of principal and \$395.2 million of interest.
- Of this amount, the University had paid debt service of \$367.1 million representing \$159.4 million of principal and \$207.7 million of interest.
- Debt service remaining totals \$448.0 million comprising \$260.5 million of principal and \$187.5 million of interest.

As of December 31, 2024, the graph below shows the SO-SFR debt service paid using UConn’s own funds.



*\* Fiscal Year 2020 debt service includes a voluntary early call and defeasement of the SO-SFR 2010 bonds of \$16,745,000 in outstanding principal to provide future debt service savings.*

**DEBT SERVICE: UCONN 2000 Heating Plant Upgrade GLPA**

The University is responsible for paying the debt service for the Heating Plant Upgrade GLPA. Originally, there were two financing tranches providing a total of \$81,900,000 of funding for the UCONN 2000 Heating Plant Upgrade the Storrs Campus cogeneration facility for the project on the Storrs Campus. Heating Plant Upgrade GLPA debt service payments commenced on January 29, 2006.

Originally, debt service was to be paid in 240 monthly installments of approximately \$517,135 (which over the life of the financing would have totaled \$124,112,424 comprising \$42,212,424 of interest and \$81,900,000 of principal).

During July 2013, the University negotiated and amended the agreement to the lower rate of 3.22% providing for the (at that time) remaining 149 monthly installments to be lowered to approximately \$482,448, which over the life of the financing, totals to debt service of \$118,944,031 comprising \$37,044,031 of interest and \$81,900,000 of principal.

During November 2016, the University renegotiated and amended the agreement to a lower interest rate of 2.22% providing for the remaining 79 monthly installments to be lowered to approximately \$461,645.13 effective January 29, 2017. Following this amendment over the life of the financing total debt service now totals \$116,697,331.91 comprising \$34,797,331.91 of interest and \$81,900,000.00 of principal.

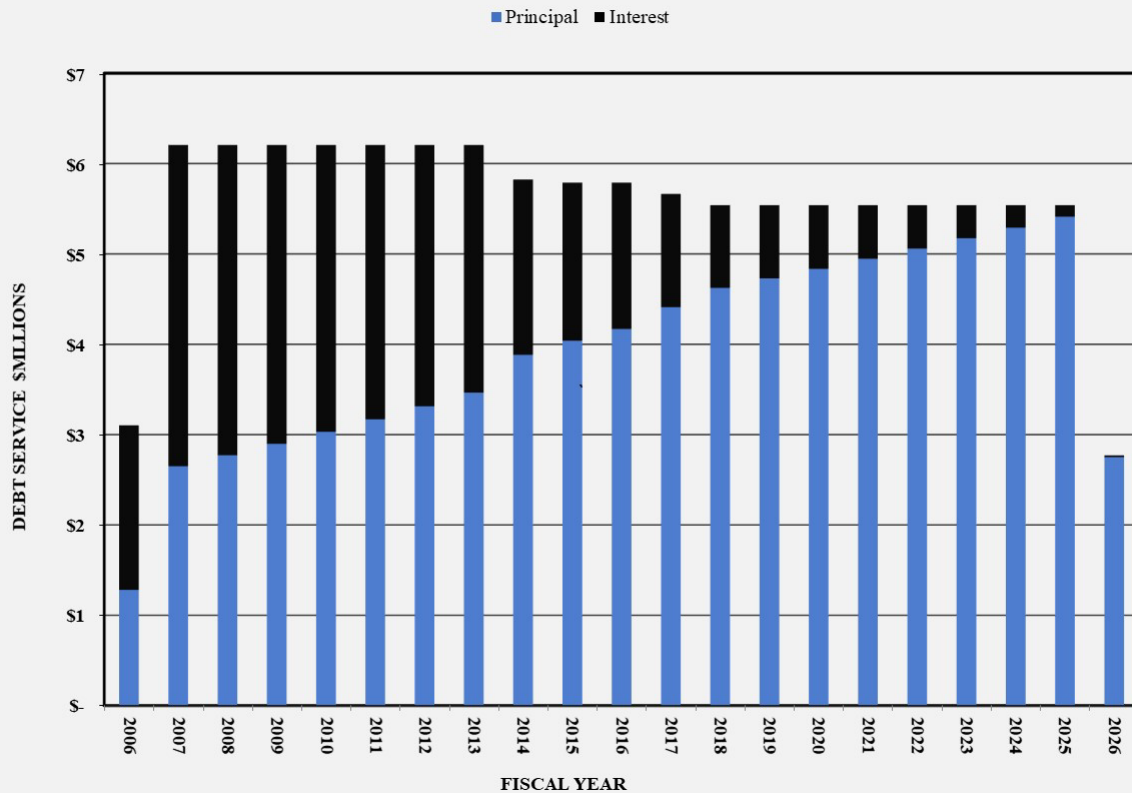
As of December 31, 2024:

- Total UCONN 2000 Heating Plant Upgrade GLPA debt service (which is paid for by the University) amounted to \$116.7 million representing \$81.9 million of principal and \$34.8 million of interest, (post both refinancings to lower rates).
- The University had paid down the Heating Plant Upgrade GLPA debt service by \$111.2 million representing \$76.4 million of principal and \$34.7 million of interest.
- Remaining debt service amounts to \$5.5 million representing \$5.4 million of principal and \$0.1 million of interest.

For the Fiscal Year ending June 30, 2024, the University paid from its own resources Heating Plant Upgrade GLPA debt service of \$5.5 million (representing \$5.3 million of principal and \$0.2 million of interest).

As of December 31, 2024, the below graph shows the UCONN 2000 Heating Plant Upgrade GLPA debt service by Fiscal Year.

## UCONN 2000 HEATING PLANT UPGRADE GLPA DEBT SERVICE



**DEBT SERVICE: UCONN 2000 Residential Life Facilities (Nathan Hale Inn) Promissory Note (Taxable)**

The UCONN 2000 Residential Life Facilities (Nathan Hale Inn) Promissory Note (Taxable) was retired on December 1, 2016. Over the eighteen-month term, the University paid total debt service of \$5.9 million representing \$5.4 million of principal and \$0.5 million of interest.

**Investment of Debt Proceeds - Management, Investment and Earnings**

The proceeds of any bond sale by the University are part of the Trust Estate established under the General Obligation Master Indenture of Trust with the Trustee Bank as security for bondholders. Consequently, the University holds all of the bond proceeds at the Trustee Bank, with the exception of the Cost of Issuance account funded by the University’s GO-DSC Bonds, which may be held and invested by the State Treasurer’s Office in a segregated account from which the Treasurer pays debt service to the Trustee Bank. The Special Obligation Master Indenture Trust Estate provisions include all of the Trustee Bank Special Obligation bond proceeds received at issuance including the Costs of Issuance account, plus the periodically funded debt service fund, and the Renewal and Replacement Fund which was not funded with tax-exempt bond proceeds. The University directs the Trustee to invest and disburse these accounts.

Prior to June 1998, all UCONN 2000 GO-DSC Bond proceeds were deposited with the Office of the State Treasurer and treated like state bond proceeds, including payments made to vendors through the Office of the State Comptroller. Subsequently, the Office of the Attorney General

opined that the University, and not the State, issues UCONN 2000 bonds. Accordingly, upon advice of bond counsel and in conformity with the Master Indenture of Trust, GO-DSC Bond construction fund proceeds were deposited to the Trustee Bank and disbursed as directed by the University pursuant to the Indenture. The UCONN 2000 GO-DSC Bond proceeds for costs of issuance are still treated like State bond proceeds and deposited with the Office of the State Treasurer and disbursed through the Office of the State Comptroller.

The Indentures of Trust provide that the University is authorized and directed to order each disbursement from the Construction Account held by the Trustee upon a certification filed with the Trustee bank and, in the case of the DSC bonds, the State Treasurer. The Indentures provide that such certification shall be signed by an Authorized Officer of the University and include certain disbursement information. Once the Authorized Officer certification filings are made, the University can directly disburse payments.

The investment of tax-exempt debt proceeds is heavily regulated by the Internal Revenue Service, the relevant Indentures of Trust with bondholders, Connecticut law, and other regulatory restrictions. In addition to meeting those requirements, the University's general investment policy is to balance an appropriate risk-return level, heavily weighted towards safety of assets, with estimated cash flow needs and liquidity requirements. The University is also mindful that the rating agencies, bond buyers, and bond insurers often weigh the quality of an issuer's investment portfolio.

Bond proceeds form part of the Trust Estate established with the Trustee Bank as security for bondholders. To date, the University has directed the Trustee Bank to invest any DSC construction fund proceeds in the State Treasurer's Short Term Investment Fund ("STIF") which is "AAAm" rated by Standard and Poor's and offers daily liquidity and historically attractive risk-adjusted yields. As discussed above, the State Treasurer's Office holds and invests the University's GO-DSC funded Costs of Issuance account.

The GO-DSC Refunding, 2004, 2006, 2007, 2010, 2011, 2013, 2014, 2015, 2016, 2017, 2019, 2020 and 2023 Series A Bond proceeds, other than the costs of issuance, were deposited with the Trustee Bank to immediately redeem bonds or invest in irrevocable escrow funds, which are invested in U.S. Treasury Securities and/or U.S. Treasury State and Local Government Securities ("SLGS") and cash pursuant to the indenture and respective Escrow Agreements.

It has been the University's practice to invest all of the Special Obligation new money bond proceeds, including the debt service funds, in dedicated STIF accounts, with the exception of the 1998 Special Obligation Special Capital Reserve Fund which at times had also been invested in longer term highly rated federal agencies' fixed income Investment Obligations as defined in the Special Obligation Indenture of Trust.

The SO-SFR Refunding 2002, 2010, 2012, and 2022 Series A Bond proceeds, other than the costs of issuance and debt service accounts that were invested in STIF, were deposited with the Trustee Bank in their respective irrevocable Escrow Accounts, which were invested in SLGS, and cash pursuant to the Escrow Agreement.

The University's GO-DSC Bond proceeds investment earnings are retained and accounted for by the State Treasurer's Office and do not flow to the University or to the Trustee Bank. The University's Special Obligation bond investment earnings are part of the pledged revenues and are directly retained by the Trustee Bank to pay debt service on the bonds and may also be used to flow to other Trustee bond accounts, if necessary, pursuant to the Indenture of Trust.

Fiscal Year end June 30, 2024, UCONN 2000 SO-SFR Bond funds (not including the refunding escrows and the Renewal & Replacement Fund) investment earnings amounted to \$3,142,307.77 (cash basis). Additionally, for Fiscal Year end June 30, 2024, the non-bond proceeds Renewal & Replacement Fund held at the Trustee Bank (U.S. Bank Trust Company, NA) earned \$900,332.04 of investment earnings and were retained in that Trustee Bank account.

Investment earnings on the SO-SFR Bonds Refunding Escrow Accounts flow to their respective irrevocable escrows and are used by the Trustee Bank to meet debt service payments and redeem the defeased bonds. Similarly, investment earnings on the GO-DSC Refunding Escrow Accounts flow to each respective irrevocable escrow and are used by the Trustee Bank to meet debt service payments and redeem the defeased bonds.

On December 29, 2005, the University received \$15,847,241.65 representing the last advance of the \$81,900,000 of funds to the University under the Heating Plant Upgrade GLPA. These funds, and the related investment income, are for uses related to the Cogeneration financing and were deposited in a dedicated STIF account. During December 2006, part of the remaining proceeds, representing the initial December 18, 2003 financing, was yield restricted by investing it in a dedicated Tax-Exempt Proceeds Fund. All the Heating Plant Upgrade GLPA proceeds have been spent.

#### ***Future UCONN 2000 Debt Issuance***

The University has issued the entire \$962 million of UCONN 2000 Phase I & II authorizations for the GO-DSC bonds.

UCONN 2000 Phase III, as amended, provides for an additional \$3,958,900,000 of funding with GO-DSC bonds. Of this amount, as of December 31, 2024, \$3,388,900,000 of Phase III has been authorized by the Board of Trustees and the Office of the Governor, of which \$306,900,000 is unissued.

The University does not plan to issue any new money GO-DSC Bonds, SO-SFR Bonds, or refund current outstanding debt during the remainder of Fiscal Year 2025. In future fiscal years, the University may issue additional new money GO-DSC bonds or, if there is financial self-sufficiency capacity and aggregate pledged revenues sufficient to meet requirements of the Special Obligation Master Indenture, the University may issue SO-SFR bonds. Additionally, the University may refund certain GO-DSC or SO-SFR bonds to provide debt service savings to the program, should conditions warrant.

The University could enter other types of tax-exempt or taxable financings pursuant to the UCONN 2000 Act. Market conditions and other factors could also lead to the refunding of other non-public debt in the future.



### **Credit Ratings**

The capital markets have recognized the tangible benefits to the state's economy of meeting the infrastructure and educational goals of the program, as well as the University's success in implementing them. A good credit rating not only provides the State and the University with less expensive access to the capital markets but also supports the State's quality reputation among investors.

#### *General Obligation Ratings*

As of December 31, 2024, the University's GO-DSC Bonds were rated "AA-" by S&P Global Ratings, "Aa3" by Moody's Investors Service, and "AA-" by Fitch Ratings.

On October 25, 2023, Fitch Ratings upgraded the University's GO-DSC Bonds to "AA-" from "A+".

On November 21, 2022, S&P Global Ratings upgraded the University's GO-DSC Bonds to "AA-" from "A+" following an upgrade of the State's General Obligation Bonds to "AA-" from "A+".

On March 31, 2021, Moody's Investors Service upgraded the University's GO-DSC Bonds to "Aa3" from "A1" following an upgrade of the State's General Obligation Bonds to "Aa3" from "A1".

#### *Special Obligation Ratings*

As of December 31, 2024, the University's SO-SFR Bonds were rated "A+" by S&P Global Ratings and "Aa3" by Moody's Investors Service. Fitch Ratings does not have an underlying rating for the University's SO-SFR Bonds.

On April 5, 2019, S&P Global Ratings downgraded the University's SO-SFR Bonds to "A+" from "AA-".

On October 13, 2022 Moody's Investors Service upgraded the University's SO-SFR Bonds to "Aa3" from "A1".

In addition to the underlying credit ratings, in the past the University at times would secure certain bond maturities at issuance with municipal bond insurance from FGIC, MBIA and FSA which originally provided "AAA" credit ratings. Subsequently many bond insurers experienced credit rating downgrades and other changes. At times, this has resulted in the UCONN 2000 bonds underlying credit ratings exceeding the credit ratings for certain bond insurers. Additionally, at times investors might utilize bond insurance at their own expense in the secondary market. As a result, people are advised to check with the credit rating agencies for the most recent bond ratings including those that might be so insured.

#### ***UCONN 2000 Debt Reflected on Audited Financial Statements***

UCONN 2000 financings are debt obligations of the University, as the issuer, and are reflected on UConn's financial statements accordingly. For example, the SO-SFR Bonds, the Heating Plant Upgrade GLPA, and the UCONN 2000 Residential Life Facilities (Nathan Hale Inn) Promissory Note (Taxable) (prior to being paid off and retired by December 1, 2016) debt are shown as

liabilities on the University's financial statements and the related capital improvements are shown as assets. The University is the issuer and ultimately responsible for the GO-DSC Bonds which also fund certain assets at UConn Health, and consequently are also partially reflected on UConn Health's financial statements as further discussed below.

Phase III of the Act authorizes the University to fund projects for UConn Health with, among other sources, GO-DSC Bonds and the University has done so. Accordingly, the UCONN 2000 GO-DSC Phase III project proceeds and any unspent debt proceeds are reflected on both UConn's and UConn Health's financial statements. As bonds are issued, the amount of the commitment for UConn Health is recorded as an offset to revenue on UConn's financial statements in the University's Other Changes in Net Position section of the Statement of Revenues, Expenses, and Changes in Net Position. A corresponding liability is recorded in due to affiliate in UConn's Statement of Net Position for the unspent portion of the bonds due to UConn Health. Correspondingly, UConn Health records that portion of UCONN 2000 bond issuance proceeds for UConn Health in the capital appropriation line in UConn Health's Statement of Revenues, Expenses, and Changes in Net Position. The corresponding receivable is recorded for the unspent portion of the bonds in the Statement on Net Position. The State's DSC for interest on the UCONN 2000 General Obligation bonds is included in Non-Operating Revenues (Expenses) section of the Statement of Revenues, Expenses, and Changes in Net Position.

#### **UCONN 2000: Private Financial Support**

For Fiscal Year 2025, the Foundation has a fundraising goal of \$135 million. As of December 31, 2024, the Foundation raised \$53 million in new gifts and commitments.

- Mr. Christopher J. Chadbourne BUS '58, \$10 million to support various University programs
- Bill & Melinda Gates Foundation, \$4 million to support research in the College of Engineering
- Mr. Craig W. Ashmore ENGR '85 and Mrs. Sandra L Ashmore CAHNR '84, \$3 million pledge to support the University

#### **UCONN 2000 in CYBERSPACE**

Information about UCONN 2000 is available on the World Wide Web at: <https://bpir.uconn.edu/home/capital-budget/capital-reports-and-presentations/uconn2000reports/>

The website contains all previous legislative updates to the Governor and the General Assembly (Progress Reports), the four-year Progress Report, the original UCONN 2000 proposal and UCONN 2000 project updates.

**University of Connecticut  
FY25 Capital Budget Spending Plan  
Proposed Projects by Statutory Named Lines & by Program\***

UCONN 2000 Bond Funded Projects by Statutory Named Lines		Total	By Program		
			Academic/ Research	Deferred Maintenance	Other
<b>Academic and Research Facilities</b>		<b>\$ 15,000,000</b>			
Gant-Code Repairs & Renovations	15,000,000		15,000,000		
<b>Deferred Maintenance</b>		<b>102,000,000</b>			
Coventry Boathouse	600,000				600,000
Freitas Renovations	2,000,000				2,000,000
Gampel Renovations	19,000,000				19,000,000
Housing Repairs & Improvements	8,000,000			8,000,000	
Infrastructure & Building Repairs	3,500,000			3,500,000	
NW Quad: Electrical Infrastructure Upgrades	18,000,000			18,000,000	
Field House Renovations	28,200,000			28,200,000	
IPB Office & Lab Renovation for C2E2	13,600,000			5,000,000	8,600,000
Tennis Facility Improvements	700,000				700,000
Contingency	8,400,000			8,400,000	
<b>Equipment, Library Collections &amp; Telecommunications</b>		<b>5,000,000</b>			
Information Technology	5,000,000			5,000,000	
<b>Total UCONN 2000 Bond Funded Projects</b>		<b>\$ 122,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 76,100,000</b>	<b>\$ 30,900,000</b>
<b>Other Funded Projects (University, Gifts, State GO Bonds)</b>					
Equipment (State GO Bonds)		10,000,000	5,000,000	5,000,000	
Gampel Enhancements (State GO Bonds)		10,000,000		10,000,000	
Facilities Repairs & Improvements (University)		11,500,000		11,500,000	
Programmatic Renovations (University)		6,500,000	6,500,000		
<b>Total Other Funded Projects</b>		<b>\$ 38,000,000</b>	<b>\$ 11,500,000</b>	<b>\$ 26,500,000</b>	<b>\$ -</b>
<b>Grand Total FY25 Capital Budget</b>		<b>\$ 160,000,000</b>	<b>\$ 26,500,000</b>	<b>\$ 102,600,000</b>	<b>\$ 30,900,000</b>

\*Projects less than \$500,000 are approved by UConn administrative committee. Projects costing \$500,000 or more are submitted for Board action on a project by project basis.

**UCONN 2000 Bonds**  
**State General Obligation Bond Phasing Plan & Actuals by Statutory Named Line**

Project	Authorization as of 11.30.24*				Actuals as of 11.30.24		
	FY96-FY24	FY25	FY26-31	Total Phases I, II, III	Expenditures	Encumbrances	Available**
Academic and Research Facilities	\$420,704,438	\$15,000,000	\$338,500,000	\$774,204,438	\$338,954,713	\$4,706,301	\$92,043,424
Agricultural Biotechnology Facility & Completion	12,400,000			12,400,000	12,400,000		
Alumni Quadrant Renovations	11,183,624			11,183,624	11,183,624		
Arjona and Monteith (new classroom buildings)	128,219,871			128,219,871	128,219,871		
Avery Point Campus Undergraduate & Library Building	10,461,246			10,461,246	10,461,246		
Avery Point Marine Science Research Center - Phase I & II	37,254,246			37,254,246	37,254,246		
Avery Point Renovation	13,203,165			13,203,165	13,203,165		
Beach Hall Renovations	5,146,688			5,146,688	5,146,688		
Benton State Art Museum Addition	3,603,509			3,603,509	3,603,509		
Biobehavioral Complex Replacement	3,495,807			3,495,807	3,495,807		
Bishop Renovation	2,480,141			2,480,141	2,480,141		
Business School Renovation - Phase II	7,958,470			7,958,470	7,958,470		
Central Warehouse New	6,933,752			6,933,752	6,933,752		
Chemistry Building	53,062,000			53,062,000	53,062,000		
Deferred Maintenance-Storrs & Regionals	1,052,177,620	102,000,000	211,950,000	1,366,127,620	900,947,139	91,862,111	161,368,370
East Campus North Renovations	7,382,605			7,382,605	7,382,605		
Engineering Building	92,579,390			92,579,390	92,579,390		
Equipment, Library Collections & Telecommunications	376,253,656	5,000,000	19,550,000	400,803,656	357,999,932	1,690,509	21,563,215
Family Studies (DRM) Renovation	2,868,306			2,868,306	2,868,306		
Farm Buildings Repairs/Replacement	6,408,304			6,408,304	6,408,304		
Fine Arts Phase II	38,792,721			38,792,721	38,792,721		
Floriculture Greenhouse	6,691,799			6,691,799	6,691,799		
Gant Plaza Deck	7,287,174			7,287,174	7,287,174		
Gant Building Renovations	12,455,770			12,455,770	12,455,770		
Gentry Renovation & Completion	19,292,806			19,292,806	19,292,806		
Grad Dorm Renovations	2,928,228			2,928,228	2,928,228		
Hartford Relocation Acquisition/Renovation	139,027,625			139,027,625	139,027,625		
Heating Plant Upgrade	21,846,724			21,846,724	21,846,724		
Hilltop Dormitory Renovations	8,176,529			8,176,529	8,176,529		
Ice Rink Enclosure	3,280,000			3,280,000	3,280,000		
International House Conversion (Natural History Museum)	886,134			886,134	886,134		
Intramural, Recreational & Intercollegiate Facilities	31,009,921			31,009,921	31,009,921		
Jorgensen Renovation	3,899,129			3,899,129	3,899,129		
Koons Hall Renovation/Addition	1,461,146			1,461,146	1,461,146		
Lakeside Renovation	3,800,000			3,800,000	3,800,000		
Law School Renovations/Improvements	16,660,677			16,660,677	16,660,677		
Litchfield Agricultural Center - Phase I	1,000,000			1,000,000	1,000,000		
Manchester Hall Renovation	772,577			772,577	772,577		
Mansfield Apartments Renovation	2,071,000			2,071,000	2,071,000		
Mansfield Training School Improvements	6,500,000			6,500,000	6,283,680	-	216,320
Monteith Renovation	444,348			444,348	444,348		
Music Drama Addition	7,400,000			7,400,000	7,400,000		
Natural History Museum Completion	500,000			500,000	500,000		
North Campus Renovation	10,996,050			10,996,050	10,996,050		
North Hillside Road Completion	6,700,000			6,700,000	6,700,000		
North Superblock Site & Utilities	7,668,000			7,668,000	7,668,000		
Northwest Quadrant Renovation - Phase I & II	32,001,000			32,001,000	32,001,000		
Old Central Warehouse Renovation	126,000			126,000	126,000		
Parking Garage North	9,658,000			9,658,000	9,658,000		
Parking Garage #3	75,214			75,214	75,214		
Pedestrian Walkways (Fairfield Road Pedestrian Mall)	6,074,000			6,074,000	6,074,000		
Psychology Building Renovation/Addition	24,337,399			24,337,399	24,337,399		
Residential Life Facilities	248,538,476			248,538,476	240,675,428	6,306,953	1,556,096
School of Business	25,652,366			25,652,366	25,652,366		
School of Pharmacy/Biology	94,609,000			94,609,000	94,428,468		180,532
Shippee/Buckley Renovations	6,920,000			6,920,000	6,920,000		
South Campus Complex	12,251,000			12,251,000	12,251,000		
Stamford Downtown Relocation - Phase I	55,781,472			55,781,472	55,781,472		
Stamford Campus Improvements/Housing	1,500,870			1,500,870	1,500,870		
Storrs Hall Addition	14,664,091			14,664,091	14,664,091		
Student Union Addition	57,622,633			57,622,633	57,622,633		
Support Facility (Architectural & Engineering Services)	16,583			16,583	16,583		
Technology Quadrant - Phase IA	39,993,000			39,993,000	39,993,000		
Technology Quadrant-Phase II	34,120,000			34,120,000	34,120,000		
Torrey Life Science Renovation & Completion	1,781,482			1,781,482	1,781,482		
Torrington Campus Improvements	369,156			369,156	369,156		

**UCONN 2000 Bonds**  
**State General Obligation Bond Phasing Plan & Actuals by Statutory Named Line**

Project	Authorization as of 11.30.24*				Actuals as of 11.30.24		
	FY96-FY24	FY25	FY26-31	Total Phases I, II, III	Expenditures	Encumbrances	Available**
Towers Renovation	17,950,243			17,950,243	17,950,243		
Underground Steam & Water Upgrade - Phase I & II	12,000,000			12,000,000	12,000,000		
Waring Building Conversion	11,452,000			11,452,000	11,452,000		
Waterbury Property Purchase	200,000			200,000	200,000		
Waterbury Downtown Campus	1,608,764			1,608,764	1,608,764		
West Campus Renovations	519,507			519,507	519,507		
West Hartford Campus Renovations/Improvements	6,774,305			6,774,305	6,774,305		
White Building Renovation	2,427,269			2,427,269	2,427,269		
Wilbur Cross Building Renovation	19,999,571			19,999,571	19,999,571		
Young Building Renovation/Addition	23,651,403			23,651,403	23,651,403		
<b>SUBTOTAL FOR STORRS &amp; REGIONAL CAMPUS</b>	<b>\$3,378,000,000</b>	<b>\$122,000,000</b>	<b>\$570,000,000</b>	<b>\$4,070,000,000</b>	<b>\$3,118,506,169</b>	<b>\$104,565,873</b>	<b>\$276,927,957</b>
CLAC Renovation Biosafety Level 3 Lab	15,901,466			15,901,466	15,901,466		
Deferred Maintenance-UCH	76,959,697			76,959,697	60,063,293		16,896,404
Dental School Renovation	3,525,000			3,525,000	3,525,000		
Equipment, Library Collections & Telecom-UCH	116,429,390			116,429,390	116,429,390		
Library/Student Computer Center Renovation	1,266,460			1,266,460	1,266,460		
Main Building Renovation	117,484,316			117,484,316	117,484,316		
Medical School Academic Building Renovation	39,578,232			39,578,232	39,578,232		
Planning & Design Costs	25,000,000			25,000,000	25,000,000		
Research Tower	67,992,229			67,992,229	67,992,229		
Support Building Addition/Renovation	100,000			100,000	100,000		
UCH New Construction and Renovation	386,663,210			386,663,210	386,663,210		
<b>SUBTOTAL FOR HEALTH CENTER</b>	<b>\$850,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$850,900,000</b>	<b>\$834,003,596</b>	<b>\$0</b>	<b>\$16,896,404</b>
<b>GRAND TOTAL</b>	<b>\$4,228,900,000</b>	<b>\$122,000,000</b>	<b>\$570,000,000</b>	<b>\$4,920,900,000</b>	<b>\$3,952,509,765</b>	<b>\$104,565,873</b>	<b>\$293,824,361</b>

\* UCONN 2000 Bond Authorization is separate from and does not agree to UCONN 2000 Bonds Sold, which totals \$4,044,000,000 as of the reported date. This results in a difference of \$184,900,000 between total UCONN 2000 Bonds authorized and total UCONN 2000 Bonds sold.

\*\* The available balance is calculated as FY96-FY25 UCONN 2000 Bond Authorization, less expenditures and encumbrances. As stated above, the bond authorization is separate from bonds sold. The total available balance from bonds sold would be \$184,900,000 less, or \$108,924,361.

## EXHIBIT C

### **POLICIES: SELECTION AND ACQUISITION OF PROFESSIONAL SERVICES**

Section 10a-109d (5) of the Connecticut General Statutes authorizes the University to contract with professionals to plan, design and supervise UCONN 2000 projects and other capital projects.

1. The Executive Vice President for Finance and Chief Financial Officer has the responsibility for the administration of these policies. Authority for their implementation may be delegated to appropriate operating departments and/or individuals.
2. A selection committee shall be appointed to select professional services for each project in accordance with university policies and procedures.
3. The selection committee shall develop the rating and evaluation criteria.
4. The contract shall be negotiated in consultation with the University Master Planner and Chief Architect or with the Associate Vice President for Campus Planning Design and Construction for the Health Center.
5. Changes in scope that affect the cost of the project must be approved by the Executive Vice President for Finance and Chief Financial Officer, or as delegated to appropriate operating departments and/or individuals.

## **EXHIBIT D**

### **POLICIES: PRE-QUALIFICATION AND SELECTION OF CONTRACTORS**

Section 10a-109n (c) (2) of the Connecticut General Statutes authorizes the University to contract with construction firms for the building of UCONN 2000 projects and other capital projects.

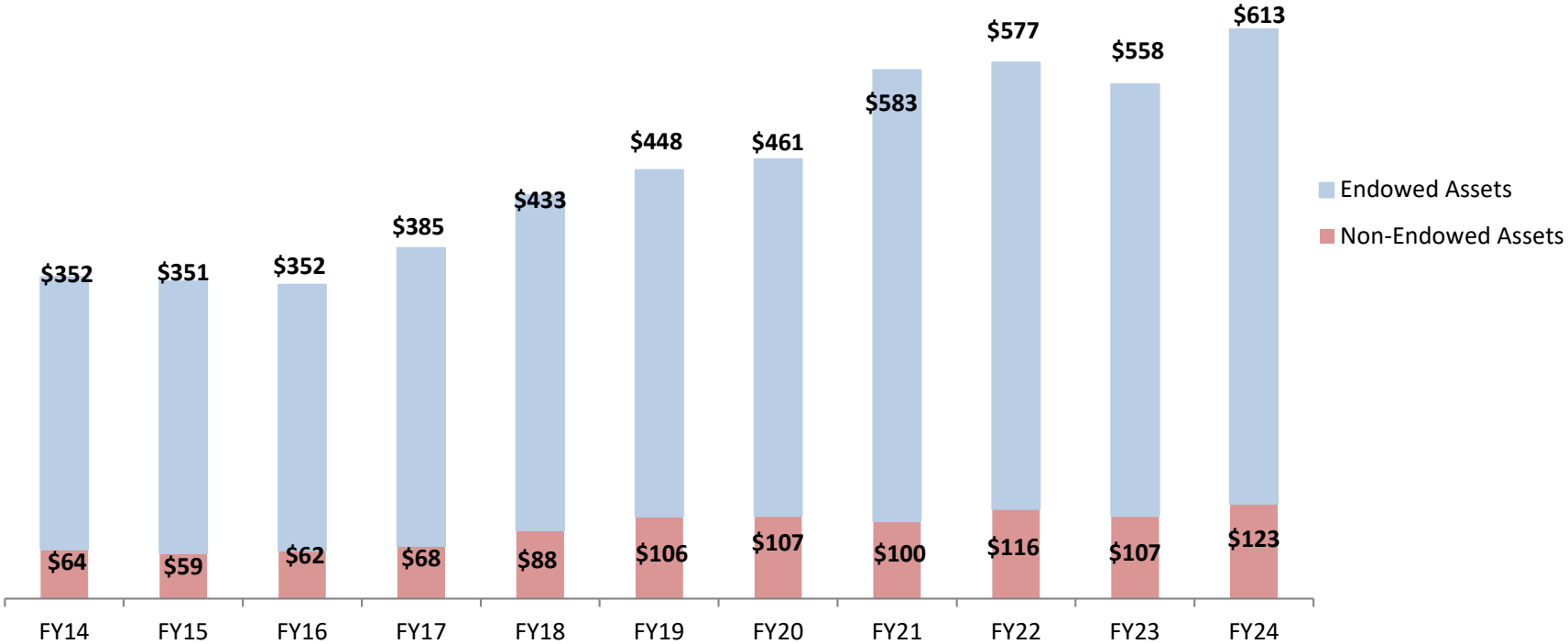
1. The Executive Vice President for Finance and Chief Financial Officer has the responsibility for the administration of these policies. Implementing authority may be delegated to appropriate operating departments.
2. Pre-qualification shall be required of all bidders for projects over \$100,000.
3. Objective written criteria for pre-qualification of firms shall be developed.
4. A list of pre-qualified contractors shall be developed on a project basis. Firms will be evaluated on written criteria, including but not limited to: (1) the firm's previous experience with similar projects, (2) the firm's financial ability to complete the project, (3) the firm's ability to post surety bonds, (4) evaluation of the firm's integrity, (5) a determination that the firm has no conflict of interest in connection with the project, (6) technical ability, (7) managerial ability and (8) whether a contractor or one of their subcontractors on one of their previous projects has been in compliance with the provisions of Part III of Chapter 557 and Chapter 558 during the previous five calendar years.
5. Pre-qualified firms shall be invited to bid upon a specific contract. Contracts shall be awarded to the lowest responsible bidder who conforms to the University's standards for the project.
6. If it is in the best interest of the University and the State of Connecticut, all bids may be rejected, and the contracting process reopened.
7. The University may negotiate with any pre-qualified contractor that is currently under contract for incorporation work under exigent circumstance. This new work need not be related to the original contract. The new work shall be of a similar nature as the basic contract.
8. Exigent circumstances include work necessary to:
  - a. Prevent loss of grant income or other revenue
  - b. Produce additional revenue or grant income
  - c. Insure renovations are complete for new faculty and staff members
  - d. Provide for safety and health of the University Community
  - e. Comply with any Federal or State laws or regulations
  - f. Ensure timely and orderly completion of UCONN 2000 or 21<sup>st</sup> Century UConn Projects.

9. The Executive Vice President for Finance and Chief Financial Officer shall approve use of the exigency provision for an individual job based upon a written recommendation from the University Master Planner and Chief Architect or by the Associate Vice President for Campus Planning Design & Construction as designee for the Health Center
10. The negotiations may be conducted with any contractor or contractors currently performing one of the following types of contracts: lump sum, design build or construction manager at risk.
11. The University Master Planner and Chief Architect or by the Associate Vice President for Campus Planning Design & Construction as designee for the Health Center will prepare a price negotiations memorandum detailing the basis for the award.
12. The Executive Vice President for Finance and Chief Financial Officer shall also stipulate whether the added work shall be incorporated into the contract by change order or be consummated as a new contract.



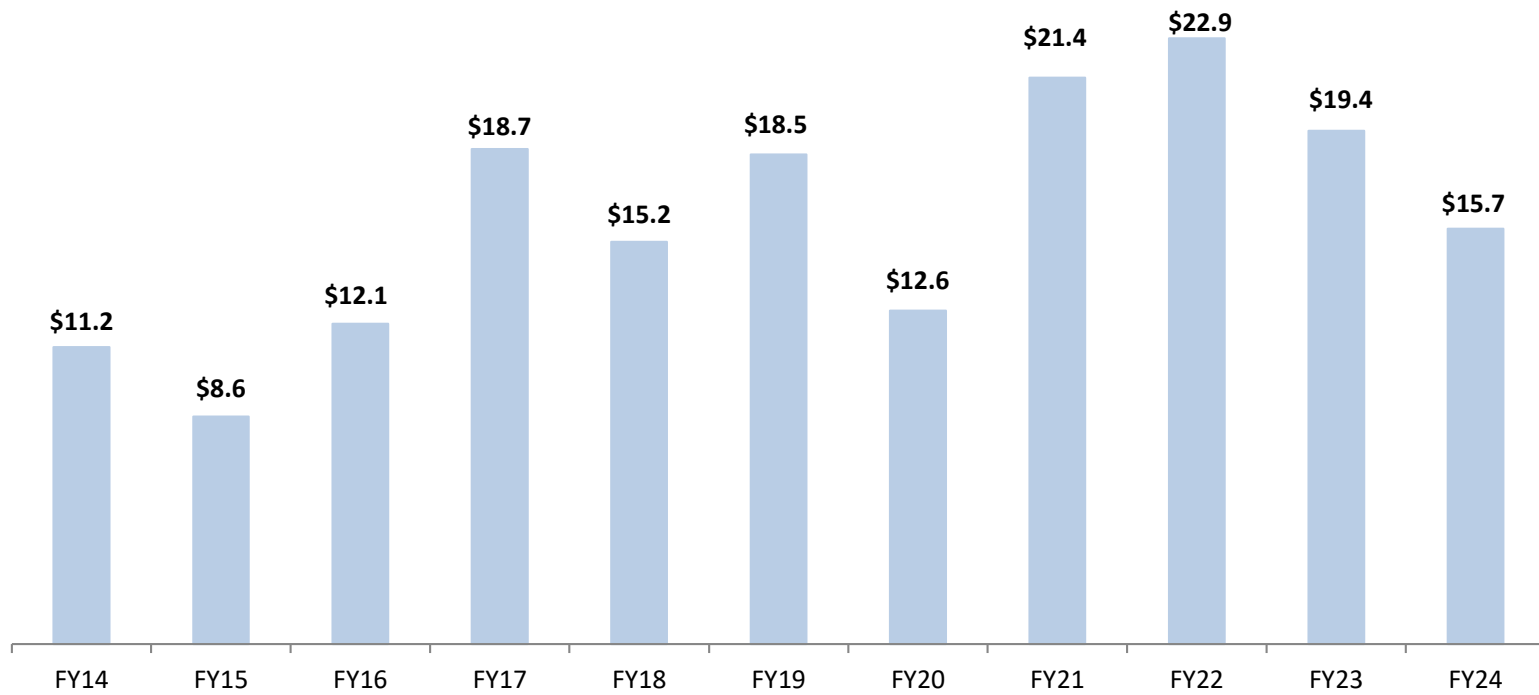
# Investment Growth

In Millions of Dollars



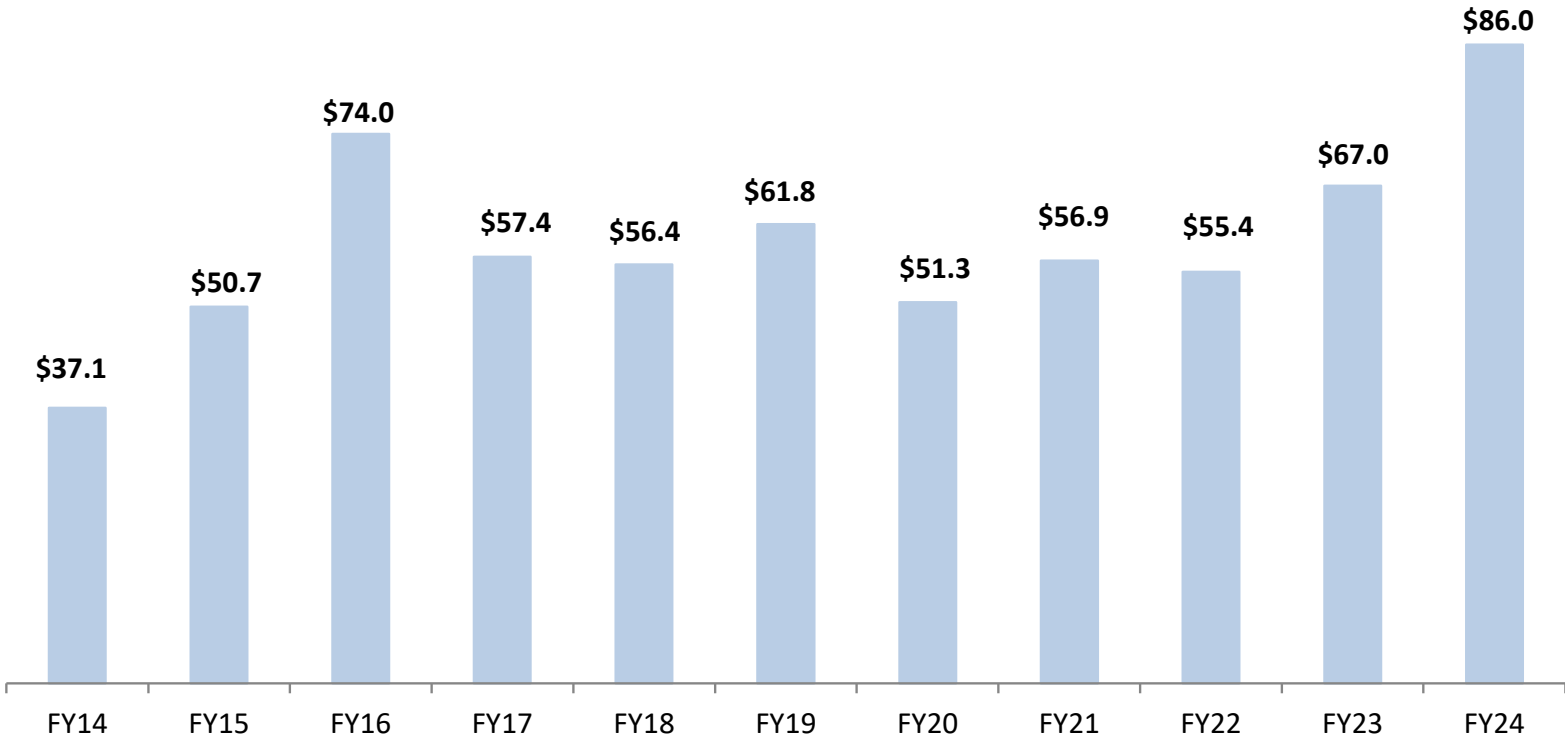
## Total Endowment Gift Receipts for the University of Connecticut

In Millions of Dollars



# Total Gift Receipts for the University of Connecticut

In Millions of Dollars



## PREVAILING WAGE COMPLIANCE REPORT

The attachments referred to below cover the reporting period from July 1, 2024 thru December 31, 2024 and are issued pursuant to the requirements of subsection (f) of section (7) of Public Act 02-3, an Act Concerning 21<sup>st</sup> Century UCONN, by providing the following information:

(1) The names and addresses of contractors and subcontractors performing repair, addition, alteration and new construction on the university's campuses in the previous six months.

*Attachment A provides the listing in alphabetical order. This is being filed in conjunction with the January 2025 Report Number Fifty-Nine to provide a consolidated report for UCONN 2000 activities. There is no sub-grouping of contractors or subcontractors as the nature of their business makes each interchangeable with the other as business opportunities become available.*

*Attachment B is based on information from the State of Connecticut Department of Labor, Wage and Workplace Standards Division, Contract Compliance Unit and represents a combined sharing of information by the University of Connecticut and the Department of Labor. No report is made from the Department of Labor, for this reporting period.*

*Attachment C is the Debarment list issued by the Department of Labor.*

**ATTACHMENT A**  
**Alphabetical Listing Of Contractors And Subcontractors**  
**April 1, 2024 Thru December 31, 2024**

Company Name	Address 1	Town	State	Zip Code
A&B Mechanical LLC	588 Pepper Street	Monroe	CT	6468
A Plus Reporting Services	55 Whiting St 1A	Plainville	CT	06062
A Royal Flush Inc	350 Fairfield Ave	Bridgeport	CT	06604
Advance Sheetmetal Associates LLC	52 Industrial Park Access Road	Middlefield	CT	06455
A&R Appliance Parts & Service Inc	320 West Thames Street	Bloomfield	CT	06360
AD-MERICA	34 Soundview Ave	Shelton	CT	06484
Alfred Benesch & Company	120 Hebron Ave	Glastonbury	CT	06033
Amenta Emma Architects PC	242 Trumbull Street	Hartford	CT	06103
American Business Telephone Technologies	1651 Tolland Tpke	Tolland	CT	06042
Asphalt Repair Solutions Inc	20 North Larkey Rd	Oxford	CT	06478
Atlas Metal Works LLC	48 Commerce Way	South Windsor	CT	06074
Automatic Door Doctor Inc	121 North Plains Industrial Rd Unit B	Wallingford	CT	06492
AZ Corporation	42 Norwich Westerly Rd	North Stonington	CT	06359
Bartholomew Company Inc	3324 Main St	Hartford	CT	06120
Bestech Inc of Connecticut	25 Pinney Street	Ellington	CT	06029
BL Companies Connecticut Inc	Po Box 845920	Meriden	CT	06450
Bloomfield Electric Company Inc	182 Oakwood Drive	Bloomfield	CT	06033
BVH Integrated Services Inc	206 West Newberry Road	Bloomfield	CT	06002
C&A Distributors Inc	105 Pane Road	Newington	CT	06111
C & C Janitorial Supplies Inc	665 New Britain Ave	Newington	CT	00611
Capasso Restoration Inc	39 Sugar Hill Road	New Haven	CT	06473
Caruso Electric Company	815 Farmington Ave	New Britain	CT	06053
CDM Smith Inc	77 Hartland Street	East Hartford	CT	06108
Central Conn Acoustics Inc	105 North Cherry Street	Wallingford	CT	06492
Chase Glass Company Inc	73-75 James Street	East Hartford	CT	06108
Christopher Williams Architcts LLC	85 Willow Street	New Haven	CT	06511
Clohessy Harris & Kaiser LLC	573 Hopemeadow Street	Simsbury	CT	06070
Columbia Sheet Mental Company	4 Commerce Drive	North Windham	CT	06256
Commercial Storefront Services Inc	470 Governors Highway	South Windsor	CT	06074
ComNet Communications LLC	1 Park Ridge Road	Bethel	CT	06801
Computer Design Center LLC	249 West Main St Bldg C Unit 2	Branford	CT	06405
Connecticut Boiler Repair & Manufacturing Company Inc	694 Oakwood Ave	West Hartford	CT	06110
Connecticut Carpentry Co	1850 Slas Deane Highway	Rocky Hill	CT	06067
Darter Specialties	500 Cornwall Ave	Cheshire	CT	06410
D/E/F Services Group Ltd	1171 Voluntown Road	Griswold	CT	06351
Decco International LLC	39 Eastern Steel Road	Milford	CT	06460
DiBlasi Associates PC	500 Purdy Hill Road	Monroe	CT	06468
E.F.&G Construction Inc	15 Robert Jackson Way	Plainville	CT	06062
Electrical Contractors Inc	3510 Main Street	Hartford	CT	06120
Elite Fire Stop LLC	133B Horse Fence Hill Road	Southbury	CT	06488
Elmore Associates Inc	250 Sheldon Rd	Manchester	CT	06042
Encore Holdings LLC	35 Philmack Drive, Suite D	Middletown	CT	06457
Fire Rated LLC	17A Canal Street	Terryville	CT	06786
Fitzgerald & Halliday Inc	416 Asylum Street	Hartford	CT	06103
Flow Tech Inc	10 Bidwell Road	South Windsor	CT	06074
Forbes Asphalt Maintenance Inc	155 Brickyard Rd	Farmington	CT	06032
Ford & Ulrich Inc	459 Washington Ave	North Haven	CT	06473
Friar Architecture Inc	21 Talcott Notch Rd Suite 2	Farmington	CT	06032
Galen Laboratory	410 Sackett Rd Building 15	North Haven	CT	06473
Gerber Construction	1 Nutmeg Drive	Ellington	CT	06029
General Welding & Fabrication Inc	977 Echo Lake Road	Watertown	CT	06795
GL Capasso Inc	34 Lloyd St	North Haven	CT	06513

Company Name	Address 1	Town	State	Zip Code
Graybar Electric Company	25 Research Parkway	Wallingford	CT	06492
Hartford Business Supply inc	1718 Park St	Hartford	CT	06106
Haz-Pros Inc	125 A Brook Street	West Hartford	CT	06110
HHS Mechanical Contractors	80 Colonial Road	Manchester	CT	06042
HRW Associates Inc	98 Washington St	Middletown	CT	06457
Horizon Services Corporation	250 Governor Street	East Hartford	CT	06108
ID3A LLC	655 Winding Brook Drive	Glastonbury	CT	06033
Independent Elevator Company	84 Zeya Drive	Conventry	CT	06238
Industrial Electric and Construction LLC	50 Robert Jackson Way	Painville	CT	06062
Infoshred LLC	401 Governer's Hwy	East Windsor	CT	06074
Interpreters and Translators Inc	232 Williams St East	Glastonbury	CT	06033
JLY Enterprises LLC	990 State St.	New Haven	CT	06511
John Boyle Company	152 S. Main St., PO Box 397	New Britain	CT	06051
Joseph Merrit & Co	650 Franklin Ave	Hartford	CT	06114
Joseph Sepot AIA PC	225 Montowese Street	Branford	CT	06405
K & S Distributors Inc	50 Oakland Ave	East Hartford	CT	06108
Kenneth Boroson Architects LLC	315 Peck Street	New Haven	CT	06513
Kim Industries Inc	34 Mill Plain Road	Danbury	CT	06811
Kohler Ronan	301 Main Sreet	Danbury	CT	06810
LandMark Facilities Group Inc	252 East Ave	Norwalk	CT	06855
Lepine & Family Electric LLC	436 Lisbon Road	Canterbury	CT	06331
M. Frank Higgins & Co Inc	780 North Mountain Rd	Berlin	CT	06111
Makiaris Media Services	306 Industrial Park Rd	RockyHill	CT	06457
Marketing Solutions Unlimited LLC	109 Talcott Rd	West Hartford	CT	06110
Martin Laviero Contractors Inc	611 North Main St	Bristol	CT	06011
Mattern Construction Inc	26 Bushnell Hollow Rd Ste M	Baltic	CT	06330
McLellan Tree Service Inc	131 Mines Rd	Bristol	CT	06010
Medzah Industries LLC	66 Glendale Rd	Glastonbury	CT	06074
Mercury Cabling Systems LLC	The Mercury Group	Stratford	CT	06615
Metropolitan Interactive	100 Willenbrock Rd	Oxford	CT	06478
MHQ Inc	401 Elm Street	Middletown	CT	01752
Midstate Abatement LLC	299 John Downey Drive	New Britain	CT	06051
Mirabelli Automotive LLC	182 Day St	Newington	CT	06111
Modern Mechanical Systems Inc	519 Cooke Street	Farmington	CT	06032
Ms.Pipe	49 Oakland Road	South windsor	CT	06074
MT Ford Industries Inc	645 Main Sreet	Somers	CT	06071
Murray Kaizer Inc	24 Spring Ln	Farmington	CT	06032
Nair & Levin PC	510 cottage Grove Rd	Bloomfield	CT	06002
National Sign Corp	780 Four Rod Road	East Hartford	CT	06108
NBI New England Inc	10 Waterside Dr., Ste 201	Farmington	CT	06032
New England Medical Specialties	354 Old Whitfield St	Guilford	CT	06437
Northeast Flooring and Kitchens LLC	17 Kennedy Drive	Putman	CT	06260
Northeastern Comm & Electrical LLC	157 Meriden Road	Middlefield	CT	06455
Nosal Builders Inc	85 Fieldstone Court Unit 1	Cheshire	CT	06410
Nutmeg Technologies	279 Nutmeg Rd South	South Windsor	CT	06074
Okee Industries Inc	91 Shield St	West Hartford	CT	06110
Onex Baltimore Parent Inc	18 Jansen Ct	West Hartford	CT	06110
Opticom Inc	20 Tuttle Place	Middletown	CT	06457
Park Hardware Co Inc	415 Park Street	Hartford	CT	06106
Plymouth Glass & Mirror Inc	142 East Main Street	Thomaston	CT	06787
Possidento Therrien Electrical	93 Wfiting Street	Plainville	CT	06062
Proiron LLC	1 Callegari Drive	West Haven	CT	06516
Safety Solution Consultants Inc	9 School Street	Grandby	CT	06026
Sarazin General Contractors Inc	6 Commerce Dr	Windham	CT	06256
Savy and Sons	612 Chruch Street	Amston	CT	06231
Security Technologies Inc.	PO Box 9357	Bolton	CT	06043
Sign Pro Inc	60 Westfield Drive	Plantsville	CT	06479

Company Name	Address 1	Town	State	Zip Code
Silver Petrucelli Associates	3190 Whitney Ave	Hamden	CT	06518
SK Mechanical LLC	266 Center Street	Manchester	CT	06045
S-L-A-M Collaborative Inc	80 Glastonbury Blvd	Glastonbury	CT	06033
Sound Mechanical Contractors LLC	77 Industrial Park	Vernon	CT	06066
Spectrum Environmental LLC	125 Woodfield Rd	Bristol	CT	06010
Stamford Wrecking Company	30 Nutmeg Drive	Trumbull	CT	06611
Steeltech Building Products Inc	636 Nutmeg Road	South Windsor	CT	06074
Stonehedge Landscaping Company Inc	1616 Willard Ave	Newington	CT	06111
STV Construction Inc	205 W Welsh Dr	Hartford	CT	06103
Sullivan Industrial Services LLC	655 Plains Road	Milford	CT	06461
Svigals and Partners LLP	84 Orange Street	New Haven	CT	06510
Swan Associates Inc	49 Holly Drive	Newington	CT	06111
Tabacco & Son Builders Inc	145 Burlington Ave	Bristol	CT	06010
Test-Con Incorporated	16 East Franklin Street	Danbury	CT	06810
The Buckingham Routh Co.	20 Goodwin Street	New Haven	CT	06512
The Whiting-Turner Contracting Company	2 Enterprise Drive	Shelton	CT	06484
TLB Architecture LLC	92 W Main Street	Chester	CT	06412
Total Fence	525 Ella Grasso Blvd	New Haven	CT	06519
Tri State Materials Testing Lab LLC	356 Old Maple Aven	North Haven	CT	06473
Trueflow Testing & Balancing LLC	121 Broadway Street	Colchester	CT	06415
Updike Kelly & Spellacy PC	Goodwin Square, 225 Asylum St., 20th Floor	Hartford	CT	06103
WC McBride Electrical Contractors	1027 Fairfield Ave	Bridgeport	CT	06605
Yankee Sheet Metal Company Inc	35 Wrobel Place	East Hartford	CT	06108
Young Developers LLC	8327 Nancy Drive	Hamden	CT	06517
Zlotnick Construction Inc	161 Storrs Rd	Mansfield	CT	06250



March 12, 2024

State of Connecticut Debarment List Pursuant to Section 31-53a(a)

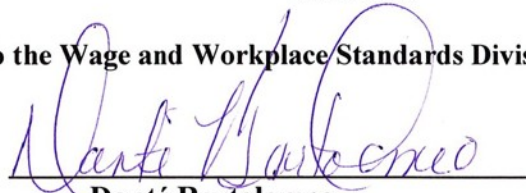
No contract shall be awarded to any person or firms appearing on this list or to any firm, corporation, partnership, or association in which such persons or firms have an interest until the expiration date listed has elapsed.

Please be informed that the following persons or firms have been debarred in accordance with Section 31-53a of the Connecticut General Statutes, as amended:

DEBARMENT LIST

<u>Name of Person or Firm</u>	<u>Expiration Date</u>
-Canterbury Communications, Canterbury Marion T. Mershon, an individual	Indefinite Indefinite
-Elite Roofing, Cheshire Sam Stevens, an individual	Indefinite Indefinite
-Gatollari Enterprises Inc., Rochelle Park, NJ Robert Gatollari, an individual	Indefinite Indefinite
-Greenland Enterprises Inc., Wayne, NJ Oneil Mendez, an individual Raymond Blum-Romero, an individual	Indefinite Indefinite Indefinite
-Jarosz Welding Company Inc., Hartford Andrew W. Jarosz, an individual	Indefinite Indefinite
-SCD Services, LLC, Somers Philip Snow, an individual	Indefinite Indefinite
-Seakco Construction, Stamford Robert Evans, an individual	Indefinite Indefinite
-Sun Ray Electric, Prospect Reinaldo DeSousa, an individual	Indefinite Indefinite

Any inquiries regarding this list should be directed to the Wage and Workplace Standards Division at (860)263-6790.



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**Labor Commissioner**



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