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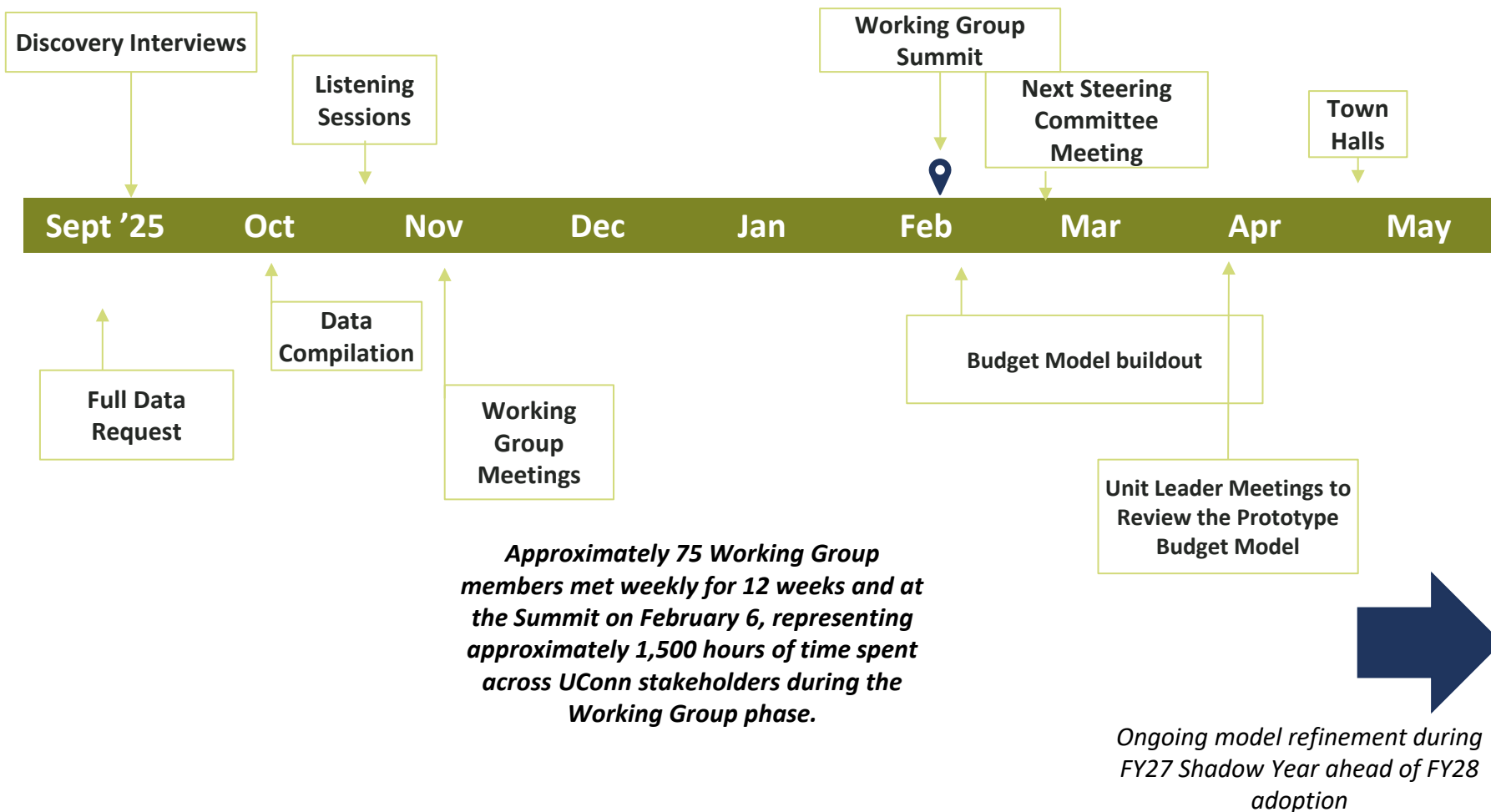


University of Connecticut
Board of Trustees: BTI Update

February 25, 2026

Budget Transformation Initiative Timeline

Working groups met weekly between November and February to discuss the values and activities they hope to promote under the new budget model. Following the Summit, recommendations will be reviewed by the Steering Committee and shared with the broader UConn community.



BTI Working Group Summit Overview

The BTI Summit was held on Friday, February 6. Approximately 80 attendees representing each of the five Working Groups and the entire Steering Committee shared their preliminary recommendations for discussion and refinement.

Preliminary Recommendations to Steering Committee

Tuition & Fees and State Appropriations

Allocate UG and Graduate tuition revenue to academic units to reward degrees conferred, credit hours, and majors. 10% - 20% of state appropriations allocated based on research productivity.

Academic and Central Service Unit Costs

Mapped all proxy factors (e.g., credit hours, headcount, square footage) that will be used to allocate central services costs to academic / auxiliary units based on their “fair share.”

Strategic Initiatives

1% - 2% of unrestricted state appropriations and tuition revenues withheld for institution-wide strategic initiatives, with some portion for President, Provost, and emergencies that arise during the year.

Research & Scholarly Activity

Indirect cost returns and a portion of state appropriations will be allocated as revenues to academic units to reward research productivity on a metric TBD.

Auxiliary Units

Deficits generated within the auxiliary enterprise will first be repaid by surpluses generated within the auxiliary enterprise to avoid (as much as possible) academic units paying for auxiliary units.



Sample Budget Model Governance Structure

A structured governance body would strengthen institutional trust in the model by giving stakeholders a stronger voice and greater transparency into how key decisions are reached.



Other stakeholders, including the Business Managers, the Council of Deans, and University Senate would contribute to the governance structure as subcommittee members and/or in an advisory and consultative capacity as requested.

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